



Western Cape
Government



Department of Transport and Public Works

Annual Report for Citizens

2021/22



Who are we?

We are the Western Cape Department of Transport and Public Works.

Our vision

“Enabled communities leading dignified lives.
#JUSTdignity”.

Our mission

To tirelessly pursue the delivery of infrastructure and transport services that is: Inclusive, safe and technologically relevant, seeking to heal, skill, integrate, connect, link and empower every citizen in the Western Cape, driven by passion, ethics and a steadfast commitment to the environment and people as our cornerstone.



Who is in charge



Tertuis Simmers

Tertuis Simmers is the Provincial Minister responsible for the Department of Transport and Public Works. He is an elected politician who is responsible for directing the Department's activities so that these are in line with national and provincial government policies.



Jacqueline Gooch

Jacqueline Gooch is the Head of Department. She is a public servant who is appointed to ensure that the Department meets its mandates and implements ministerial and governmental directives efficiently and effectively.

The core values of the Western Cape Government



Caring



Competence



Accountability



Integrity



Innovation



Responsiveness

We deliver six main services

Main service	Key functions
Administrative Services	<ul style="list-style-type: none"> • Provide strategic, policy and operational support within the Department. • Provide financial management and supply chain services within the Department. • Assist municipalities to develop integrated transport plans. • Facilitate the development of provincial, departmental strategies, policies, and plans. • Manage the Professional Development Programme to develop scarce skills in the transport, built environment and engineering fields. • Provide bursaries for individuals studying in the transport, engineering and built environment fields.
Public Works Infrastructure Services	<ul style="list-style-type: none"> • Acquire and dispose of immovable assets. • Ensure optimal utilisation of provincially owned properties. • Lease property to provide accommodation. • Provide accommodation services to provincial departments and entities. • Construct and maintain health, education, and general building facilities. • Create job opportunities and economic empowerment through infrastructure provision.
Transport Infrastructure Services	<ul style="list-style-type: none"> • Construct, rehabilitate and maintain the provincial road network. • Offer learnerships and graduate training. • Offer diesel mechanic apprenticeships. • Provide technical support services. • Create job opportunities and economic empowerment through infrastructure provision.
Transport Operations Services	<ul style="list-style-type: none"> • Manage and monitor subsidised and specialised public transport services. • Coordinate and facilitate land transport safety and compliance programmes. • Assess land transport mobility in municipalities, and assist and capacitate municipalities to improve mobility in their areas of jurisdiction. • Support the implementation of non-motorised transport.
Transport Regulatory Services	<ul style="list-style-type: none"> • Provide motor vehicle registration and licensing services through municipalities. • Provide motor vehicle roadworthy testing services through municipalities and companies. • Issue driving licences and professional driving permits to competent drivers through municipalities. • Issue permits for abnormal load vehicles and events on provincial roads. • Provide overloading control services on national and provincial roads. • Provide licensing services to public transport operators. • Register minibus taxi operators and associations. • Implement and coordinate road safety programmes. • Provide dispute resolution services in the public transport domain. • Provide law enforcement on national and provincial public roads. • Provide accredited as well as non-accredited traffic training and development to the traffic profession within our province and beyond our boundaries. • Provide road safety programmes at schools and law enforcement interventions.
Community-Based Programmes	<ul style="list-style-type: none"> • Coordinate the Expanded Public Works Programme (EPWP) in the Western Cape. • Facilitate programmes to develop emerging contractors. • Offer construction-related skills development opportunities, including apprenticeships for artisanal skills.



Our staffing

The Department met its mandate by employing skilled and experienced people with due regard for employment equity considerations. Of a total of 2 528 funded posts, 2 477 were filled on 31 March 2022. The vacancy rate was 2 per cent.

Total number of employees (including employees with disabilities) on each occupational level as at 31 March 2022.

Occupational Level	Male				Female				Foreign nationals		Total
	A	C	I	W	A	C	I	W	Male	Female	
Top Management (Levels 15-16)	-	1	-	3	-	1	-	1	-	-	6
Senior Management (Level 13-14)	2	16	3	6	3	5	-	8	-	-	43
Professionally qualified and experienced specialists and mid-management (Levels 9-12)	28	127	16	94	40	72	10	43	3	5	438
Skilled technical and academically qualified workers, junior management, supervisors, foremen (Levels 6-8)	148	335	4	65	152	286	3	54	2	1	1 050
Semi-skilled and discretionary decision making (Levels 3-5)	172	335	1	25	85	170	-	8	-	-	796
Unskilled and defined decision making (Levels 1-2)	37	52	-	1	32	21	-	1	-	-	144
Total	387	866	24	194	312	555	13	115	5	6	2 477
Temporary employees	-	-	-	-	-	-	-	-	-	-	-
Grand total	387	866	24	194	312	555	13	115	5	6	2 477

A = African; C = Coloured; I = Indian; W = White.

Note: The figures reflected per occupational level include all permanent, part-time and contract employees. The information is presented by salary level and not post level.



Our finances

The total budget for the Department for the 2021/22 financial year was R9.169bn, of which R9.057bn was spent. The Department spent 98.8 per cent of its budget allocation for the year under review. Motor vehicle licence revenue continued to dominate departmental own receipts (91.3 per cent), with the remainder consisting mainly of abnormal load permits, operating licences, special motor vehicle licence numbers, sport gathering on public road permits, course fees, provincial traffic escort fees, and rental of office buildings, fines, penalties and forfeits.

The Auditor-General of South Africa conducts an audit every year. Complete information for the 2021/22 financial year can be found in our Annual Report at www.westerncape.gov.za.

Expenditure per Programme

Programme name	2021/22			2020/21		
	Final appropriation R'000	Actual expenditure R'000	(Over)/ under expenditure R'000	Final appropriation R'000	Actual expenditure R'000	(Over)/ under expenditure R'000
Administration	234 948	231 644	3 304	366 407	361 187	5 220
Public Works Infrastructure	2 430 065	2 389 412	40 653	2 353 093	2 309 446	43 647
Transport Infrastructure	3 444 515	3 409 326	35 189	3 131 485	3 071 150	60 335
Transport Operations	2 057 768	2 027 151	30 617	1 706 254	1 704 253	2 001
Transport Regulation	947 295	946 754	541	962 343	945 643	16 700
Community-Based Programmes	54 919	53 532	1 387	55 552	51 518	4 034
Total	9 169 510	9 057 819	111 691	8 575 134	8 443 197	131 937



We deliver health infrastructure



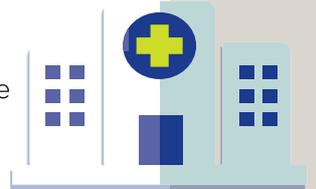
We deliver high-quality construction, upgrading and maintenance of health facilities across the Western Cape. Our fit-for-purpose infrastructure assists the provincial Department of Health and Wellness to provide patient-centred care that people can rely on.



Upgrading and maintenance of the Elim Clinic near Bredasdorp involved expanding the facilities. Approval from Heritage Western Cape had to be obtained before the project could commence.

Health infrastructure

The Gansbaai Clinic was upgraded, a new day clinic was built in Laingsburg, the new Observatory Forensic Pathology Institute neared completion, Phase 1 of a new Emergency Centre at Victoria Hospital was completed, and new acute psychiatric wards were completed in Hermanus and Bredasdorp



The new Emergency Centre at Victoria Hospital added a resuscitation area, a 17-bed treatment area, two sensitive examination rooms, a nebulisation area, an 18-bed observation ward, a rehydration area, administration offices and a staff restroom. A circular road has been built through the hospital precinct, and two new dedicated ambulance access points have been added to covered patient drop-offs.

For you, the citizen, this means better opportunities to access high-quality public health care.

We deliver education infrastructure

We are responsible for building and refurbishing school infrastructure for the Western Cape Education Department. Our infrastructure and maintenance projects provide high-quality teaching and learning facilities, and help to meet the growing demand for schooling.

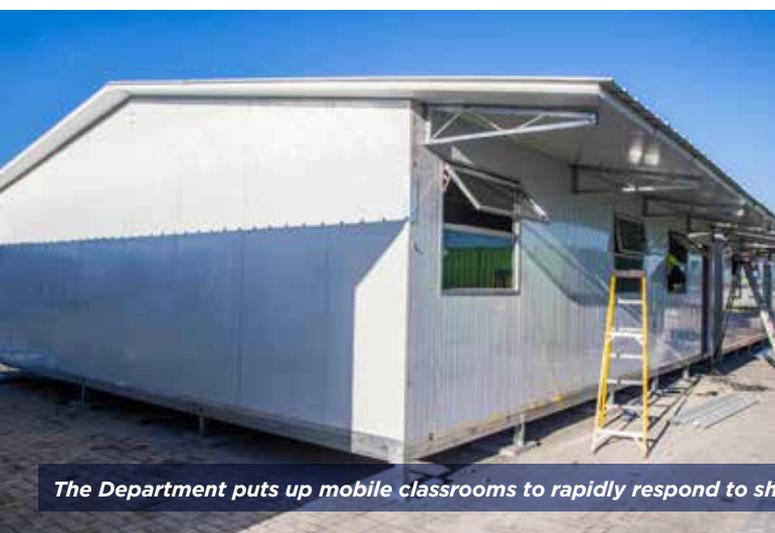
Schools

3



new schools were completed in De Doorns, Heideveld and Penlyn Estate

upgrades and additions were made to **4** existing facilities, and **281** mobile classrooms were installed to quickly provide extra space for learners



The Department puts up mobile classrooms to rapidly respond to shortages of space for learners in provincial schools.



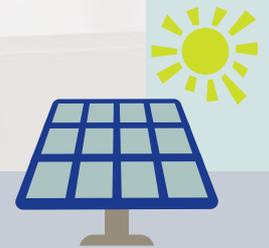
For you, the citizen, this means better access to school education opportunities.

We deliver and manage government-owned infrastructure, land and buildings

We provide, upgrade and maintain office accommodation for provincial departments and agencies that render services to the residents of the Western Cape. Improving the efficiency and effectiveness of provincial property holdings is a high priority. Many of our projects apply best practice green design and construction standards to mitigate adverse environmental impacts, steward natural resources, and save money in the long term.

Land and buildings

- **9** new facilities were provided
- **37** utilisation inspections of office accommodation were conducted
- **618** jobs were created through infrastructure and property management projects
- **117** condition assessments were conducted on state-owned buildings
- **30** scheduled maintenance projects were completed



The Western Cape Department of Human Settlements Walk-In Centre was completely redesigned to cope with an influx of public visitors.



The new consolidated Government Motor Transport facility in Maitland under construction.

For you, the citizen, this means better service delivery from the Western Cape Government and its agencies.

We deliver provincial road infrastructure

Roads are critical enablers of the Western Cape's economic growth and they provide access to opportunities. Our work on provincial roads and on national roads in the province is focused on preserving surfaced roads, gravel roads, and bridges. Spending priorities are determined by, among other things, road condition, date of last refurbishment, the nature and volume of traffic, safety considerations, the number of people a road serves, the economic importance of a road, and the availability of alternative routes.



Provincial roads

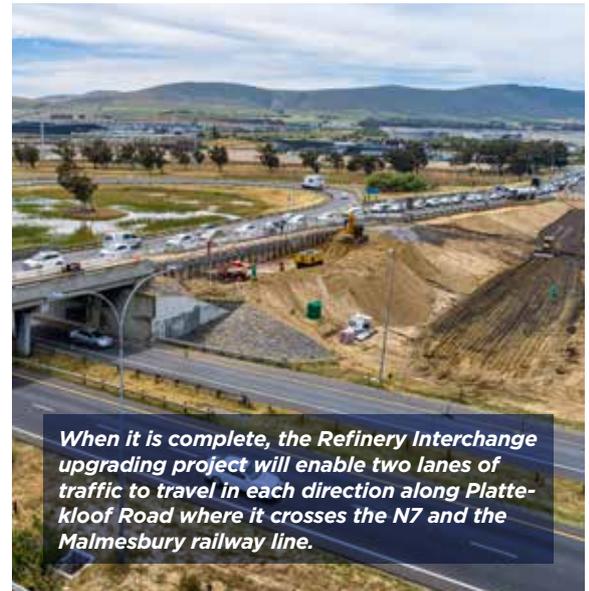
Preliminary designs for the following projects continued:

- Wingfield Interchange on the N1/N7.
- Upgrading of the N7 to freeway standards.
- The R300 northern extension.

- **2 769 740 m²** of surfaced roads were resealed
- **624 676 m²** of surfaced roads were rehabilitated
- **13** capital projects

commenced during 2021/22 with a total expended value of R154m

- **22** capital roads projects continued or reached practical completion during 2021/22 with a total expended value of R929m
- The upgrading of Refinery Interchange, which is a key component of the Southern Growth Corridor, commenced



When it is complete, the Refinery Interchange upgrading project will enable two lanes of traffic to travel in each direction along Plattekloof Road where it crosses the N7 and the Malmesbury railway line.



Bainskloof Pass goes through a nature reserve, and it is a national monument. Work included repairing and resealing the existing road, deepening and lining side drains, reinstating the masonry wall and stone boulders, and stabilising certain slopes.



For you, the citizen, this means better access to work opportunities, economic opportunities, and social amenities.

We provide apprenticeship training and coordinate the EPWP in the Western Cape



We provide skills development opportunities through the construction and maintenance of buildings and facilities. We do this through:

- including unemployed young people in construction-related trades as part of the National Youth Service Programme; and
- providing artisanal training to apprentices in trades like electrical wiring, welding, carpentry, and plumbing.

Our Apprenticeship Programme provides contract-based practical and theoretical training to trainees over four years.

The Expanded Public Works Programme (EPWP) focuses on supporting labour-intensive public infrastructure development coupled with skills development training for participants. Activities include:

- giving unemployed people access to temporary paid work;
- helping unemployed people develop their skills and gain practical work experience; and
- through providing on-the-job work experience and skills training, improving the chances that participants will be able to find jobs or start their own businesses.

Skills development

1 139

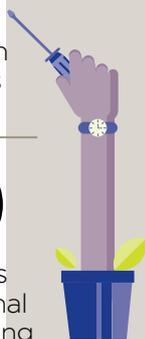
staff members were trained with Work Place Skills Plan support

87

trainees qualified as traffic officers

260

unemployed youths commenced National Youth Service training



For qualifying citizens, this provides opportunities for construction-related skills training, apprenticeship training, short-term employment opportunities and construction-related skills training.

We develop emerging contractors

Through our Contractor Development Programme (CDP), we offer structured training to enhance the skills and business expertise of emerging construction enterprises in the Western Cape. The course has a modular design so that participants can continue to actively run their construction businesses while they study.



Contractor development

- **26** Grade 3 to Grade 5 contractors received advanced training and mentoring support
- **15** empowerment target implementation reports were completed on projects worth <R10m
- **43** Grade 1 and 2 contractors completed accredited training over 10 months



For qualifying citizens, this means access to enterprise development and empowerment opportunities.

We support professional development



Through our Professional Development Programme and Graduate Development Programme, we enable newly appointed graduates and current employees of the Department to acquire the exposure, experience and training required by the bodies that govern the built environment and engineering professions. This is a key component of the Department's ongoing work to address the shortage of transport, built environment and engineering professionals in the Western Cape.

For qualifying citizens, this means better access to professional registration opportunities.

We offer bursaries to deserving tertiary-level students



For qualifying citizens, this means access to tertiary education to acquire scarce and critical skills.

We support integrated transport planning and public transport networks

People should be able to meet their daily transport needs in comfort, in safety, and at reasonable cost. In order to support this aim, we assist the 29 Western Cape municipalities outside the City of Cape Town to review their integrated transport plans and to develop locally appropriate public and non-motorised transport for their areas of jurisdiction. Our aim is to see the development of appropriate public transport and non-motorised transport solutions across the province. We promote accessibility and the safe, affordable movement of people, goods and services through transport infrastructure that is sustainable, integrated, and environmentally sustainable. An example is the George Integrated Public Transport Network (GIPTN). The Go George scheduled bus service is the first complete integrated transport system outside a major South African city.



For you, the citizen, this means better access to transport in the Western Cape.

We manage public transport operations

Effective public transport operations are an essential service, and they help to reduce traffic congestion. Together with the City of Cape Town, we support the Dial-a-Ride service that meets key public transport needs of special needs passengers. We also subsidise bus services in the Cape Metropolitan Area provided by Golden Arrow Bus Services (GABS).



Transport operations

- **1 217 868** bus trips were subsidised
- **12 254** cumulative annual vehicles were subsidised
- **6 604** abnormal load permits were issued



For you, the citizen, this means better access to transport in the Western Cape.

We improve road safety and enforce road traffic law



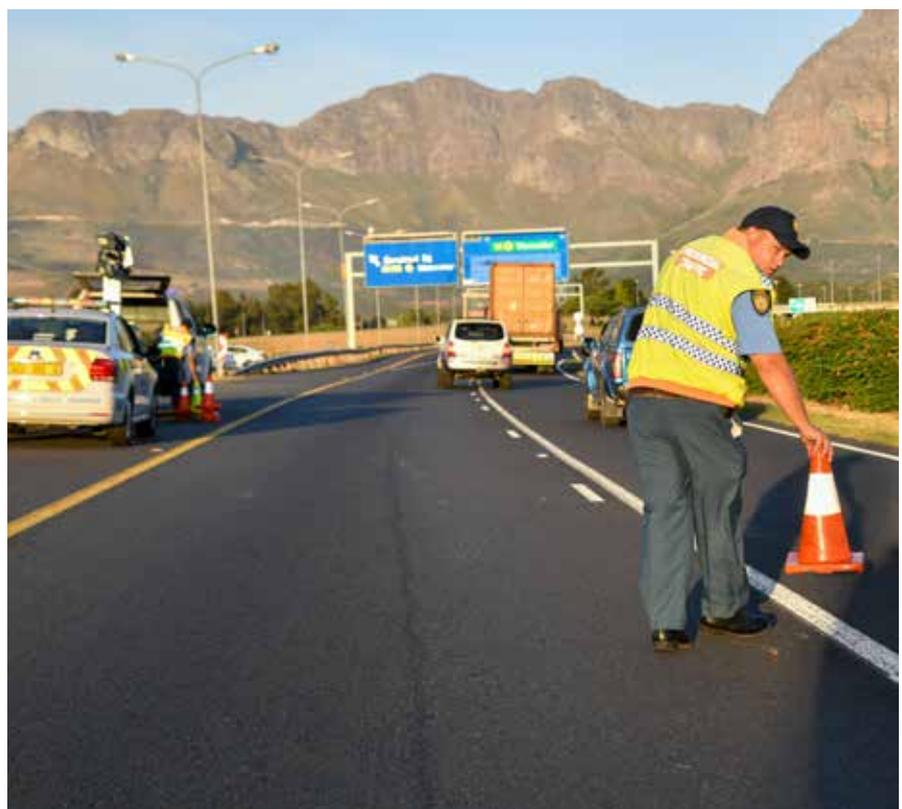
Road safety depends on effective traffic law enforcement, education, engineering, and evaluation.

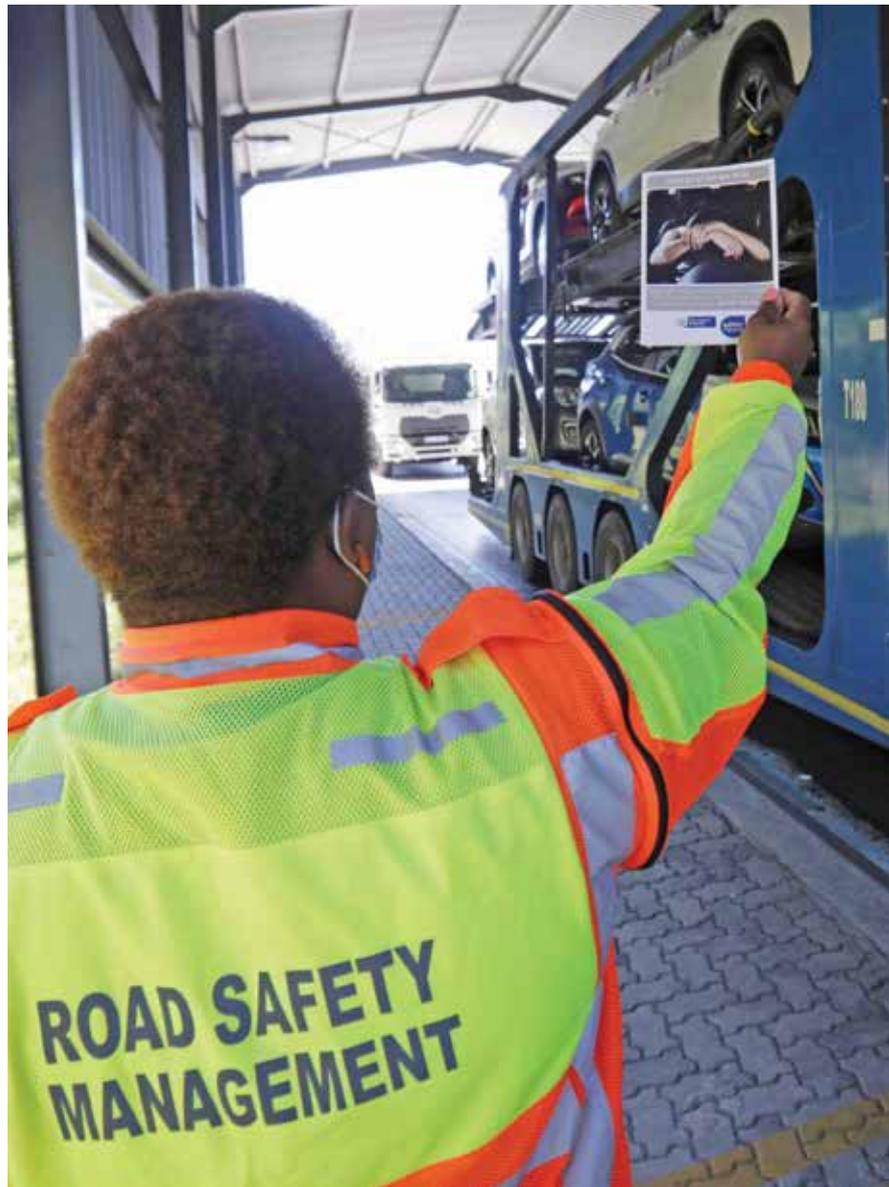
Our activities include:

- the only 24-hour a day, 7-day a week traffic service in South Africa;
- high-quality training at Gene Louw Traffic College;
- regular integrated enforcement operations, including alcohol blitz roadblocks, vehicle checkpoints, and permit inspections;
- specialised operations using advanced technology and integrated data management to improve traffic and transport law enforcement; and
- road safety awareness and education campaigns and programmes for high-risk road users in schools and communities.

Road safety

- **16 070** Traffic Law Enforcement operations
- **553 366** vehicles weighed
- **2 269** arrests for traffic offences
- **1 175** arrests for driving under the influence
- **156** arrests for speeding
- **5 169** vehicles discontinued
- **1 690** vehicles impounded
- **481** road safety awareness interventions implemented





For citizens, this helps to make our roads safer.

We support mixed-use development on well-located land



Mixed-use, mixed-income development on well-located state land can help meet the need for housing, employment, recreation and education in a single place. This “live-work-play-learn” design philosophy emphasises green design and public transport. It will help address the spatial legacy of apartheid by providing housing for people from a variety of income levels in the same place.

The former Conradie Hospital site in Pinelands is a pilot site for testing this approach. It comprises a mix of social housing, open market housing, recreational facilities, schools and businesses. A total of 49% of the units to be built at Conradie Park will be affordable, grant-funded housing.





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PR: 07/2022

ISBN: 978-0-621-49990-2