

# Vote 1

## Department of the Premier

	2006/07 To be appropriated	2007/08	2008/09
<b>MTEF allocations</b>	<b>R310 927 000</b>	<b>R326 905 000</b>	<b>R343 093 000</b>
Responsible MEC	Premier		
Administering Department	Department of the Premier		
Accounting Officer	Director-General		

### 1. Overview

#### Core functions and responsibilities

The re-engineering process of the department has reached an advanced stage and is geared for full implementation as from 1 April 2006. Some of the key objectives of the re-engineering process are to:

Create an integrated department capable of fulfilling a leading role in respect of pursuit of strategies such as iKapa Elihlumayo, "Home for All" and the Provincial Growth and Development Strategy (PGDS),

Do away with the traditional divide between the political and the administrative top structures of the province and introduce a modern governance and administration model that allows for strong political direction and a strategic approach to the management of the administration and civil society interface.

Support this model with institutional arrangements at the centre that are geared to bring about "thought leadership", cooperative governance, coordination, integration, institution building as well as performance management, monitoring and review capabilities.

Set up the Department of the Premier (DoTP) as a capacitated centre in the system of provincial governance and administration and create the following three branches in the department: Governance and Integration, Departmental Operations, and Institutional Improvement and Development. (Re-engineering report, 4 May 2005)

One of the department's key responsibilities in terms of its strategic leadership role in the Province is the development and the driving of the PGDS, which incorporates and synthesises the iKapa Elihlumayo strategies and the main elements of the municipal Integrated Development Plans (IDPs). Currently in its early drafting stage, the PGDS will provide strategic direction and scope for a provincial-wide development plan.

The DoTP plays a central role in ensuring more effective coordination across the different spheres of government, as well as across different provincial departments. The Premier's Intergovernmental Forum has started the preparatory work for bringing such alignment, in addition to the recent IDP hearing, municipal budget assessments, and the local government Medium Term Expenditure Committee (MTEC) engagements.

The lack of a central monitoring and evaluation unit has in the past resulted in many strategic programmes being pursued with no measurement of progress or impact. A provincial monitoring and evaluation system is currently being developed by the department to monitor the progress and impact of key provincial strategies.

Building internal human and social capital is key to any organisation. The Department of the Premier is responsible for the development of the internal human and social capital amongst all Provincial Government employees in order to ensure well skilled and motivated staff who are able to deliver on the objectives set by the various departments.

The Department is also responsible for developmental communication in the Provincial Government, communication, which takes into account the needs of society, the developmental goals of government and general empowerment of the citizenry. Through the 'Home for All' campaign the Western Cape Government strives to create a Province that celebrates and honours the equality, dignity and spirit of all people.

## **Vision**

A Home for All.

## **Mission**

The Department of the Premier, through holistic governance, will deliver:

- Strategic leadership;
- Outcomes based management;
- Needs-based services, and
- Efficient and effective corporate government

to the citizens of the Western Cape.

## **Main services**

The Department will be rendering the following main services:

- Strategically guide the maintenance of provincial governance and integration systems.
- Promote good corporate governance through institutional capacity building initiatives and interventions.
- Ensure legally sound, strategically focused and coordinated operations at intergovernmental, interdepartmental and internal departmental levels.
- Ensure the prevention, detection and investigation of economic crime.
- Provide operational support to the Premier.
- Provide operational support to the Director-General.

## **Demands and changes in services**

The department, through its re-engineering process, has made several changes to its structure in order to deliver on its strategic plan. Inarguably the most radical change brought about by the re-engineering is the reduction in the number of branches in the Department from four to three. These three new branches are:

***Policy and governance*** – which will be the centre for the development, implementation, monitoring and review of high-level provincial policies towards the Provincial Growth and Development Strategy. This branch will also be responsible for corporate communication, which has been expanded to perform the developmental role it has previously been lacking to do. The further roll-out of the 'Home for All' campaign will be managed within this branch, along with the development and implementation of the provincial communication strategy.

***Institutional improvement*** – which will be responsible for promoting good corporate governance through institutional capacity building initiatives and interventions. Driving the iKapa Elihlumayo strategy of 'Building Internal Human and Social Capital' is one of the key outputs of this branch. Furthermore the Centre-for E-Innovation (Ce-I) has been incorporated into this branch and will strive to optimise service delivery through the utilisation of appropriate information and communication technologies. New functions which have not previously been performed by this department and which will be outputs of this branch are the Social Capital Development and Performance Management Chief Directorates.

***Departmental operations*** – which will be responsible for ensuring legally sound, strategically focused and coordinated operations at intergovernmental, interdepartmental and internal departmental levels. Apart from supporting the Premier, Director-General, Executive Council, clusters and other provincial committees, this branch will also be responsible for providing legal services to both the department and the rest of the Provincial Government. The functions of facilitation and coordination of provincial progress on issues relating to human rights will also be performed in this branch. A humanitarian fund will be established for the Premier to allow for those humanitarian activities performed by the Premier.

## Acts, rules and regulations

The key legislation that governed the existence of this department at the time is summarised below:

- Constitution of the Republic of South Africa, 1996 (Act 108 of 1996)
- Constitution of the Western Cape, 1998 (Act 1 of 1998)
- Public Service Act of 1994 (as amended)
- Public Finance Management Act, 1999 (Act 1 of 1999)
- Labour Relations Act, 1995 (as amended)
- Employment Equity Act, 1998 (Act 55 of 1998)
- Basic Conditions of Employment Act, 1997 (Act 75 of 1997)
- Archives Act, 1962 (Act 6 of 1962)
- Protection of Information Act, 1982 (Act 84 of 1982)
- Occupational Health and Safety Act, 1993 (Act 85 of 1993)
- Electronic Communication Technology Act, 2002 (Act 25 of 2002)
- Promotion of Access to Information Act, 2000 (Act 2 of 2000)

## Budget decisions

Implementing the re-engineered structure of the Department will result in changes in the Department – both in terms of personnel and functions, with a concomitant impact on the department's budgetary requirements. No additional funding was however requested by the Department (apart from the normal year-on-year inflationary increases over the MTEF) as it will first undertake a process of reprioritisation before putting forward any request for additional funding in the adjustments budget.

With an envisaged personnel increase from 752 to 784 over the MTEF, it is estimated that expenditure on Compensation of employees will increase in the 2006/07 financial year. No additional funds were requested for the increased establishment at this stage as the Department plans to stagger the recruitment process in several phases. The true extent of the funding required for Compensation of employees will therefore only emerge during the adjustments estimate stage of the 2006/07 budget cycle.

The Accounting Officer, in order to initially maintain tight control over finances during this phase of transition, has made the following decisions:

- A new programme structure will be adopted which is in line with the generic programme structure that is prescribed for all Offices of Premiers.

- Initially no programme managers will be appointed for the 2006/07 financial year, only sub-programme and element managers.

- The following funds will be controlled centrally and no sub-programme manager will be allowed to manage those allocated funds:

- Compensation of employees

- Communication (except for the Chief Directorate Communications)

- Machinery and equipment (except for the Ce-I who's services are based on the procurement of IT equipment and infrastructure)

- International visits (Except for HRD and International Relations)

The Department has also adopted a new internal budgeting process whereby all managers are required to submit project proposals for any funding required for next year. All budgets are zero-based and no up-front allocations were made to any sub-programme. Projects were evaluated and prioritised by a central budgeting committee after which funds were allocated to components. Project plans with monthly expenditure projections will have to be submitted for all those projects for which funding was approved.

## 2. Review 2005/06

### Office of the Premier

During the year under review, the Premier was the driving force behind the quarterly deliverables of Provincial Government and kept the public abreast of successes and challenges through a structured advocacy programme. The 'Home for All' campaign consolidated on its successful launch and roll-out in the previous financial year. The Office of the Premier plays an integral role in providing strategic leadership, policy co-ordination, communication and monitoring and evaluation to both this department and the Provincial Government as a whole.

### Provincial co-ordination

**Policy and Strategic Management:** Managed the functioning of the Cabinet cluster, the Cabinet committees and Cabinet. It played a key role in the integration and co-ordination of departmental and interdepartmental planning and to foster co-operative governance. Macro Developmental Indicators reflecting the state of developing the Province were produced to steer future planning.

**Human Rights Programmes:** Focused on providing strategic direction and capacity building programmes focusing on mainstreaming as a strategy. Within this context 25 trainers were trained comprising 13 provincial and 12 local government officials. In partnership with the Department of Local Government and Housing a provincial road show involving district and local municipalities was undertaken to strengthen relationships for the establishment of integrated human rights programmes offices at local level.

A Provincial Youth Commission Act was promulgated and the establishment of the Provincial Youth Commission initiated. An implementation and monitoring plan was developed for the Integrated Provincial Disability Strategy and the Provincial Disability Co-ordination Forum was strengthened. The Inter-departmental Committee on Youth Affairs was launched in preparation for engagement with the new Provincial Youth Commission.

Commemorative days were celebrated in the context of democracy celebrations in the form of women's month events, a provincial youth day celebratory event and 16-days of activism against gender violence which ended with an event attended by 1000 men.

As part of developing special programmes for the removal of access barriers, an economic empowerment framework as a disability access programme was developed and gears toward improved quality of life of persons with disabilities. Research on and mainstreaming of moral regeneration was initiated.

**International Relations:** In the promotion of sound international relations existing bilateral co-operation agreements were reviewed. Further support was given to existing successful partnerships. New bilateral relations were developed on the African continent in support of New Partnership for African Development (NEPAD) and exploratory discussions with an Indian province took place. Various initiatives for co-operation with a number of African countries were explored during this period. The Department of Agriculture is already involved with some training programmes in countries such as Namibia and has explored other opportunities for co-operation in both research and training.

### Centre for E-Innovation

One of the main challenges of the Centre for E-Innovation was to fill the vacancies in its new structure. Achievements by the Centre for E-Innovation in the 2005/06 financial year were amongst others:

The relaunch of the Cape Gateway portal, as it is a major instrument in the Provincial Government's drive to become more accessible to the citizens of the province.

The LOGIS roll-out in the Department of Health was completed.

Further securing of the network infrastructure was done.

Hospital Information System (HIS) was rolled out to a further 15 hospitals, mainly in the Metropolitan area.

The roll-out of Social registries, the Child Youth Care Application (CYCA), Programme Management Systems (PMS), Institution Administration System (IAS) and the Geographical Information System (GIS) continued at the Department of Social Development.

## **Corporate services**

This branch's achievements over the past year include, amongst others, the following:

Structured programmes towards the building of internal social capital and service delivery improvement such as the Premier's Service Excellence Awards, a single Long Service Awards ceremony for all departments, Provincial Sports Day and a Human Resource Development Summit.

Technical assistance was provided in the re-engineering process of the Department, particularly in developing the job descriptions and conducting job-evaluations of post levels 1 – 12.

General support services was rendered to departments which include amongst other the operation of the Spes Bona Gymnasium, publication of the Provincial Gazette and hosting the 2005 Provincial Sports Day.

Rendered communication services through marketing activities by participation in public events, issuing of newsletters, media liaison services, web editing services, communication production services and a central language service.

Rolling out of compulsory induction programme (re-orientation to the public service) as announced by the Department of Public Service and Administration (DPSA). Development of a conceptual framework for a competency model. Organisational Development (OD) provided technical assistance to the National Department of Social Welfare and Development.

Various interventions, flowing from Personnel Administration and Collective Agreements on national level were embarked upon.

Labour Relations training interventions for Xhosa-speaking supervisors were provided.

Provided training to officials of all Provincial Government departments at the Kromme Rhee and George campuses.

## **Legal Services and Forensic audit**

Assistance was provided with regard to the provincial/municipal interface priority. Contracts were drafted, scrutinised and or edited on behalf of all departments. Of particular significance were various contributions in the negotiation and finalisation of contracts pertaining to the promotion of the Small Medium Micro Enterprises (SMME) sector and entrepreneurial development within the Province.

Litigation matters were managed and facilitated through active participation in litigation processes and in rendering assistance to the office of the State Attorney and advocates that were briefed to appear on behalf of the Provincial Government.

The Directorate Legislative Drafting actively participated in the Provincial Government's legislative programme. Legislation aimed at the establishment of a Provincial Youth Commission hundred day deliverable, were drafted and certified, and the Western Cape Investment and Trade Promotion Agency Law, 1996, both of critical importance to the promotion of economic development in the Western Cape, were finalised.

The Directorate Forensic Audit were removed from this programme and branch and incorporated under the Office of the Director-General to allow for direct line of communication to the Director-General.

## **Office of the Director-General**

Whilst anticipating the outcome of the re-engineering process, the office has had to adapt to an ever-increasing workload. In order to allow for the interim management of strategic functions, various units and its funding were shifted to the Office of the Director-General. These function shifts include Forensic Audit, Communication Services, Public Liaison and the Projects Office.

## **Financial management**

The Financial Management of the Department was strengthened through the filling of most vacancies in this unit enabling the improvement of the employment equity statistics of the directorate. An Asset Management unit was successfully established with all vacant posts in this critical unit filled. The Department once again received an unqualified audit report from the Auditor-General.

## **Personnel management and administration**

Vacant posts in the department have been filled on an ongoing basis in line with the Department's Employment Equity Strategy. The proposed expansion of the establishment has not been established but will be kept in abeyance until after the implementation of the re-engineering process. The Employee Assistance Programme/HIV/Aids/Wellness Programme was implemented during 2005.

### **3. Outlook for 2006/07**

The following activities will be performed by the three new branches during 2006/07:

#### **Branch Governance and Integration**

Strategically guide the maintenance of provincial governance and integration systems.

Facilitate the development of high-level provincial policies and strategies.

Provincial Growth and Development Strategy

Provincial Communication Strategy

Coordination Strategy

Promote the sustained implementation of provincial policies and strategies.

Further roll-out of iKapa Elihlumayo

Establish provincial project support office

Implement project management standards and automated project portfolio management

Ensure the continuous monitoring, evaluation and review of the impact of provincial policies and strategies.

Establishing a Provincial-wide monitoring and evaluation system

Develop Compendium of indicators for monitoring and evaluation of the PGDS

Ensure ongoing and meaningful communication between the Provincial Government and all its stakeholders.

Further roll-out of the 'Home for All' campaign

Establish uniform visual standards

Public participation through izimbizo

Establish Provincial Government Communications Forum

#### **Branch Institutional Improvement and Development**

Promote good corporate governance through institutional capacity building initiatives and interventions.

Ensure that institutional capacity building initiatives and interventions are evidence-based and appropriate.

Conducting of an organisational diagnostic assessment

Ensure the optimal development of the Provincial Government's human capital.

Roll-out of the strategy of Building Internal Human and Social Capital

Develop human capital management database system

Transformation of provincial training institutions such as Kromme Rhee.

Foster the development of an organisational culture and institutional practices that promote development outcomes and effective service delivery.

Batho Pele revitalisation

Organisational culture assessment

Premier's Service excellence awards

Sustain a system of organisational, managerial and individual performance management.

Implementation of governance technical hearings

Optimise service delivery through the optimal utilisation of appropriate information and communication technologies.

- Implement phase 2 of enterprise architecture

- E-Learning pilot

- Develop websites for local communities

- Develop Information and Communication Technology (ICT) plan to inform the Strategic Infrastructure Plan

- Launching of new e-Centres (schools, libraries, mobile units, Red Door, etc.)

## **Branch Departmental Operations**

Ensure legally sound, strategically focused and coordinated operations at intergovernmental, interdepartmental and internal departmental levels.

- Render a comprehensive legal support service to the provincial government.

  - Providing provincial wide project based legal support

  - Conduct training on contract management

- Facilitate and co-ordinate mutually supportive relations with other spheres of government and with social partners, and render high-level decision support.

  - Establish Office of the Rights of the Child

  - Establish Office on the Rights of the Aged

  - Consolidating the functioning of Western Cape Youth Commission

  - Social dialogue through the Provincial Development Council

  - Develop international cooperation opportunities within Africa in support of NEPAD

- Provide strategic management, co-ordination and staff function support services to the Department.

  - Strategic management of departmental human and financial resources

  - Managing departmental strategic management process

## **Forensic Investigative Unit**

Ensure the prevention, detection and investigation of economic crime and maladministration

- Investigate/audit irregularities reported and provide prosecutorial ready evidence.

- Improved awareness and planning in fraud prevention.

- Promote corporate governance through rollout of anti-corruption campaign

- Establish Western Cape Anti-corruption Forum.

## **Private Office of the Premier**

- Establishment of a Premier's Humanitarian Fund

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate				
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate				
							2006/07	2005/06	2007/08	2008/09	
<b>Treasury funding</b>											
Equitable share	334 877	311 026	277 709	297 574	297 530	297 350	168 587	(43.30)	170 836	187 024	
Financing			9 437								
Own receipts (Provincial Treasury)							141 830		155 559	155 559	
<b>Total Treasury funding</b>	334 877	311 026	287 146	297 574	297 530	297 350	310 417	4.39	326 395	342 583	
<b>Departmental receipts</b>											
Sales of goods and services other than capital assets	847	1 910	1 516	538	538	718	510	(28.97)	510	510	
<b>Total departmental receipts</b>	847	1 910	1 516	538	538	718	510	(28.97)	510	510	
<b>Total receipts</b>	335 724	312 936	288 662	298 112	298 068	298 068	310 927	4.31	326 905	343 093	

## 5. Payment summary

### Key assumptions

With an overwhelming percentage of the functions either being new or having been changed, the allocation of the limited available funding was an extremely difficult exercise. Managers were required to submit zero-based budgets, together with schedules of projects for their intended outputs for the next financial year. With the re-engineering being a high priority and cost of employees inarguably being the main cost driver in this department, the funds earmarked for cost of employees will be ringfenced and controlled by the accounting officer. The following criteria was developed to determine funding priorities:

- Cost of employees – provision is made for 77% of the new establishment
- Basic administrative expenditure to sustain current departmental and provincial operations
- Current contractual commitments
- Projects key to the PGDS and iKapa Elihlumayo strategies (in order of importance and relevance)
- Transfer payments to existing Public Entities
- Other departmental and provincial projects and initiatives
- Estimate of basic administrative expenditure for new functions



## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
1. Administration <sup>a</sup>	26 626	28 876	45 913	43 710	40 072	40 072	35 694	( 10.93)	39 660	43 982
2. Corporate support	292 176	273 478	230 593	233 282	238 803	238 803	234 650	( 1.74)	242 574	250 920
3. Policy and governance	16 922	10 582	12 156	21 120	19 193	19 193	40 583	111.45	44 671	48 191
<b>Total payments and estimates</b>	<b>335 724</b>	<b>312 936</b>	<b>288 662</b>	<b>298 112</b>	<b>298 068</b>	<b>298 068</b>	<b>310 927</b>	<b>4.31</b>	<b>326 905</b>	<b>343 093</b>

<sup>a</sup> 2006/07: Premier remuneration payable. Salary: R639 036. Car allowance: R159 759.

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Current payments</b>	197 812	255 131	242 619	262 928	269 398	269 398	296 326	10.00	311 155	326 818
Compensation of employees	81 549	88 028	89 562	117 196	123 793	123 793	139 632	12.79	153 929	161 178
Goods and services	116 257	167 022	152 989	145 732	145 605	145 605	156 694	7.62	157 226	165 640
Financial transactions in assets and liabilities	6	81	68							
<b>Transfers and subsidies to</b>	8 017	7 700	4 835	5 297	7 039	7 039	7 101	0.88	7 700	7 700
Provinces and municipalities	198	212	428	600	646	646	432	( 33.13)	876	408
Departmental agencies and accounts	3 092	3 262	3 428	3 579	5 000	5 000	6 419	28.38	6 574	7 042
Non-profit institutions	4 001	842	679	1 000	1 275	1 275	250	( 80.39)	250	250
Households	726	3 384	300	118	118	118		( 100.00)		
<b>Payments for capital assets</b>	129 895	50 105	41 208	29 887	21 631	21 631	7 500	( 65.33)	8 050	8 575
Machinery and equipment	129 895	50 105	41 208	29 887	21 631	21 631	7 500	( 65.33)	8 050	8 575
<b>Total economic classification</b>	<b>335 724</b>	<b>312 936</b>	<b>288 662</b>	<b>298 112</b>	<b>298 068</b>	<b>298 068</b>	<b>310 927</b>	<b>4.31</b>	<b>326 905</b>	<b>343 093</b>

## Transfers to public entities

**Table 5.3 Summary of departmental transfers to public entities**

Public entities R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
1. Provincial Development Council	3 092	3 262	3 428	3 579	5 000	5 000	6 419	28.38	6 574	7 042
<b>Total departmental transfers to public entities</b>	<b>3 092</b>	<b>3 262</b>	<b>3 428</b>	<b>3 579</b>	<b>5 000</b>	<b>5 000</b>	<b>6 419</b>	<b>28.38</b>	<b>6 574</b>	<b>7 042</b>

## Transfers to local government

**Table 5.4 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
Category C			210	350	350	350	350		350	350
<b>Total departmental transfers to local government</b>			<b>210</b>	<b>350</b>	<b>350</b>	<b>350</b>	<b>350</b>		<b>350</b>	<b>350</b>

Note: Excludes regional services council levy.

## Departmental Public-Private Partnership (PPP) projects

**Table 5.5 Summary of departmental Public-Private Partnership projects - None**

## 6. Programme description

### Programme 1: Administration

**Purpose:** To render administrative support to the Premier, Executive Council and the Director-General in fulfilling its legislative and oversight function and in promoting good governance.

#### Analysis per sub-programme:

##### Sub-programme 1.1: Programme support

To provide administrative support to the management of this programme.

##### Sub-programme 1.2: Office of the Premier

To provide technical, administrative and advisory support to the Premier in the execution of his constitutional mandate.

**Sub-programme 1.3: Executive council support**

To render secretariat and decision support services to the Executive Council, clusters and key provincial committees.

**Sub-programme 1.4: Director-General support**

To provide operational support to the Director-General in the strategic management of the Province.

**Sub-programme 1.5: Financial Management**

To provide departmental financial support and advisory services to ensure compliance with the PFMA and other relevant financial prescripts.

**Policy developments:****Changes: policy, structure, service establishment, etc. Geographic distribution of services:**

This programme provides for funding of the internal functions of the department such as providing professional support to the Premier (including the official residence), Executive Council, Director-General and the rest of the department.

**Expenditure trends analysis:**

Due to the constant restructuring of the department and particularly this programme, no analysis of trends were done.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome			Main appro- piation 2005/06	Adjusted appro- piation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
1. Programme support							1 260		1 449	1 667
2. Office of the Premier	11 631	12 877	16 099	17 502	11 002	11 002	7 340	(33.28)	8 441	9 207
3. Executive Council support		2 994	5 602	4 353	4 536	4 536	2 468	(45.59)	2 838	3 264
4. Director-General support	6 399	5 924	14 398	10 466	14 816	14 816	11 548	(22.06)	12 880	13 921
5. Financial management	8 596	7 081	9 814	11 389	9 718	13 078	13 078	34.58	14 052	15 923
<b>Total payments and estimates</b>	<b>26 626</b>	<b>28 876</b>	<b>45 913</b>	<b>43 710</b>	<b>40 072</b>	<b>40 072</b>	<b>35 694</b>	<b>(10.93)</b>	<b>39 660</b>	<b>43 982</b>

**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2002/03	2003/04	2004/05				2006/07	2005/06	2007/08	2008/09
<b>Current payments</b>	25 659	27 705	45 038	42 831	39 108	39 108	<b>35 182</b>	( 10.04)	39 110	43 407
Compensation of employees	15 848	16 813	19 317	25 145	22 836	22 836	<b>20 544</b>	( 10.04)	23 121	25 946
Goods and services	9 807	10 885	25 677	17 686	16 272	16 272	<b>14 638</b>	( 10.04)	15 989	17 461
Financial transactions in assets and liabilities	4	7	44							
<b>Transfers and subsidies to</b>	603	172	218	114	114	114	<b>12</b>	( 89.47)		
Provinces and municipalities	36	43	49	66	66	66	<b>12</b>	( 81.82)		
Non-profit institutions	47	78	162							
Households	520	51	7	48	48	48		( 100.00)		
<b>Payments for capital assets</b>	364	999	657	765	850	850	<b>500</b>	( 41.18)	550	575
Machinery and equipment	364	999	657	765	850	850	<b>500</b>	( 41.18)	550	575
<b>Total economic classification</b>	<b>26 626</b>	<b>28 876</b>	<b>45 913</b>	<b>43 710</b>	<b>40 072</b>	<b>40 072</b>	<b>35 694</b>	( 10.93)	39 660	43 982

**Details of transfers and subsidies:**

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2002/03	2003/04	2004/05				2006/07	2005/06	2007/08	2008/09
<b>Transfers and subsidies to (Current)</b>	603	172	218	114	114	114	<b>12</b>	(89.47)		
Provinces and municipalities	36	43	49	66	66	66	<b>12</b>	(81.82)		
Municipalities	36	43	49	66	66	66	<b>12</b>	(81.82)		
Municipalities of which	36	43	49	66	66	66	<b>12</b>	(81.82)		
Regional services council levies	36	43	49	66	66	66	<b>12</b>			
Non-profit institutions	47	78	162							
Households	520	51	7	48	48	48		(100.00)		
Social benefits		1								
Other transfers to households	520	50	7	48	48	48		(100.00)		

**Programme 2: Corporate support**

**Purpose:** To coordinate and provide strategic leadership to all provincial departments with regards to transversal corporate issues to enhance transformation in the public service.

**Analysis per sub-programme:**

**Sub-programme 2.1: Programme support**

To provide administrative support to the management of this programme.

**Sub-programme 2.2: Strategic human resource**

To provide strategic direction, leadership and advice with respect to human resources management.

**Sub-programme 2.3: Performance management**

To sustain a system of organisational, managerial and individual performance assessment.

**Sub-programme 2.4: Institutional assessment & development**

To ensure that institutional capacity building initiatives and interventions are evidence based and appropriate.

**Sub-programme 2.5: Social capital**

To foster the development of an organisational culture and institutional practices that promote developmental outcomes and effective service delivery.

**Sub-programme 2.6: IT and IT infrastructure**

To provide strategic information technology management, leadership and support.

**Sub-programme 2.7: Legal advisory services**

To provide legal services and advisory support.

**Sub-programme 2.8: Communication**

To provide strategic support regarding communications services.

**Policy developments:****Changes: Policy, structure, service establishment, etc. Geographic distribution of services:**

This is a new programme which provides for the funding of transversal functions which include building internal human and social capital, individual and organisational performance management, institutional and the managing of the Centre for e-Innovation.

**Expenditure trends analysis:**

Due to the change in programme structure, with new sub-programmes being established, no trend analysis was performed.

**Service delivery measures:****Programme 2: Corporate support**

Sub-programme	Measurable objective	Performance measure	Output	Target (2006/07)
2.2 Strategic Human Resource	Transformation of provincial training.	% of transformation from old to new institution.	Transformed Cape Administrative Academy. Transformed provincial institutions: City Police Colleges; Traffic Police Colleges; FET colleges; Chrysalis.	100%
	Building strategic leadership capability among SMS members.	Number of Leadership development programmes introduced.	Introduce a Premier LDP (partnerships).	1
	SMS Learning Networks.	Number of learning networks.	Established and functioning SMS Learning Networks.	2
	Human capital database management system.	Date completed.	Develop the database (provincial-wide).	31 March 2007
	Strategic implementation of PGWC employment equity initiative.	Date completed	A provincial AA programme of action.	31 March 2007
2.3 Performance Management	Institution of Governance Technical Hearings.	Number of technical hearings.	Departmental hearings conducted.	1 per department
	Performance Management of HOD's and SMS members.	% of performance agreements reviewed.	Performance agreements and reviews.	100%

Sub-programme	Measurable objective	Performance measure	Output	Target (2006/07)
2.4 Institutional Assessment and Development	Organisational diagnostic assessments.	Date completed.	Establishment of organisation diagnostic methodologies, tools and techniques.	31 March 2007
	Tailor made organisation development interventions.	Ongoing.	Establishment of organisation diagnostic methodologies, tools and techniques.	31 March 2007
	Impact assessment.	Date completed.	Impact assessment methodologies, tools and techniques utilised to conduct assessment.	31 March 2007
2.5 Social Capital	Strengthen Provincial Batho Pele Network.	Date completed.	Network strengthened, participation by all departments.	31 May 2006
	Organisational culture assessment.	Date completed.	Conduct the analysis. Communicate the outcomes. Develop programmes and action plans.	31 March 2007
	Service delivery improvement plans (SDIP) and charters.	Date SDIP and service delivery plans in place.	Develop SDIP and service delivery charters.	31 May 2006
	Premier's Service Excellence Awards.	Number of awards ceremonies held.	Annual Premier's Service Excellence Awards.	1
	Sports Day.	Number of sport days.	Annual Sports Day.	3 (1 per region)
2.6 IT and IT Infrastructure	Implement Enterprise Architecture (EA).	Date completed.	Phase 2 (process, organisation, information, technology, strategy signed off by MANCO.)	September 2006
	Business Intelligence Requirement Specification and Pilot implementation. (Including GIS consolation).	Date implemented.	Business Requirement Specification (BRS) signed off by stakeholders. Pilot deployed.	31 March 2007
	Common platforms.	Date completed.	Information Architecture for PGDS completed.	31 March 2007
	e-Learning Pilot.	Date implemented.	Pilot implemented and assessed.	31 March 2007
	Collaboration (Communities of practice).	Date implemented.	Intranet collaboration implemented.	31 March 2007
	Broadband connectivity.	Date completed.	SIP Information Communication Technology (ICT) plan developed and signed off by key stakeholders.	June 2006
	Wireless Access.	Date signed-off.	SIP ICT plan developed and signed off.	June 2006
	Access (Schools, Libraries, e-Izimbizo, MPCC's, Mobile units, Red Door.	Number of new e-centres.	New e-Centres launched.	12
	Skills (e-Literacy).	Date completed.	Training material developed. All e-Communities trained. Internet Cafè's. e-Literacy programmes implemented.	31 March 2007
	Local content of communities (Local Language and culture on-line).	Number of local websites implemented.	Local websites implemented.	2

Sub-programme	Measurable objective	Performance measure	Output	Target (2006/07)
	Department of the Premier ICT plan developed. Develop, support and maintain appropriate departmental systems, applications and solutions. Reliable, responsible stewardship of data information.	Date finalised. Number of current systems maintained. Number of new applications maintained. Date finalised.	Department of the Premier ICT plan signed off by MANCO. Maintaining current applications. Maintaining new applications. Comprehensive technology. Disaster Recovery and business continuity plans in place.	September 2006 400 18 31 March 2007
2.7 Legal advisory services	Legal assistance and support in the implementation of the Inter-Governmental Relations Framework (IGRF) Act. Providing formal (written) legal opinions. Conduct training in contract management and on the Promotion of Access to Information, Promotion of Administrative Justice and Prevention of Corruption Act. Providing province-wide project-based legal support (i.e. 2010 Soccer World Cup, PGDS, Taxi Committee of Inquiry, Premier's Excellence Awards, Implementation of the MFMA, etc.). Representation in and support to committees and tribunals in the adjudication of applicants against appeal. Initiate law reform and advocacy to the Provincial Government in the order to realise the rights and objectives contained in the Constitution.	% of implementation of Act. Number of opinions. Number of Training interventions. Number of projects. Number of tribunals. Number of law reforms initiated.	Implement IGRF Act. Legal opinions provided. Training interventions to officials. Legal support for projects. Provide representation at tribunals / committees. Law reforms initiated.	100% 750 12 25 20 8
2.8 Communication	Develop and implement communication strategy. Establish uniform visual standards. Newsletters (use distribution channels to distribute e.g newspapers). Internal publications. Establish Provincial Government Communication Forum. Establish Forum for broad based community consultation.	Date implemented. Date completed and commencement of roll-out. Number of newsletters. Date established. Date established.	Strategy developed and implemented. Visual standards finalised. Newsletters developed and distributed. Provincial Government Communication Forum launched. Specified targeted community engagement other than izimbizo.	31 March 2007 30 June 2006 12 June 2006 June 2006

Sub-programme	Measurable objective	Performance measure	Output	Target (2006/07)
	Internal communication and promotion of "Home for All".	Number on internal communication interventions.	Intranet and internal publications. Groupwise messages, exhibitions and events.	6
	Ensure constant engagement through izimbizo civil society formations and sectors.	Number of izimbizo.	Izimbizo per district including Premier and HOD and relevant SMS members.	4

**Table 6.2 Summary of payments and estimates – Programme 2: Corporate support**

Sub-programme R'000	Outcome			Main appropriation 2005/06	Adjusted appropriation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
1. Programme support	2 415	2 733	2 403	3 114	2 604	2 604	5 071		5 770	6 636
2. Strategic human resource	18 372	23 813	25 790	33 575	32 626	32 626	25 017	(23.32)	26 770	27 875
3. Performance management	13 708	14 579	2 161	2 282	2 336	2 336	2 697	15.45	2 102	2 417
4. Institutional assessment & development	7 876	8 417	8 804	9 937	11 200	11 200	12 971	15.81	13 917	14 905
5. Social capital							4 374		5 030	5 785
6. IT & IT infrastructure	238 403	209 608	173 258	166 774	161 743	161 743	151 043	(6.62)	153 487	155 434
7. Legal advisory services	6 595	7 349	9 650	11 353	10 303	10 303	7 651	(25.74)	8 799	9 899
8. Communication	4 807	6 979	8 527	6 247	17 991	17 991	25 826	43.55	26 699	27 969
<b>Total payments and estimates</b>	<b>292 176</b>	<b>273 478</b>	<b>230 593</b>	<b>233 282</b>	<b>238 803</b>	<b>238 803</b>	<b>234 650</b>	<b>(1.74)</b>	<b>242 574</b>	<b>250 920</b>

#### Earmarked allocation

Included in sub-programme 2: Strategic human resource is an earmarked allocation amounting to R4 252 000 (2006/07), R4 465 000 (2007/08) and R4 666 000 (2008/09) for the purpose of enhancing the Department's Internal Human Resource Development strategy.

Included in sub-programme 8: Communication is an earmarked allocation amounting to R5 275 000 (2006/07), R5 539 000 (2007/08) and R5 788 000 (2008/09) to facilitate, promote and ensure effective engagements between the Department, the Provincial Government, Local Government and the citizens of the Western Cape.



**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Corporate support**

Economic classification R'000	Outcome			Main appro- piation 2005/06	Adjusted appro- piation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Current payments</b>	162 365	220 844	189 350	203 484	217 276	217 276	<b>227 598</b>	4.75	235 074	242 920
Compensation of employees	60 452	66 975	65 378	80 847	92 096	92 096	<b>100 277</b>	8.88	109 121	112 497
Goods and services	101 911	153 802	123 948	122 637	125 180	125 180	<b>127 321</b>	1.71	125 953	130 423
Financial transactions in assets and liabilities	2	67	24							
<b>Transfers and subsidies to</b>	325	3 725	747	1 088	1 134	1 134	<b>52</b>	(95.41)		
Provinces and municipalities	150	161	157	168	214	214	<b>52</b>	(75.70)		
Non-profit institutions		245	297	850	850	850		(100.00)		
Households	175	3 319	293	70	70	70		(100.00)		
<b>Payments for capital assets</b>	129 486	48 909	40 496	28 710	20 393	20 393	<b>7 000</b>	(65.67)	7 500	8 000
Machinery and equipment	129 486	48 909	40 496	28 710	20 393	20 393	<b>7 000</b>	(65.67)	7 500	8 000
<b>Total economic classification</b>	292 176	273 478	230 593	233 282	238 803	238 803	<b>234 650</b>	(1.74)	242 574	250 920

**Details of transfers and subsidies:**

Economic classification R'000	Outcome			Main appro- piation 2005/06	Adjusted appro- piation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Transfers and subsidies to (Current)</b>	325	3 725	747	1 088	1 134	1 134	<b>52</b>	(95.41)		
Provinces and municipalities	150	161	157	168	214	214	<b>52</b>	(75.70)		
Municipalities	150	161	157	168	214	214	<b>52</b>	(75.70)		
Municipalities of which	150	161	157	168	214	214	<b>52</b>	(75.70)		
Regional services council levies	150	161	157	168	214	214	<b>52</b>			
Non-profit institutions		245	297	850	850	850		(100.00)		
Households	175	3 319	293	70	70	70		(100.00)		
Social benefits	1	66								
Other transfers to households	174	3 253	293	70	70	70		(100.00)		

**Programme 3: Policy and governance**

**Purpose:** To strategically manage policies and strategies towards the achievement of sustainable provincial growth and development.

**Analysis per sub-programme:**

**Sub-programme 3.1: Programme support**

To provide administrative support to the management of the components in this programme.

**Sub-programme 3.2: Special programmes**

To coordinate and facilitate Human Rights Programmes.

**Sub-programme 3.3: Intergovernmental relations**

To promote inter and intra governmental relations.

**Sub-programme 3.4: Provincial policy management**

To coordinate and facilitate provincial socio-economic development through strategic provincial policy management.

**Sub-programme 3.5: Policy development**

To facilitate the development of high-level provincial policies and strategies.

**Sub-programme 3.6: Policy implementation support**

To promote sustained implementation of provincial policies and strategies.

**Policy developments:**

**Changes: Policy, structure, service establishment, etc. Geographic distribution of services:**

This programme provide funding of functions such as the development, implementation and management of provincial policies, the coordination of the fulfilling of human rights obligations as well as managing inter and intra-governmental cooperation.

**Expenditure trends analysis:**

Due to the change in programme structure, with new sub-programmes being established, it is difficult to conduct a trend analysis.

**Service delivery measures:**

**Programme 3: Policy and governance**

Sub-programme	Measurable objective	Performance measure	Output	Target (2006/07)
3.2 Special programmes	To co-ordinate, monitor, evaluate and report on implementation of strategies.	Number of focal units.	Establishment of functional human rights programmes departmental focal units.	12
	In partnership with Department of Local Government and Housing to promote facilitate and provide support for the establishment of integrated district offices.	Number of fully functional offices.	Establishment of fully functional integrated human rights district offices.	5
	Actively encouraging and co-ordinating the attainment of disability targets in provincial government.	% of PGWC staff with disabilities.	Driving the employment of disabled staff in the province. Learnership/internship programme for disabled persons rolled out.	2%
	Effective functioning Youth Commission.	Date Youth Commission fully function.	Total ownership of functions by Youth Commission.	1 April 2006
	Establishment of the Office of the Rights of the Child.	Date established.	Established, fully functional Office of the Rights of the Child.	April 2006
	Policy on Human Rights.	Dates finalised.	Research to be completed. Policy finalised. Launched.	December 2006 February 2007 1 March 2007
	Establish the Office of the Right of the Aged.	Dates established.	Research to be completed. Establish office	November 2006 31 March 2007
	Establishing moral standard charter for the province to inform awareness raising of moral regeneration.	Dates finalised.	Public workshops on standards. Charter in place.	30 September 2006 November 2006

Sub-programme	Measurable objective	Performance measure	Output	Target (2006/07)
	Rollout of Community plough back process.	Number of volunteers in programme.	Develop programme and recruit volunteers for the programme.	100
	Forming strategic partnerships with Chapter 9 institutions and Public entities.	Date completed.	Memorandums of understanding agreed to.	31 March 2007
3.3 Intergovernmental relations	The development of international co-operation opportunities within Africa and other Continents in support of NEPAD.	Number of cooperation opportunities.	Policy developed, rolled out and cooperation opportunities signed.	2
	Establishment of IGR Forums.	Date established.	Forum established.	31 March 2007
	IGR implementation protocols agenda setting.	% of compliance to Act.	Ensure compliance with the Act.	100%.
	Honour the citizens of the province through the Provincial Honours Programme.	Number of Provincial Honours ceremonies held.	Identify honours recipients, obtain endorsement from Cabinet, have presentation ceremony.	1
3.4 Provincial policy management	Refined assessment framework for a provincial level monitoring and evaluation system.	Date completed.	Completed framework.	30 June 2006
	Develop a compendium of indicators attached to PGDS objectives.	Date finalised.	Compendium finalised.	30 June 2006
	Establish fully operational Monitoring and Evaluation office.	Date established.	Fully operational and functional M&E unit.	30 June 2006
	M&E Business Requirements Specifications (BRS).	Date completed.	BRS signed off by M&E steering committee.	31 March 2007
	Assess impact on public budgets, programmes and plans (national and provincial departments and state owned enterprises), reflection of PGDS in IDP's. Capacity building (priority SMS) in government including Executive communication, marketing and branding.	% of strategic policies reviewed.	Tabling of written reviews.	100%
3.5 Policy Development	Co-ordination and compilation of strategy based on iKapa strategies, the 2003 Framework Agreements for the PGDS, reflecting IDP's and following the 2005 national PGDS guidelines.	Date completed.	PGDS in place.	31 March 2007
	Centralised Policy and Strategy unit in place.	Date unit is fully functional.	Fully staffed and fully functional Policy and Strategy function.	30 September 2006
	Guiding and directing alignment and co-ordination of provincial programs, policies and strategies internally and externally (all spheres of government).	% of alignment of strategies.	Ongoing alignment and co-ordination.	100%

Sub-programme	Measurable objective	Performance measure	Output	Target (2006/07)
	Develop strategic policies, assess and analyse policies and intervene to eliminate conflict and duplication, ensuring alignment (i.e. Provincial Growth and Development Strategy (PGDS), iKapa strategies).	Number of strategies developed.	Ongoing development, assessment, analysis and intervention.	4 (Communication, Coordination, Internal Human and Social Capital, PGDS)
3.6 Policy implementation support	Rollout of iKapa Strategies.	Date completed.	Co-ordination of rollout.	30 June 2006
	Project Office established.	Date fully established.	Fully staffed and fully functional Projects Office.	30 September 2006
	Implement Project Management Standards, and automated Project Portfolio Management.	Date implemented.	Web based project management tool based on Prince 2 methodology implemented.	September 2006
	Monitoring of, and reporting on finance of Provincial Projects.	% of strategic Provincial projects monitored.	All projects registered. Financial reports on all registered projects.	100%

**Table 6.3 Summary of payments and estimates – Programme 3: Policy and governance**

Sub-programme R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
1. Programme support		1 674	1 837	2 703	1 820	1 820	2 699	48.30	3 104	3 569
2. Special programmes	13 092	6 734	7 260	14 237	12 868	12 868	22 032	71.22	23 337	24 139
3. Intergovernmental relations		1 178	1 557	2 008	2 008	2 008	4 337	115.99	4 988	5 238
4. Provincial policy management					1 650	1 650	3 962	140.12	4 556	5 256
5. Policy development	3 830	996	1 502	2 172	847	847	4 236	400.12	4 871	5 602
6. Policy implementation support							3 317		3 815	4 387
<b>Total payments and estimates</b>	16 922	10 582	12 156	21 120	19 193	19 193	40 583	111.45	44 671	48 191

**Earmarked allocation**

Included in sub-programme 2: Special programmes is an earmarked allocation amounting to R5 231 000 (2006/07), R5 544 000 (2007/08) and R5 793 000 (2008/09) for an effective functioning Youth Commission.

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Policy and governance**

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Current payments</b>	9 788	6 582	8 231	16 613	13 014	13 014	<b>33 546</b>	157.77	36 971	40 491
Compensation of employees	5 249	4 240	4 867	11 204	8 861	8 861	<b>18 811</b>	112.29	21 687	22 735
Goods and services	4 539	2 335	3 364	5 409	4 153	4 153	<b>14 735</b>	254.80	15 284	17 756
Financial transactions in assets and liabilities		7								
<b>Transfers and subsidies to</b>	7 089	3 803	3 870	4 095	5 791	5 791	<b>7 037</b>	21.52	7 700	7 700
Provinces and municipalities	12	8	222	366	366	366	<b>368</b>	0.55	876	408
Departmental agencies and accounts	3 092	3 262	3 428	3 579	5 000	5 000	<b>6 419</b>	28.38	6 574	7 042
Non-profit institutions	3 954	519	220	150	425	425	<b>250</b>	(41.18)	250	250
Households	31	14								
<b>Payments for capital assets</b>	45	197	55	412	388	388		(100.00)		
Machinery and equipment	45	197	55	412	388	388		(100.00)		
<b>Total economic classification</b>	16 922	10 582	12 156	21 120	19 193	19 193	<b>40 583</b>	111.45	44 671	48 191

**Details of transfers and subsidies:**

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Transfers and subsidies to (Current)</b>	7 089	3 803	3 870	4 095	5 791	5 791	<b>7 037</b>	21.52	7 700	7 700
Provinces and municipalities	12	8	222	366	366	366	<b>368</b>	0.55	876	408
Provinces									526	58
Provincial agencies and funds									526	58
Municipalities	12	8	222	366	366	366	<b>368</b>	0.55	350	350
Municipalities	12	8	222	366	366	366	<b>368</b>	0.55	350	350
of which										
Regional services council levies	12	8	12	16	16	16	<b>18</b>			
Departmental agencies and accounts	3 092	3 262	3 428	3 579	5 000	5 000	<b>6 419</b>	28.38	6 574	7 042
Provide list of entities receiving transfers	3 092	3 262	3 428	3 579	5 000	5 000	<b>6 419</b>	28.38	6 574	7 042
Western Cape Provincial Development Council	3 092	3 262	3 428	3 579	5 000	5 000	<b>6 419</b>	28.38	6 574	7 042
Non-profit institutions	3 954	519	220	150	425	425	<b>250</b>	(41.18)	250	250
Households	31	14								
Other transfers to households	31	14								

## 7. Other Programme Information

### Personnel numbers and costs

Table 7.1 Personnel numbers and costs

Programme R'000	As at 31 March 2003	As at 31 March 2004	As at 31 March 2005	As at 31 March 2006	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009
1. Administration	78	98	92	83	106	133	133
2. Corporate support	428	402	414	452	464	580	580
3. Policy and governance	21	31	25	32	57	71	71
<b>Total personnel numbers</b>	527	531	531	567	627	784	784
Total personnel cost (R'000)	81 549	88 028	89 562	123 793	139 632	153 929	161 178
Unit cost (R'000)	155	166	169	218	223	196	206

**Table 7.2 Departmental personnel number and cost**

Description	Outcome			Main appropriation 2005/06	Adjusted appropriation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Total for department</b>										
Personnel numbers (head count)	421	425	425	695	570	570	627	10.00	784	784
Personnel cost (R'000)	81 549	88 028	89 562	131 405	123 793	123 793	139 632	12.79	153 929	161 178
<b>Human resources component</b>										
Personnel numbers (head count)		35	33	39	38	38	22	(42.11)	27	27
Personnel cost (R'000)		3 612	4 688	4 632	4 496	4 496	2 997	(33.34)	3 933	4 130
Head count as % of total for department		8.24	7.76	5.61	6.67	6.67	3.51		3.44	3.44
Personnel cost as % of total for department		4.10	5.23	3.52	3.63	3.63	2.15		2.56	2.56
<b>Finance</b>										
Personnel numbers (head count)	54	32	31	41	36	36	56	55.56	70	70
Personnel cost (R'000)	5 373	4 134	5 064	6 198	5 214	5 214	9 172	75.91	12 038	12 640
Head count as % of total for department	12.83	7.53	7.29	5.90	6.32	6.32	8.93		8.93	8.93
Personnel cost as % of total for department	6.59	4.70	5.65	4.72	4.21	4.21	6.57		7.82	7.84
<b>Full time workers</b>										
Personnel numbers (head count)	267	377	395	665	498	498	627	25.90	784	784
Personnel cost (R'000)	51 523	83 222	89 562	120 405	113 293	113 293	140 765	24.25	148 385	155 385
Head count as % of total for department	63.42	88.71	92.94	95.68	87.37	87.37	100.00		100.00	100.00
Personnel cost as % of total for department	63.18	94.54	100.00	91.63	91.52	91.52	100.81		96.40	96.41
<b>Part-time workers</b>										
Personnel numbers (head count)			19	30	29	29		(100.00)		
Personnel cost (R'000)			206	875	850	850		(100.00)		
Head count as % of total for department			4.47	4.32	5.09	5.09				
Personnel cost as % of total for department			0.23	0.67	0.69	0.69				
<b>Contract workers</b>										
Personnel numbers (head count)	154	48	30	72	72	72		(100.00)		
Personnel cost (R'000)	30 026	4 806		11 000	10 500	10 500		(100.00)		
Head count as % of total for department	36.58	11.29	7.06	10.36	12.63	12.63				
Personnel cost as % of total for department	36.82	5.46		8.37	8.48	8.48				

## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate		2006/07	2007/08
1. Administration	125	179	113	540	505	505	275	(45.54)	325	375
<i>of which</i>										
Payments on tuition	16	4	4	50	65	65	70		75	80
Other	109	175	109	490	440	440	205	(53.41)	250	295
2. Corporate support	4 786	3 636	2 914	3 752	4 988	4 988	1 668	(66.56)	2 778	2 872
<i>of which</i>										
Payments on tuition	1 014	493	66	82	68	68	80		85	90
Other	3 772	3 143	2 848	3 670	4 920	4 920	1 588	(67.72)	2 693	2 782
3. Policy and governance	195	175	248	116	59	59	180	205.08	610	700
<i>of which</i>										
Other	195	175	248	116	59	59	180	205.08	610	700
<b>Total payments on training</b>	<b>5 106</b>	<b>3 990</b>	<b>3 275</b>	<b>4 408</b>	<b>5 552</b>	<b>5 552</b>	<b>2 123</b>		<b>3 713</b>	<b>3 947</b>

**Table 7.4 Information on training**

Description	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	2002/03	2003/04	2004/05				% Change from Revised estimate		2006/07	2007/08
Number of staff	527	531	531	567	567	567	627	10.58	784	784
Number of personnel trained	333	440	486	495	495	495	540	9.09	600	600
Male	173	253	257	260	260	260	272	4.62	312	312
Female	160	187	229	235	235	235	268	14.04	288	288
Number of training opportunities	142	188	244	273	273	273	272	(0.37 )	288	296
Workshops	11	51	36	40	40	40	30	(25.00 )	38	38
Seminars	14	14	22	28	28	28	32	14.29	36	40
Other	117	123	186	205	205	205	210	2.44	214	218
Number of interns appointed			6	6	6	6	6		6	6



## Reconciliation of structural changes

Table 7.5 Reconciliation of structural changes

Programme for 2005/06			Programme for 2006/07		
Programme R'000	2006/07 Equivalent		Programme R'000	Pro- gramme	Sub-pro- gramme
	Pro- gramme	Sub-pro- gramme			
1. <b>Office of the Premier</b>	19 172		1. Administration	35 694	
1.1 Support services		5 358	1.1 Programme support		1 260
1.2 Leeuwenhof support		1 148	1.2 Office of the Premier		7 340
1.3 Executive support		7 391	1.3 Executive Council support		2 468
1.4 Izimbizo		5 275	1.4 Director-General Support		11 548
			1.5 Financial management		13 078
2. <b>Provincial Co-ordination</b>	26 296		2. <b>Corporate support</b>	234 650	
2.1 Administration		2 773	2.1 Programme support		5 071
2.2 Provincial Development Council		3 772	2.2 Strategic human resource		25 017
2.3 Human rights and protocol		7 803	2.3 Performance management		2 697
2.4 Policy and strategic management		6 717	2.4 Institutional assessment and development		12 971
2.5 Provincial Youth Commission		5 231	2.5 Social capital		4 374
			2.6 IT and IT infrastructure		151 043
			2.7 Legal advisory services		7 651
			2.8 Communication		25 826
3. <b>Centre for E-Innovation</b>	174 918		3. <b>Policy and governance</b>	40 583	
3.1 Administration		56 489	3.1 Programme support		2 699
3.2 Policy and strategy		4 354	3.2 Special programmes		22 032
3.3 Planning and development		3 832	3.3 Intergovernmental relations		4 337
3.4 Transversal		53 763	3.4 Provincial policy management		3 962
3.5 Health, Social services and Housing		32 055	3.5 Policy development		4 236
3.6 Education and Cultural Affairs/Sport		12 759	3.6 Policy implementation support		3 317
3.7 Economic, governance and administration		11 666			
4. <b>Corporate services</b>	49 263				
4.1 Administration		3 118			
4.2 Human resource management		10 089			
4.3 Operational support		18 787			
4.4 Provincial training		17 269			
5. <b>Legal services</b>	16 716				
5.1 Legal services		11 477			
5.2 Forensic services		5 239			
6. <b>Office of the Director-General</b>	5 544				
6.1 Administration		5 544			
7. <b>Financial management</b>	11 554				
7.1 Financial management		11 554			
8. <b>Personnel management and administration</b>	7 464				
Personnel management and administration		7 464			
<b>Total</b>	310 927			310 927	

Table B.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06		2006/07	2007/08
<b>Sales of goods and services other than capital assets</b>	847	1 910	1 516	538	538	718	510	(28.97)	510	510
Sales of goods and services produced by department (excluding capital assets)	847	1 910	1 516	538	538	718	510	(28.97)	510	510
Administrative fees	36	36	29	34	34	24	30	25.00	30	30
Other sales	811	1 874	1 487	504	504	694	480	(30.84)	480	480
Other	811	1 874	1 487	504	504	694	480	(30.84)	480	480
<b>Total departmental receipts</b>	847	1 910	1 516	538	538	718	510	(28.97)	510	510

Table B.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appropriation 2005/06	Adjusted appropriation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Current payments</b>	197 812	255 131	242 619	262 928	269 398	269 398	<b>296 326</b>	10.00	311 155	326 818
Compensation of employees	81 549	88 028	89 562	117 196	123 793	123 793	<b>139 632</b>	12.79	153 929	161 178
Salaries and wages	72 345	77 922	77 166	107 370	114 506	114 506	<b>123 322</b>	7.70	130 266	136 417
Social contributions	9 204	10 106	12 396	9 826	9 287	9 287	<b>16 310</b>	75.62	23 663	24 761
Goods and services	116 257	167 022	152 989	145 732	145 605	145 605	<b>156 694</b>	7.62	157 226	165 640
<i>of which</i>										
Audit fees: external	1 764	985	1 876	2 388	1 797	1 797	<b>2 700</b>	50.25	2 819	3 380
Communication	1 966	2 151	2 497	2 291	2 449	2 449	<b>270</b>	(88.98)	3 043	4 936
Computer equipment	36	131	1 623	1 000	1 609	1 609		(100.00)		
Consultancy fees							<b>2 930</b>		3 200	3 500
Consultants and specialised services	6 399	7 420	18 719	15 193	11 410	11 410	<b>26 199</b>	129.61	23 553	24 578
Consumables	121	324	108	412	289	289	<b>1 280</b>	342.91	820	930
Contractors							<b>11 282</b>		8 934	9 646
Inventory	3 002	2 934	3 177	3 923	4 389	4 389	<b>1 515</b>	(65.48)	2 630	3 220
IT (Data lines)	281	367	11 489	335	19 112	19 112	<b>55 000</b>	187.78	57 544	59 920
Legal fees	1 178	493	656	790	1 149	1 149	<b>1 200</b>	4.44	1 900	2 300
Library material	22	19	65	102	110	110	<b>75</b>	(31.82)	230	300
Machinery and equipment	180	106	781	634	991	991	<b>8 125</b>	719.88	8 750	9 500
Maintenance and repairs and running cost	515	4 447	2 908	4 265	4 121	4 121	<b>525</b>	(87.26)	704	771
Operating Leases	401	501	691	927	871	871	<b>1 551</b>	78.07	1 415	1 590
Owned and leasehold property	2 190	2 089	1 402	1 011	1 162	1 162	<b>2 350</b>	102.24	2 315	2 394
Printing and publications	4		468	66	553	553	<b>5 190</b>	838.52	3 021	3 959
Training	3 557	2 509	2 932	3 113	4 461	4 461	<b>2 123</b>	(52.41)	3 713	3 947
Transport	17		345	28	29	29	<b>1 157</b>	3889.66	1 745	1 900
Travel and subsistence	4 198	5 236	4 501	6 914	7 141	7 141	<b>3 179</b>	(55.48)	7 413	7 850
Other	90 426	137 310	98 751	102 340	83 962	83 962	<b>30 043</b>	(64.22)	23 477	21 019
Financial transactions in assets and liabilities	6	81	68							
<b>Transfers and subsidies to</b>	8 017	7 700	4 835	5 297	7 039	7 039	<b>7 101</b>	0.88	7 700	7 700
Provinces and municipalities	198	212	428	600	646	646	<b>432</b>	(33.13)	876	408
Provinces									526	58
Provincial agencies and funds									526	58
Municipalities	198	212	428	600	646	646	<b>432</b>	(33.13)	350	350
Municipalities	198	212	428	600	646	646	<b>432</b>	(33.13)	350	350
<i>of which</i>										
Regional services council levies	198	212	218	250	296	296	<b>82</b>	(72.30)		
Departmental agencies and accounts	3 092	3 262	3 428	3 579	5 000	5 000	<b>6 419</b>	28.38	6 574	7 042
Provide list of entities receiving transfers	3 092	3 262	3 428	3 579	5 000	5 000	<b>6 419</b>	28.38	6 574	7 042
Western Cape Provincial Development Council	3 092	3 262	3 428	3 579	5 000	5 000	<b>6 419</b>	28.38	6 574	7 042
Non-profit institutions	4 001	842	679	1 000	1 275	1 275	<b>250</b>	(80.39)	250	250
Households	726	3 384	300	118	118	118		(100.00)		
Social benefits	1	67								
Other transfers to households	725	3 317	300	118	118	118		(100.00)		
<b>Payments for capital assets</b>	129 895	50 105	41 208	29 887	21 631	21 631	<b>7 500</b>	(65.33)	8 050	8 575
Machinery and equipment	129 895	50 105	41 208	29 887	21 631	21 631	<b>7 500</b>	(65.33)	8 050	8 575
Other machinery and equipment	129 895	50 105	41 208	29 887	21 631	21 631	<b>7 500</b>	(65.33)	8 050	8 575
<b>Total economic classification</b>	<b>335 724</b>	<b>312 936</b>	<b>288 662</b>	<b>298 112</b>	<b>298 068</b>	<b>298 068</b>	<b>310 927</b>	<b>4.31</b>	<b>326 905</b>	<b>343 093</b>

Table B.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- piation 2005/06	Adjusted appro- piation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Current payments</b>	25 659	27 705	45 038	42 831	39 108	39 108	<b>35 182</b>	(10.04)	39 110	43 407
Compensation of employees	15 848	16 813	19 317	25 145	22 836	22 836	<b>20 544</b>	(10.04)	23 121	25 946
Salaries and wages	13 918	14 912	17 321	22 708	20 489	20 489	<b>17 873</b>	(12.77)	20 105	22 562
Social contributions	1 930	1 901	1 996	2 437	2 347	2 347	<b>2 671</b>	13.80	3 016	3 384
Goods and services	9 807	10 885	25 677	17 686	16 272	16 272	<b>14 638</b>	(10.04)	15 989	17 461
<i>of which</i>										
Audit fees: external	1 764	985	1 876	2 360	1 769	1 769	<b>2 700</b>	52.63	2 819	3 380
Communication	591	681	579	748	676	676	<b>270</b>	(60.06)	300	350
Computer equipment	4	41	142	240	255	255		(100.00)		
Consultancy fees							<b>2 900</b>		3 200	3 500
Consultants and specialised services	3 867	4 715	14 585	7 747	2 176	2 176	<b>1 575</b>	(27.62)	2 050	2 220
Consumables	43	70	57	155	147	147	<b>415</b>	182.31	430	450
Contractors							<b>1 500</b>		1 700	2 000
Inventory	736	751	944	1 222	1 222	1 222	<b>540</b>	(55.81)	560	580
IT (Data lines)	1	2		3	3	3		(100.00)		
Legal fees	115	106	69	137	130	130		(100.00)		
Library material			3		9	9		(100.00)		
Machinery and equipment	47	35	291	185	212	212	<b>1 000</b>	371.70	1 250	1 500
Maintenance and repairs and running cost	7	7	36	16	21	21		(100.00)		
Operating Leases	102	166	237	310	279	279	<b>470</b>	68.46	480	490
Owned and leasehold property	2		1		11	11		(100.00)		
Printing and publications			389	2	212	212	<b>370</b>	74.53	380	390
Training	17	91	70	266	294	294	<b>275</b>	(6.46)	325	375
Transport	17		315	8	10	10	<b>360</b>	3500.00	385	400
Travel and subsistence	1 482	2 208	1 707	2 494	2 418	2 418	<b>1 260</b>	(47.89)	1 508	1 725
Other	1 012	1 027	4 376	1 793	6 428	6 428	<b>1 003</b>	(84.40)	602	101
Financial transactions in assets and liabilities	4	7	44							
<b>Transfers and subsidies to</b>	603	172	218	114	114	114	<b>12</b>	(89.47)		
Provinces and municipalities	36	43	49	66	66	66	<b>12</b>	(81.82)		
Municipalities	36	43	49	66	66	66	<b>12</b>	(81.82)		
Municipalities	36	43	49	66	66	66	<b>12</b>	(81.82)		
<i>of which</i>										
Regional services council levies	36	43	49	66	66	66	<b>12</b>			
Non-profit institutions	47	78	162							
Households	520	51	7	48	48	48		(100.00)		
Social benefits		1								
Other transfers to households	520	50	7	48	48	48		(100.00)		
<b>Payments for capital assets</b>	364	999	657	765	850	850	<b>500</b>	(41.18)	550	575
Machinery and equipment	364	999	657	765	850	850	<b>500</b>	(41.18)	550	575
Other machinery and equipment	364	999	657	765	850	850	<b>500</b>	(41.18)	550	575
<b>Total economic classification</b>	<b>26 626</b>	<b>28 876</b>	<b>45 913</b>	<b>43 710</b>	<b>40 072</b>	<b>40 072</b>	<b>35 694</b>	(10.93)	39 660	43 982

Table B.2.2 Payments and estimates by economic classification – Programme 2: Corporate support

Economic classification R'000	Outcome			Main appro- pria- tion 2005/06	Adjusted appro- pria- tion 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Current payments</b>	162 365	220 844	189 350	203 484	217 276	217 276	<b>227 598</b>	4.75	235 074	242 920
Compensation of employees	60 452	66 975	65 378	80 847	92 096	92 096	<b>100 277</b>	8.88	109 121	112 497
Salaries and wages	53 759	59 323	55 626	74 381	85 967	85 967	<b>87 643</b>	1.95	90 598	93 349
Social contributions	6 693	7 652	9 752	6 466	6 129	6 129	<b>12 634</b>	106.13	18 523	19 148
Goods and services	101 911	153 802	123 948	122 637	125 180	125 180	<b>127 321</b>	1.71	125 953	130 423
<i>of which</i>										
Communication	1 322	1 369	1 775	1 278	1 505	1 505		(100.00)	2 153	3 936
Computer equipment	27	2	1 342	675	1 202	1 202		(100.00)		
Consultancy fees							<b>30</b>			
Consultants and specialised services	295	2 010	3 183	5 438	8 420	8 420	<b>20 610</b>	144.77	17 680	18 345
Consumables	75	247	50	145	120	120	<b>525</b>	337.50	200	250
Contractors							<b>4 860</b>		5 152	5 461
Inventory	2 136	2 094	2 031	2 440	3 007	3 007	<b>665</b>	(77.88)	1 750	2 250
IT (Data lines)	280	365	11 489	332	19 109	19 109	<b>55 000</b>	187.82	57 544	59 920
Legal fees	287	322	587	653	1 019	1 019	<b>1 200</b>	17.76	1 900	2 300
Library material	22	19	62	102	101	101	<b>75</b>	(25.74)	230	300
Machinery and equipment	129	64	422	283	595	595	<b>7 025</b>	1080.67	7 500	8 000
Maintenance and repairs and running cost	508	4 440	2 869	4 232	4 090	4 090	<b>525</b>	(87.16)	700	765
Operating Leases	165	222	365	432	541	541	<b>786</b>	45.29	710	800
Owned and leasehold property	2 188	2 089	1 401	1 011	1 151	1 151	<b>1 850</b>	60.73	2 315	2 394
Printing and publications	4		40	64	341	341	<b>3 462</b>	915.25	1 621	2 394
Training	3 369	2 300	2 675	2 811	4 153	4 153	<b>1 668</b>	(59.84)	2 778	2 872
Transport			28		13	13	<b>520</b>	3900.00	550	600
Travel and subsistence	2 203	2 502	2 428	3 116	3 778	3 778	<b>1 163</b>	(69.22)	4 631	4 787
Other	88 901	135 757	93 201	99 625	76 035	76 035	<b>27 357</b>	(64.02)	18 539	15 049
Financial transactions in assets and liabilities	2	67	24							
<b>Transfers and subsidies to</b>	325	3 725	747	1 088	1 134	1 134	<b>52</b>	(95.41)		
Provinces and municipalities	150	161	157	168	214	214	<b>52</b>	(75.70)		
Municipalities	150	161	157	168	214	214	<b>52</b>	(75.70)		
Municipalities	150	161	157	168	214	214	<b>52</b>	(75.70)		
<i>of which</i>										
Regional services council levies	150	161	157	168	214	214	<b>52</b>			
Non-profit institutions		245	297	850	850	850		(100.00)		
Households	175	3 319	293	70	70	70		(100.00)		
Social benefits	1	66								
Other transfers to households	174	3 253	293	70	70	70		(100.00)		
<b>Payments for capital assets</b>	129 486	48 909	40 496	28 710	20 393	20 393	<b>7 000</b>	(65.67)	7 500	8 000
Machinery and equipment	129 486	48 909	40 496	28 710	20 393	20 393	<b>7 000</b>	(65.67)	7 500	8 000
Other machinery and equipment	129 486	48 909	40 496	28 710	20 393	20 393	<b>7 000</b>	(65.67)	7 500	8 000
<b>Total economic classification</b>	292 176	273 478	230 593	233 282	238 803	238 803	<b>234 650</b>	(1.74)	242 574	250 920

Table B.2.3 Payments and estimates by economic classification – Programme 3: Policy and governance

Economic classification R'000	Outcome			Main appro- piation 2005/06	Adjusted appro- piation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Current payments</b>	9 788	6 582	8 231	16 613	13 014	13 014	<b>33 546</b>	157.77	36 971	40 491
Compensation of employees	5 249	4 240	4 867	11 204	8 861	8 861	<b>18 811</b>	112.29	21 687	22 735
Salaries and wages	4 668	3 687	4 219	10 281	8 050	8 050	<b>17 806</b>	121.19	19 563	20 506
Social contributions	581	553	648	923	811	811	<b>1 005</b>	23.92	2 124	2 229
Goods and services	4 539	2 335	3 364	5 409	4 153	4 153	<b>14 735</b>	254.80	15 284	17 756
<i>of which</i>										
Audit fees: external				28	28	28		(100.00)		
Communication	53	101	143	265	268	268		(100.00)	590	650
Computer equipment	5	88	139	85	152	152		(100.00)		
Consultants and specialised services	2 237	695	951	2 008	814	814	<b>4 014</b>	393.12	3 823	4 013
Consumables	3	7	1	112	22	22	<b>340</b>	1445.45	190	230
Contractors							<b>4 922</b>		2 082	2 185
Inventory	130	89	202	261	160	160	<b>310</b>	93.75	320	390
Legal fees	776	65								
Machinery and equipment	4	7	68	166	184	184	<b>100</b>	(45.65)		
Maintenance and repairs and running cost			3	17	10	10		(100.00)	4	6
Operating Leases	134	113	89	185	51	51	<b>295</b>	478.43	225	300
Owned and leasehold property							<b>500</b>			
Printing and publications			39				<b>1 358</b>		1 020	1 175
Training	171	118	187	36	14	14	<b>180</b>	1185.71	610	700
Transport			2	20	6	6	<b>277</b>	4516.67	810	900
Travel and subsistence	513	526	366	1 304	945	945	<b>756</b>	(20.00)	1 274	1 338
Other	513	526	1 174	922	1 499	1 499	<b>1 683</b>	12.27	4 336	5 869
Financial transactions in assets and liabilities		7								
<b>Transfers and subsidies to</b>	7 089	3 803	3 870	4 095	5 791	5 791	<b>7 037</b>	21.52	7 700	7 700
Provinces and municipalities	12	8	222	366	366	366	<b>368</b>	0.55	876	408
Provinces									526	58
Provincial agencies and funds									526	58
Municipalities	12	8	222	366	366	366	<b>368</b>	0.55	350	350
Municipalities	12	8	222	366	366	366	<b>368</b>	0.55	350	350
<i>of which</i>										
Regional services council levies	12	8	12	16	16	16	<b>18</b>			
Departmental agencies and accounts	3 092	3 262	3 428	3 579	5 000	5 000	<b>6 419</b>	28.38	6 574	7 042
Provide list of entities receiving transfers	3 092	3 262	3 428	3 579	5 000	5 000	<b>6 419</b>	28.38	6 574	7 042
Western Cape Provincial Development Council	3 092	3 262	3 428	3 579	5 000	5 000	<b>6 419</b>	28.38	6 574	7 042
Non-profit institutions	3 954	519	220	150	425	425	<b>250</b>	(41.18)	250	250
Households	31	14								
Other transfers to households	31	14								
<b>Payments for capital assets</b>	45	197	55	412	388	388		(100.00)		
Machinery and equipment	45	197	55	412	388	388		(100.00)		
Other machinery and equipment	45	197	55	412	388	388		(100.00)		
<b>Total economic classification</b>	16 922	10 582	12 156	21 120	19 193	19 193	<b>40 583</b>	111.45	44 671	48 191

Table B.3 Details on public entities – Name of Public Entity: Provincial Development Council

R'000	Outcome			Estimated outcome 2005/06	Medium-term estimate		
	Audited 2002/03	Audited 2003/04	Audited 2004/05		2006/07	2007/08	2008/09
<b>Revenue</b>							
<b>Non-tax revenue</b>	15	21	14	16	18	21	18
<i>Of which:</i>							
Other non-tax revenue	15	21	14	16	18	21	18
<b>Transfers received</b>	3 092	3 262	3 428	5 000	6 419	6 574	7 042
<b>Total revenue</b>	3 107	3 283	3 442	5 016	6 437	6 595	7 060
<b>Expenses</b>							
<b>Current expense</b>	3 138	3 039	4 098	4 847	6 322	6 548	7 032
Compensation of employees	1 635	1 660	2 074	2 940	3 729	3 772	4 055
Goods and services	1 440	1 306	1 955	1 882	2 511	2 703	2 905
Depreciation	63	73	69	25	82	73	72
<b>Total expenses</b>	3 138	3 039	4 098	4 847	6 322	6 548	7 032
<b>Surplus/(Deficit)</b>	( 31)	244	( 656)	169	115	47	28
<b>Cash flow summary</b>							
Adjust surplus/(deficit) for accrual transactions	48	51	55	9			
Adjustments for:							
Depreciation	63	73	69	25			
Interest	( 15)	( 22)	( 14)	( 16)			
<b>Operating surplus/ deficit) before changes in working capital</b>	17	295	( 601)	178	115	47	28
Changes in working capital	( 355)	655	706	( 328)			
(Decrease)/increase in accounts payable	( 221)	776	196	( 198)			
Decrease/(increase) in accounts receivable	( 134)	( 121)	510	( 130)			
<b>Cash flow from operating activities</b>	( 338)	950	105	( 150)	115	47	28
<b>Cash flow from investing activities</b>	( 71)	( 33)	( 15)	( 57)	( 62)	( 38)	( 43)
Acquisition of Assets	( 71)	( 33)	( 15)	( 57)	( 62)	( 38)	( 43)
<b>Cash flow from financing activities</b>	15	22	14	16			
<b>Net increase/decrease) in cash and cash equivalents</b>	( 394)	939	104	( 191)	53	9	( 15)
<b>Balance Sheet Data</b>							
<b>Carrying Value of Assets</b>	147	108	55	83			
<b>Cash and Cash Equivalents</b>	51	990	1 094	54			
<b>Receivables and Prepayments</b>	148	640	130	11			
<b>Total Assets</b>	346	1 738	1 279	148			
<b>Capital &amp; Reserves</b>	( 31)	213	( 443)	( 274)	( 159)	( 112)	( 84)
<b>Trade and Other Payables</b>	17	32	641	34			
<b>Provisions</b>		62	221	156			
<b>Total Equity and Liabilities</b>	( 14)	307	419	( 84)	( 159)	( 112)	( 84)

Table B.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Establishment of human rights programme units</b>										
<b>Category C</b>			210	350	350	350	350		350	350
Cape Winelands			70	70	70	70	70		70	70
Central Karoo			70	70	70	70	70		70	70
Eden			70	70	70	70	70		70	70
Overberg				70	70	70	70		70	70
West Coast				70	70	70	70		70	70
<b>Total transfers to local government</b>			210	350	350	350	350		350	350

Table B.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
<b>Cape Town Metro</b>	324 287	301 222	276 829	285 427	284 539	284 539	296 694	4.27	311 960	327 401
<b>Cape Winelands Municipalities</b>	11 437	11 714	11 833	12 685	13 529	13 529	14 233	5.20	14 945	15 692
Stellenbosch	11 437	11 714	11 833	12 685	13 529	13 529	14 233	5.20	14 945	15 692
<b>Total provincial expenditure by district and local municipality</b>	335 724	312 936	288 662	298 112	298 068	298 068	310 927	4.31	326 905	343 093