



**Final Draft Revised Integrated Development Plan  
2005 / 2006**

**June 2005**

## EDEN VISION

**“Eden: A home and future for all“**

In line with the spirit of the Hemanus Declaration (Resolved at the Western Cape Province IDP Conference, March 2005) Eden’s IDP **mission** is to:

- Use the integrated development planning process to create a home for all in our towns, villages, and rural areas;
- Promote economic growth that is shared across and within communities;
- Provide political and administrative leadership in the IDP process;
- Ensure that we get the sustainable delivery of basic services right;
- Mainstream integrated planning in the operations of our municipalities;
- Focus on IDP as a means of building stronger communities and building bridges between communities;
- Build the IDP on the meaningful participation and ownership of communities and on partnerships with business, labor, and community organizations
- Work towards the alignment of IDP’s with the provincial spatial development framework, provincial growth and development strategy and the national spatial development perspective; and
- Promote the IDP as a performance plan for all municipalities.”

### Strategic Objectives

The following **strategic objectives** will form the basis of the review document and as such also influence the next IDP cycle:

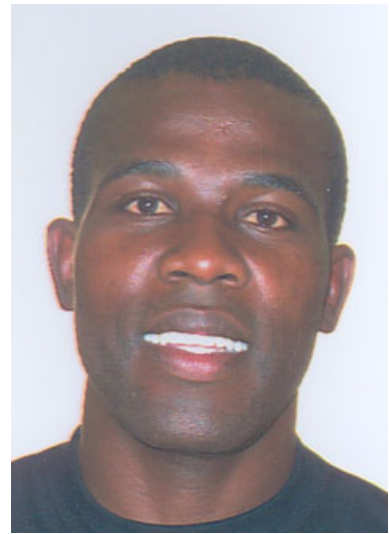
- Good governance through institutional transformation, intergovernmental cooperation and public consultation to ensure accountability;
- Develop appropriate regional economy that ensures shared prosperity and sustainability;
- Create an enabling social environment that ensures safe, healthy and vibrant communities that participate actively in Eden;
- Ensure an effective and affordable service and infrastructure delivery in Eden to meet the needs of the people;
- Develop human & social capital by investing in women and youth development, and
- Sustain Eden environment through resource conservation, good land use practices & people-centred planning.



## FOREWORD FROM THE EDEN DISTRICT EXECUTIVE MAYOR

Fellow citizens of the EDEN District

At the dawn of the Second Decade of Freedom and looking forward to our country's third miracle, i.e. Vision 2014 the importance of this document at this juncture in our history should not be underestimated. During this last review of the current Council's IDP, bold steps were taken by Council and the Administration to improve on our integrated development planning process. It started off with the appointment of a full time official in the office of the Municipal Manager to drive and manage the process. As you read and engage this document the fruits are already clear, because it bravely attempts to provide a strategic framework for democratic municipal governance in that it sets out a clear vision, strategic objectives, goals, strategies and priorities for development.



As the sphere of government closest to the community, local government has been tasked with facilitating the process of 'bringing people back in'. As Municipalities we are legally obliged to ensure the participation of communities and organisations in the formulation of municipal budgets and plans. This is largely done through the establishment of integrated development plans (IDP's) at district and local level.

It cannot be disputed that our recent IDP Review process generated the most public participation in municipal planning, in the history of EDEN. The people of EDEN have spoken, together we need to create and build "**EDEN A home and future for ALL!**" In order to achieve this we need to roll-up our sleeves across the EDEN district as Councilors, as officials and as communities to move towards achieving our vision. We can do this by: engaging in **good governance** through institutional transformation, intergovernmental cooperation and public consultation to ensure accountability; developing an appropriate **regional economy** that ensures shared growth, prosperity and sustainability; create an enabling social environment that ensures **safe, healthy and vibrant communities** that participate actively in Eden; ensuring an **effective and affordable service and infrastructure delivery** in Eden to meet the needs of the people; **developing human & social capital** by investing in women and youth development, and as custodians of this beautiful district by **sustaining the Eden environment** through resource conservation, good land use practices & people-centred planning.

By taking this fresh approach, called EDEN '06, we are mindful of the many challenges and pressures that confront us as a government and a nation. Mindful of the warnings in the writings of Gaventa and Robinson (1998) "Translating voice into influence requires more than ways of capturing what people want to say, it involves efforts 'from above' and 'from below'.", our new approach is about:

- Developing a shared approach and focus between Municipalities in EDEN and other spheres of government;



- Extending our recent vibrant public participation to structured and institutionalised social dialogue that promotes ownership of governance and development initiatives which help to deepen democracy and bring about sustainable development;
- Ensuring equity by engaging women, youth and the poor to influence the outputs and outcomes of local governance and development;
- To build IDP ownership and to strengthen capacity to deliver to communities and people across the district;
- This approach will make it easier for Councilors, officials and residents to interpret the EDEN IDP and the role they can play in giving effect to it.

As mentioned right at the start, this Review is the last in the current IDP cycle, as Mayor I am well aware of the fact that each new Council has to draw up its own IDP, however, mindful of the effort that so many people and role-players from across the EDEN district has put into compiling this vital road map, I trust that it will provide the next Council with a good, stable platform to draw up their own IDP.

Let me take this opportunity to express our sincere appreciation to all our residents, stakeholders from all sectors, officials from the whole government family, Councilors, Mayors and everyone for their unselfish contribution towards building a better life for all. A special word of thanks to our IDP Manager for the passionate way in which he was driving and managing this important process.

I thank you.

Alderman Lulama Lennox Mvimbi  
Executive Mayor



## INTRO BY MUNICIPAL MANAGER

The Local Government: Municipal Systems Act, 2000 requires from municipalities to engage in a structured process of strategic visioning in terms of the process of Integrated Development Planning. Five years ago, all municipalities were grappling with this notion of strategic planning and how to articulate the region's needs and priorities in such a way that the strategy becomes executable, practical and measurable. In reality, the different spheres of government were so pre-occupied with their own functional responsibilities and roles, that the ideal of integrated governance as envisaged by Chapter 3 of the Constitution of the Republic of South Africa, 1996, was not effectively achieved.



Looking back over the past five years, it is clear that Eden has now progressed on the route of developing its IDP as a dynamic tool to integrate government services and present district leadership. In my opinion we have succeeded to move away from merely complying with legislation to grappling with these issues which forms part of the national and provincial strategies and which impacts of the livelihood of everybody sharing this beautiful part of South Africa.

After engaging in robust debate and social dialogue with our many partners, it is not a coincidence that as Eden we have come forward with the vision of "A home and future for all". This region, with its abundance of natural resources, ironically also houses pockets of the highest socio-economic imbalances within the Western Cape Province. Eden District Municipality has the moral, legal and institutional responsibility to assume its obligations to the fullest extent in ensuring that we can indeed, make this Eden a home and future for all.

This last IDP review set the stage for an integrated district approach after the municipal elections. As such, Council approved an organizational renewal strategy, aptly named Eden'06 to prepare our organization and our district for the new set of challenges which will face the councilors in the next five years of office.

My greatest gratitude goes to the Councilors, Managers, all staff members and specifically our IDP Manager for preparing this document. I would also like to express my sincere appreciation to all our social partners and community members from across the EDEN district for their unselfish contributions to better the lives of all our people.



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## GLOSSARY

B -	Municipalities Local municipalities
BEE	Black Economic Empowerment
C -	Municipalities District municipalities
CDW	Community Development Worker
DMA	District Management Area
DPLG	Department of Provincial & Local Government
EDM	Eden District Municipality
ESCOM	Electricity Supply Commission
GRP	Gross Regional Production
HR	Human Resources
IDP	Integrated Development Plan(-ning)
IMATU	Independent Municipal Allied Trade Union
KPI	Key Performance Indicator
KPA	Key Performance Area
LED	Local Economic Development
MOU	Memorandum of Understanding
MSA	Municipal Systems Act
MSA	Municipal Structures Act
MFMA	Municipal Financial Management Act
NSDP	National Spatial Development Perspective
NGO	Non Governmental Organization
PAWC	Provincial Administration of the Western Cape
PMS	Performance Management System
SDF	Spatial Development Framework
SALGA	South African Local Government Association
SAMWU	South African Municipal Workers Union
SMME	Small Medium & Macro Enterprises
TB	Tuberculosis
VIP	Ventilated Improved Pit
WSDP	Water Services Development Plan





## EXECUTIVE SUMMARY

Integrated Development Planning represents a major shift from previous forms of planning performed by municipalities. This Third Revised Eden District Municipality IDP for 2005/06 is the last revision of the first cycle of IDP's and must be read against the background of the May 2002 IDP.

The intention of this IDP 2005/2006 to focus on the relevance of already identified key strategic development priorities that need attention within the district.

This IDP is a communication instrument of the municipality's strategic intentions and it is within this context that the EDEN District Municipality has opted for a more *interventionist approach* to review its Integrated Development Plan, a development process pragmatically called **EDEN '06**.

The status quo and challenges we face in terms of "our people", "our economy", "our environment" and "our government" within the Eden district is discussed in Part 2 of this document. Efforts to address past and current social inequalities **focused on people and not places**.

In order to address the challenges as mentioned here, it was necessary to contemplate the strategic direction in which the Eden district will be heading. After various Indaba's, summits and work shops where all local municipalities, other spheres of government and interested parties were represented, a new **Vision, Mission** and **Strategic Objectives** were developed for the Eden district municipality. (See Part 3 of this document)

The Strategic Objectives identified were refined into **Development Clusters** and **Focus Areas**, which in turn was again refined into **Strategic Initiatives** or **Programs** to be linked and aligned with the Eden budget for implementation purposes. (Part 4 of this document)

In order to implement the programs discussed here, it is necessary to have the required resources and "tools" available. How we will move forward in this regard is discussed in Part 5 of this document.

To best meet its development goals, and to ensure improved service delivery to its clients, the Eden district is putting in place a Performance Management system. This is discussed in Part 6 of this document.

