**Annexure B: MER Panel of Service Providers: Reference Summary**

*Notes:*

* *Any category of services (or sub-category where applicable) selected for registration must be accompanied by one relevant written and contactable work reference on the relevant company / government department / organisation letterhead where similar work was undertaken in the last 5-years (add rows as appropriate)*
* *Only provide reference letters for the categories of services (or sub-category where applicable) you are registering for*
* *Add rows as required*

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Categories of services** |  | **References** | | | |
| **Sub-Categories (where applicable)** | **Client** | **Project** | **Date** | **Reference letter attached** |
| *Transaction Advisory Services (must include full suite of sub-categories)[[1]](#footnote-1)* | *Full suite of transaction advisory services* |  |  |  |  |
| *Project development and management* |  |  |  |  |
| *Technical/ engineering transaction advisory* |  |  |  |  |
| *Financial transaction advisory* |  |  |  |  |
| *Legal and regulatory transaction advisory* |  |  |  |  |
| *Economic development transaction advisory* |  |  |  |  |
|  |  |  |  |  |  |
| *Economic growth and planning programme advisory* | *N/A* |  |  |  |  |
|  |  |  |  |  |  |
| *Consulting engineering,**environmental & town planning services* | *N/A* |  |  |  |  |
|  |  |  |  |  |  |
| *Municipal finance and revenue advisory* | *N/A* |  |  |  |  |
|  |  |  |  |  |  |

1. *For this category, service providers must either submit a reference letter than encompasses the full suite of sub-categories OR if a JV/consortia, then the service provider must provide reference letters for each compulsory sub-category as well which shall altogether count as a single work reference for the main category. Registration for sub-categories is also allowed.* [↑](#footnote-ref-1)