

## Annexure B: MER Panel of Service Providers: Reference Summary

Notes:

- Any category of services (or sub-category where applicable) selected for registration must be accompanied by one relevant written and contactable work reference on the relevant company / government department / organisation letterhead where similar work was undertaken in the last 5-years (add rows as appropriate)
- Only provide reference letters for the categories of services (or sub-category where applicable) you are registering for
- Add rows as required

Categories of services	References				
	Sub-Categories (where applicable)	Client	Project	Date	Reference letter attached
Transaction Advisory Services (must include full suite of sub-categories) <sup>1</sup>	Full suite of transaction advisory services				
	Project development and management				
	Technical/ engineering transaction advisory				
	Financial transaction advisory				
	Legal and regulatory transaction advisory				
	Economic development transaction advisory				
Economic growth and planning programme advisory	N/A				
Consulting engineering, environmental & town planning services	N/A				
Municipal finance and revenue advisory	N/A				

<sup>1</sup> For this category, service providers must either submit a reference letter that encompasses the full suite of sub-categories OR if a JV/consortia, then the service provider must provide reference letters for each compulsory sub-category as well which shall altogether count as a single work reference for the main category. Registration for sub-categories is also allowed.