

QUALITY CERTIFICATE

I, C. STANDERS, The Executive Mayor of GEORGE,
hereby certify that the draft Service Delivery and Budget Implementation
Plan (SDBIP) for the 2014/2015 Financial Year, has been prepared in
accordance with the Municipal Finance Management Act and regulations
made under the Act.

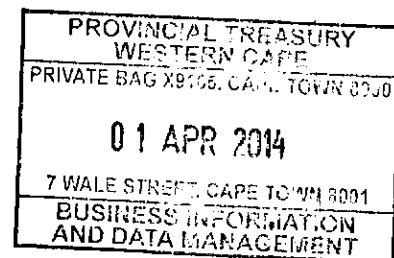
Executive Mayor

Print Name CHARLES STANDERS

Mayor of GEORGE

Signature C. Standers

Date 31 03 /2014



Municipal Manager

Print Name TREORR BOTHA

Signature T. Botha

Date 31 03 /2014

Chief Financial Officer

Print Name KEITH JORDAAN

Signature K. Jordaan

Date 31 03 /2014





Draft

**SERVICE DELIVERY AND
BUDGET IMPLEMENTATION
PLAN
(SDBIP)
2014/15**

George Municipality

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Executive Summary

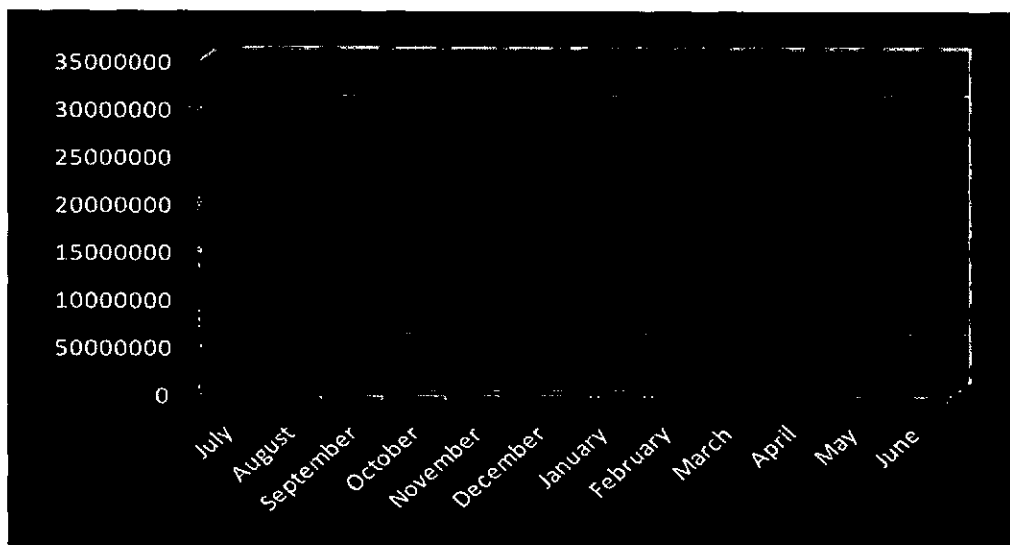
The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following;

- Monthly projections of revenue and expenditure for the operating and capital budgets
- Quarterly service delivery targets and performance indicators.

Each month the Municipal Manager must present the Mayor with a report showing how income and spending is progressing against these projections. Every quarter the Mayor must report to Council on the progress of the budget.

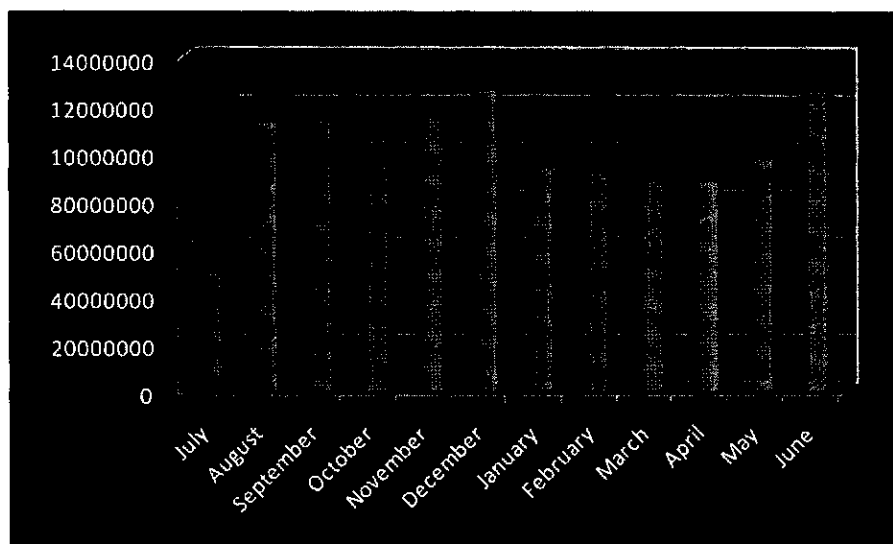
Revenue Projections 2014/15

The following graph shows how the Municipality's operating revenue is expected to accrue over the financial year.



Operating Expenditure

The following graph shows how the Municipality's operating budget is expected to be spent over the financial year.



Service Delivery Targets and Performance Indicators

Each Directorate has to provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager's and Director's performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes. The performance targets for 2014/15 are contained in the accompanying Estimates Annexure document.

Introduction

As a high capacity municipality in terms of implementation of the Municipal Finance Management Act, George produced its first Service Delivery and Budget Implementation Plan for 2005/06.

A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

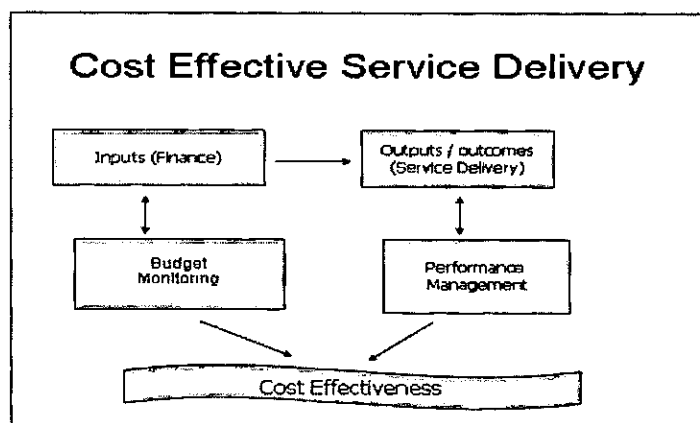
Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

The Components of a SDBIP

The five necessary components of a SDBIP are

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Capital works plans.

The SDBIP is the formal link between organisational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs – the budget – to the service outputs and outcomes. Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.



The SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is seen as a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, councillors, Municipal Manager, senior managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers.

Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP.

MFMA requirement - Approval of the SDBIP

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act. Chapter 7 of the MFMA requires the Executive Mayor to "take all reasonable steps" to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

National Treasury' MFMA circular 55 requires that municipalities should submit and table a draft SDBIP together with the Draft Budget and IDP.

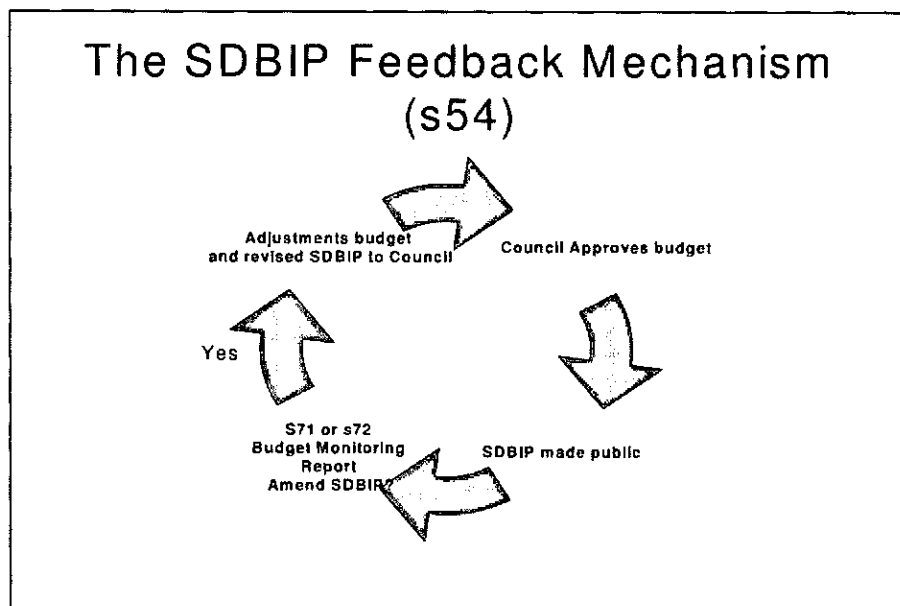
MFMA requirement – Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor with regard to budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public.

The following diagram illustrates this process;



The SDBIP process in George

The production of the SDBIP has been co-ordinated in the Financial Services Directorate although all directorates have been involved with its development. The detailed budget monthly estimates and the detailed quarterly performance indicators are contained in the SDBIP estimates annexure.

Operating Expenditure

The annual operating budget has been broken down into monthly projections by applying the trends of previous years' spending to each line item in the budget. The projections in the estimates annexure are shown by Service Delivery Unit and by expenditure type.

The following should be taken into account;

- * There is a risk of building into the plan undesirable trends. For example, the graph below shows the high level of spending anticipated in the final month of the financial year. This is a regular and common occurrence in municipal finance but not necessarily desirable.
- * There may have been extraordinary events in past years that have skewed the trends and these trends will not be repeated in 2014/15 although they are included in the SDBIP.
- * The estimates are based on percentage spending per month and do not take into account any over or under spending on particular items.

The draft operating expenditure budget, excluding recharges, for 2014/15 is R 1,215 million.

Operating Income

Again previous year trends have been used to provide the estimates for 2014/15 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue source.

The estimates are based on budgeted income rather than cash collected.

The draft operating income budget for 2014/15 is R 1,149 million.

Capital Expenditure

As far as the cash flow forecasts of the Capital Expenditure for 2014/15 are concerned, the projections contained in this document are very speculative. The cash flow forecasts will be revised and refined in the finalization of the final SDBIP for 2014/15.

The Draft Capital budget for 2014/15 is R 252 million.

Service Delivery Targets and Performance Indicators

For the 2005/06 SDBIP service delivery targets and performance indicators were developed in conjunction with Octagonal Development. A number of meetings were held with directorates and the performance indicators and targets developed. These targets have been included in the 2014/15 SDBIP.

The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

It is likely that new performance indicators will be developed as the Municipality is currently putting in place a new performance management system. Any revision to the SDBIP resulting from a change in Performance

Indicators will be reported to Council for approval in terms of Section 54 (c) of the MFMA.

Definition of a Vote

The MFMA requires that operational and capital expenditure by vote is shown in the SDBIP. The MFMA defines a vote as one of the main sections of the budget. A circular from National Treasury clarifies this further by providing details of the Government Finance Statistics classifications which aims to provide a consistent basis for defining a vote so that information can be gathered for comparative purposes.

The SDBIP shows the projections by George Service Delivery Unit as these are the most relevant for monitoring purposes and is in line with the municipality's new virement policy. However, the SDBIP estimates annexure also includes a table for each directorate showing where each Service Delivery Unit sits in relation to the GFS service classification.

Monitoring and the adjustments budget process

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections.

As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then make a decision as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances.

In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

Appendix 1 sets out the protocol for monitoring the budgets agreed as part of the 2014/15 SDBIP.

Appendix 1 – Protocol for revision of SDBIP

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of the information received.

This protocol sets out the various steps that should be followed to allow the Executive Mayor's obligations under section 54 of the MFMA to be fulfilled.

Protocol

Financial Services (Budget Office) will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10th working day of each month.

The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of +/- 10% or R10, 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the Director responsible for that project for a written report covering;

- * The reason for the variance
- * If necessary, what corrective measures have been put in place.
- * Whether the start and finish dates of the capital project need amending.
- * Whether the project specification will need to be amended.
- * Revised monthly estimates of expenditure for the project.

The Director must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions;

- * Note the report of the Director.
- * Note the report of the Director and keep the project under review.
- * Request the Director to attend a Performance Review meeting with the Executive Mayor, Municipal Manager and Director Financial Services to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended.

If it is decided to amend the capital programme and SDBIP, so as to maintain overall service delivery, Directors will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Director of Financial Services and a recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from Directors an explanation of all variances +/- 10% of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations.

At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10th working day after each quarter along with the budget monitoring information for that quarter as provided by Financial Services (Budget Office).

If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible Director for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future.

The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

Service Delivery and Budget Implementation Plan 2014/15

Requirements of Municipal Finance Management Act

Chapter 1 - Definitions

SDBIP means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) projections for each month of Revenue to be collected, by source; and
 - Operational and capital expenditure by vote
 - (b) service delivery targets and performance indicators for each quarter and
 - (c) any other matters that may be prescribed.
- and includes any revisions of such plan by the mayor in terms of section 54. (1) (c)

Chapter 8 – Responsibilities of Municipal Officials

Section 69 Budget Implementation

Section 69 (3) The Accounting Officer must no later than 14 days after the approval of the budget submit to the mayor

- (a) A draft service delivery and budget implementation plan for the budget year; and
- (b) Drafts of the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the municipal manager and all senior managers

Chapter 7 – Responsibilities of Mayors

Section 53 – Budget Processes and related matters

Section 53 (1) (c) The mayor of a municipality must take all reasonable steps to ensure-

- (ii) That the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and
- (iii) That the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the Municipal Manager and all senior managers-

(bb) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

Section 53 (3)

(a) The mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan.

Section 54 Budgetary control and early identification of financial problems

On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 the mayor must-

- (1) (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that all revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of council following the approval of an adjustments budget
- (d) issue any appropriate instructions to the accounting officer to ensure-

(f) that the budget is implemented in accordance with the service delivery and budget implementation plan

- (3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

Revenue by Source 2014/15

R thousand	Description	Budget Year 2014/15												Budget Year 2014/15			
		July	August	Sept.	October	November	December	January	February	March	April	May	June				
	Revenue By Source																
	Property rates	164,592															164,592
	Property rates - penalties & collection charges	68	558	497	253	276	465	241	451	2,108	373	423					5,509
	Service charges - electricity revenue	44,764	39,461	39,382	38,687	39,442	37,349	35,722	42,780	35,306	37,340	42,450	44,823				477,317
	Service charges - water revenue	13,466	5,075	6,115	8,992	5,975	7,191	8,000	13,699	6,825	6,958	6,631	4,639				93,596
	Service charges - sanitation revenue	60,245															60,245
	Service charges - refuse revenue	44,379															44,379
	Service charges - other	386	2	1	2	1	(0)	-	0	0	1	0	3				396
	Rental of facilities and equipment	1,080	105	96	105	142	97	107	89	164	95	99	111				2,289
	Interest earned - external investments	1,828	2,217	2,275	2,226	2,338	2,557	2,605	2,029	1,669	-	4,212	(5,242)				18,722
	Interest earned - outstanding debtors	355	355	401	400	510	370	366	325	337	346	343	285				4,392
	Dividends received	-	-	-	-	-	-	-	-	-	-	-	-				-
	Fines	1,773	1,085	1,354	1,092	1,251	785	632	1,643	1,983	1,494	1,895	1,724				16,700
	Licences and permits	217	197	99	96	300	173	324	292	186	323	204	189				2,601
	Agency services	711	589	479	(102)	1,295	496	753	(195)	447	148	327	1,637				6,586
	Transfers recognised - operational	992	15,647	39,129	992	20,833	39,129	992	15,647	39,129	992	15,647	44,385				236,512
	Other revenue	955	913	636	861	2,178	941	487	1,278	955	774	940	5,172				15,388
	Gains on disposal of PPE																-
	Total Revenue (excluding capital transfers and contributions)	335,911	65,203	90,463	53,604	77,541	89,552	50,259	78,047	86,541	48,843	72,860	97,521				1,149,245

Expenditure per Type 2014/15

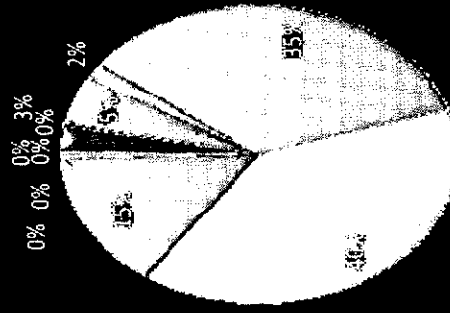
Description	Budget Year 2014/15												Budget Year 2014/15				
	July	August	Sept.	October	November	December	January	February	March	April	May	June					
Expenditure By Type																	
Employee related costs	28,926	30,861	30,638	33,610	44,876	31,722	33,764	32,112	22,199	36,536	30,891	(49,165)	308,229				
Remuneration of councillors	1,371	1,538	1,455	1,466	1,461	1,464	1,837	1,539	1,788	1,398	1,400	1,422	18,139				
Debt repayment	-	-	-	-	-	-	-	-	-	-	-	20,000	20,000				
Depreciation & asset impairment	9,292	9,292	9,292	9,292	9,292	9,292	9,292	9,292	9,292	9,292	9,292	9,292	111,412				
Finance charges	-	-	-	-	-	24,491	-	-	-	-	-	-	47,994				
Bulk purchases	22	41,340	39,887	23,725	24,764	23,617	23,389	22,329	21,175	22,107	22,050	59,844	324,002				
Other materials	15	35	31	25	23	12	22	22	12	20	11	41	268				
Contracted services	5,911	14,630	14,118	15,425	17,406	18,242	8,924	12,018	15,265	13,431	15,742	30,638	161,722				
Transfers and grants	147	239	294	154	193	741	495	147	150	149	144	191	3,043				
Other expenditure	12,935	15,019	18,089	21,567	16,343	17,324	15,829	14,298	17,697	2,351	18,747	30,510	201,199				
Loss on disposal of FPE	-	-	-	-	-	-	-	-	-	-	-	-	-				
Total Expenditure	98,589	112,925	113,725	105,224	114,328	126,976	93,321	91,728	87,560	87,814	97,446	126,248	1,215,996				

Revenue by Vote 2014/15

Description	Budget Year 2014/15												Budget Year 2014/15			
	July	August	Sept.	October	November	December	January	February	March	April	May	June				
Revenue by Vote																
Vote 1 - Office of the Municipal Manager	31	10	9	33	28	14	32	15	13	35	10	10	238			
Vote 2 - Corporate Services	54	269	28	53	347	11	38	255	37	52	274	96	1,518			
Vote 3 - Corporate Services	171	338	26	100	324	35	111	337	36	120	340	62	2,000			
Vote 4 - Community Services	3,314	3,233	1,945	1,333	4,233	1,489	1,972	3,108	2,628	2,218	3,785	3,945	33,189			
Vote 5 - Community Services	1,101	354	113	1,080	307	76	1,067	151	79	1,053	182	303	5,866			
Vote 6 - Community Services	44,513	132	5,657	748	141	5,647	139	140	5,646	130	132	5,655	68,081			
Vote 7 - Human Settlements, Land Affairs & Planning	1,530	6,453	243	455	4,094	331	255	4,054	286	404	4,082	658	22,856			
Vote 8 - Civil Engineering Services	75,297	19,560	57,421	9,853	30,323	58,829	8,728	31,113	58,274	7,867	21,659	62,453	441,378			
Vote 9 - Electrotechnical Services	45,218	45,286	39,488	39,091	45,688	37,747	35,918	49,022	35,420	37,952	48,220	45,872	504,932			
Vote 10 - Financial Services	165,654	2,726	2,748	2,459	2,855	2,824	2,834	2,572	1,966	245	4,731	(3,138)	189,495			
Vote 11 - Financial Services	232	531	309	471	250	367	288	481	2,127	533	367	(177)	5,782			
Total Revenue by Vote	338,116	78,889	107,989	55,077	88,640	107,351	51,382	91,248	108,512	50,688	83,791	115,720	1,275,334			

Revenue by Vote

- Vote 1 - Office of the Municipal Manager
- Vote 2 - Corporate Services
- Vote 3 - Corporate Services
- Vote 4 - Community Services
- Vote 5 - Community Services
- Vote 6 - Community Services
- Vote 7 - Human Settlements, Land Affairs & Planning
- Vote 8 - Civil Engineering Services
- Vote 9 - Electrotechnical Services
- Vote 10 - Financial Services
- Vote 11 - Financial Services

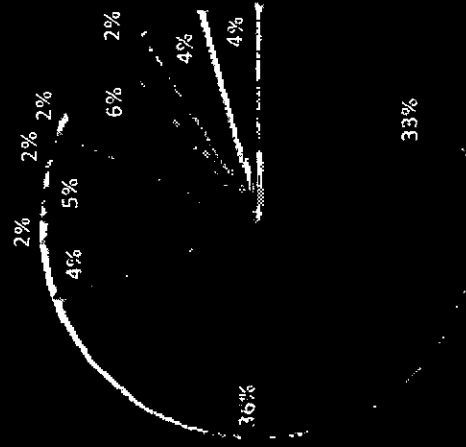


Expenditure by Vote 2014/15

Description	Budget Year 2014/15												Budget Year 2014/15				
	July	August	Sept.	October	November	December	January	February	March	April	May	June					
<u>Expenditure by Vote to be appropriated</u>																	
Vote 1 - Office of the Municipal Manager	10,733	11,666	11,328	12,948	13,055	12,543	12,933	11,740	3,578	19,589	11,988	(72,363)	59,683				
Vote 2 - Corporate Services	1,259	1,282	1,488	1,430	1,544	2,944	1,068	1,337	1,282	1,202	1,226	3,370	19,524				
Vote 3 - Corporate Services	3,991	1,145	2,761	3,520	1,896	1,610	1,498	743	3,988	(4,571)	4,919	(1,670)	19,751				
Vote 4 - Community Services	4,256	5,208	5,287	5,355	7,608	5,985	5,592	5,416	5,822	5,420	5,104	7,489	64,500				
Vote 5 - Community Services	1,264	1,953	1,881	2,245	2,987	3,828	2,205	2,442	1,691	2,301	1,825	3,981	28,614				
Vote 6 - Community Services	2,666	3,364	3,611	4,322	5,437	4,608	3,549	4,253	3,788	3,653	4,105	11,119	54,655				
Vote 7 - Human Settlements, Land Affairs & Planning	2,478	3,522	3,903	4,837	4,881	3,820	3,063	2,820	4,788	3,613	4,669	9,546	51,919				
Vote 8 - Civil Engineering Services	22,319	29,662	31,855	32,154	36,183	49,030	27,142	28,015	29,907	22,042	28,136	69,183	495,628				
Vote 9 - Electrotechnical Services	5,030	48,409	46,818	31,799	34,146	37,284	31,865	29,829	27,532	29,979	30,733	82,704	435,928				
Vote 10 - Financial Services	2,909	3,747	3,349	5,384	4,724	3,965	3,215	3,941	2,785	3,128	3,803	11,507	52,466				
Vote 11 - Financial Services	1,485	2,987	1,443	1,275	1,767	1,279	1,380	1,392	2,538	1,458	937	1,403	19,314				
Total Expenditure by Vote	58,589	112,925	113,725	105,234	114,328	126,876	99,521	91,728	87,550	87,814	97,448	126,248	1,215,995				

Expenditure by Vote

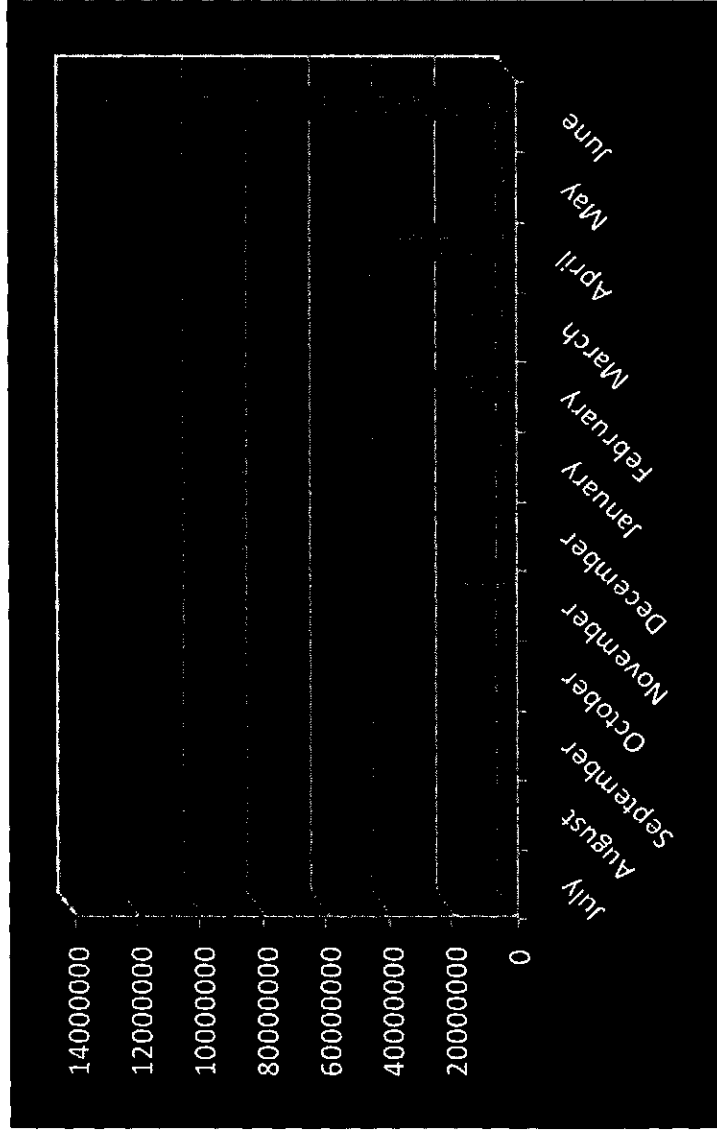
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- Vote 6 - Community Services
- Vote 7 - Human Settlements, Land Affairs & Planning
- Vote 8 - Civil Engineering Services
- Vote 9 - Electrotechnical Services
- Vote 10 - Financial Services
- Vote 11 - Financial Services



Capital Expenditure by Vote 2014/15

R thousand	Description	Budget Year 2014/15												Medium Term	
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	
	Multi-year expenditure to be appropriated														
	Vote 1 - Office of the Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 2 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 3 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 4 - Community Services	-	-	-	-	-	-	-	-	-	3,000	-	-	-	3,000
	Vote 5 - Community Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 6 - Community Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 7 - Human Settlements, Land Affairs & Planning	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 8 - Civil Engineering Services	-	-	-	-	-	-	-	-	1,029	12,622	-	-	73,719	87,370
	Vote 9 - Electrotechnical Services	-	-	-	-	-	-	-	-	100	200	9,500	-	14,500	24,300
	Vote 10 - Financial Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 11 - Financial Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	100	1,229	25,122	-	88,219	114,670
	Single-year expenditure to be appropriated														
	Vote 1 - Office of the Municipal Manager	-	-	-	10	50	100	-	-	-	-	-	-	-	2,410
	Vote 2 - Corporate Services	-	-	-	200	-	-	-	-	-	100	40	-	-	340
	Vote 3 - Corporate Services	-	-	-	251	-	-	-	-	-	360	355	-	-	966
	Vote 4 - Community Services	-	-	230	360	339	80	550	64	990	500	500	-	-	3,613
	Vote 5 - Community Services	-	-	112	260	620	78	1,698	1,200	960	852	499	630	-	6,909
	Vote 6 - Community Services	-	-	-	200	300	1,350	200	6,000	2,760	100	100	1,280	-	12,290
	Vote 7 - Human Settlements, Land Affairs & Planning	-	-	-	-	-	-	-	850	2,100	250	7,578	3,448	-	14,606
	Vote 8 - Civil Engineering Services	-	-	583	975	15,575	450	1,150	14,200	2,230	11,300	5,900	20,807	-	73,180
	Vote 9 - Electrotechnical Services	-	-	-	690	-	50	1,900	-	6,090	200	80	13,900	-	22,910
	Vote 10 - Financial Services	-	-	-	-	-	-	-	-	250	50	40	-	-	350
	Vote 11 - Financial Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Capital single-year expenditure sub-total	-	-	935	3,325	16,884	2,108	5,498	22,314	15,980	13,712	15,092	41,825	-	137,574
	Total Capital Expenditure	-	-	935	3,325	16,884	2,108	5,498	22,414	17,109	39,834	15,092	130,044	-	252,243

CAPITAL EXPENDITURE PER MONTH 2014/15



**Capital Expenditure by GFS Classification
2014/15**

Description	Budget Year 2014/15												Budget Year 2014/15				
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June					
Capital Expenditure - Standard																	
Governance and administration	-	-	-	252	50	100	-	-	5,760	410	165	1,760	8,497				
Executive and council	-	-	-	-	50	100	-	-	500	-	-	1,750	2,400				
Budget and treasury office	-	-	-	-	-	-	-	-	250	50	40	10	350				
Corporate services	-	-	-	252	-	-	-	-	5,010	360	125	-	5,747				
Community and public safety	-	-	272	1,294	779	159	1,998	2,114	3,720	4,702	8,927	4,328	28,293				
Community and social services	-	-	-	449	-	-	-	-	580	3,100	400	-	4,529				
Sport and recreation	-	-	17	260	620	78	1,448	1,200	950	852	449	880	6,764				
Public safety	-	-	230	356	159	80	550	64	500	500	500	-	2,939				
Housing	-	-	-	229	-	-	-	850	1,890	250	7,578	3,448	14,036				
Health	-	-	25	-	-	-	-	-	-	-	-	-	25				
Economic and environmental services	-	-	400	404	11,755	350	300	5,250	110	3,500	-	70,694	92,763				
Planning and development	-	-	-	-	-	-	-	-	-	-	-	10	10				
Road transport	-	-	330	404	11,755	350	300	5,250	110	3,500	-	70,684	92,683				
Environmental protection	-	-	70	-	-	-	-	-	-	-	-	-	70				
Trading services	-	-	263	1,365	4,300	1,500	3,200	15,050	7,519	30,222	6,000	53,272	122,690				
Electricity	-	-	-	590	-	50	1,900	100	1,500	9,700	-	28,400	42,240				
Water	-	-	263	575	4,000	100	500	1,450	1,229	300	400	14,992	23,808				
Waste water management	-	-	-	-	-	-	350	7,500	2,030	20,122	5,500	8,651	44,352				
Waste management	-	-	-	200	300	1,350	450	6,000	2,760	100	100	1,000	12,290				
Other	-	-	-	-	-	-	-	-	-	-	-	-	-				
Total Capital Expenditure - Standard	-	-	935	3,315	16,884	2,108	5,698	22,414	17,109	38,834	15,082	130,054	252,243				

**DETAILED CAPITAL WORKS PLAN BROKEN DOWN BY
WARD OVER THREE YEARS**

“ANNEXURE A”



GEORGE MUNICIPALITY AFT CAPITAL BUDGET 2014/15 - 2016		Proposed Funding 2014/15						
DESCRIPTION	WARD	PROPOSED BUDGET 2014/15	2015/16	2016/17	CRR	EFF	Grants	Other
OFFICE OF THE MUNICIPAL MANAGER								
WARD PROJECTS	ALL NWS	1,750,000			1,750,000			
FURNITURE & FITTINGS		50,000			50,000			
Sub-total		1,800,000	100,000	100,000	1,800,000	0	0	0
COUNCILLORS		500,000				500,000		
VEHICLE FOR SPEAKER		100,000						100,000
TOOLS AND TRADE OF COUNCILLORS		600,000				500,000		100,000
Sub-total		1,200,000	0	0	0	500,000	0	100,000
LOCAL ECONOMIC DEVELOPMENT		10,000			10,000			
COMPUTERS		10,000			10,000			
Sub-total		10,000	0	0	10,000	0	0	0
TOTAL: OFFICE OF THE MUNICIPAL MANAGER		2,410,000	100,000	100,000	1,810,000	600,000	0	100,000
CORPORATE SERVICES								
ADMINISTRATION		10,000			10,000			
VACUUM CLEANERS		50,000			50,000			
FURNITURE AND FITTINGS		20,000			20,000			
COMPUTER HARDWARE		20,000			20,000			
COMPUTER PRINTERS		100,000			100,000			
CALL CENTRE - MEER		0			0			
FURNITURE AND FITTINGS - COMMUNITY DEVELOP		60,000			60,000			
BULK FILERS FOR CENTRAL REGISTRY		0			0			
FILING UNITS FOR BUILDING PLANS		140,000			140,000			
Sub-total		400,000	0	0	400,000	0	0	0
TOUWSRANTEN COMMUNITY HALL		10,000			10,000			
STOVE - TOUWSRANTEN HALL	4	10,000			10,000			
TABLES & CHAIRS - TOUWSRANTEN HALL	4	10,000			10,000			
FRIDGE - TOUWSRANTEN HALL	4	10,000			10,000			
Sub-total		40,000	0	0	40,000	0	0	0
CIVIC CENTRE		70,000			70,000			
REPLACE 2 STOVES: CIVIC CENTRE	1	60,000			60,000			
ADDITIONAL TABLES & CHAIRS: CIVIC CENTRE	1	100,000			100,000			
COUNCIL CHAMBERS		100,000			100,000			
FIRE DETECTION SYSTEM: OLD BUILDING CIVIC CE	1	100,000			100,000			
SERVER ROOMS		100,000			100,000			
REPLACE MAIN SERVER ROOM: CIVIC CENTRE	1	100,000			100,000			
REPLACE AIR CONDITIONER: OLD COUNCIL CHAM	1	570,000			570,000			
Sub-total		1,000,000	480,000	80,000	1,560,000	0	0	470,000
IT & TELECOMMUNICATION								
SCANNER		60,000			60,000			
UPGRADE OF COMPUTER HARDWARE		250,000			250,000			
CLOCKING SYSTEM		50,000			50,000			
Sub-total		360,000	250,000	250,000	860,000	0	0	250,000
BLANCO COMMUNITY HALL		10,000			10,000			
EXTENSION BLANCO HALL - AREA COORDINATOR	1	70,000			70,000			
DATA PROJECTORS AND WHITE SCREEN		80,000			80,000			
PAVING PARKING-BLANCO		80,000			80,000			
Sub-total		240,000	0	0	240,000	0	0	10,000
THEMBALETHU COMMUNITY HALL		20,000			20,000			
STOVE - THEMBALETHU HALL (ZONE 9)	1,10,11,12,1	10,000			10,000			
FRIDGE	1,10,11,12,1	30,000			30,000			
Sub-total		50,000	0	0	50,000	0	0	30,000
PACALTSDOORP COMMUNITY HALL		30,000			30,000			
BURGULAR BARS AND SAFETY GATES	14,15,16	30,000			30,000			
Sub-total		30,000	0	0	30,000	0	0	0

GEORGE MUNICIPALITY AFT CAPITAL BUDGET 2014/15 - 2016		Proposed Funding 2014/15						
DESCRIPTION	WARD	PROPOSED BUDGET 2014/15	2015/16	2016/17	CRR	EFF	Grants	Other
THUSONG SERVICE CENTRE TABLES AND CHAIRS: THUSONG SERVICE CENTRE	10.11.12.1	50,000						50,000
STOVE: THUSONG SERVICE CENTRE	10.11.12.1	10,000						10,000
STOVE: THUSONG SERVICE CENTRE	10.11.12.1	10,000						10,000
STOVE: THUSONG SERVICE CENTRE	10.11.12.1	5,000						5,000
BURGLAR BARS & SAFETY GATES: THUSONG SERVICE CENTRE	10.11.12.1	50,000	75,000					50,000
Sub-total		135,000	75,000	0	0	0	0	135,000
HAARLEM COMMUNITY HALL TABLES AND CHAIRS	24.25	50,000			50,000			0
UPGRADING OF HAARLEM COMMUNITY HALL CURTAINS AND BLINDS	24.25	75,000			75,000			0
Sub-total		125,000	0	0	125,000	0	0	0
UNIONDALE OFFICES	24.25	30,000	30,000	30,000	30,000			0
COMPUTERS	24.25	15,000			15,000			0
AIR CONDITIONERS FOR TWO OFFICES	24.25	45,000	30,000	30,000	45,000			0
Sub-total		45,000	30,000	30,000	45,000			0
UNIONDALE COMMUNITY HALL TABLES AND CHAIRS	24.25	14,000			14,000			0
PA ROAMING SYSTEM	24.25	12,000			12,000			0
2X PODIUMS	24.25	50,000			0			50,000
CURTAINS AND BLINDS	24.25	76,000	150,000	0	25,000			50,000
Sub-total		156,000	150,000	0	25,000			50,000
LYONVILLE COMMUNITY HALL TABLES AND CHAIRS	24.25	50,000	75,000		50,000			0
UPGRADING OF LYONVILLE COMMUNITY HALL CURTAINS AND BLINDS	24.25	50,000	75,000		75,000			0
Sub-total		175,000	150,000	0	125,000			0
TOTAL: CORPORATE SERVICES		1,876,000	1,840,000	640,000	781,000	0	0	1,115,000
HUMAN SETTLEMENTS, LAND AFFAIRS & PLANNING								
HOUSING - ADMIN	NWS	50,000	60,000	60,000	50,000			0
FURNITURE AND FITTINGS	NWS	20,000	20,000	20,000	20,000			0
COMPUTER HARDWARE	NWS	250,000	500,000	500,000	500,000			250,000
TEMPORARY CRECHES (PURCHASING OF CONTAINERS)	NWS	1,500,000	2,000,000	3,000,000	3,000,000			1,500,000
PLAN)	14.15	250,000	0	0	350,000			0
OLD HERITAGE BUILDING: MACALTSDOHP	10.11.12.1	250,000			250,000			0
MASIMBANE CRECHE: THEMBALETHU - FALLEN	10.11.12.1	250,000			250,000			0
SONGEBELAND CRECHE: STORMWATER DRAINAGE	10.11.12.1	40,000			40,000			0
ISIBIKO CRECHE: UPGR. EXTERIOR STAIRCASE	10.11.12.1	10,000			10,000			0
BACKYARD DWELLERS - BASIC SERVICES	NWS	650,000	70,000		50,000			850,000
MZOMHLE CRECHE: SCREENING OF TOILETS	10.11.12.1	50,000			50,000			0
MZAKHE CRECHE: 2 X 7500L WATER TANKS ON	10.11.12.1	20,000			20,000			0
UPGRADING OF TOILETS AT MZAKHE	10.11.12.1	20,000			20,000			0
CHILDREN VALLEY: PROVISION OF SERVICES (185 UNITS) - CIVIL & TECHNICAL DEPT	NWS	150,000			0	150,000		0
UNIT'S) - CIVIL & TECHNICAL DEPT	1	7,198,400			0			7,198,400
UPTEA PARK: PROVISION OF SERVICES (74 UNITS) - CIVIL & TECHNICAL DEPT		1,528,400			0			1,528,400
Sub-total		14,035,800	22,150,000	27,060,000	27,060,000	180,000	0	13,026,800
AFAIRS & PLANNING		14,035,800	22,150,000	27,060,000	27,060,000	180,000	0	13,026,800
COMMUNITY SERVICES								
ENVIRONMENTAL ADMIN		20,000			20,000			0
FURNITURE AND OFFICE EQUIPMENT		50,000	500,000		50,000			0
RADIOS FOR VEHICLES (NOT SPECIFIC ON WHICH DEPTS)		0	300,000		0			0
Sub-total		70,000	300,000	0	70,000	0	0	0

GEORGE MUNICIPALITY AFT CAPITAL BUDGET 2014/15 - 2016		Proposed Funding 2014/15						
DESCRIPTION	WARD	PROPOSED BUDGET 2014/15	2015/16	2016/17	CRR	EFF	Grants	Other
SOCIAL SERVICES								
VACUUM CLEANER	NWS	5,000						5,000
BURGLAR BARS - SOCIAL SERVICES BUILDING	NWS	15,000						15,000
BLINDS - SOCIAL SERVICES BUILDING	NWS	5,000						5,000
Sub-total		25,000	0	0	0	0	0	25,000
FIRE BRIGADE								
FURNITURE & OFFICE EQUIPMENT	NWS	30,000			30,000			
GARAGE DOORS	NWS	100,000			100,000			
UPGRADE LIFE GUARD TOWERS	NWS	120,000			0			120,000
PURCHASE AND INSTALL MONITORING CAMERAS	NWS	20,000			20,000			
Sub-total		270,000	5,170,000	0	150,000	0	0	120,000
VEHICLE REGISTRATION								
INSTALLATION OF CAMERA SYSTEM	NWS	150,000	160,000	170,000	150,000			
MOTOR CAR	NWS	110,000	160,000		0	110,000		
FURNITURE	NWS	30,000	30,000	30,000	30,000			
BATTERY PACK	NWS	4,000	4,300	4,500	4,000			
Sub-total		294,000	3,280,300	3,259,500	184,000	110,000		0
DRIVERS LICENCE								
MOTOR CYCLE TESTING EQUIPMENT	NWS	16,000	17,000	18,000	16,000			
FENCING	NWS	100,000	320,000	340,000	0			100,000
Sub-total		116,000	3,050,000	3,185,000	16,000	0	0	100,000
TRAFFIC SERVICES								
SAFETY EQUIPMENT (BULLET PROOF VESTS, HAND	NWS	200,000						
RADIO'S	NWS	159,000	169,000	180,000				200,000
INSTALLATION OF CCTV CAMERAS - PHASE 4.5&6	NWS	1,500,000					1,500,000	159,000
UPGRADING AND MAINTENANCE: TRAFFIC OFFICE	NWS	10,000	2,500,000	2,600,000	10,000			
COMPUTER EQUIPMENT	NWS	20,000	160,000	170,000	20,000			
FURNITURE	NWS	20,000	107,000	113,000	20,000			
PAVING	NWS	50,000	106,500	113,000	50,000			
Sub-total		1,939,000	9,805,000	10,377,000	80,000	0	1,500,000	359,000
LAW ENFORCEMENT								
SECURITY CAMERAS FOR COUNCIL PROPERTIES	NWS	0			0	0	0	0
4X4 LDV BAKKIE	NWS	350,000			0	350,000	0	0
1 X SEDAN VEHICLE	NWS	200,000				200,000		
OFFICE FURNITURE	NWS	15,000			15,000			
AIRCON	NWS	9,000			9,000			
RADIO'S	NWS	40,000	100,000		40,000			
Sub-total		614,000	400,000	0	64,000	550,000	0	0
LIBRARIES								
FURNITURE FOR ICT PROJECT (GEORGE, UNIONDA	24.25	80,000				0	80,000	0
2X BOOK DETECTION SYSTEMS - TOUWSRANTEN &	4.19	300,000				0	300,000	0
UPGRADING AND EXTENSION OF CONVILLE LIBRA	17	3,000,000	2,000,000				3,000,000	
Sub-total		3,380,000	2,000,000	0	0	0	3,380,000	0
CEMETERIES								
UPGR DRAINAGE - YORK STREET CEMETRY	19	50,000				0	0	50,000
Sub-total		50,000	2,050,000	0	0	0	0	50,000

GEORGE MUNICIPALITY AFT CAPITAL BUDGET 2014/15 - 2016		Proposed Funding 2014/15						
DESCRIPTION	WARD	PROPOSED BUDGET 2014/15	2015/16	2016/17	CRR	EFF	Grants	Other
PARKS AND RECREATION								
DIGGER LOADER - DMA	24,25	860,000			0	860,000		
4 RANDSNYERS - DMA	24,25	9,200			9,200			
2 X SWAARDIENS GRASSNRYERS VIR SPORTGROND	19	8,000			8,000			110,000
PEDESTRIAN PATH - VICTORIA BAY	19	110,000						
PARK: THEMBALETHU	10,11,12,1	100,000			100,000			
TRACTOR, TRAILOR & HYDROULICS	NWS	20,000			0	100,000		
LADDERS (X2)	NWS	8,000			0	0		
TIRFOR WINCH (X2)	NWS	15,000			8,000	0		
EDGE CUTTERS (X2)	NWS	10,000			10,000	0		
HEDGE TRIMMER	NWS	350,000			0	350,000		
3TON WIPBAK VRAGMOTOR	NWS	200,000			0	200,000		
1 X LDV	NWS	290,000			14,000	256,000		
NIFTY HYSBAK OP TREILER	NWS	14,000			38,000			
2 X TRACKERS	NWS	32,000			12,000			
2 X TELETSMAE	NWS	450,000				450,000		
CEWONE TEKKER	NWS	350,000				350,000		
HYDRAULIC SLEEFWA	NWS	100,000			40,000	100,000		
BOSSIEKAPPER	NWS	40,000			7,000			
KRAGSAAG	NWS	7,000			279,200	2,630,000	0	110,000
Sub-total		3,069,300	0					
CLEANSING AND ENVIRONMENTAL HEALTH								
WASTE COLLECTION - RURAL AREAS	NWS	0	100,000		0			
BULK REFUSE CONTAINERS	NWS	250,000	200,000		250,000	600,000		
UPGRADING PUBLIC TOILETS	NWS	100,000	300,000		0			100,000
UPGRADING TOILETS - BEACH AREAS	NWS	200,000	200,000		200,000	3,000,000	0	3,000,000
BUILDING OF COMPOST PLANT								
TRANSPORT CONTAINERS	NWS	200,000			200,000			
REPLACE NOISE METER	NWS	100,000			100,000			
UPGRADING PUBLIC TOILETS - VAN RIEBEEK GAR	NWS	200,000			200,000			
NEW LANDFILL SITE UNIONDALE	19	1,250,000	1,000,000		1,000,000	1,750,000		
REPLACE REFUSE TRUCK	NWS	1,750,000	1,750,000		1,750,000			
UPGRADING OF REFUSE CAMP - FENCING & TOILET	NWS	100,000			0			100,000
UPGRADING REFUSE COMPACTOR	NWS	100,000			0			
REPLACE RADIOS OF REFUSE TRUCKS	NWS	150,000			100,000	0		150,000
REBUILD NIGHTSOIL REMOVAL TRUCK	NWS	750,000			0	0		750,000
1 X BARKIE - LANDFILL SITE & TRANSFER STATION	NWS	250,000			250,000			
Sub-total		12,290,000	5,090,000	1,000,000	5,300,000	2,890,000	0	4,100,000
SPORT MAINTENANCE & UPGRADING								
TURF CUTTER	NWS	45,000			45,000			
FLOODLIGHTS - UNIONDALE RUGBY FIELD	24,25	100,000			0			100,000
UPGRADING OF FACILITIES - CONVILLE SWIMMING	17	50,000			50,000			
UNIONDALE SPORT GROUND UPGRADE - LOTTO	24,25	500,000					500,000	
UPGRADING ROSEMORE SPORT GROUND - MIG	6	798,000	798,000	904,400				
UPGRADING THEMBALETHU SPORTGROUND - MIG	10,11,12,1	900,000	900,000	1,020,000				
UPGRADING PACALSDORP SPORTGROUND - MIG	14,15	498,000	498,000	504,400				
UPGRADING MARAISKAMP SPORTGROUND - MIG	1	402,000	402,000	455,600				
UPGRADING BLANCO SPORTGROUND - MIG		402,000	402,000	455,600				
Sub-total		3,695,000	3,090,000	3,400,000	95,000	0	3,590,000	100,000
TOTAL: COMMUNITY SERVICES		25,812,200	34,135,300	21,220,500	6,238,200	6,230,000	6,380,000	4,664,000
CIVIL ENGINEERING SERVICES								
CIVIL ADMIN	NWS	70,000	70,000	70,000	70,000	0	0	0
FURNITURE AND FITTINGS	NWS	103,000					193,000	
INFRASTRUCTURE SKILLS DEVELOPMENT EQUIPME								
Sub-total		263,000	70,000	70,000	70,000	0	193,000	0

AFT CAPITAL BUDGET 2014/15 - 2016		Proposed Funding 2014/15						
DESCRIPTION	WARD	PROPOSED BUDGET 2014/15	2015/16	2016/17	CRR	EFF	Grants	Other
STREETS AND STORMWATER								
PROJECT	NWS	5,575,000	2,825,907		0		5,575,000	
STREETLIGHTING: KNYSNA ROAD (PHASE 1)	19	350,000	700,000		350,000			
STREETLIGHTING: DIE DUIN WILDERNIS	4	130,000	100,000		130,000			
COURTNEY STREET MEDIANS	19	0	1,000,000		0			
LIGHTING IN INFORMAL AREAS	NWS	300,000	500,000		300,000			
HIGH MAST LIGHTING	NWS	750,000	750,000		750,000			
HEROLD	24,26	400,000	500,000		400,000			
REBUILDING OF STREETS: GREATER GEORGE	19	4,500,000	5,000,000	5,000,000	2,500,000			2,000,000
THEMBALETHU UISP - ROADS & STORMWATER	10,11,12,1	5,500,000	12,190,000	12,521,400	4,000,000			1,500,000
UPGRADING OF ROADS NETWORK	NWS	7,798,650	4,000,000	4,000,000	2,500,000		7,798,650	
REPLACEMENT OF PLATTNER STREET CULVERT	19	366,000	1,000,000	7,000,000	500,000			
UPGRADING OF STREETS AND STORMWATER	NWS	1,000,000	200,000	200,000	200,000			
UPGRADING OF EXISTING STORMWATER INFRAST	NWS	1,000,000	8,050,000	8,050,000	1,000,000			
Sub-total		29,593,550	41,213,207	41,471,000	12,630,000		13,373,650	3,500,000
PUBLIC TRANSPORT NETWORK								
CAPTIV INFRASCTURE AND BUSES	NWS	62,885,000	65,484,000	98,456,000			62,885,000	
PUBLIC TRANSPORT PROVINCIAL CAPITAL EXPEND	NWS	62,885,000	65,484,000	98,456,000	0		62,885,000	0
Sub-total		125,770,000	130,968,000	196,912,000	0		125,770,000	0
WATER - NETWORKS								
FLOODDAMAGE WATER	NWS	425,000	0				425,000	
THEMBALETHU UISP - WATER	10,11,12,1	1,028,511	0				1,028,511	1,000,000
HANSMOESKRAAL/PACALTSDORP MAIN LINE - SO	NWS	200,000	6,000,000		200,000			
INSTALLATION OF WATER TANKS	NWS	100,000	200,000	100,000	200,000			
PROVISION OF WATER TANKS	NWS	100,000	4,000,000	4,000,000	2,000,000			100,000
NETWORK REHABILITATION	NWS	150,000	170,000	200,000	150,000			2,000,000
TELEMETRY AND LOGGERS	NWS	50,000	50,000		50,000			
PRESSURE AND FLOW TESTING EQUIPMENT	NWS	3,000,000	150,000		3,000,000			3,000,000
PACALTSDORP BULK RETICULATION	14,15	360,000	360,000		360,000			350,000
WATER CAMP - STORE & FENCING	NWS	300,000	0		300,000			
WILDERNISS HEIGHTS RETICULATION	NWS	19,503,511	11,520,000	4,300,000	2,700,000		1,453,511	6,450,000
Sub-total		20,503,511	11,520,000	4,300,000	2,700,000		1,453,511	6,450,000
WATER-PURIFICATION								
BANKIE, GARDEN ROUTE DAM - RBIG	NWS	200,000						
WATER TREATMENT WORKS - 3 RESERVOIRS - SO	NWS	9,991,500	10,000,000			200,000	9,991,500	1,000,000
EXTENSION OF WATERWORKS	NWS	1,000,000					1,000,000	
FENCING AT KLEINKRANTZ RESERVOIR	NWS	100,000	200,000	200,000	100,000			500,000
INSTRUMENTATION	NWS	500,000	170,000	200,000	150,000			
REPLACE NEW WTW ROOF	NWS	150,000	170,000	200,000	150,000			
TELEMETRY	NWS	12,941,500	11,870,000	400,000	250,000		10,891,500	1,500,000
Sub-total		14,843,000	12,470,000	600,000	500,000		11,891,500	1,500,000
SEWERAGE NETWORKS								
GULLEYS	NWS	200,000	290,000	250,000	200,000			
THEMBALETHU UISP - SEWERAGE	10,11,12,1	3,035,708	0				3,035,708	500,000
GENERATORS FOR PUMP STATIONS	NWS	500,000	650,000	800,000	0			1,500,000
NETWORK REHABILITATION	NWS	4,500,000	4,000,000	4,000,000	3,000,000			500,000
SEWERAGE RETICULATION: HANSMOESKRAAL	NWS	500,000	15,000,000	15,000,000	0		15,000,000	0
SEWERAGE RETICULATION: THEMBALETHU/SAZA	10,11,12,1	15,000,000	15,000,000	15,000,000	0		15,000,000	0
UPGRADING OF ACCESS ROADS & FENCING (PUMP STATIONS)	NWS	350,000	0					350,000
UPGRADING OF PUMP STATIONS	NWS	2,000,000	1,500,000	2,000,000	1,000,000			1,000,000
UPGRADING: ELECTRICAL SWITCHGEAR (PUMP S	NWS	2,000,000	1,500,000	2,000,000	1,000,000			1,000,000
3 X S/CAB BAKKIES	NWS	700,000	75,000	700,000	75,000			
2X VANTER 1TON TRAILERS	NWS	40,000	40,000	40,000	40,000			
MOBILE RADIO'S	NWS	40,000	40,000	40,000	40,000			
Sub-total		26,900,708	23,400,000	20,050,000	5,240,000		18,035,708	4,850,000

GEORGE MUNICIPALITY AFT CAPITAL BUDGET 2014/15 - 2016		Proposed Funding 2014/15						
DESCRIPTION	WARD	PROPOSED BUDGET 2014/15	2015/16	2016/17	CRR	EFF	Grants	Other
SEWERAGE TREATMENT WORKS								
KLEINKRANTZ WWTW EXTENSION - MIG	NWS	5,649,123					5,649,123	
OUTENIQUA WWTW EXTENSION - MIG	NWS	6,972,544	14,652,500	15,826,667	150,000		6,972,544	
LABORATORY INSTRUMENTS	NWS	150,000					1,000,000	
GWALING WWTW EXTENSION	NWS	250,000	170,000	200,000	250,000			
TELEMATRY	NWS	350,000					350,000	
4X4 BAKKIE	NWS	200,000					200,000	
DIGGER/LOADER	NWS	880,000					880,000	
Sub-Total		15,451,867	15,372,500	15,826,667	400,000	1,430,000	13,821,667	0
TOTAL: CIVIL ENGINEERING SERVICES		160,549,036	168,832,407	160,574,067	21,280,000	2,405,000	120,554,036	16,300,000
ELECTRO-TECHNICAL SERVICES								
EXPANSION OF 66KV MAIN NETWORK								
SCHAAFKOP 132/66KV SUBSTATION - PHASE 4 (CONTROL CENTRE)	NWS	0	500,000	1,000,000	0			
EXPANSION OF MAIN RE MASTER PLAN	NWS	200,000	1,000,000	1,000,000	200,000			
HEROLDS BAY SUBSTATION: EXPANSION OF 66KV	16	100,000	1,000,000	1,000,000	100,000			
NEW 20MVA TRANSFORMERS - GEORGE	19	9,500,000			9,500,000			
Sub-Total		9,800,000	3,500,000	3,000,000	9,800,000	0	0	0
ENERGY MANAGEMENT								
LOAD CONTROL AND POWER FACTOR	NWS	500,000	1,000,000		500,000			
Sub-Total		500,000	1,000,000	100,000	500,000	0	0	0
CONTROL PROTECTION AND COMMUNICATION								
COMMUNICATION SYSTEMS	NWS	100,000	100,000		100,000			
CONTROL CENTRUM : 11 KV SAFETY	NWS	100,000	100,000		100,000			
PROTECTION SYSTEM	NWS	200,000	500,000		200,000			
Sub-Total		400,000	700,000	0	400,000	0	0	0
UPGRADING AND EXTENSION OF 11KV NETWORK								
GEORGE INNER CITY	24,25	500,000	1,000,000	2,000,000	300,000			
UNIONDALE	18	100,000	500,000	1,000,000	100,000			
HEMBALETHU	2,10,11,12,1	100,000	500,000	500,000	100,000			
WILDERNIS	16	300,000	500,000	1,000,000	300,000			
HEROLDS BAY	16	100,000	250,000	150,000	100,000			
Sub-Total		900,000	3,800,000	5,500,000	900,000	0	0	0
REPLACEMENT OF OBSOLETE 11KV SWITCHGEAR & EQUIPMENT								
OVERLOADED NETWORKS: REPLACEMENT AND STRENGTHENING	NWS	0	1,000,000	1,000,000	0			
REPLACE OBSOLETE AND OVERLOADED 11KV SWITCHGEAR	NWS	800,000	1,000,000	1,000,000	800,000			
Sub-Total		800,000	2,000,000	2,000,000	800,000	0	0	0
UPGRADING OF OBSOLETE LOW VOLTAGE NETWORK CABLES								
LT LINES-GEORGE	18	300,000	1,000,000		300,000			
LT LINES-PACALTSOORP	14,15	200,000	500,000		200,000			
LT LINES-UNIONDALE	24,25	100,000	500,000		100,000			
LT LINES-WILDERNIS	4	200,000	500,000		200,000			
Sub-Total		800,000	2,500,000	0	800,000	0	0	0
ELECTRIFICATION								
LOW VOLTAGE UPGRADING AND DIVERSIONS	NWS	0	150,000	100,000	0		8,900,000	10,000,000
RETICULATION SCHEMES BULK SERVICES	NWS	8,900,000	10,000,000	0	0			4,500,000
RETICULATION SCHEMES - THEMBALETHU	2,10,11,12,1	10,000,000	7,456,140					1,000,000
RETICULATION SCHEMES - 14,15	14,15	4,500,000	5,000,000	1,000,000	4,000,000			1,000,000
RETICULATION SCHEMES - ERF 325 - ROLL OVER	2,10,11,12,1	5,000,000	5,000,000	1,000,000	4,000,000			1,000,000
INFORMAL AREAS UNDERGROUND CONNECTION	2,10,11,12,1	28,400,000	22,606,140	1,100,000	4,000,000	0	8,900,000	15,300,000
Sub-Total		46,600,000	42,662,140	7,100,000	18,000,000	0	8,900,000	16,500,000

GEORGE MUNICIPALITY		Proposed Funding 2014/15							
AFT CAPITAL BUDGET 2014/15 - 2016		WARD	PROPOSED BUDGET 2014/15	2015/16	2016/17	CRR	EFF	Grants	Other
DESCRIPTION									
EQUIPMENT									
COMPUTER HARDWARE	NWS	20,000	175,000			20,000			
COMPUTER SOFTWARE	NWS	0	30,000			0			
FURNITURE AND FITTINGS	NWS	50,000	50,000			50,000			
ENTRANCE CONTROL AND SECURITY SYSTEMS	NWS	0	40,000		100,000	0			
MOBILE RADIOS	NWS	50,000				50,000		250,000	
INFRASTRUCTURE SKILLS DEVELOPMENT EQUIPME	NWS	250,000							
SAFETY EQUIPMENT	NWS	0	330,000			200,000			
TOOLS AND EQUIPMENT	NWS	200,000	620,000			0			
TESTING EQUIPMENT	NWS	0	1,245,000			320,000		250,000	0
Sub-Total		570,000	1,245,000	100,000	0	70,000	0	0	0
UPGRADING AND EXTENSION OF BUILDINGS									
EXTENSION AND UPGRADING TO BUILDINGS	NWS	10,000	10,000			10,000			
SAFETY: OHSA	NWS	60,000	60,000			60,000			
Sub-Total		70,000	70,000	0	0	70,000	0	0	0
FLEET MANAGEMENT									
PETROL MANAGEMENT SYSTEM	NWS	100,000	50,000			100,000			
VEHICLE TRACKING SYSTEM	NWS	500,000	0			500,000			
EXTENSION AND UPGRADING TO BUILDINGS (toilets)	NWS	100,000	0			100,000			
1X11TON BAKKIE	NWS	200,000	200,000		500,000		200,000		
1X11TON BAKKIE	NWS	200,000	200,000				200,000		
4X4 BAKKIE	NWS	320,000	320,000				320,000		
4X4 BAKKIE	NWS	320,000	320,000				320,000		
CHERRY PICKER - ROLL - OVER	NWS	875,000	320,000				875,000		
CHERRY PICKER	NWS	875,000	875,000				875,000		
CRANE TRUCK - ROLL OVER	NWS	1,400,000	350,000			80,000	1,400,000		
TRAILER FOR VEGETATION RUBBLE	NWS	80,000	80,000						
Sub-total		4,870,000	1,450,000	500,000	0	780,000	4,190,000	0	0
TOTAL: ELECTRO-TECHNICAL SERVICES		47,210,000	38,971,140	13,300,000	0	18,370,000	4,190,000	9,150,000	15,500,000
FINANCIAL SERVICES									
FURNITURE AND FITTINGS	NWS	50,000	0			50,000			
CALCULATORS AND COMPUTER HARDWARE	NWS	30,000				30,000			
FURNITURE AND FITTINGS - DMA UNIONDALE	24.25	10,000				10,000			
COMPUTER EQUIPMENT - DMA UNIONDALE	24.25	10,000				10,000			
OFFICE UPGRADING - DMA UNIONDALE	24.25	40,000				40,000			
SECURITY COUNTER - HAARLEM	24.25	10,000				10,000			
FURNITURE FOR PUBLIC - CLIENT SERVICES	NWS	25,000				0			25,000
UPGRADING OF BUILDING - CLIENT SERVICES	NWS	150,000				0			150,000
HYDRAULIC JACK FOR CABLE	NWS	25,000				25,000			
Sub-total		350,000	402,000	57,000	0	175,000	0	0	175,000
TOTAL: FINANCIAL SERVICES		350,000	402,000	57,000	0	175,000	0	0	175,000
TOTAL BUDGET		252,243,036	266,430,847	242,971,567	0	49,473,200	13,505,000	138,084,036	51,160,800

PERFORMANCE INDICATORS PER DIRECTORATE AS
INCLUDED IN THE DRAFT IDP 2014/15

“ANNEXURE B”



George Municipality
DRAFT TOP LAYER SDBIP 2014/2015

Directorate	GIS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Quarterly Targets			
										Q1 Target	Q2 Target	Q3 Target	Q4 Target
Community Services	Community and social services	To provide a library information and recreational services	Deliver quality services in George	Host outreach programs and initiatives to create libraries awareness	Number of initiatives hosted	All	Director: Community Services	40	40	10	10	10	10
Community Services	Community and social services	To provide a library information and recreational services	Deliver quality services in George	Lodge of awareness programs through monthly exhibitions in Libraries	Number of exhibitions held	All	Director: Community Services	96	96	24	24	24	24
Community Services	Community and social services	Enhance social development with the implementation of projects as planned and budgeted for	Deliver quality services in George	Develop a Social Development Strategy and submit to Council by end March	Strategy submitted to Council by end March	All	Director: Community Services	New performance indicator	1	0	0	1	0
Community Services	Community and social services	Enhance social development with the implementation of projects as planned and budgeted for	Deliver quality services in George	Review of the HIV/Aids policy and submit to Council by end June	Draft policy submitted to Council by end June	All	Director: Community Services	1	1	0	0	0	1
Community Services	Community and social services	Enhance social development with the implementation of projects as planned and budgeted for	Deliver quality services in George	Host special events within municipal area with regard to social development	Number of special events hosted	All	Director: Community Services	8	8	2	2	2	2
Community Services	Community and social services	Enhance social development with the implementation of projects as planned and budgeted for	Deliver quality services in George	Establish a youth Council by end December	Council established	All	Director: Community Services	New KPI	1	0	1	0	0
Electro Technical Services	Electricity	To promote additional energy saving initiatives	Deliver quality services in George	Compile a business plan for the implementation of the energy efficient projects as required by the Department of Energy	Plan compiled	All	Director: Electro Technical Services	Roll over indicator from 2012/13	1	0	0	0	1
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Limit electricity losses to less than 10% (Total sales % losses divided by units purchased)	% losses	All	Director: Electro Technical Services	10%	10%	0%	0%	0%	10%

George Municipality
DRAFT TOP LAYER SDBIP 2014/2015

Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Q1		Q2		Q3		Q4	
										Target	Actual	Target	Actual	Target	Actual	Target	Actual
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Update the Electricity Master Plan for approval by the Portfolio Committee by the end of March	Plan approved	All	Director: Electro Technical Services	Existing approved master plan	1	0	0	0	1	0	0	0	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Expand 66kv main network in terms of the approved projects	Number of projects completed	All	Director: Electro Technical Services	New performance indicator	5	0	0	0	0	0	0	5	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Complete Energy Management Projects to manage demand	Number of projects completed	All	Director: Electro Technical Services	New performance indicator	1	0	0	0	0	0	0	1	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Upgrade and extend 11kv network in terms of the approved projects	Number of projects completed	All	Director: Electro Technical Services	New performance indicator	5	0	0	0	0	0	0	5	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Replace obsolete 11kv switchgear and equipment	Number of projects completed	All	Director: Electro Technical Services	New performance indicator	2	0	0	0	0	0	0	2	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Upgrade obsolete low voltage network cables	Number of projects completed	4, 14, 18, 19, 25	Director: Electro Technical Services	New performance indicator	4	0	0	0	0	0	0	4	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Complete USIP 4C Electrification projects	Number of projects completed	All	Director: Electro Technical Services	New performance indicator	3	0	0	0	0	0	0	3	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Replace the Fuel Management System (Petrol Management System) within the budget available	% of budget spent	All	Director: Electro Technical Services	New performance indicator	100%	0%	0%	0%	0%	0%	0%	100%	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Install a tracking system in 290 vehicles	Number of vehicles	All	Director: Electro Technical Services	New performance indicator	140	0	0	0	0	0	0	140	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Extension And Upgrading Toilets	Number of projects completed	All	Director: Electro Technical Services	New performance indicator	1	0	0	0	0	0	0	1	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Construct a roof for Fuel Pumps	Project completed	All	Director: Electro Technical Services	New performance indicator	1	0	0	0	0	0	0	1	
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Purchase and install security cameras for increased safety and security	Number of cameras installed	All	Director: Electro Technical Services	New performance indicator	9	0	0	0	0	0	0	9	

George Municipality
DRAFT TOP LAYER SDBIP 2014/2015

Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Q1		Q2		Q3		Q4	
										Target	Target	Target	Target	Target	Target	Target	Target
Electro Technical Services	Electricity	To provide sufficient electricity for basic needs	Deliver quality services in George	Replace and upgrade existing fleet	Number of vehicles purchased	All	Director: Electro Technical Services	New performance indicator	4	0	0	0	0	0	0	0	4
Human Settlements, Land Affairs & Planning	Housing	To provide for the needs of the homeless by providing safe integrated human settlements	Deliver quality services in George	Review the integrated Human Settlement Plan and submit draft to Committee by end June	Plans submitted to committee by end June	All	Director: Human Settlements, Land Affairs & Planning	Existing approved plan	1	0	0	0	0	0	0	0	1
Human Settlements, Land Affairs & Planning	Housing	To provide for the needs of the homeless by providing safe integrated human settlements	Deliver quality services in George	Purchase of customized containers for Crèches	Number of containers purchased	All	Director: Human Settlements, Land Affairs & Planning	New capital project	4	0	0	0	0	0	0	0	4
Human Settlements, Land Affairs & Planning	Housing	To provide for the needs of the homeless by providing safe integrated human settlements	Deliver quality services in George	Construct a palisade fence for Masizakhe Crèche; Thembalethu for increased safety and security	Fence completed	11	Director: Human Settlements, Land Affairs & Planning	New capital project	1	0	0	0	0	0	0	0	1
Human Settlements, Land Affairs & Planning	Housing	To provide for the needs of the homeless by providing safe integrated human settlements	Deliver quality services in George	Complete paving at the Masizakhe service centre	Paving completed	11	Director: Human Settlements, Land Affairs & Planning	New capital project	1	0	0	0	0	0	0	0	1
Human Settlements, Land Affairs & Planning	Housing	To provide for the needs of the homeless by providing safe integrated human settlements	Deliver quality services in George	Rectify houses in Thembalethu	Number of houses rectified	9; 10; 12; 13; 15; 21	Director: Human Settlements, Land Affairs & Planning	Multi year project (Total of 2144)	500	0	0	0	0	0	0	0	500

George Municipality
DRAFT TOP LAYER SDBIP 2014/2015

Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
										Target	Target	Target	Target
Human Settlements, Land Affairs & Planning	Housing	To provide for the needs of the homeless by providing safe integrated human settlements	Deliver quality services in George	Provide toilets and wash facilities through serviced sites in Thembakethu Asazani	Number of toilets and wash facilities provided	9; 10; 12; 13	Director: Human Settlements, Land Affairs & Planning	Multi year project (Total of 4350)	600	0	0	0	600
Human Settlements, Land Affairs & Planning	Housing	To investigate the need, feasibility, desirability and location issues regarding rural housing delivery	Deliver quality services in George	Prepare temporary relocation area for UJSP	Project completed	9; 10; 12; 13; 15	Director: Human Settlements, Land Affairs & Planning	New capital project	1	0	0	0	1
Human Settlements, Land Affairs & Planning	Housing	To investigate the need, feasibility, desirability and location issues regarding rural housing delivery	Deliver quality services in George	Complete planning and design for Paarltdorp (2000) housing project	Project completed	14	Director: Human Settlements, Land Affairs & Planning	New capital project	1	0	0	0	1
Human Settlements, Land Affairs & Planning	Housing	To investigate the need, feasibility, desirability and location issues regarding rural housing delivery	Deliver quality services in George	Complete planning and design for Golden Valley (250) housing project	Project completed	1	Director: Human Settlements, Land Affairs & Planning	New capital project	1	0	0	0	1
Human Settlements, Land Affairs & Planning	Housing	To investigate the need, feasibility, desirability and location issues regarding rural housing delivery	Deliver quality services in George	Complete planning and design for Protea Park (60) housing project	Project completed	6	Director: Human Settlements, Land Affairs & Planning	New capital project	1	0	0	0	1
Human Settlements, Land Affairs & Planning	Planning and development	To improve service delivery practices	Deliver quality services in George	Upgrade of existing heritage building in Paarltdorp	Project completed	14	Director: Human Settlements, Land Affairs & Planning	New capital project	1	0	0	0	1
Human Settlements, Land Affairs & Planning	Corporate services	To improve service delivery practices	Deliver quality services in George	Purchase 1 4x4 vehicle for land management	Number of vehicles	All	Director: Human Settlements, Land Affairs & Planning	New capital project	1	0	0	0	1

George Municipality
DRAFT TOP LAYER SDBIP 2014/2015

Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Q1		Q2		Q3		Q4	
										Target	Actual	Target	Actual	Target	Actual	Target	Actual
Human Settlements, Land Affairs & Planning	Planning and development	To improve service delivery practices	Deliver quality services in George	Complete zoning maps in terms of the new zoning scheme	Number of maps completed	All	Director: Human Settlements, Land Affairs & Planning	New scheme regulations	1	0	0	0	0	0	0	1	1
Human Settlements, Land Affairs & Planning	Planning and development	To improve service delivery practices	Deliver quality services in George	Complete the consultation process with HWC with regards to the Heritage Inventory and submit plan to the Committee for consideration by end December	Plan submitted to the committee by end December	1	Director: Human Settlements, Land Affairs & Planning	1	1	0	1	0	0	0	0	0	0
Human Settlements, Land Affairs & Planning	Planning and development	To improve service delivery practices	Deliver quality services in George	Compile plan for the CBD walkways and submit to the Committee by end June	Plan submitted to the committee by end June	20	Director: Human Settlements, Land Affairs & Planning	1	1	0	0	0	0	0	0	0	1
Human Settlements, Land Affairs & Planning	Planning and development	To improve service delivery practices	Deliver quality services in George	Compile a plan for the Thembalethu urban upgrade and submit first draft to the Committee by end June	Plan submitted to the committee by end June	10; 11; 12; 13; 14; 22	Director: Human Settlements, Land Affairs & Planning	1	1	0	0	0	0	0	0	0	1
Human Settlements, Land Affairs & Planning	Planning and development	To improve service delivery practices	Deliver quality services in George	Compile a spatial development plan for Haarlem and Unaiandile and submit to the Committee by end June	Plan submitted to the committee by end June	24; 25	Director: Human Settlements, Land Affairs & Planning	1	1	0	0	0	0	0	0	0	1
Civil Engineering Services	Water	To provide world class water services in George to promote development and fulfil basic needs	Deliver quality services in George	Limit water network losses to less than 15% (Difference between water supplied and water billed)	% losses	All	Director: Civil Engineering Services	10%	15%	0%	0%	0%	0%	0%	0%	15%	15%
Civil Engineering Services	Road transport	To provide world class transport routes and functional streets safe for all modes of transport	Deliver quality services in George	Rehabilitate and upgrade Streets And Stormwater in terms of the approved budget	% of budget spend	All	Director: Civil Engineering Services	87%	85%	0%	0%	0%	0%	0%	0%	85%	85%

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Q1		Q2		Q3		Q4	
										Target	Actual	Target	Actual	Target	Actual	Target	Actual
Civil Engineering Services	Road transport	To implement an Integrated Public Transport Network that will serve the communities of George	Deliver quality services in George	Rehabilitate and upgrade the Public Transport Network and systems in terms of the approved budget	% of budget spend	All	Director: Civil Engineering Services	87%	85%	0%	0%	0%	0%	0%	0%	0%	85%
Civil Engineering Services	Water	To provide world class water services in George to promote development and fulfil basic needs	Deliver quality services in George	Rehabilitate and upgrade Water - Networks in terms of the approved budget	% of budget spend	All	Director: Civil Engineering Services	87%	85%	0%	0%	0%	0%	0%	0%	0%	85%
Civil Engineering Services	Water	To provide world class water services in George to promote development and fulfil basic needs	Deliver quality services in George	Rehabilitate and upgrade Water-Purification in terms of the approved budget	% of budget spend	All	Director: Civil Engineering Services	87%	85%	0%	0%	0%	0%	0%	0%	0%	85%
Civil Engineering Services	Waste water management	To provide and maintain safe and sustainable sanitation management and infrastructure	Deliver quality services in George	Rehabilitate and upgrade the Sewerage Networks in terms of the approved budget	% of budget spend	All	Director: Civil Engineering Services	87%	85%	0%	0%	0%	0%	0%	0%	0%	85%
Civil Engineering Services	Waste water management	To provide and maintain safe and sustainable sanitation management and infrastructure	Deliver quality services in George	Rehabilitate and upgrade Works in terms of the approved budget	% of budget spend	All	Director: Civil Engineering Services	87%	85%	0%	0%	0%	0%	0%	0%	0%	85%
Civil Engineering Services	Road transport	To provide world class transport routes and functional streets safe for all modes of transport	Deliver quality services in George	Update of the Pavement Management System based on approved budget	System updated	All	Director: Civil Engineering Services	Updated in 2007	1	0	0	0	0	0	0	0	1
Civil Engineering Services	Road transport	To provide a reliable storm water network to George	Deliver quality services in George	Develop a Stormwater Master Plan	Plan developed	All	Director: Civil Engineering Services	No existing formal plan	1	0	0	0	0	0	0	0	1
Corporate Services	Corporate services	To revitalise the current community facilities to increase the access to services for the general public.	Deliver quality services in George	Furnish the Thembalethu Community Hall (Zone 9)	% of approved budget spent for combined furnishings	12	Director: Corporate Services	New performance indicator	100%	0%	0%	0%	0%	0%	0%	0%	100%
Community Services	Sport and recreation	To promote George as a sport, tourism and business destination.	Grow George	Maintain and upgrade existing sport facilities	Number of projects completed	All	Director: Community Services	New performance indicator	6	0	0	0	0	0	0	0	4

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Quarterly Targets			
										Q1 Target	Q2 Target	Q3 Target	Q4 Target
Community Services	Sport and recreation	To promote George as a sport, tourism and business destination.	Grow George	Construct new sport facilities	Number of projects completed	14; 16; 25	Director: Community Services	New performance indicator	2	0	0	0	2
Municipal Manager	Executive and council	To create and facilitate an enabling environment for economic development in George	Grow George	Update the LED strategy and submit draft to Council for approval by end March	Revised LED strategy submitted to Council by end March	All	Municipal Manager	New performance indicator	1	0	0	1	0
Municipal Manager	Executive and council	To create and facilitate an enabling environment for economic development in George	Grow George	Establish a LED stakeholder platform by end June	LED stakeholder platform established	All	Municipal Manager	New performance indicator	1	0	0	0	1
Municipal Manager	Executive and council	To create and facilitate an enabling environment for economic development in George	Grow George	Draft an informal economy policy and submit to Council for approval by end June	Informal economy policy submitted to Council by end June	All	Municipal Manager	New performance indicator	1	0	0	0	1
Municipal Manager	Executive and council	To create and facilitate an enabling environment for economic development in George	Grow George	Development and sign a SLA with the Western Cape Economic Development Partnership by end December	SJA signed	All	Municipal Manager	New performance indicator	1	0	1	0	0
Municipal Manager	Executive and council	To ensure that industry support is focused on high-growth potential areas, with high job absorption ratios	Grow George	Draft a berry industry support plan and submit to Council for approval by end December	Draft berry industry support plan submitted to Council by end December	All	Municipal Manager	New performance indicator	1	0	1	0	0

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Q1		Q2		Q3		Q4	
										Target	Actual	Target	Actual	Target	Actual	Target	Actual
Municipal Manager	Executive and council	To ensure that industry support is focused on high-growth potential areas, with high job absorption ratios	Grow George	Host at least one ICT event by end August	ICT event hosted by end August	All	Municipal Manager	New performance indicator	1	1	0	0	0	0	0	0	0
Municipal Manager	Executive and council	To ensure that industry support is focused on high-growth potential areas, with high job absorption ratios	Grow George	Submit a report to Council by end December on the possible use of municipal land for forestry purposes	Report submitted to Council by end December	All	Municipal Manager	New performance indicator	1	0	1	0	0	0	0	0	0
Municipal Manager	Executive and council	To focus on building a revitalised and interactive CBD through a City Improvement District	Grow George	Establish at least one special rating area by end June	Special rating area established	All	Municipal Manager	New performance indicator	1	0	0	0	0	0	0	0	1
Municipal Manager	Executive and council	Red tape reduction at all administrative levels	Grow George	Complete a detail business process analysis with recommendation on possible process improvements with regard to red tape reduction and submit to Council by end December	Business process analysis with recommendations submitted to Council by end December	All	Municipal Manager	New performance indicator	1	0	0	1	0	0	0	0	0
Municipal Manager	Executive and council	To maximise job creation opportunities through government expenditure (e.g. EPWP)	Grow George	Create FTE's through government expenditure with the EPWP	Number of FTE's created	All	Municipal Manager	329	297	0	0	0	0	0	0	0	297
Municipal Manager	Executive and council	To identify an educational and research hub and to facilitate the continued growth of MMU in George.	Grow George	Develop and sign a project specific MOU with the MMU by end March	MOU signed with the MMU	All	Municipal Manager	New performance indicator for 2013/14	1	0	0	0	0	1	0	0	0
Municipal Manager	Executive and council	To promote George as a sport, tourism and business destination.	Grow George	Market George at Trade Shows	Number of events	All	Municipal Manager	1	1	0	0	0	0	0	0	0	1

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Q1		Q2		Q3		Q4	
										Target	Target	Target	Target	Target	Target	Target	Target
Municipal Manager	Executive and council	To promote George as a sport, tourism and business destination.	Grow George	Regular review and update of tourism brochures	Number of reviews and/or updates	All	Municipal Manager	2	2	0	0	0	0	0	0	2	2
Civil Engineering Services	Water	To maintain and improve on Blue- and Green drop status in water and sewage services by the retaining of capacity and the further improvement of capacity.	Keep George safe and green	Achieve Blue Drop status per supply system	Number of awards received	All	Director: Civil Engineering Services	2	2	0	0	0	0	0	0	2	2
Community Services	Public safety	To ensure the development of a desirable and quality living environment that fosters the safety and welfare of the community concerned, preserves the natural and cultural environment, and does not impact negatively on existing rights.	Keep George safe and green	Install radio base system for environmental services	Radio base systems installed	All	Director: Community Services	New performance indicator for 2013/14	1	0	0	0	0	1	0	0	0
Community Services	Public safety	To provide an effective and efficient law enforcement and emergency service to all the communities of George in our quest to protect and promote the fundamental rights of life.	Keep George safe and green	Purchase a new fire fighting vehicle	Vehicle purchased	All	Director: Community Services	New performance indicator	1	0	0	1	0	0	0	0	0

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Q1		Q2		Q3		Q4	
										Target	Target	Target	Target	Target	Target	Target	Target
Community Services	Public safety	To provide an effective and efficient law enforcement and emergency service to all the communities of George in our quest to protect and promote the fundamental rights of life.	Keep George safe and green	Review the Disaster Management Plan and submit to Council for approval by end September	Reviewed plan submitted to Council by end September	All	Director: Community Services	1	1	1	0	0	0	0	0	0	0
Community Services	Public safety	To provide an effective and efficient law enforcement and emergency service to all the communities of George in our quest to protect and promote the fundamental rights of life.	Keep George safe and green	Submit monthly reports on the inspection of business sites and fire prevention inspections as per annual plan and where requested	Number reports submitted on inspections conducted	All	Director: Community Services	12	12	3	3	3	3	3	3	3	3
Community Services	Public safety	To provide an effective and efficient law enforcement and emergency service to all the communities of George in our quest to protect and promote the fundamental rights of life.	Keep George safe and green	Install 25 CCTV Cameras (Phase 4,5,6)	Number of cameras installed	All	Director: Community Services	New performance indicator for 2013/14	25	0	0	0	25	0	25	0	0

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
										Target	Target	Target	Target
Community Services	Public safety	To provide an effective and efficient law enforcement and emergency service to all the communities of George in our quest to protect and promote the fundamental rights of life.	Keep George safe and green	Upgrade of the traffic offices	% of approved project budget spent	All	Director: Community Services	New performance indicator for 2013/14	100%	0%	0%	100%	0%
Community Services	Public safety	To provide an effective and efficient law enforcement and emergency service to all the communities of George in our quest to protect and promote the fundamental rights of life.	Keep George safe and green	Purchase new vehicle for Traffic Services	% of approved budget spent	All	Director: Community Services	New performance indicator for 2013/14	100%	0%	100%	0%	0%
Community Services	Public safety	To ensure the development of a desirable and quality living environment that fosters the safety and welfare of the community concerned, preserves the natural and cultural environment, and does not impact negatively on existing rights.	Keep George safe and green	Purchase 12 new fire arms	Number of new fire arms purchased	All	Director: Community Services	New performance indicator	12	0	0	12	0

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Quarterly Targets			
										Q1 Target	Q2 Target	Q3 Target	Q4 Target
Community Services	Public safety	To provide an effective and efficient law enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life.	Keep George safe and green	Hold road blocks within the area to enhance road safety	Number of road blocks held	All	Director: Community Services	12	12	3	3	3	3
Community Services	Public safety	To ensure the development of a desirable and quality living environment that fosters the safety and welfare of the community concerned, preserves the natural and cultural environment, and does not impact negatively on existing rights.	Keep George safe and green	Conduct awareness & safety initiatives on public safety	Number of initiatives	All	Director: Community Services	12	12	3	3	3	3
Community Services	Public safety	To provide an effective and efficient law enforcement and emergency service to all the communities of George in our quest to protect and promote the fundamental rights of life.	Keep George safe and green	Install security cameras on Council property (sport grounds and properties as identified in the risk analyses)	Number of cameras installed	All	Director: Community Services	New performance indicator for 2013/14	4	4	0	0	0

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Quarterly Targets			
										Q1 Target	Q2 Target	Q3 Target	Q4 Target
Community Services	Environmental protection	To provide an integrated waste management service for the total municipal area	Keep George safe and green	Purchase bulk refuse containers	% of approved project budget spent	All	Director: Community Services	New performance indicator	100%	0%	0%	100%	0%
Community Services	Environmental protection	To provide an integrated waste management service for the total municipal area	Keep George safe and green	Purchase refuse trucks	Number of refuse trucks purchased	All	Director: Community Services	New performance indicator	2	0	0	0	2
Community Services	Environmental protection	To ensure the development of a desirable and quality living environment that fosters the safety and welfare of the community concerned, preserves the natural environment, and does not impact negatively on existing rights.	Keep George safe and green	Purchase meter to measure gases at factories to determine levels according to Air quality act standards.	Meter purchased	All	Director: Community Services	1	1	0	0	0	1
Civil Engineering Services	Electricity	To increase the roll out and maintenance of street lights for improved safety	Keep George safe and green	Install lighting in terms of the approved budget	% of budget spend	All	Director: Civil Engineering Services	As listed below	85%	0%	0%	0%	85%
Financial Services	Budget and treasury office	To manage the municipal finances according to the Municipal Finance Management Act in an effective and efficient manner	Good Governance in George	Submit the annual financial statements by end August to the Office of the Auditor-General	Financial statements submitted	All	Director: Financial Services	1	1	1	0	0	0
Financial Services	Budget and treasury office	To manage the municipal finances according to the Municipal Finance Management Act in an effective and efficient manner	Good Governance in George	Financial viability measured in terms of the available cash to cover fixed operating expenditure	Cost coverage (Available cash-investments)/ Monthly fixed operating expenditure	All	Director: Financial Services	2.2	2.2	0	0	0	2.2

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Quarterly Targets			
										Q1 Target	Q2 Target	Q3 Target	Q4 Target
Financial Services	Budget and treasury office	To maintain effective credit control in the Municipality and Enhance and maximise revenue base through improved collection rate	Good Governance in George	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations	Debt coverage (Total operating revenue- operating grants received)/debt service payments due within the year)	All	Director: Financial Services	14	14	0	0	0	14
Financial Services	Budget and treasury office	To maintain effective credit control in the Municipality and Enhance and maximise revenue base through improved collection rate	Good Governance in George	Financial viability measured in terms of the outstanding service debtors	Service debtors to revenue - (Total outstanding service debtors/ revenue received for services)	All	Director: Financial Services	16.40%	16.40%	0%	0%	0%	16.40%
Financial Services	Budget and treasury office	To maintain effective credit control in the Municipality and Enhance and maximise revenue base through improved collection rate	Good Governance in George	Achieve a payment percentage of above 95%	Payment % achieved	All	Director: Financial Services	95%	95%	95%	95%	95%	95%
Financial Services	Budget and treasury office	To manage the municipal finances according to the Municipal Finance Management Act in an effective and efficient manner	Good Governance in George	Complete Supplementary Valuation rolls	Number supplementary Valuation rolls completed	All	Director: Financial Services	2	2	1	0	1	0
Financial Services	Budget and treasury office	To manage the municipal finances according to the Municipal Finance Management Act in an effective and efficient manner	Good Governance in George	Review the Long Term Financial Plan and submit to Council for approval by end March	Reviewed Long Term Financial Plan submitted to Council	All	Director: Financial Services	Current Plan	1	0	0	1	0
Financial Services	Budget and treasury office	To manage the municipal finances according to the Municipal Finance Management Act in an effective and efficient manner	Good Governance in George	Review the tariff structure and submit to Council for approval by end March	Reviewed tariff structure submitted to Council	All	Director: Financial Services	New performance indicator for 2013/14	1	0	0	1	0

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Quarterly Targets			
										Q1 Target	Q2 Target	Q3 Target	Q4 Target
Financial Services	Budget and Treasury office	To ensure proper asset management by implementing standard asset management operating procedures	Good Governance in George	Maintain an unqualified audit opinion	Unqualified audit opinion achieved	All	Director: Financial Services	Unmodified opinion received	1	0	1	0	0
Corporate Services	Corporate services	To ensure that municipal staff is efficient, effective and responsive	Good Governance in George	Fill vacant budgeted posts in line with organisational priority within 3 months after the closure of the advertisements (Number of posts filled within target period/ number of posts advertised)	% budget posts filled within 3 months after the closure of the advertisement	All	Director: Corporate Services	90%	90%	90%	90%	90%	90%
Corporate Services	Corporate services	To ensure that municipal staff is efficient, effective and responsive	Good Governance in George	Develop the skills of staff (Actual total training expenditure/total operational budget)	% of total operational budget spent on training	All	Director: Corporate Services	0.03%	1%	0%	0%	0%	1%
Corporate Services	Corporate services	To realign the organisational structure to be more responsive to community needs, service and efficiency orientated and to fulfill the goals identified in the 5 year plan	Good Governance in George	Review the organisational structure annually and submit to Council for approval by end March	Reviewed structure submitted to Council by end March	All	Director: Corporate Services	1	1	0	0	1	0
Corporate Services	Corporate services	To maximise the use of technology to improve service delivery	Good Governance in George	Develop an IT Master systems plan and submit draft to Council for approval by end June	Draft completed and submitted to Council by end June	All	Director: Corporate Services	New performance indicator	1	0	0	0	1

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Quarterly Targets			
										Q1 Target	Q2 Target	Q3 Target	Q4 Target
Municipal Manager	Executive and council	To Implement Performance Management system with realistic stretch target setting in each department	Good Governance in George	Implement an individual performance management system	Up to most level implemented	All	Municipal Manager	In process	12	0	0	0	12
Municipal Manager	Executive and council	To conduct a full audit of operations, processes, duties and service delivery standards of departments to address risk areas and promote effectiveness.	Good Governance in George	Review the 3 year Internal Audit Plan based on Risk Assessment and submit to audit committee and Council by end September	IRAP submitted	All	Municipal Manager	1	1	0	0	0	0
Municipal Manager	Executive and council	To conduct a full audit of operations, processes, duties and service delivery standards of departments to address risk areas and promote effectiveness.	Good Governance in George	Execution of Internal Plan and Issuing of Internal Audit Reports based on Internal Audit Plan (Actual hours completed/Planned hours to be completed)	% of target hours completed	All	Municipal Manager	100%	100%	0%	0%	0%	100%
Municipal Manager	Executive and council	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Good Governance in George	Facilitate the review of the Risk Management Policy and submit to Council by end September.	Risk assessment submitted to Council by end September	All	Municipal Manager	1	1	1	0	0	0
Municipal Manager	Executive and council	To ensure effective integrated development planning and performance management in the municipality	Good Governance in George	Submit quarterly reports to Council on the actual performance in terms of the Top Layer SDBIP	Number of reports submitted to Council	All	Municipal Manager	4	4	1	1	1	1
Municipal Manager	Executive and council	To take all possible steps to ensure that the municipality is clean and corruption free.	Good Governance in George	Review the Whistle Blower Protection policy and submit to Council for approval by end September	Whistle Blower Protection policy submitted to Council by end September	All	Municipal Manager	New performance indicator	1	1	0	0	0

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Directorate	GFS Classification	Pre-determined Objectives	Strategic Objective	KPI	Unit of Measurement	Wards	KPI Owner	Baseline	Annual Target	Quarterly Targets			
										Q1 Target	Q2 Target	Q3 Target	Q4 Target
Corporate Services	Corporate services	To establish dedicated and knowledgeable service desks with time-bound response times to complaints	Participate in George	Develop a customer care policy and submit to Council for approval by end March	Draft customer care policy completed and submitted to Council by end March	All	Director: Corporate Services	New performance indicator	1	0	0	1	0
Municipal Manager	Executive and council	To improve communication with citizens on plans, achievements, successes and actions	Participate in George	Issue external newsletters	Number of external news letters issued	All	Municipal Manager	4	4	1	1	1	1
Municipal Manager	Executive and council	To improve communication with citizens on plans, achievements, successes and actions	Participate in George	Publish Focus-op	Number of publications	All	Municipal Manager	22	22	6	5	5	6
Municipal Manager	Executive and council	To improve communication with citizens on plans, achievements, successes and actions	Participate in George	Compile an internal and external communication strategy and submit to Council for approval by end June	Communication strategy submitted to Council by end June	All	Municipal Manager	New performance indicator	1	0	0	0	1
Municipal Manager	Executive and council	To implement bi-annual community satisfaction poll	Participate in George	Complete a customer survey by end June and submit a report with recommendations to Council	Customer survey completed	All	Municipal Manager	New performance indicator	1	0	0	0	1
Municipal Manager	Executive and council	To improve communication with citizens on plans, achievements, successes and actions	Participate in George	Develop and communicate a client service charter with service standards and submit to Council for approval by end June	Client service charter completed	All	Municipal Manager	New performance indicator	1	0	0	0	1
Municipal Manager	Executive and council	To implement ward based planning for each of the 25 wards in George	Participate in George	Revise the ward based plans by end May and include in the IDP	Number of ward based plans revised	All	Municipal Manager	25	25	0	0	0	25