## Municipal annual budgets and MTREF

## Click for Instructions!

## Accountability

Transparency

Information $\boldsymbol{E}$
service delivery

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Organisational structure votes (if required)
Vote1 - Governance
Vote2 - Office of the City Manager
Vote3 - Corporate \& Human Resources
Vote4 - Sustainable Dev. \& City Enterprises
Vote5 - Health, Safety \& Social Services
Vote6 - Procurement \& Infrastructure
Vote7 - Treasury
Vote8 - Example 8
Vote9-Example 9
Vote10-Example 10
Vote11-Example 11
Vote12-Example 12
Vote13-Example 13
Vote14 - Example 14
Vote15-Example 15

Organisational structure sub-votes (if required)


| Cemetries |  |
| :---: | :---: |
| Forestry |  |
| Beach Areas |  |
| Herold's Bay Caravan Park |  |
| Sport Maintenance |  |
| Procurement \& Infrastructure Vote6 |  |
| Proclaimed Roads |  |
| Civil Administration |  |
| Streets \& Storm Water |  |
| Sewerage: Mainlines/Pumpstation |  |
| Water Contamination Control |  |
| Water Purification |  |
| Water Distribution |  |
| Filtration Plant |  |
| Electricity Administration |  |
| Electricity Distribution |  |
| Mechanical Workshop |  |
| Fleet Management |  |
| Public Toilets |  |
| Street Cleansing |  |
| Refuse Removal |  |
| Night Soil Removal |  |
| Dumping Site |  |
| Maintenance |  |
| Fencing and Sidings |  |
| Treasury Vote7 |  |
| Finance Administration |  |
| CFO Office |  |
| Assessment Rates |  |
| Housing |  |
| Stores |  |
| Income Section |  |
| Budget Office |  |
| Remuneration Section |  |
| Supply Chain Management |  |
| Valuation Section |  |
| IT Services: Mainframe |  |
| Credit Control |  |
| Creditors Section |  |
| AFS Section |  |
| Example 8 Vote8 |  |
| Subvote example 8 |  |
| Subvote example 8 |  |
| Subvote example 8 |  |
| Subvote example 8 |  |
| Subvote example 8 |  |
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| Example $9 \square$ Vote9 |  |
| Subvote example 9 |  |
| Subvote example 9 |  |
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| Example 10 | Vote10 |
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## Example 11

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| Example 12 |
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| Example 13 |
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| Subvote example 13 |

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## Example 14

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| Example 15 |
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| Subvote example 15 |

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| WC044 George - Contact Information |  | Set name on 'Instructions' sheet |  |
| :---: | :---: | :---: | :---: |
| A. GENERAL INFORMATION |  |  |  |
| Municipality | WC044 George |  |  |
| Grade |  | 41 Grade in terms of the | eration of Public Office Bearers Act |
| Province WC WESTERN CAPE |  |  |  |
| Web Address | www.george.org.za |  |  |
| e-mail Address | post@george.org.za |  |  |
| B. CONTACT INFORMATION |  |  |  |
| Postal address: |  |  |  |
| P.O. Box | 19 |  |  |
| City / Town | Goerge |  |  |
| Postal Code | 6530 |  |  |
| Street address |  |  |  |
| Building | Civic Centre |  |  |
| Street No. \& Name | York Street |  |  |
| City / Town | George |  |  |
| Postal Code | 6529 |  |  |
| General Contacts |  |  |  |
| Telephone number | 0448019035 |  |  |
| Fax number | 0448019175 |  |  |
| C. POLITICAL LEADERSHIP |  |  |  |
| Speaker: |  | Secretary/PA to th | aker: |
| Name | Clr Daniel Maritz | Name | Millican Simmers |
| Telephone number | 044-8019478 | Telephone number | 044-8019478 |
| Cell number | 0722720722 | Cell number | 0829779295 |
| Fax number | 0866456459 | Fax number | 0866456459 |
| E-mail address | speaker@george.org.za | E-mail address | speakersec@george.org.za |
|  |  |  |  |
| Mayor/Executive Mayor: |  | Secretary/PA to the Mayor/Executive Mayor: |  |
| Name | Deputy Mayor is acting | Name |  |
| Telephone number | as Executive Mayor | Telephone number |  |
| Cell number |  | Cell number |  |
| Fax number |  | Fax number |  |
| E-mail address |  | E-mail address |  |
| Deputy Mayor/Executive Mayor: |  | Secretary/PA to the Deputy Mayor/Executive Mayor |  |
| Name | Clr Lionel Esau | Name | Charlotte Clarke |
| Telephone number | 044-801 9051 | Telephone number | 044-8019051 |
| Cell number | 0829629116 | Cell number | 0795429595 |
| Fax number | 0865299873 | Fax number | 0865299873 |
| E-mail address | gmlesau@gmail.com | E-mail address | deputysec@george.org.za |
| D. MANAGEMENT LEADERSHIP |  |  |  |
| Municipal Manager: |  | Secretary/PA to the Municipal Manager: |  |
| Name | T Botha (Acting) | Name | M Powell |
| Telephone number | 044-8019065 | Telephone number | 044-8019068 |
| Cell number |  | Cell number |  |
| Fax number | 044-8019105 | Fax number | 044-8019105 |
| E-mail address | mmreception@george.org.za | E-mail address | margaret-p@george.org.za |
| Chief Financial Officer |  | Secretary/PA to the Chief Financial Officer |  |
| Name | C Kapp (Acting) | Name | M Meyer |
| Telephone number | 0448019035 | Telephone number | 044-8019035 |
| Cell number |  | Cell number |  |
| Fax number | 0448019175 | Fax number | 044-8019175 |
| E-mail address | magda@george.org.za | E-mail address | magda@george.org.za |
| Official responsible for submitting financial information |  |  |  |
| Name | Leon Wallace |  |  |
| Telephone number | 044-8019036 |  |  |
| Cell number |  |  |  |


| Fax number | $044-8019175$ |
| :--- | :--- |
| E-mail address | leon@george.org.za |

WC044 George - Table A1 Budget Summary

| R thousands ${ }^{\text {Description }}$ | $2007 / 8$ <br> Audited <br> Outcome | $2008 / 9$ <br> Audited <br> Outcome | $2009 / 10$ <br> Audited <br> Outcome | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2011/12 | Budget Year <br> +1 2012/13 | Budget Year +2 2013/14 |
| Financial Performance |  |  |  |  |  |  |  |  |  |  |
| Property rates | 91,018 | 101,897 | 109,372 | 124,304 | 125,684 | 125,684 | 125,684 | 140,934 | 147,232 | 156,072 |
| Service charges | 313,661 | 353,704 | 429,330 | 520,355 | 516,855 | 516,855 | 516,855 | 604,395 | 687,373 | 790,148 |
| Investment revenue | 36,250 | 29,781 | 14,673 | 11,161 | 12,461 | 12,461 | 12,461 | 5,250 | 6,770 | 7,300 |
| Transfers recognised - operational | 53,205 | 78,263 | 62,597 | 112,613 | 166,084 | 166,084 | 166,084 | 128,450 | 103,916 | 119,860 |
| Other own revenue | 59,785 | 79,210 | 53,267 | 41,830 | 41,829 | 41,829 | 41,829 | 39,299 | 39,766 | 40,616 |
| Total Revenue (excluding capital transfers and contributions) | 553,920 | 642,855 | 669,239 | 810,263 | 862,913 | 862,913 | 862,913 | 918,328 | 985,057 | 1,113,996 |
| Employee costs | 205,562 | 179,166 | 208,137 | 202,638 | 207,729 | 207,729 | 207,729 | 230,677 | 240,416 | 257,252 |
| Remuneration of councillors | 7,966 | 9,188 | 9,758 | 10,719 | 10,719 | 10,719 | 10,719 | 12,913 | 13,817 | 14,784 |
| Depreciation \& asset impairment | 40,367 | 60,791 | 79,913 | 88,048 | 92,385 | 92,385 | 92,385 | 92,452 | 84,187 | 78,667 |
| Finance charges | 27,338 | 36,066 | 47,342 | 60,489 | 55,989 | 55,989 | 55,989 | 59,085 | 59,680 | 60,192 |
| Materials and bulk purchases | 89,638 | 120,197 | 152,172 | 192,359 | 192,385 | 192,385 | 192,385 | 249,636 | 310,286 | 393,968 |
| Transfers and grants | 33,366 | 41,324 | 48,796 | 63,501 | 63,536 | 63,536 | 63,536 | 65,194 | 81,552 | 86,948 |
| Other expenditure | 179,506 | 210,889 | 209,943 | 237,373 | 285,742 | 285,742 | 285,742 | 255,239 | 217,338 | 246,998 |
| Total Expenditure | 583,742 | 657,621 | 756,062 | 855,127 | 908,485 | 908,485 | 908,485 | 965,196 | 1,007,277 | 1,138,809 |
| Surplus/(Deficit) | $(29,822)$ | $(14,766)$ | (86,822) | $(44,864)$ | $(45,571)$ | $(45,571)$ | $(45,571)$ | $(46,867)$ | $(22,220)$ | $(24,813)$ |
| Transfers recognised - capital | 8,289 | 7,290 | 95,910 | 78,548 | 81,475 | 81,475 | 81,475 | 70,158 | 73,252 | 68,085 |
| Contributions recognised - capital \& contributed assets | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers \& contributions | $(21,533)$ | $(7,476)$ | 9,088 | 33,684 | 35,904 | 35,904 | 35,904 | 23,291 | 51,032 | 43,272 |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | $(21,533)$ | $(7,476)$ | 9,088 | 33,684 | 35,904 | 35,904 | 35,904 | 23,291 | 51,032 | 43,272 |
| Capital expenditure \& funds sources |  |  |  |  |  |  |  |  |  |  |
| Capital expenditure | 247,529 | 836,945 | 243,067 | 175,181 | 150,517 | 150,517 | 150,517 | 162,912 | 171,685 | 159,365 |
| Transfers recognised - capital | 78,064 | 64,642 | 95,910 | 89,048 | 82,375 | 82,375 | 82,375 | 74,158 | 94,002 | 75,385 |
| Public contributions \& donations | - | 0 | 3,000 | - | - | - | - | - | - | - |
| Borrowing | 65,773 | 130,278 | 126,319 | 65,781 | 49,442 | 49,442 | 49,442 | 53,770 | 47,768 | 54,450 |
| Internally generated funds | 103,692 | 642,025 | 17,838 | 20,352 | 18,699 | 18,699 | 18,699 | 34,984 | 29,915 | 29,530 |
| Total sources of capital funds | 247,529 | 836,945 | 243,067 | 175,181 | 150,517 | 150,517 | 150,517 | 162,912 | 171,685 | 159,365 |
| Financial position |  |  |  |  |  |  |  |  |  |  |
| Total current assets | 664,892 | 615,724 | 598,719 | 485,595 | 626,776 | 601,307 | 601,307 | 553,386 | 533,504 | 499,865 |
| Total non current assets | 1,428,847 | 1,739,625 | 1,899,932 | 1,983,101 | 2,037,617 | 2,037,617 | 2,037,617 | 2,107,253 | 2,191,421 | 2,259,556 |
| Total current liabilities | 117,490 | 136,244 | 160,785 | 111,916 | 153,202 | 153,202 | 153,202 | 131,500 | 163,864 | 172,401 |
| Total non current liabilities | 562,210 | 453,678 | 563,346 | 1,057,879 | 597,599 | 597,599 | 597,599 | 617,572 | 618,839 | 629,783 |
| Community weath/Equity | 1,414,039 | 1,765,427 | 1,774,520 | 1,298,901 | 1,913,592 | 1,888,123 | 1,888,123 | 1,911,567 | 1,942,223 | 1,957,237 |
| Cash flows |  |  |  |  |  |  |  |  |  |  |
| Net cash from (used) operating | 84,146 | 109,649 | 92,332 | 14,634 | 139,289 | 110,990 | 110,990 | 100,824 | 115,909 | 98,813 |
| Net cash from (used) investing | $(261,457)$ | $(284,753)$ | $(242,494)$ | $(159,771)$ | $(98,356)$ | $(93,056)$ | $(93,056)$ | $(157,401)$ | $(146,250)$ | $(134,006)$ |
| Net cash from (used) financing | 151,744 | 91,834 | 103,114 | 41,969 | 41,188 | 38,718 | 38,718 | 10,080 | 6,264 | 2,391 |
| Cash/cash equivalents at the year end | 276,157 | 192,888 | 145,841 | 42,673 | 227,961 | 202,492 | 202,492 | 155,996 | 131,919 | 99,117 |
| Cash backing/surplus reconciliation |  |  |  |  |  |  |  |  |  |  |
| Cash and investments available | 276,157 | 192,888 | 145,841 | 86,217 | 227,961 | 202,492 | 202,492 | 155,996 | 131,919 | 99,117 |
| Application of cash and investments | 171,335 | 102,520 | 74,369 | 77,887 | 112,244 | 119,567 | 119,567 | 64,626 | 83,732 | 93,733 |
| Balance - surplus (shortfall) | 104,823 | 90,368 | 71,472 | 8,330 | 115,718 | 82,926 | 82,926 | 91,370 | 48,188 | 5,384 |
| Asset management |  |  |  |  |  |  |  |  |  |  |
| Asset register summary (WDV) | 1,424,080 | 1,735,352 | 1,896,435 | 1,979,817 | 2,034,854 | 2,034,854 | 2,106,513 | 2,106,513 | 2,191,421 | 2,259,556 |
| Depreciation \& asset impairment | 40,367 | 60,791 | 79,913 | 88,048 | 92,385 | 92,385 | 92,452 | 92,452 | 84,187 | 78,667 |
| Renewal of Existing Assets | 2,587 | $(11,222)$ | 30,352 | 3,940 | 2,200 | 2,200 | 28,401 | 28,401 | 39,940 | 52,900 |
| Repairs and Maintenance | 61,666 | 54,262 | 52,446 | 60,925 | 61,248 | 61,248 | 65,113 | 65,113 | 64,806 | 74,628 |
| Free services |  |  |  |  |  |  |  |  |  |  |
| Cost of Free Basic Services provided | 2,454 | 3,193 | 3,857 | 4,428 | 4,428 | 4,428 | 4,906 | 4,906 | 5,331 | 5,794 |
| Revenue cost of free services provided | 34,371 | 74,477 | 91,612 | 101,868 | 101,868 | 101,868 | 110,183 | 110,183 | 107,848 | 115,925 |
| Households below minimum service level |  |  |  |  |  |  |  |  |  |  |
| Water: | - |  | - | - | - | - | - | - | - | - |
| Sanitation/sewerage: | 1,327 | - | - | - | - | - | - | - | - | - |
| Energy: | 7,498 | 6,000 | 9,000 | 8,672 | 8,672 | 8,672 | 9,442 | 9,442 | 10,061 | 10,734 |
| Refuse: | 5,793 | 5,000 | 3,000 | 2,544 | 2,544 | 2,544 | 3,999 | 3,999 | 4,256 | 4,730 |

WC044 George - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification DescriptionR thousand | Ref$1$ | $2007 / 8$ <br> Audited <br> Outcome | $2008 / 9$ | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original <br> Budget | Adjusted <br> Budget | Full Year Forecast | Budget Year 2011/12 | $\begin{gathered} \text { Budget Year +1 } \\ 2012 / 13 \end{gathered}$ | $\begin{array}{\|c} \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Revenue - Standard |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 164,488 | 172,671 | 181,071 | 202,214 | 207,454 | 207,454 | 216,634 | 240,537 | 255,219 |
| Executive and council |  | 132 | 188 | 106 | 11 | 22 | 22 | 26 | 26 | 26 |
| Budget and treasury office |  | 155,787 | 168,187 | 166,999 | 200,408 | 205,267 | 205,267 | 214,472 | 238,412 | 253,115 |
| Corporate services |  | 8,569 | 4,296 | 13,966 | 1,795 | 2,164 | 2,164 | 2,136 | 2,100 | 2,078 |
| Community and public safety |  | 41,424 | 76,661 | 22,710 | 61,309 | 112,068 | 112,068 | 68,144 | 49,085 | 64,936 |
| Community and social services |  | 1,298 | 1,694 | 1,669 | 1,973 | 2,008 | 2,008 | 2,617 | 784 | 836 |
| Sport and recreation |  | 1,368 | 2,309 | 4,958 | 2,322 | 2,513 | 2,513 | 2,552 | 2,539 | 2,392 |
| Public safety |  | 4,847 | 9,969 | 3,549 | 11,425 | 13,425 | 13,425 | 12,855 | 13,008 | 13,141 |
| Housing |  | 28,117 | 34,446 | 12,528 | 45,589 | 94,122 | 94,122 | 50,120 | 32,754 | 48,567 |
| Health |  | 5,793 | 28,243 | 6 | - | - | - | - | - | - |
| Economic and environmental services |  | 22,071 | 26,818 | 30,271 | 31,159 | 24,982 | 24,982 | 23,271 | 23,939 | 13,869 |
| Planning and development |  | 9,613 | 7,215 | 5,802 | 5,552 | 5,216 | 5,216 | 2,743 | 2,993 | 2,993 |
| Road transport |  | 12,456 | 19,604 | 23,808 | 25,605 | 19,764 | 19,764 | 20,527 | 20,945 | 10,875 |
| Environmental protection |  | 2 | - | 661 | 2 | 2 | 2 | 1 | 1 | 1 |
| Trading services |  | 334,219 | 373,995 | 530,917 | 594,128 | 596,885 | 596,885 | 680,421 | 744,731 | 848,039 |
| Electricity |  | 189,518 | 221,129 | 277,377 | 350,140 | 345,298 | 345,298 | 413,253 | 476,449 | 571,364 |
| Water |  | 68,194 | 69,646 | 160,122 | 133,842 | 136,118 | 136,118 | 130,772 | 133,648 | 113,050 |
| Waste water management |  | 47,208 | 48,745 | 54,083 | 64,520 | 69,843 | 69,843 | 86,431 | 82,789 | 109,126 |
| Waste management |  | 29,299 | 34,474 | 39,335 | 45,626 | 45,626 | 45,626 | 49,965 | 51,846 | 54,500 |
| Other | 4 | 7 | - | 181 | - | 3,000 | 3,000 | 15 | 17 | 19 |
| Total Revenue - Standard | 2 | 562,209 | 650,145 | 765,150 | 888,810 | 944,389 | 944,389 | 988,486 | 1,058,309 | 1,182,081 |
| Expenditure - Standard |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 190,217 | 172,364 | 201,846 | 185,282 | 178,365 | 178,365 | 198,777 | 218,273 | 236,269 |
| Executive and council |  | 86,050 | 36,210 | 38,875 | 29,070 | 25,717 | 25,717 | 27,211 | 28,134 | 29,828 |
| Budget and treasury office |  | 63,820 | 82,536 | 93,250 | 106,320 | 111,704 | 111,704 | 124,901 | 145,160 | 158,780 |
| Corporate services |  | 40,347 | 53,617 | 69,721 | 49,892 | 40,945 | 40,945 | 46,665 | 44,979 | 47,660 |
| Community and public safety |  | 86,329 | 105,976 | 89,458 | 134,864 | 186,856 | 186,856 | 147,865 | 116,926 | 132,560 |
| Community and social services |  | 11,775 | 13,911 | 16,116 | 17,493 | 19,607 | 19,607 | 18,181 | 17,655 | 18,381 |
| Sport and recreation |  | 15,377 | 15,602 | 15,881 | 18,302 | 18,918 | 18,918 | 18,545 | 18,643 | 19,340 |
| Public safety |  | 22,430 | 32,476 | 32,596 | 33,837 | 37,101 | 37,101 | 39,481 | 40,855 | 42,875 |
| Housing |  | 31,751 | 38,652 | 19,980 | 59,665 | 105,434 | 105,434 | 65,851 | 33,479 | 45,111 |
| Health |  | 4,996 | 5,337 | 4,885 | 5,567 | 5,797 | 5,797 | 5,807 | 6,295 | 6,852 |
| Economic and environmental services |  | 72,728 | 88,057 | 114,272 | 110,592 | 118,532 | 118,532 | 118,290 | 111,726 | 114,475 |
| Planning and development |  | 12,859 | 15,158 | 12,958 | 16,545 | 16,575 | 16,575 | 16,977 | 17,064 | 18,263 |
| Road transport |  | 57,796 | 69,879 | 93,122 | 86,609 | 94,305 | 94,305 | 97,829 | 90,992 | 92,350 |
| Environmental protection |  | 2,073 | 3,020 | 8,191 | 7,438 | 7,653 | 7,653 | 3,484 | 3,670 | 3,863 |
| Trading services |  | 232,768 | 289,453 | 347,014 | 421,167 | 419,047 | 419,047 | 497,593 | 557,521 | 652,485 |
| Electricity |  | 138,438 | 173,980 | 209,366 | 271,905 | 265,949 | 265,949 | 329,930 | 391,817 | 478,883 |
| Water |  | 43,263 | 54,037 | 67,423 | 76,490 | 70,849 | 70,849 | 78,741 | 76,836 | 79,949 |
| Waste water management |  | 29,665 | 35,752 | 40,897 | 44,675 | 50,032 | 50,032 | 53,244 | 53,266 | 56,168 |
| Waste management |  | 21,402 | 25,684 | 29,328 | 28,096 | 32,217 | 32,217 | 35,677 | 35,603 | 37,485 |
| Other | 4 | 1,701 | 1,771 | 3,472 | 3,221 | 5,684 | 5,684 | 2,671 | 2,831 | 3,020 |
| Total Expenditure - Standard | 3 | 583,742 | 657,621 | 756,062 | 855,127 | 908,485 | 908,485 | 965,196 | 1,007,277 | 1,138,809 |
| Surplus/(Deficit) for the year |  | $(21,533)$ | $(7,476)$ | 9,088 | 33,684 | 35,904 | 35,904 | 23,291 | 51,032 | 43,272 |

## References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

WC044 George - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification Description | Ref <br> 1 | $2007 / 8$ <br> Audited Outcome | $2008 / 9$ <br> Audited <br> Outcome | $\begin{gathered} \text { 2009/10 } \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original <br> Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c} \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Revenue - Standard |  |  |  |  |  |  |  |  |  |  |
| Municipal governance and administrationExecutive and council |  | 164,488 | 172,671 | 181,071 | 202,214 | 207,454 | 207,454 | 216,634 | 240,537 | 255,219 |
|  |  | 132 | 188 | 106 | 11 | 22 | 22 | 26 | 26 | 26 |
| Mayor and Council |  | 132 | 177 | 106 | 11 | 22 | 22 | 26 | 26 | 26 |
| Municipal Manager |  | - | 11 | - | - | - | - | - | - | - |
| Budget and treasury office |  | 155,787 | 168,187 | 166,999 | 200,408 | 205,267 | 205,267 | 214,472 | 238,412 | 253,115 |
| Corporate services |  | 8,569 | 4,296 | 13,966 | 1,795 | 2,164 | 2,164 | 2,136 | 2,100 | 2,078 |
| Human Resources |  | 505 | 206 | 691 | 500 | 500 | 500 | 520 | 550 | 500 |
| Information Technology |  | 19 | 19 | - | - | - | - | - | - | - |
| Property Services |  | 6,655 | 2,656 | 12,198 | 640 | 840 | 840 | 910 | 1,000 | 1,010 |
| Other Admin |  | 1,390 | 1,415 | 1,077 | 655 | 824 | 824 | 706 | 550 | 568 |
| Community and public safety |  | 41,424 | 76,661 | 22,710 | 61,309 | 112,068 | 112,068 | 68,144 | 49,085 | 64,936 |
|  |  | 1,298 | 1,694 | 1,669 | 1,973 | 2,008 | 2,008 | 2,617 | 784 | 836 |
| Community and social services Libraries and Archives |  | 686 | 943 | 968 | 1,299 | 1,309 | 1,309 | 2,053 | 175 | 184 |
| Museums \& Art Galleries etc |  | - | - | - | - | - | - | - | - | - |
| Community halls and Facilities |  | 328 | 400 | 350 | 374 | 399 | 399 | 314 | 334 | 352 |
| Cemeteries \& Crematoriums |  | 284 | 351 | 351 | 300 | 300 | 300 | 250 | 275 | 300 |
| Child Care Aged Care |  | - | - | - | - | - | - | - | - | - |
| Aged Care Other Community |  | - | - | - | - | - | - | - | - | - |
| Other Community Other Social |  | - | - | - | - | - | - | - | - | - |
|  |  | - | - | - | - | - | - | - | - | - |
| Sport and recreation |  | 1,368 | 2,309 | 4,958 | 2,322 | 2,513 | 2,513 | 2,552 | 2,539 | 2,392 |
| Public safety |  | 4,847 | 9,969 | 3,549 | 11,425 | 13,425 | 13,425 | 12,855 | 13,008 | 13,141 |
| PoliceFire |  | 4,808 | 9,880 | 3,501 | 11,365 | 13,365 | 13,365 | 12,815 | 12,967 | 13,098 |
|  |  | 39 | 89 | 48 | 60 | 60 | 60 | 40 | 41 | 43 |
| Fire |  | - | - | - | - | - | - | - | - | - |
| Civil Defence Street Lighting |  | - | - | - | - | - | - | - | - | - |
| Other |  | - | - | - | - | - | - | - | - | - |
| Housing |  | 28,117 | 34,446 | 12,528 | 45,589 | 94,122 | 94,122 | 50,120 | 32,754 | 48,567 |
| Health |  | 5,793 | 28,243 | 6 | - | - | - | - | - | - |
| Clinics |  | 5,793 | 28,243 | 3 | - | - | - | - | - | - |
| AmbulanceOther |  | - | - | - | - | - | - | - | - | - |
|  |  | - | - | 3 | - | - | - | - | - | - |
| Economic and environmental services |  | 22,071 | 26,818 | 30,271 | 31,159 | 24,982 | 24,982 | 23,271 | 23,939 | 13,869 |
| Planning and development |  | 9,613 | 7,215 | 5,802 | 5,552 | 5,216 | 5,216 | 2,743 | 2,993 | 2,993 |
| Economic Development/Planning Town Planning/Building enforcement Licensing \& Regulation |  | 112 | 327 | 445 | 736 | 400 | 400 | 200 | 200 | 200 |
|  |  | 9,501 | 6,888 | 5,357 | 4,816 | 4,816 | 4,816 | 2,543 | 2,793 | 2,793 |
|  |  | - | - | - | - | - | - | - | - | - |
| Road transport |  | 12,456 | 19,604 | 23,808 | 25,605 | 19,764 | 19,764 | 20,527 | 20,945 | 10,875 |
| Roads |  | 4,817 | 12,132 | 15,956 | 14,783 | 12,262 | 12,262 | 11,631 | 12,661 | 2,122 |
| Public Buses |  | - | - | - | - | - | - | - | - | - |
| Parking Garages |  | - | - | - | - | - | - | - | - | - |
| Vehicle Licensing and Testing Other |  | 7,639 | 7,472 | 7,852 | 10,822 | 7,502 | 7,502 | 8,896 | 8,284 | 8,753 |
|  |  | - | - | - | - | - | - | - | - | - |
|  |  | 2 | - | 661 | 2 | 2 | 2 | 1 | 1 | 1 |
| Environmental protection |  | - | - | - | - | - | - | - | - | - |
| Biodiversity \& LandscapeOther |  | - | - | - | - | - | - | - | - | - |
|  |  | 2 | - | 661 | 2 | 2 | 2 | 1 | 1 | 1 |
| Trading services |  | 334,219 | 373,995 | 530,917 | 594,128 | 596,885 | 596,885 | 680,421 | 744,731 | 848,039 |
| Electricity |  | 189,518 | 221,129 | 277,377 | 350,140 | 345,298 | 345,298 | 413,253 | 476,449 | 571,364 |
| Electricity Distribution |  | 189,518 | 221,129 | 277,377 | 350,140 | 345,298 | 345,298 | 413,253 | 476,449 | 571,364 |
|  |  | - | - | - | - | - | - | - | - | - |
| Water |  | 68,194 | 69,646 | 160,122 | 133,842 | 136,118 | 136,118 | 130,772 | 133,648 | 113,050 |
| Water Distribution |  | 67,053 | 67,205 | 78,434 | 85,592 | 89,721 | 89,721 | 113,272 | 133,148 | 112,050 |
| Water Storage |  | 1,141 | 2,441 | 81,688 | 48,250 | 46,398 | 46,398 | 17,500 | 500 | 1,000 |
| Waste water management |  | 47,208 | 48,745 | 54,083 | 64,520 | 69,843 | 69,843 | 86,431 | 82,789 | 109,126 |
| Sewerage |  | 47,208 | 48,745 | 54,083 | 64,520 | 69,843 | 69,843 | 86,431 | 82,789 | 109,126 |
| Storm Water Management |  | - | - | - | - | - | - | - | - | - |
| Public Toilets Waste management |  | - | - | - | - | - | - | - | - | - |
|  |  | 29,299 | 34,474 | 39,335 | 45,626 | 45,626 | 45,626 | 49,965 | 51,846 | 54,500 |
| Solid Waste |  | 29,299 | 34,474 | 39,335 | 45,626 | 45,626 | 45,626 | 49,965 | 51,846 | 54,500 |
| Other |  | 7 | - | 181 | - | 3,000 | 3,000 | 15 | 17 | 19 |
| Air TransportAbattoirs |  | - | - | - | - | - | - | - | - | - |
|  |  | - | - | - | - | - | - | - | - | - |
| Abattoirs Tourism |  | 2 | - | - | - | - | - | 15 | 17 | 19 |
| Forestry |  | 5 | - | 181 | - | 3,000 | 3,000 | - | - | - |
|  |  | - | - | - | - | - | - | - | - | - |
| Total Revenue - Standard | 2 | 562,209 | 650,145 | 765,150 | 888,810 | 944,389 | 944,389 | 988,486 | 1,058,309 | 1,182,081 |
| Expenditure - Standard |  |  |  |  |  |  |  |  |  |  |
| Municipal governance and administration Executive and council |  | 190,217 | 172,364 | 201,846 | 185,282 | 178,365 | 178,365 | 198,777 | 218,273 | 236,269 |
|  |  | 86,050 | 36,210 | 38,875 | 29,070 | 25,717 | 25,717 | 27,211 | 28,134 | 29,828 |
| Mayor and Council |  | 84,581 | 34,647 | 36,717 | 26,803 | 21,803 | 21,803 | 24,492 | 25,274 | 26,812 |
|  |  | 1,469 | 1,564 | 2,158 | 2,267 | 3,914 | 3,914 | 2,719 | 2,860 | 3,017 |
| Budget and treasury office |  | 63,820 | 82,536 | 93,250 | 106,320 | 111,704 | 111,704 | 124,901 | 145,160 | 158,780 |
| Corporate services |  | 40,347 | 53,617 | 69,721 | 49,892 | 40,945 | 40,945 | 46,665 | 44,979 | 47,660 |
|  |  | 9,701 | 11,337 | 9,839 | 10,593 | 12,496 | 12,496 | 11,912 | 12,719 | 14,222 |
| Human Resources Information Technology |  | 1,960 | 5,211 | 1,592 | 2,441 | 2,449 | 2,449 | 3,659 | 3,053 | 3,376 |
| Property Services |  | 3,788 | 7,905 | 30,499 | 6,997 | 3,761 | 3,761 | 6,666 | 6,690 | 6,727 |
| Other Admin |  | 24,899 | 29,164 | 27,790 | 30,061 | 22,239 | 22,239 | 24,427 | 22,517 | 23,335 |
| Community and public safety |  | 86,329 | 105,976 | 89,458 | 134,864 | 186,856 | 186,856 | 147,865 | 116,926 | 132,560 |
| Community and social services |  | 11,775 | 13,911 | 16,116 | 17,493 | 19,607 | 19,607 | 18,181 | 17,655 | 18,381 |
| Libraries and Archives |  | 4,264 | 5,239 | 5,916 | 6,505 | 6,502 | 6,502 | 7,742 | 6,995 | 7,430 |
| Museums \& Art Galleries etc |  | - | - | - | - | - | - | - | - | - |
| Community halls and Facilities |  | 6,698 | 7,462 | 8,913 | 9,554 | 11,541 | 11,541 | 9,140 | 9,322 | 9,548 |
| Cemeteries \& Crematoriums |  | 813 | 1,209 | 1,287 | 1,433 | 1,563 | 1,563 | 1,298 | 1,338 | 1,403 |
| Child Care |  | - | - | - | - | - | - | - | - | - |
| Aged Care |  | - | - | - | - | - | - | - | - | - |
| Other Community Other Social |  | - | - | - | - | - | - | - | - | - |


| Sport and recreation |  | 15,377 | 15,602 | 15,881 | 18,302 | 18,918 | 18,918 | 18,545 | 18,643 | 19,340 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Public safety |  | 22,430 | 32,476 | 32,596 | 33,837 | 37,101 | 37,101 | 39,481 | 40,855 | 42,875 |
| Police |  | 16,784 | 24,351 | 23,485 | 25,750 | 28,264 | 28,264 | 29,828 | 30,989 | 32,505 |
| Fire |  | 5,646 | 8,124 | 9,111 | 8,087 | 8,837 | 8,837 | 9,653 | 9,865 | 10,370 |
| Civil Defence |  | - | - | - | - | - | - | - | - | - |
| Street Lighting |  | - | - | - | - | - | - | - | - | - |
| Other |  | - | - | - | - | - | - | - | - | - |
| Housing |  | 31,751 | 38,652 | 19,980 | 59,665 | 105,434 | 105,434 | 65,851 | 33,479 | 45,111 |
| Health |  | 4,996 | 5,337 | 4,885 | 5,567 | 5,797 | 5,797 | 5,807 | 6,295 | 6,852 |
| Clinics |  | 1,335 | 667 | 717 | 723 | 729 | 729 | 777 | 850 | 906 |
| Ambulance |  | - | - | - | - | - | - | - | - | - |
| Other |  | 3,661 | 4,669 | 4,167 | 4,844 | 5,067 | 5,067 | 5,031 | 5,445 | 5,947 |
| Economic and environmental services |  | 72,728 | 88,057 | 114,272 | 110,592 | 118,532 | 118,532 | 118,290 | 111,726 | 114,475 |
| Planning and development |  | 12,859 | 15,158 | 12,958 | 16,545 | 16,575 | 16,575 | 16,977 | 17,064 | 18,263 |
| Economic Development/Planning |  | 6,249 | 6,820 | 4,397 | 6,390 | 6,355 | 6,355 | 5,721 | 5,936 | 6,389 |
| Town Planning/Building enforcement |  | 6,610 | 8,338 | 8,561 | 10,155 | 10,220 | 10,220 | 11,256 | 11,128 | 11,873 |
| Licensing \& Regulation |  | - | - | - | - | - | - | - | - | - |
| Road transport |  | 57,796 | 69,879 | 93,122 | 86,609 | 94,305 | 94,305 | 97,829 | 90,992 | 92,350 |
| Roads |  | 54,484 | 65,334 | 88,676 | 81,845 | 89,706 | 89,706 | 91,749 | 85,852 | 86,863 |
| Public Buses |  | - | - | - | - | - | - | - | - | - |
| Parking Garages |  | - | - | - | - | - | - | - | - | - |
| Vehicle Licensing and Testing |  | 3,312 | 4,545 | 4,447 | 4,764 | 4,599 | 4,599 | 6,080 | 5,140 | 5,487 |
| Other |  | - | - | - | - | - | - | - | - | - |
| Environmental protection |  | 2,073 | 3,020 | 8,191 | 7,438 | 7,653 | 7,653 | 3,484 | 3,670 | 3,863 |
| Pollution Control |  | - | - | - | - | - | - | - | - | - |
| Biodiversity \& Landscape |  | - | - | - | - | - | - | - | - | - |
| Other |  | 2,073 | 3,020 | 8,191 | 7,438 | 7,653 | 7,653 | 3,484 | 3,670 | 3,863 |
| Trading services |  | 232,768 | 289,453 | 347,014 | 421,167 | 419,047 | 419,047 | 497,593 | 557,521 | 652,485 |
| Electricity |  | 138,438 | 173,980 | 209,366 | 271,905 | 265,949 | 265,949 | 329,930 | 391,817 | 478,883 |
| Electricity Distribution |  | 138,438 | 173,980 | 209,366 | 271,905 | 265,949 | 265,949 | 329,930 | 391,817 | 478,883 |
| Electricity Generation |  | - | - | - | - | - | - | - | - | - |
| Water |  | 43,263 | 54,037 | 67,423 | 76,490 | 70,849 | 70,849 | 78,741 | 76,836 | 79,949 |
| Water Distribution |  | 30,368 | 33,037 | 45,984 | 38,407 | 43,130 | 43,130 | 49,952 | 47,961 | 50,096 |
| Water Storage |  | 12,896 | 21,000 | 21,439 | 38,084 | 27,719 | 27,719 | 28,789 | 28,875 | 29,853 |
| Waste water management |  | 29,665 | 35,752 | 40,897 | 44,675 | 50,032 | 50,032 | 53,244 | 53,266 | 56,168 |
| Sewerage |  | 28,855 | 34,914 | 39,997 | 43,839 | 49,195 | 49,195 | 52,371 | 52,346 | 55,165 |
| Storm Water Management |  | - | - | - | - | - | - | - | - | - |
| Public Toilets |  | 810 | 838 | 900 | 836 | 836 | 836 | 873 | 919 | 1,003 |
| Waste management |  | 21,402 | 25,684 | 29,328 | 28,096 | 32,217 | 32,217 | 35,677 | 35,603 | 37,485 |
| Solid Waste |  | 21,402 | 25,684 | 29,328 | 28,096 | 32,217 | 32,217 | 35,677 | 35,603 | 37,485 |
| Other |  | 1,701 | 1,771 | 3,472 | 3,221 | 5,684 | 5,684 | 2,671 | 2,831 | 3,020 |
| Air Transport |  | - | - | - | - | - | - | - | - | - |
| Abattoirs |  | - | - | - | - | - | - | - | - | - |
| Tourism |  | 1,009 | 1,157 | 1,396 | 1,961 | 1,961 | 1,961 | 2,101 | 2,260 | 2,420 |
| Forestry |  | 692 | 614 | 2,076 | 1,260 | 3,723 | 3,723 | 570 | 570 | 600 |
| Markets |  | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Standard | 3 | 583,742 | 657,621 | 756,062 | 855,127 | 908,485 | 908,485 | 965,196 | 1,007,277 | 1,138,809 |
| Surplus/(Deficit) for the year |  | $(21,533)$ | $(7,476)$ | 9,088 | 33,684 | 35,904 | 35,904 | 23,291 | 51,032 | 43,272 |

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
2. Total Revenue by Standard Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
4. All amounts must be classified under a Standard (modified GFS) classification. The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

WC044 George - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| R thousand ${ }^{\text {Vote Description }}$ | Ref | $2007 / 8$ <br> Audited <br> Outcome | $\begin{gathered} 2008 / 9 \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original <br> Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Revenue by Vote | 1 |  |  |  |  |  |  |  |  |  |
| Vote1-Governance |  | 132 | 177 | 106 | 11 | 22 | 22 | 26 | 26 | 26 |
| Vote2 - Office of the City Manager |  | 56 | 13 | 1 | - | 100 | 100 | - | - | - |
| Vote3 - Corporate \& Human Resources |  | 2,022 | 1,995 | 2,597 | 2,579 | 2,684 | 2,684 | 3,396 | 1,402 | 1,384 |
| Vote4-Sustainable Dev. \& City Enterprises |  | 37,025 | 38,213 | 24,848 | 50,501 | 98,898 | 98,898 | 52,528 | 35,484 | 51,289 |
| Vote5 - Health, Safety \& Social Services |  | 19,940 | 20,474 | 17,777 | 25,120 | 26,991 | 26,991 | 24,751 | 24,314 | 24,807 |
| Vote6 - Procurement \& Infrastructure |  | 339,941 | 386,892 | 547,142 | 608,911 | 609,147 | 609,147 | 692,052 | 757,392 | 850,161 |
| Vote7-Treasury |  | 163,093 | 202,381 | 172,678 | 201,688 | 206,547 | 206,547 | 215,732 | 239,692 | 254,415 |
| Example 8 - Vote8 |  | - | - | - | - | - | - | - | - | - |
| Example 9 - Vote9 |  | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote | 2 | 562,209 | 650,145 | 765,150 | 888,810 | 944,389 | 944,389 | 988,486 | 1,058,309 | 1,182,081 |
| Expenditure by Vote to be appropriated | 1 |  |  |  |  |  |  |  |  |  |
| Vote1 - Governance |  | 84,581 | 34,647 | 36,717 | 26,803 | 21,803 | 21,803 | 24,492 | 25,274 | 26,812 |
| Vote2 - Office of the City Manager |  | 5,886 | 6,628 | 9,753 | 9,338 | 11,318 | 11,318 | 11,423 | 12,355 | 13,498 |
| Vote3 - Corporate \& Human Resources |  | 33,349 | 40,921 | 36,418 | 39,337 | 44,718 | 44,718 | 45,906 | 44,019 | 47,381 |
| Vote4-Sustainable Dev. \& City Enterprises |  | 45,791 | 59,751 | 59,007 | 76,133 | 120,371 | 120,371 | 84,430 | 53,569 | 66,160 |
| Vote5 - Health, Safety \& Social Services |  | 49,981 | 64,323 | 70,746 | 73,908 | 80,776 | 80,776 | 76,450 | 77,773 | 81,766 |
| Vote6 - Procurement \& Infrastructure |  | 301,794 | 371,883 | 451,342 | 521,315 | 517,587 | 517,587 | 598,073 | 651,461 | 746,825 |
| Vote7-Treasury |  | 62,361 | 79,469 | 92,078 | 108,294 | 111,912 | 111,912 | 124,422 | 142,825 | 156,367 |
| Example 8 - Vote8 |  | - | - | - | - | - | - | - | - | - |
| Example 9 - Vote9 |  | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote | 2 | 583,742 | 657,621 | 756,062 | 855,127 | 908,485 | 908,485 | 965,196 | 1,007,277 | 1,138,809 |
| Surplus/(Deficit) for the year | 2 | $(21,533)$ | $(7,476)$ | 9,088 | 33,684 | 35,904 | 35,904 | 23,291 | 51,032 | 43,272 |

References

1. Insert 'Vote'; e.g. department, if different to standard classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

WC044 George - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| R thousand | Ref | $2007 / 8$ | 2008/9 | 2009/10 | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c} \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Revenue by Vote | 1 |  |  |  |  |  |  |  |  |  |
| Vote1-Governance |  | 132 | 177 | 106 | 11 | 22 | 22 | 26 | 26 | 26 |
| Council Expenses |  | 6 | 11 | 21 | - | - | - | - | - | - |
| Councillors' General Expenses |  | 126 | 166 | 86 | 11 | 22 | 22 | 26 | 26 | 26 |
| Office of the Mayor |  | - | - | - | - | - | - | - | - | - |
| Vote2 - Office of the City Manager |  | 56 | 13 | 1 | - | 100 | 100 | - | - | - |
| Office of the Municipal Manager |  | - | 11 | - | - | - | - | - | - | - |
| Internal Audit |  | 56 | 2 | 1 | - | - | - | - | - | - |
| Legal Services |  | - | - | - | - | 100 | 100 | - | - | - |
| Vote3-Corporate \& Human Resources |  | 2,022 | 1,995 | 2,597 | 2,579 | 2,684 | 2,684 | 3,396 | 1,402 | 1,384 |
| Director: Corp \& Social Services |  | - | - | - | - | - | - | - | - | - |
| Administration |  | 19 | 35 | 30 | 6 | 6 | 6 | 179 | 8 | 8 |
| Client Services |  | 31 | 32 | 130 | 100 | 170 | 170 | 130 | 135 | 140 |
| Human Resources |  | 705 | 206 | 691 | 500 | 500 | 500 | 520 | 550 | 500 |
| IT Services: Network |  | 19 | 19 | - | - | - | - | - | - | - |
| Switchboard |  | 235 | 361 | 427 | 300 | 300 | 300 | 200 | 200 | 200 |
| Branch Libraries |  | 67 | 31 | 99 | 97 | 107 | 107 | 1,139 | 26 | 29 |
| Pacaltsdorp Hall |  | 37 | 46 | 28 | 35 | 50 | 50 | 35 | 40 | 45 |
| Lawaaikamp Hall |  | - | 14 | 23 | 23 | 23 | 23 | 15 | 17 | 18 |
| Civic Centre |  | 179 | 202 | 162 | 190 | 140 | 140 | 140 | 145 | 150 |
| Main Library |  | 619 | 912 | 869 | 1,202 | 1,202 | 1,202 | 914 | 150 | 155 |
| Thembalethu Hall |  | 20 | 29 | 25 | 23 | 40 | 40 | 25 | 27 | 28 |
| Rosemore Hall |  | 15 | 27 | 35 | 27 | 27 | 27 | 20 | 20 | 20 |
| Conville Hall |  | 44 | 45 | 33 | 34 | 45 | 45 | 30 | 32 | 35 |
| Touwsranten Hall |  | 14 | 15 | 24 | 22 | 39 | 39 | 24 | 26 | 26 |
| Blanco Hall |  | 18 | 21 | 19 | 20 | 35 | 35 | 25 | 27 | 30 |
| Vote4-Sustainable Dev. \& City Enterprises |  | 37,025 | 38,213 | 24,848 | 50,501 | 98,898 | 98,898 | 52,528 | 35,484 | 51,289 |
| IDP |  | 1 | 200 | 110 | 200 | 400 | 400 | 200 | 200 | 200 |
| Local Economic Development |  | 111 | 13 | 334 | 536 | - | - | - | - | - |
| Tourism Bureau |  | 2 | - | - | - | - | - | 15 | 17 | 19 |
| Housing Administration |  | 20,755 | 28,342 | 6,847 | 44,309 | 92,842 | 92,842 | 48,860 | 31,474 | 47,267 |
| Planning |  | 9,501 | 6,888 | 5,357 | 4,816 | 4,816 | 4,816 | 2,543 | 2,793 | 2,793 |
| Properties |  | 6,655 | 2,656 | 12,198 | 640 | 840 | 840 | 910 | 1,000 | 1,010 |
| Director : Planning |  | - | 114 | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |
| Vote5 - Health, Safety \& Social Services |  | 19,940 | 20,474 | 17,777 | 25,120 | 26,991 | 26,991 | 24,751 | 24,314 | 24,807 |
| HIV Projects |  | 8 | 148 | 3 | - | - | - | - | - | - |
| Social Services |  | 5,450 | 3 | 3 | - | - | - | - | - | - |
| Fire Services |  | 39 | 89 | 48 | 60 | 60 | 60 | 40 | 41 | 43 |
| Hawker Control |  | 218 | 222 | 220 | 249 | 249 | 249 | 197 | 207 | 220 |
| Security Services |  | 118 | - | - | - | - | - | - | - | - |
| Traffic Law Enforcement |  | 4,808 | 9,880 | 3,501 | 11,365 | 13,365 | 13,365 | 12,815 | 12,967 | 13,098 |
| Traffic Vehicle Registration |  | 5,085 | 5,112 | 5,255 | 5,180 | 5,180 | 5,180 | 6,843 | 6,136 | 6,504 |
| Traffic Driver's Licence |  | 2,299 | 2,056 | 2,302 | 2,322 | 2,322 | 2,322 | 2,053 | 2,148 | 2,249 |
| Traffic Vehicle Testing Centre |  | 256 | 304 | 294 | 3,320 | - | - | - | - | - |
| Environmental Health |  | 2 | - | 1 | 2 | 2 | 2 | 1 | 1 | 1 |
| Swimming Pool |  | 3 | 30 | 1 | 10 | 10 | 10 | 10 | 10 | 10 |
| Parks \& Gardens |  | 397 | 1,576 | 1,612 | 2,000 | 2,191 | 2,191 | 2,200 | 2,157 | 2,000 |
| Environmental Administration |  | - | - | 660 | - | - | - | - | - | - |
| Cemetries |  | 284 | 351 | 351 | 300 | 300 | 300 | 250 | 275 | 300 |
| Forestry |  | 5 | - | 181 | - | 3,000 | 3,000 | - | - | - |
| Beach Areas |  | 285 | 261 | - | - | - | - | 10 | 10 | 10 |
| Herold's Bay Caravan Park |  | 288 | 262 | 308 | 310 | 310 | 310 | 330 | 360 | 370 |
| Sport Maintenance |  | 396 | 180 | 3,036 | 2 | 2 | 2 | 2 | 2 | 2 |
| Vote6-Procurement \& Infrastructure |  | 339,941 | 386,892 | 547,142 | 608,911 | 609,147 | 609,147 | 692,052 | 757,392 | 850,161 |
| Proclaimed Roads |  | 1,225 | 788 | 229 | 325 | 325 | 325 | 182 | - | - |
| Civil Administration |  | 14 | 31 | 2,820 | - | - | - | - | - | - |
| Streets \& Storm Water |  | 3,592 | 11,343 | 15,727 | 14,458 | 11,937 | 11,937 | 11,449 | 12,661 | 2,122 |
| Sewerage: Mainlines/Pumpstation |  | 46,831 | 48,358 | 54,033 | 64,487 | 67,060 | 67,060 | 75,149 | 79,307 | 79,076 |
| Water Contamination Control |  | 377 | 387 | 50 | 33 | 2,783 | 2,783 | 11,282 | 3,482 | 30,050 |
| Water Purification |  | 1,141 | 2,441 | 81,688 | 48,250 | 46,398 | 46,398 | 17,500 | 500 | 1,000 |
| Water Distribution |  | 67,040 | 67,174 | 75,614 | 85,592 | 89,721 | 89,721 | 113,272 | 133,148 | 112,050 |
| Filtration Plant |  | - | - | - | - | - | - | - | - | - |
| Electricity Administration |  | - | 55 | 1,372 | 10 | 10 | 10 | 10 | 11 | 11 |
| Electricity Distribution |  | 189,518 | 221,074 | 276,004 | 350,130 | 345,288 | 345,288 | 413,243 | 476,438 | 571,353 |
| Mechanical Workshop |  | - | - | 1 | - | - | - | - | - | - |
| Fleet Management |  | 887 | 766 | 268 | - | - | - | - | - | - |
| Public Toilets |  | 18 | - | - | - | - | - | - | - | - |
| Street Cleansing |  | - | - | - | - | - | - | - | - | - |
| Refuse Removal |  | 29,294 | 34,474 | 39,327 | 45,626 | 45,626 | 45,626 | 49,965 | 51,846 | 54,500 |
| Night Soil Removal |  | - | - | - | - | - | - | - | - | - |

WC044 George - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| R thousand | Ref | 200718 | 200819 <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Dumping Site |  | 5 | - | 8 | - | - | - | - | - | - |
| Maintenance |  | - | - | - | - | - | - | - | - | - |
| Fencing and Sidings |  | - | - | - | - | - | - | - | - | - |
| Vote7 - Treasury |  | 163,093 | 202,381 | 172,678 | 201,688 | 206,547 | 206,547 | 215,732 | 239,692 | 254,415 |
| Finance Administration |  | 32,183 | 53,707 | 11,165 | 11,311 | 12,611 | 12,611 | 5,380 | 6,900 | 7,430 |
| CFO Office |  | 383 | 358 | 434 | 465 | 1,165 | 1,165 | 493 | 522 | 525 |
| Assessment Rates |  | 91,389 | 102,215 | 109,534 | 124,494 | 125,874 | 125,874 | 141,102 | 147,416 | 156,242 |
| Housing |  | 7,362 | 6,104 | 5,681 | 1,280 | 1,280 | 1,280 | 1,260 | 1,280 | 1,300 |
| Stores |  | 25 | 11 | 9 | - | - | - | - | - | - |
| Income Section |  | 169 | 55 | 172 | 532 | 532 | 532 | 53 | 59 | 62 |
| Budget Office |  | 302 | 535 | 607 | 800 | 845 | 845 | 745 | 779 | 820 |
| Remuneration Section |  | - | - | - | - | - | - | - | - | - |
| Supply Chain Management |  | 98 | 207 | 154 | 110 | 110 | 110 | 100 | 100 | 100 |
| Valuation Section |  | - | - | 172 | - | - | - | - | - | - |
| IT Services: Mainframe |  | - | - | - | - | - | - | - | - | - |
| Credit Control |  | 31,181 | 38,395 | 43,375 | 59,396 | 60,440 | 60,440 | 65,505 | 81,565 | 86,906 |
| Creditors Section |  | - | - | - | - | - | - | - | - | - |
| AFS Section |  | - | 794 | 1,376 | 3,300 | 3,690 | 3,690 | 1,095 | 1,071 | 1,030 |
| Total Revenue by Vote | 2 | 562,209 | 650,145 | 765,150 | 888,810 | 944,389 | 944,389 | 988,486 | 1,058,309 | 1,182,081 |

WC044 George - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| R thousand | Ref | 2007/8 <br> Audited <br> Outcome | 2008/9 <br> Audited <br> Outcome | $\begin{gathered} \text { 2009/10 } \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{gathered} \text { Budget Year } \\ \text { 2011/12 } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Expenditure by Vote | 1 |  |  |  |  |  |  |  |  |  |
| Vote1-Governance |  | 84,581 | 34,647 | 36,717 | 26,803 | 21,803 | 21,803 | 24,492 | 25,274 | 26,812 |
| Council Expenses |  | 8,260 | 9,833 | 10,313 | 11,385 | 11,389 | 11,389 | 13,625 | 14,554 | 15,541 |
| Councillors' General Expenses |  | 75,142 | 23,997 | 24,606 | 13,468 | 8,423 | 8,423 | 8,322 | 8,011 | 8,389 |
| Office of the Mayor |  | 1,179 | 817 | 1,798 | 1,950 | 1,991 | 1,991 | 2,546 | 2,709 | 2,882 |
| Vote2 - Office of the City Manager |  | 5,886 | 6,628 | 9,753 | 9,338 | 11,318 | 11,318 | 11,423 | 12,355 | 13,498 |
| Office of the Municipal Manager |  | 1,468 | 1,564 | 2,158 | 2,267 | 3,914 | 3,914 | 2,719 | 2,860 | 3,017 |
| Internal Audit |  | 3,890 | 4,759 | 4,890 | 4,715 | 4,915 | 4,915 | 5,200 | 5,670 | 6,030 |
| Legal Services |  | 528 | 306 | 2,706 | 2,355 | 2,489 | 2,489 | 3,505 | 3,825 | 4,452 |
| Vote3-Corporate \& Human Resources |  | 33,349 | 40,921 | 36,418 | 39,337 | 44,718 | 44,718 | 45,906 | 44,019 | 47,381 |
| Director: Corp \& Social Services |  | 1,745 | 2,233 | 1,270 | 1,184 | 724 | 724 | 1,099 | 1,182 | 1,269 |
| Administration |  | 5,244 | 6,566 | 5,826 | 5,401 | 7,537 | 7,537 | 8,937 | 7,082 | 7,590 |
| Client Services |  | 990 | 1,363 | 1,432 | 2,215 | 2,026 | 2,026 | 2,033 | 2,177 | 2,329 |
| Human Resources |  | 10,042 | 11,337 | 9,839 | 10,593 | 12,496 | 12,496 | 11,912 | 12,719 | 14,222 |
| IT Services: Network |  | 1,960 | 5,211 | 1,592 | 2,441 | 2,449 | 2,449 | 3,659 | 3,053 | 3,376 |
| Switchboard |  | 2,405 | 1,509 | 1,628 | 1,443 | 1,443 | 1,443 | 1,383 | 1,489 | 1,616 |
| Branch Libraries |  | 1,558 | 1,986 | 2,347 | 2,458 | 2,438 | 2,438 | 3,417 | 2,761 | 2,912 |
| Pacaltsdorp Hall |  | 230 | 258 | 369 | 325 | 444 | 444 | 451 | 477 | 506 |
| Lawaaikamp Hall |  | - | - | 144 | 42 | 368 | 368 | 306 | 304 | 303 |
| Civic Centre |  | 5,699 | 6,336 | 7,286 | 8,136 | 9,546 | 9,546 | 7,121 | 7,237 | 7,395 |
| Main Library |  | 2,707 | 3,253 | 3,569 | 4,046 | 4,065 | 4,065 | 4,326 | 4,234 | 4,518 |
| Thembalethu Hall |  | 234 | 248 | 262 | 339 | 278 | 278 | 287 | 301 | 300 |
| Rosemore Hall |  | 42 | 25 | 70 | 50 | 129 | 129 | 141 | 145 | 142 |
| Conville Hall |  | 276 | 356 | 463 | 380 | 440 | 440 | 464 | 471 | 492 |
| Touwsranten Hall |  | 99 | 107 | 159 | 144 | 165 | 165 | 186 | 196 | 205 |
| Blanco Hall |  | 118 | 132 | 162 | 140 | 171 | 171 | 185 | 192 | 205 |
| Vote4-Sustainable Dev. \& City Enterprises |  | 45,791 | 59,751 | 59,007 | 76,133 | 120,371 | 120,371 | 84,430 | 53,569 | 66,160 |
| IDP |  | 673 | 1,058 | 895 | 1,187 | 1,353 | 1,353 | 1,170 | 1,236 | 1,304 |
| Local Economic Development |  | 3,515 | 3,116 | 1,052 | 3,012 | 2,237 | 2,237 | 2,115 | 2,096 | 2,309 |
| Tourism Bureau |  | 1,009 | 1,157 | 1,396 | 1,961 | 1,961 | 1,961 | 2,101 | 2,260 | 2,420 |
| Housing Administration |  | 29,319 | 36,961 | 16,263 | 52,977 | 100,311 | 100,311 | 61,130 | 30,143 | 41,495 |
| Planning |  | 6,610 | 8,338 | 8,561 | 10,155 | 10,220 | 10,220 | 11,256 | 11,128 | 11,873 |
| Properties |  | 2,604 | 6,475 | 28,391 | 4,651 | 1,525 | 1,525 | 4,221 | 4,102 | 3,983 |
| Director : Planning |  | 2,061 | 2,646 | 2,450 | 2,191 | 2,765 | 2,765 | 2,436 | 2,604 | 2,776 |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Vote5 - Health, Safety \& Social Services |  | 49,981 | 64,323 | 70,746 | 73,908 | 80,776 | 80,776 | 76,450 | 77,773 | 81,766 |
| HIV Projects |  | 610 | 667 | 717 | 723 | 729 | 729 | 777 | 850 | 906 |
| Social Services |  | 3,935 | 4,669 | 4,167 | 4,844 | 5,067 | 5,067 | 5,031 | 5,445 | 5,947 |
| Fire Services |  | 5,646 | 8,124 | 9,111 | 8,087 | 8,837 | 8,837 | 9,653 | 9,865 | 10,370 |
| Hawker Control |  | 658 | 1,521 | 1,384 | 1,306 | 1,423 | 1,423 | 1,184 | 1,262 | 1,346 |
| Security Services |  | 2,486 | 3,866 | 3,765 | 3,396 | 4,182 | 4,182 | 5,003 | 5,274 | 5,654 |
| Traffic Law Enforcement |  | 14,378 | 20,485 | 19,720 | 22,355 | 24,082 | 24,082 | 24,825 | 25,715 | 26,851 |
| Traffic Vehicle Registration |  | 1,876 | 2,408 | 2,259 | 2,533 | 2,385 | 2,385 | 3,765 | 2,686 | 2,867 |
| Traffic Driver's Licence |  | 875 | 1,378 | 1,418 | 1,501 | 1,502 | 1,502 | 1,488 | 1,590 | 1,700 |
| Traffic Vehicle Testing Centre |  | 561 | 759 | 771 | 730 | 712 | 712 | 827 | 863 | 920 |
| Environmental Health |  | 570 | 681 | 721 | 698 | 724 | 724 | 839 | 889 | 942 |
| Swimming Pool |  | 816 | 947 | 692 | 804 | 844 | 844 | 903 | 957 | 1,103 |
| Parks \& Gardens |  | 8,297 | 8,606 | 9,147 | 10,163 | 9,905 | 9,905 | 9,362 | 9,537 | 9,944 |
| Environmental Administration |  | 1,503 | 2,339 | 7,470 | 6,741 | 6,928 | 6,928 | 2,645 | 2,781 | 2,920 |
| Cemetries |  | 813 | 1,209 | 1,287 | 1,433 | 1,563 | 1,563 | 1,298 | 1,338 | 1,403 |
| Forestry |  | 692 | 614 | 2,076 | 1,260 | 3,723 | 3,723 | 570 | 570 | 600 |
| Beach Areas |  | 193 | 208 | 163 | 217 | 225 | 225 | 413 | 435 | 484 |
| Herold's Bay Caravan Park |  | 180 | 160 | 133 | 139 | 147 | 147 | 108 | 113 | 121 |
| Sport Maintenance |  | 5,892 | 5,681 | 5,746 | 6,978 | 7,798 | 7,798 | 7,759 | 7,600 | 7,688 |
| Vote6 - Procurement \& Infrastructure |  | 301,794 | 371,883 | 451,342 | 521,315 | 517,587 | 517,587 | 598,073 | 651,461 | 746,825 |
| Proclaimed Roads |  | 1,585 | 831 | 932 | 1,052 | 1,052 | 1,052 | 866 | 611 | 241 |
| Civil Administration |  | 5,759 | 6,509 | 8,243 | 8,664 | 9,159 | 9,159 | 9,622 | 10,247 | 11,043 |
| Streets \& Storm Water |  | 52,899 | 64,503 | 87,744 | 80,793 | 88,654 | 88,654 | 90,883 | 85,241 | 86,622 |
| Sewerage: Mainlines/Pumpstation |  | 18,548 | 21,231 | 26,069 | 27,372 | 34,497 | 34,497 | 35,077 | 34,515 | 36,776 |
| Water Contamination Control |  | 9,563 | 12,931 | 13,112 | 15,490 | 13,654 | 13,654 | 16,061 | 16,520 | 16,990 |
| Water Purification |  | 12,896 | 21,000 | 21,439 | 36,834 | 27,669 | 27,669 | 28,539 | 28,625 | 29,503 |
| Water Distribution |  | 24,609 | 26,529 | 37,741 | 29,743 | 33,971 | 33,971 | 40,331 | 37,714 | 39,053 |
| Filtration Plant |  | - | - | - | 1,250 | 50 | 50 | 250 | 250 | 350 |
| Electricity Administration |  | 6,182 | 6,896 | 7,392 | 7,691 | 8,208 | 8,208 | 8,821 | 9,321 | 9,962 |
| Electricity Distribution |  | 132,256 | 167,084 | 201,973 | 264,214 | 257,740 | 257,740 | 321,110 | 382,495 | 468,921 |
| Mechanical Workshop |  | 660 | 767 | 981 | 1,062 | 1,111 | 1,111 | 1,212 | 1,283 | 1,373 |
| Fleet Management |  | 12,670 | 14,900 | 12,563 | 15,094 | 5,486 | 5,486 | 5,074 | 4,216 | 3,360 |
| Public Toilets |  | 838 | 838 | 900 | 836 | 836 | 836 | 873 | 919 | 1,003 |
| Street Cleansing |  | 3,152 | 3,470 | 3,957 | 3,560 | 4,504 | 4,504 | 4,527 | 4,812 | 5,174 |

WC044 George - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| R thousand Vote Description | Ref | $2007 / 8$ <br> Audited <br> Outcome | 2008/9 <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{gathered} \text { Budget Year } \\ \text { 2011/12 } \end{gathered}$ | Budget Year +1 2012/13 | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Refuse Removal |  | 14,305 | 16,802 | 20,814 | 19,027 | 22,717 | 22,717 | 24,826 | 24,218 | 25,341 |
| Night Soil Removal |  | 744 | 753 | 816 | 977 | 1,044 | 1,044 | 1,233 | 1,311 | 1,399 |
| Dumping Site |  | 3,946 | 5,412 | 4,557 | 5,509 | 4,997 | 4,997 | 6,324 | 6,572 | 6,971 |
| Maintenance |  | 610 | 859 | 1,151 | 1,310 | 1,345 | 1,345 | 1,478 | 1,576 | 1,683 |
| Fencing and Sidings |  | 574 | 570 | 958 | 837 | 892 | 892 | 968 | 1,013 | 1,061 |
| Vote7-Treasury |  | 62,361 | 79,469 | 92,078 | 108,294 | 111,912 | 111,912 | 124,422 | 142,825 | 156,367 |
| Finance Administration |  | 6,582 | 9,281 | 8,102 | 2,440 | 6,084 | 6,084 | 11,566 | 15,255 | 19,646 |
| CFO Office |  | 3,888 | 3,876 | 3,833 | 4,076 | 5,088 | 5,088 | 3,823 | 3,958 | 4,202 |
| Assessment Rates |  | 594 | 1,965 | 2,092 | 882 | 882 | 882 | 1,680 | 1,880 | 2,080 |
| Housing |  | 2,431 | 1,691 | 3,717 | 6,688 | 5,123 | 5,123 | 4,721 | 3,336 | 3,616 |
| Stores |  | 855 | 1,032 | 1,346 | 1,264 | 1,343 | 1,343 | 1,456 | 1,527 | 1,633 |
| Income Section |  | 7,938 | 8,493 | 9,316 | 10,570 | 10,568 | 10,568 | 12,354 | 13,094 | 14,324 |
| Budget Office |  | 1,177 | 2,289 | 2,494 | 2,827 | 2,869 | 2,869 | 2,747 | 2,915 | 3,100 |
| Remuneration Section |  | 824 | 951 | 1,135 | 1,221 | 1,224 | 1,224 | 1,324 | 1,410 | 1,503 |
| Supply Chain Management |  | 1,198 | 1,593 | 1,905 | 2,031 | 2,055 | 2,055 | 2,078 | 2,219 | 2,378 |
| Valuation Section |  | 437 | 389 | 354 | 1,943 | 1,443 | 1,443 | 3,197 | 896 | 949 |
| IT Services : Mainframe |  | 1,416 | 2,172 | 1,947 | 2,081 | 2,071 | 2,071 | 2,424 | 2,581 | 2,740 |
| Credit Control |  | 31,787 | 41,655 | 50,820 | 65,281 | 65,781 | 65,781 | 71,939 | 88,436 | 94,627 |
| Creditors Section |  | 1,576 | 1,806 | 1,913 | 1,903 | 1,904 | 1,904 | 2,163 | 2,279 | 2,437 |
| AFS Section |  | 1,656 | 2,277 | 3,103 | 5,086 | 5,476 | 5,476 | 2,951 | 3,039 | 3,132 |
| Total Expenditure by Vote | 2 | 583,742 | 657,621 | 756,062 | 855,127 | 908,485 | 908,485 | 965,196 | 1,007,277 | 1,138,809 |
| Surplus/(Deficit) for the year | 2 | $(21,533)$ | $(7,476)$ | 9,088 | 33,684 | 35,904 | 35,904 | 23,291 | 51,032 | 43,272 |

References

1. Insert 'Vote'; e.g. Department, if different to standard structure
2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')
3. Assign share in 'associate' to relevant Vote

WC044 George - Table A4 Budgeted Financial Performance (revenue and expenditure)


References

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs \& maintenance detailed in Table A9 and Table SA34c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method

WC044 George - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

| R thousand Vote Description | Ref <br> 1 | 2007/8 <br> Audited <br> Outcome | $2008 / 9$ <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted <br> Budget | Full Year Forecast | Pre-audit outcome | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{array}{\|c} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Capital expenditure - Vote Multi-year expenditure to be appropriated |  |  |  |  |  |  |  |  |  |  |  |
| Vote1-Governance |  | - | - | - | - | - | - | - | - | - | - |
| Vote2 - Office of the City Manager |  | - | - | - | - | - | - | - | - | - | - |
| Vote3 - Corporate \& Human Resources |  | 330 | 322 | 3 | - | - | - | - | - | - | - |
| Vote4 - Sustainable Dev. \& City Enterprises |  | 16,740 | 542 | 677 | 500 | - | - | - | - | 11,700 | 12,000 |
| Vote5 - Health, Safety \& Social Services |  | 7,096 | (957) | 1,792 | 1,000 | - | - | - | 3,600 | 20 | 70 |
| Vote6- Procurement \& Infrastructure |  | 221,802 | $(171,742)$ | $(13,984)$ | 62,400 | 57,473 | 57,473 | 57,473 | 120,697 | 108,760 | 84,995 |
| Vote7-Treasury |  | 1,560 | - | - | - | - | - | - | - | - | - |
| Example 8-Vote8 |  | - | - | - | - | - | - | - | - | - | - |
| Example 9 - Vote9 |  | - | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total | 7 | 247,529 | $(171,835)$ | $(11,513)$ | 63,900 | 57,473 | 57,473 | 57,473 | 124,297 | 120,480 | 97,065 |
| Single-year expenditure to be appropriated | 2 |  |  |  |  |  |  |  |  |  |  |
| Vote1 - Governance |  | - | - | - | - | - | - | - | - | - | - |
| Vote2 - Office of the City Manager |  | - | - | - | - | - | - | - | - | - | - |
| Vote3 - Corporate \& Human Resources |  | - | 1,687 | 484 | 3,602 | 812 | 812 | 812 | 2,834 | 440 | 370 |
| Vote4-Sustainable Dev. \& City Enterprises |  | - | 567,074 | 1,702 | 15,677 | 10,074 | 10,074 | 10,074 | 2,620 | 4,058 | 10,018 |
| Vote5 - Health, Safety \& Social Services |  | - | 13,353 | 12,311 | 7,600 | 3,382 | 3,382 | 3,382 | 980 | 702 | 1,477 |
| Vote6-Procurement \& Infrastructure |  | - | 426,471 | 240,083 | 84,352 | 78,026 | 78,026 | 78,026 | 31,901 | 45,805 | 50,435 |
| Vote7-Treasury |  | - | 195 | - | 50 | 750 | 750 | 750 | 280 | 200 | - |
| Example 8 - Vote8 |  | - | - | - | - | - | - | - | - | - | - |
| Example 9-Vote9 |  | - | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - | - |
| Example 15-Vote15 |  | - | - | - | - | - | - | - | - | - | - |
| Capital single-year expenditure sub-total |  | - | 1,008,780 | 254,580 | 111,281 | 93,044 | 93,044 | 93,044 | 38,615 | 51,205 | 62,300 |
| Total Capital Expenditure - Vote |  | 247,529 | 836,945 | 243,067 | 175,181 | 150,517 | 150,517 | 150,517 | 162,912 | 171,685 | 159,365 |
| Capital Expenditure - Standard |  |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 12,102 | 558,266 | 531 | 300 | 920 | 920 | 920 | 1,630 | 1,000 | 40 |
| Executive and council |  | - | - | - | - | - | - | - | - | - | - |
| Budget and treasury office |  | 1,560 | 195 | - | 50 | 750 | 750 | 750 | 280 | 200 | - |
| Corporate services |  | 10,542 | 558,071 | 531 | 250 | 170 | 170 | 170 | 1,350 | 800 | 40 |
| Community and public safety |  | 20,968 | 24,827 | 16,144 | 24,879 | 14,048 | 14,048 | 14,048 | 9,084 | 16,610 | 23,785 |
| Community and social services |  | 11,941 | 6,904 | 519 | 8,739 | 2,699 | 2,699 | 2,699 | 3,244 | 3,018 | 4,188 |
| Sport and recreation |  | 3,608 | 6,281 | 12,842 | 1,600 | 1,032 | 1,032 | 1,032 | 3,600 | 408 | 1,090 |
| Public safety |  | 2,165 | 5,504 | 1,252 | 3,750 | 2,300 | 2,300 | 2,300 | 80 | 134 | 447 |
| Housing |  | 2,734 | 5,735 | 1,530 | 10,790 | 8,017 | 8,017 | 8,017 | 2,160 | 13,050 | 18,060 |
| Health |  | 519 | 403 | - | - | - | - | - | - | - | - |
| Economic and environmental services |  | 93,737 | 94,915 | 34,342 | 28,412 | 17,583 | 17,583 | 17,583 | 16,850 | 25,252 | 15,650 |
| Planning and development |  | 2,570 | 354 | 332 | - | - | - | - | - | - | 100 |
| Road transport |  | 90,990 | 94,419 | 34,002 | 28,362 | 17,533 | 17,533 | 17,533 | 16,850 | 25,242 | 15,540 |
| Environmental protection |  | 177 | 143 | 8 | 50 | 50 | 50 | 50 | - | 10 | 10 |
| Trading services |  | 120,722 | 158,937 | 192,050 | 121,590 | 117,966 | 117,966 | 117,966 | 135,348 | 128,823 | 119,890 |
| Electricity |  | 20,332 | 56,488 | 48,576 | 55,290 | 57,248 | 57,248 | 57,248 | 57,369 | 29,935 | 36,545 |
| Water |  | 48,640 | 57,775 | 121,994 | 55,850 | 50,127 | 50,127 | 50,127 | 40,816 | 41,536 | 30,945 |
| Waste water management |  | 50,473 | 40,359 | 21,480 | 8,450 | 10,092 | 10,092 | 10,092 | 36,163 | 51,553 | 47,300 |
| Waste management |  | 1,277 | 4,315 | - | 2,000 | 500 | 500 | 500 | 1,000 | 5,800 | 5,100 |
| Other |  | - | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Standard | 3 | 247,529 | 836,945 | 243,067 | 175,181 | 150,517 | 150,517 | 150,517 | 162,912 | 171,685 | 159,365 |
| Funded by: |  |  |  |  |  |  |  |  |  |  |  |
| National Government |  | 34,699 | 30,253 | 92,318 | 58,619 | 63,169 | 63,169 | 63,169 | 55,212 | 45,372 | 48,575 |
| Provincial Government |  | 35,819 | 34,390 | 3,592 | 19,929 | 18,107 | 18,107 | 18,107 | 14,946 | 27,880 | 19,510 |
| District Municipality |  | 7,546 | - | - | - | 200 | 200 | 200 | - | - | - |
| Other transfers and grants |  | 0 | 0 | 0 | 10,500 | 900 | 900 | 900 | 4,000 | 20,750 | 7,300 |
| Transfers recognised - capital | 4 | 78,064 | 64,642 | 95,910 | 89,048 | 82,375 | 82,375 | 82,375 | 74,158 | 94,002 | 75,385 |
| Public contributions \& donations | 5 | - | 0 | 3,000 | - | - | - | - | - | - | - |
| Borrowing | 6 | 65,773 | 130,278 | 126,319 | 65,781 | 49,442 | 49,442 | 49,442 | 53,770 | 47,768 | 54,450 |
| Internally generated funds |  | 103,692 | 642,025 | 17,838 | 20,352 | 18,699 | 18,699 | 18,699 | 34,984 | 29,915 | 29,530 |
| Total Capital Funding | 7 | 247,529 | 836,945 | 243,067 | 175,181 | 150,517 | 150,517 | 150,517 | 162,912 | 171,685 | 159,365 |

[^0]| WC044 George - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vote Description | Ref | 2007/8 | 2008/9 | 2009/10 | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year <br> Forecast | Pre-audit outcome | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | Budget Year +1 2012/13 | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Capital expenditure - Municipal Vote |  |  |  |  |  |  |  |  |  |  |  |
| Multi-year expenditure appropriation | 2 |  |  |  |  |  |  |  |  |  |  |
| Vote3 - Corporate \& Human Resources |  | 330 | 322 | 3 | - | - | - | - | - | - | - |
| Branch Libraries |  | 237 | - | - | - | - | - | - | - | - | - |
| Lawaaikamp Hall |  | - | 322 | - | - | - | - | - | - | - | - |
| Main Library |  | 5 | - | - | - | - | - | - | - | - | - |
| Thembalethu Hall |  | 89 | - | 3 | - | - | - | - | - | - | - |
| Vote4-Sustainable Dev. \& City Enterprises |  | 16,740 | 542 | 677 | 500 | - | - | - | - | 11,700 | 12,000 |
| Housing Administration |  | 2,734 | 404 | 174 | 500 | - | - | - | - | 9,500 | 12,000 |
| Planning |  | 2,570 | - | - | - | - | - | - | - | - | - |
| Properties |  | 11,436 | 139 | 503 | - | - | - | - | - | 2,200 | - |
| Vote5 - Health, Safety \& Social Services |  | 7,096 | (957) | 1,792 | 1,000 | - | - | - | 3,600 | 20 | 70 |
| Social Services |  | 406 | - | - | - | - | - | - | - | - | - |
| Fire Services |  | 1,121 | 339 | - | - | - | - | - | - | - | - |
| Traffic Law Enforcement |  | 1,045 | - | - | - | - | - | - | - | - | - |
| Traffic Vehicle Registration |  | 452 | - | - | - | - | - | - | - | - | - |
| Environmental Health |  | 113 | - | - | - | - | - | - | - | - | - |
| Parks \& Gardens |  | 786 | - | - | - | - | - | - | - | - | - |
| Environmental Administration |  | 177 | - | - | - | - | - | - | - | - | - |
| Cemetries |  | 175 | (327) | - | - | - | - | - | - | - | - |
| Forestry |  | - | - | - | - | - | - | - | - | - | - |
| Beach Areas |  | 27 | - | - | - | - | - | - | - | - | - |
| Herold's Bay Caravan Park |  | - | - | - | - | - | - | - | - | - | - |
| Sport Maintenance |  | 2,795 | (969) | 1,792 | 1,000 | - | - | - | 3,600 | 20 | 70 |
| Vote6 - Procurement \& Infrastructure |  | 221,802 | $(171,742)$ | $(13,984)$ | 62,400 | 57,473 | 57,473 | 57,473 | 120,697 | 108,760 | 84,995 |
| Proclaimed Roads |  | - | - | - | - | - | - | - | - | - | - |
| Civil Administration |  | - | - | - | - | - | - | - | - | - | - |
| Streets \& Storm Water |  | 90,538 | $(118,836)$ | $(21,552)$ | 10,900 | 6,273 | 6,273 | 6,273 | 6,450 | 9,300 | 7,100 |
| Sewerage: Mainlines/Pumpstation |  | 23,821 | 1,464 | $(23,318)$ | 1,500 | 1,500 | 1,500 | 1,500 | 4,000 | 13,000 | 11,500 |
| Water Contamination Control |  | 26,652 | $(25,410)$ | $(3,759)$ | - | 2,700 | 2,700 | 2,700 | 17,232 | 33,500 | 32,000 |
| Water Purification |  | 23,210 | $(25,005)$ | 56,941 | 5,500 | 500 | 500 | 500 | 17,500 | 2,000 | 14,800 |
| Water Distribution |  | 25,430 | $(2,257)$ | $(22,812)$ | 1,500 | 1,500 | 1,500 | 1,500 | 23,166 | 33,735 | 11,595 |
| Electricity Distribution |  | 20,332 | (843) | 515 | 43,000 | 45,000 | 45,000 | 45,000 | 52,349 | 13,725 | 5,000 |
| Fleet Management |  | 10,542 | 42 | - | - | - | - | - | - | - | - |
| Refuse Removal |  | 1,277 | (897) | - | - | - | - | - | - | 3,500 | 3,000 |
| Vote7 - Treasury |  | 1,560 | - | - | - | - | - | - | - | - | - |
| CFO Office |  | 1,560 | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total |  | 247,529 | $(171,835)$ | $(11,513)$ | 63,900 | 57,473 | 57,473 | 57,473 | 124,297 | 120,480 | 97,065 |

WC044 George - Table A6 Budgeted Financial Position

| R thousand Description | Ref | $2007 / 8$ <br> $\begin{array}{c}\text { Audited } \\ \text { Outcome }\end{array}$ | 2008/9 <br> Audited Outcome | 2009110 <br> $\begin{array}{c}\text { Audited } \\ \text { Outcome }\end{array}$ | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | $\begin{gathered} \hline \text { Budget Year } \\ 2011 / 12 \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| ASSETS |  |  |  |  |  |  |  |  |  |  |  |
| Current assets |  |  |  |  |  |  |  |  |  |  |  |
| Cash |  | 12 | 17 | 20 | 22 | 22 | 22 | 22 | 25 | 28 | 32 |
| Call investment deposits | 1 | 276,145 | 192,871 | 145,821 | 86,195 | 227,940 | 202,471 | 202,471 | 155,971 | 131,891 | 99,085 |
| Consumer debtors | 1 | 48,432 | 60,395 | 77,184 | 69,000 | 69,000 | 69,000 | 69,000 | 77,184 | 77,184 | 77,184 |
| Other debtors |  | 20,929 | 25,636 | 61,935 | 27,717 | 27,717 | 27,717 | 27,717 | 21,000 | 27,723 | 27,832 |
| Current portion of long-term receivables |  | 9,068 | 900 | 802 | 1,100 | 537 | 537 | 537 | 560 | 947 | - |
| Inventory | 2 | 310,306 | 335,905 | 312,957 | 301,561 | 301,561 | 301,561 | 301,561 | 298,646 | 295,731 | 295,731 |
| Total current assets |  | 664,892 | 615,724 | 598,719 | 485,595 | 626,776 | 601,307 | 601,307 | 553,386 | 533,504 | 499,865 |
| Non current assets |  |  |  |  |  |  |  |  |  |  |  |
| Long-term receivables |  | 4,767 | 4,273 | 3,497 | 3,285 | 2,763 | 2,763 | 2,763 | 740 | - | - |
| Investments |  | - | - | - | - | - | - | - | - | - | - |
| Investment property |  | - | - | - | - | - | - | - | - | - | - |
| Investment in Associate |  | - | - | - | - | - | - | - | - | - | - |
| Property, plant and equipment | 3 | 1,420,494 | 1,733,825 | 1,894,827 | 1,979,017 | 2,032,812 | 2,032,812 | 2,032,812 | 2,103,975 | 2,189,733 | 2,258,718 |
| Agricultural |  | - | - | - | - | - | - | - | - | - | - |
| Biological |  | - | - | - | - | - | - | - | - | - | - |
| Intangible |  | 3,586 | 1,527 | 1,608 | 800 | 2,042 | 2,042 | 2,042 | 2,538 | 1,688 | 838 |
| Other non-current assets |  | - | - | - | - | - | - | - | - | - | - |
| Total non current assets |  | 1,428,847 | 1,739,625 | 1,899,932 | 1,983,101 | 2,037,617 | 2,037,617 | 2,037,617 | 2,107,253 | 2,191,421 | 2,259,556 |
| TOTAL ASSETS |  | 2,093,739 | 2,355,349 | 2,498,651 | 2,468,696 | 2,664,394 | 2,638,924 | 2,638,924 | 2,660,639 | 2,724,926 | 2,759,421 |
| liabilities |  |  |  |  |  |  |  |  |  |  |  |
| Current liabilities |  |  |  |  |  |  |  |  |  |  |  |
| Bank overdraft | 1 | - | - | - | - | - | - | - | - | - | - |
| Borrowing | 4 | 14,501 | 20,362 | 26,064 | 28,362 | 26,832 | 26,832 | 26,832 | 30,819 | 34,688 | 38,619 |
| Consumer deposits |  | 9,764 | 11,527 | 14,264 | - | 14,034 | 14,034 | 14,034 | 15,876 | 16,828 | 17,838 |
| Trade and other payables | 4 | 80,359 | 84,419 | 97,663 | 83,554 | 88,175 | 88,175 | 88,175 | 59,949 | 85,949 | 87,836 |
| Provisions |  | 12,867 | 19,936 | 22,794 | - | 24,162 | 24,162 | 24,162 | 24,858 | 26,399 | 28,107 |
| Total current liabilities |  | 117,490 | 136,244 | 160,785 | 111,916 | 153,202 | 153,202 | 153,202 | 131,500 | 163,864 | 172,401 |
| Non current liabilities |  |  |  |  |  |  |  |  |  |  |  |
| Borrowing |  | 303,998 | 389,972 | 487,384 | 635,925 | 525,552 | 525,552 | 525,552 | 534,734 | 530,864 | 536,115 |
| Provisions |  | 258,211 | 63,706 | 75,962 | 421,955 | 72,047 | 72,047 | 72,047 | 82,838 | 87,974 | 93,668 |
| Total non current liabilities |  | 562,210 | 453,678 | 563,346 | 1,057,879 | 597,599 | 597,599 | 597,599 | 617,572 | 618,839 | 629,783 |
| TOTAL LIABILITIES |  | 679,700 | 589,922 | 724,132 | 1,169,795 | 750,802 | 750,802 | 750,802 | 749,073 | 782,702 | 802,184 |
| NET ASSETS | 5 | 1,414,039 | 1,765,427 | 1,774,520 | 1,298,901 | 1,913,592 | 1,888,123 | 1,888,123 | 1,911,567 | 1,942,223 | 1,957,237 |
| COMMUNITY WEALTHIEQUITY |  |  |  |  |  |  |  |  |  |  |  |
| Accumulated Surplus/(Deficit) |  | 1,227,263 | 1,358,541 | 1,291,138 | 1,219,955 | 1,352,512 | 1,327,043 | 1,327,043 | 1,303,837 | 1,307,502 | 1,266,940 |
| Reserves | 4 | 186,776 | 406,886 | 483,381 | 78,947 | 561,080 | 561,080 | 561,080 | 607,730 | 634,721 | 690,297 |
| Minorities' interests |  | - | - | - |  |  |  |  |  |  |  |
| TOTAL COMMUNITY WEALTH/EQUITY | 5 | 1,414,039 | 1,765,427 | 1,774,520 | 1,298,901 | 1,913,592 | 1,888,123 | 1,888,123 | 1,911,567 | 1,942,223 | 1,957,237 |

References
2. Include completed low cost housing to be transferred to beneficiaries within 12 months
3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
5. Net assets must balance with Total Community Wealth/Equity

WC044 George - Table A7 Budgeted Cash Flows

| R thousand Description | Ref | $2007 / 8$ <br> Audited <br> Outcome | $2008 / 9$ <br> $\begin{array}{c}\text { Audited } \\ \text { Outcome }\end{array}$ | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted <br> Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2011/12 | Budget Year +1 2012/13 | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| CASH FLOW FROM OPERATING ACTIVITIES Receipts |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ratepayers and other |  | 455,604 | 502,961 | 483,315 | 682,777 | 681,756 | 658,695 | 658,695 | 754,678 | 841,058 | 949,510 |
| Government - operating | 1 | 53,205 | 78,263 | 62,597 | 123,113 | 171,835 | 166,084 | 166,084 | 128,450 | 103,916 | 119,860 |
| Government - capital | 1 | 8,289 | 7,290 | 95,910 | 54,798 | 75,725 | 81,475 | 81,475 | 70,158 | 73,252 | 68,085 |
| Interest |  | 41,332 | 30,468 | 18,800 | 13,773 | 15,073 | 14,979 | 14,979 | 8,306 | 9,972 | 10,501 |
| Dividends |  | - | - | - | - | - | - | - | - | - | - |
| Payments |  |  |  |  |  |  |  |  |  |  |  |
| Suppliers and employees |  | $(413,580)$ | $(436,258)$ | $(472,153)$ | $(735,837)$ | $(685,575)$ | $(690,720)$ | $(690,720)$ | $(736,489)$ | $(771,057)$ | $(902,002)$ |
| Finance charges |  | $(27,338)$ | $(31,750)$ | $(47,342)$ | $(60,489)$ | $(55,989)$ | $(55,989)$ | $(55,989)$ | $(59,085)$ | $(59,680)$ | $(60,192)$ |
| Transfers and Grants | 1 | $(33,366)$ | $(41,324)$ | $(48,796)$ | $(63,501)$ | $(63,536)$ | $(63,536)$ | $(63,536)$ | $(65,194)$ | $(81,552)$ | $(86,948)$ |
| NET CASH FROM/(USED) OPERATING ACTIVITIES |  | 84,146 | 109,649 | 92,332 | 14,634 | 139,289 | 110,990 | 110,990 | 100,824 | 115,909 | 98,813 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |
| Proceeds on disposal of PPE |  | 446 | 691 | 176 | - | - | 5,300 | 5,300 | 5,000 | 25,000 | 25,000 |
| Decrease (Increase) in non-current debtors |  | - | - | - | 9,296 | 49,296 | - | - | - | - | - |
| Decrease (increase) other non-current receivables |  | 5,110 | 325 | 873 | 2,865 | 2,865 | 52,161 | 52,161 | 511 | 435 | 359 |
| Decrease (increase) in non-current investments |  | 18,080 | - | - | - | - | - | - | - | - | - |
| Payments |  |  |  |  |  |  |  |  |  |  |  |
| Capital assets |  | $(285,092)$ | $(285,769)$ | $(243,544)$ | $(171,931)$ | $(150,517)$ | $(150,517)$ | $(150,517)$ | $(162,912)$ | $(171,685)$ | $(159,365)$ |
| NET CASH FROM/(USED) INVESTING ACTIVITIES |  | $(261,457)$ | $(284,753)$ | $(242,494)$ | $(159,771)$ | $(98,356)$ | $(93,056)$ | $(93,056)$ | $(157,401)$ | $(146,250)$ | $(134,006)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES |  |  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |
| Short term loans |  | - | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing |  | 92,722 | 107,443 | 125,200 | 65,781 | 65,000 | 65,000 | 65,000 | 40,000 | 40,000 | 40,000 |
| Increase (decrease) in consumer deposits |  | 69,775 | - | - | 550 | 550 | 550 | 550 | 899 | 953 | 1,010 |
| Payments |  |  |  |  |  |  |  |  |  |  |  |
| Repayment of borrowing |  | $(10,752)$ | $(15,609)$ | $(22,086)$ | $(24,362)$ | $(24,362)$ | $(26,832)$ | $(26,832)$ | $(30,819)$ | $(34,688)$ | $(38,619)$ |
| NET CASH FROM/(USED) FINANCING ACTIVITIES |  | 151,744 | 91,834 | 103,114 | 41,969 | 41,188 | 38,718 | 38,718 | 10,080 | 6,264 | 2,391 |
| NET INCREASEI (DECREASE) IN CASH HELD |  | $(25,567)$ | $(83,269)$ | $(47,048)$ | $(103,168)$ | 82,121 | 56,652 | 56,652 | $(46,496)$ | $(24,077)$ | $(32,802)$ |
| Cash/cash equivalents at the year begin: | 2 | 301,724 | 276,157 | 192,888 | 145,841 | 145,841 | 145,841 | 145,841 | 202,492 | 155,996 | 131,919 |
| Cash/cash equivalents at the year end: | 2 | 276,157 | 192,888 | 145,841 | 42,673 | 227,961 | 202,492 | 202,492 | 155,996 | 131,919 | 99,117 |

[^1]WC044 George - Table A8 Cash backed reserveslaccumulated surplus reconciliation

| R thousand Description | Ref | $\begin{gathered} \hline 200718 \\ \hline \text { Audited } \\ \text { Outcome } \end{gathered}$ | $\begin{gathered} \hline 200819 \\ \hline \text { Audited } \\ \text { Outcome } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { 2009/10 } \\ \hline \text { Audited } \\ \text { Outcome } \end{array}$ | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original <br> Budget | Adjusted Budget | Full Year <br> Forecast | Pre-audit outcome | $\begin{gathered} \text { Budget Year } \\ \text { 2011/12 } \end{gathered}$ | $\begin{gathered} \text { Budget Year }+1 \\ 2012 / 13 \end{gathered}$ | $\begin{array}{\|c\|} \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Cash and investments available |  |  |  |  |  |  |  |  |  |  |  |
| Cash/cash equivalents at the year end | 1 | 276,157 | 192,888 | 145,841 | 42,673 | 227,961 | 202,492 | 202,492 | 155,996 | 131,919 | 99,117 |
| Other current investments > 90 days |  | 0 | 0 | 0 | 43,544 | - | 0 | 0 | 0 | 0 | 0 |
| Non current assets - Investments | 1 | - | - | - | - | - | - | - | - | - | - |
| Cash and investments available: |  | 276,157 | 192,888 | 145,841 | 86,217 | 227,961 | 202,492 | 202,492 | 155,996 | 131,919 | 99,117 |
| Application of cash and investments |  |  |  |  |  |  |  |  |  |  |  |
| Unspent conditional transfers |  | 28,880 | 18,660 | 13,412 | 8,660 | 13,282 | 13,282 | 13,282 | 282 | 282 | 282 |
| Unspent borrowing |  | 26,949 | 4,115 | 2,996 | - | 18,554 | 18,554 | 18,554 | 4,784 | - | - |
| Statutory requirements | 2 | - | - | - | - | - | - | - | - | - | - |
| Other working capital requirements | 3 | 14,432 | 2,231 | $(22,563)$ | (9,720) | $(9,138)$ | $(1,815)$ | $(1,815)$ | $(35,430)$ | $(15,760)$ | $(14,446)$ |
| Other provisions |  | - | - | - | - | - | - | - | - | - | - |
| Long term investments committed | 4 | - | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | 5 | 101,074 | 77,514 | 80,524 | 78,947 | 89,546 | 89,546 | 89,546 | 94,991 | 99,210 | 107,897 |
| Total Application of cash and investments: |  | 171,335 | 102,520 | 74,369 | 77,887 | 112,244 | 119,567 | 119,567 | 64,626 | 83,732 | 93,733 |
| Surplus(shortfall) |  | 104,823 | 90,368 | 71,472 | 8,330 | 115,718 | 82,926 | 82,926 | 91,370 | 48,188 | 5,384 |

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a \% of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves



References

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200 m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free
8. Must reflect the cost to the municipality of providing the Free Basic Service


References
$\frac{\text { Refererces }}{\text {. Mustreconcile with' Budgeteed Financial Pertomance (Revernue and Expenditure) }}$
2. Must reconcil et supporining ococumenation on slaf sadaries

Expenditure to meet any 'uninnded dobligations


| R thousand | Ref | $\begin{array}{c\|} \hline \text { Vote1- } \\ \text { Governance } \end{array}$ | $\begin{array}{\|c\|} \hline \text { Vote2 - Office } \\ \text { of the City } \\ \text { Manager } \end{array}$ |  | Vote4- <br> Sustainable <br> Dev. \& City <br> Enterprises | Vote5-Health, Safety \& Social Services | Vote6- <br>  <br>  <br> Infrastructure | Vote7Treasury | Example 8Vote8 | Example 9 Vote9 | Example $10-$ Vote10 | Example 11Vote11 | Example 12Vote12 | Example 13Vote13 | Example 14 Vote14 | Example 15 Vote15 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue By Source |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property rates |  | - | - | - | - | - | - | 139,499 |  |  |  |  |  |  |  |  | 139,499 |
| Property rates - penalties \& collection charges |  | - | - | - | - | - | - | 1,435 |  |  |  |  |  |  |  |  | 1,435 |
| Service charges - electricity revenue |  | - | - | - | - | - | 398,479 | - |  |  |  |  |  |  |  |  | 398,479 |
| Senvice charges - water revenue |  | - | - | - | - | - | 95,316 | - |  |  |  |  |  |  |  |  | 95,316 |
| Service charges - sanitation revenue |  | - | - | - | - | - | 62,118 | - |  |  |  |  |  |  |  |  | 62,11 |
| Service charges - refuse revenue |  | - | - | - | - | - | 48,472 | - |  |  |  |  |  |  |  |  | 48,472 |
| Sevice charges - other |  | - | - | - | - | 10 | - | - |  |  |  |  |  |  |  |  | $10$ |
| Rental of facilities and equipment |  | 20 | - | 322 | 760 | 195 | 3 | 500 |  |  |  |  |  |  |  |  | 1,800 |
| Interest earned - external investments |  | - | - | - | - | - | - | 5,250 |  |  |  |  |  |  |  |  | 5,250 |
| Interest earned - outstanding debtors |  | - | - | - | - | - | 2,530 | 640 |  |  |  |  |  |  |  |  | 3,170 |
| Dividends received |  | - | - | - | - | - | - | - |  |  |  |  |  |  |  |  | - |
| Fines |  | - | - | 140 | 300 | 12,801 | 12 | - |  |  |  |  |  |  |  |  | 13,253 |
| Licences and permits |  | - | - | - | - | 2,184 | - | - |  |  |  |  |  |  |  |  | 2,18 |
| Agency services |  | - | - | - | 5 | 5,665 | - | 25 |  |  |  |  |  |  |  |  | 5,695 |
| Other revenue |  | 6 | - | 399 | 2,505 | 1,861 | 6,189 | 2,238 |  |  |  |  |  |  |  |  | 13,198 |
| Transfers recognised - operational |  | - | - | 2,536 | 48,958 | 2,035 | 8,776 | 66,145 |  |  |  |  |  |  |  |  | 128,450 |
| Gains on disposal of PPE |  | - | - | - | - | - | - | - |  |  |  |  |  |  |  |  |  |
| Total Revenue (excluding capital transfers ans | ibutio | 26 | - | 3,396 | 52,528 | 24,751 | 621,894 | 215,732 | - | - | - | - | - | - | - | - | 918,328 |
| Expenditure By Type |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Employee related costs |  | 6,817 | 3,522 | 27,016 | 21,931 | 45,360 | 99,585 | 26,446 |  |  |  |  |  |  |  |  | 230,677 |
| Remuneration of councillors |  | 12,913 | - | - | - | - | - | - |  |  |  |  |  |  |  |  | 12,913 |
| Debt impairment |  | - | - | - | - | - | 9,876 | 1,600 |  |  |  |  |  |  |  |  | 11,47 |
| Depreciation \& asset impairment |  | - | - | 981 | 4,605 | 4,657 | 82,046 | 164 |  |  |  |  |  |  |  |  | 92,452 |
| Finance charges |  | - | - | 3,657 | 840 | 3,462 | 41,698 | 9,427 |  |  |  |  |  |  |  |  | 59,085 |
| Bulk purchases |  | - | - | - | - | - | 249,284 | - |  |  |  |  |  |  |  |  | 249,28 |
| Other materials |  | 1 | - | 14 | 8 | 225 | 97 | 6 |  |  |  |  |  |  |  |  | 35 |
| Contracted services |  | - | 2,520 | 622 | 49,243 | 7,229 | 18,782 | 2,323 |  |  |  |  |  |  |  |  | 80,719 |
| Transfers and grants |  | 335 | - | 232 | - | 600 | - | 64,027 |  |  |  |  |  |  |  |  | 65,19 |
| Other expenditure |  | 4,426 | 5,381 | 13,384 | 7,803 | 14,916 | 96,705 | 20,429 |  |  |  |  |  |  |  |  | 163,043 |
| Loss on disposal of PPE |  | - | - | - | - | - | - | - |  |  |  |  |  |  |  |  | - |
| Total Expenditure |  | 24,492 | 11,423 | 45,906 | 84,430 | 76,450 | 598,073 | 124,422 | - | - | - | - | - | - | - | - | 965,196 |
| Surplus(Deficit) |  | $(24,466)$ | (11,423) | $(42,509)$ | $(31,902)$ | (51,698) | 23,821 | 91,310 | - | - | - | - | - | - | - | - | (46,867) |
| Transfers recognised - capital |  | - | - | - | - | - | 70,158 | - |  |  |  |  |  |  |  |  | 70,15 |
| Contributions recognised - capital |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contributed assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Surplus/(Deficit) after capital transfers \& contributions |  | $(24,466)$ | (11,423) | $(42,509)$ | (31,902) | (51,698) | 93,979 | 91,310 | - | - | - | - | - | - | - | - | 23,291 |

WC044 George - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

| Description | Ref | 200718 <br> Audited <br> Outcome | 2008/9 <br> Audited <br> Outcome | 2009/10 <br> Audited Outcome | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2011/12 | $\begin{gathered} \text { Budget Year +1 } \\ 2012 / 13 \end{gathered}$ | $\begin{array}{\|c} \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| R thousand |  |  |  |  |  |  |  |  |  |  |  |
| ASSETS <br> Call investment deposits |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Call deposits < 90 days |  | 33,463 | 37,938 | 140,888 | 79,929 | 221,674 | 196,205 | 196,205 | 149,290 | 124,876 | 91,859 |
| Other current investments > 90 days |  | 242,682 | 154,932 | 4,932 | 6,266 | 6,266 | 6,266 | 6,266 | 6,681 | 7,016 | 7,226 |
| Total Call investment deposits | 2 | 276,145 | 192,871 | 145,821 | 86,195 | 227,940 | 202,471 | 202,471 | 155,971 | 131,891 | 99,085 |
| Consumer debtors |  |  |  |  |  |  |  |  |  |  |  |
| Consumer debtors <br> Less: Provision for debt impairment |  | $\begin{gathered} 80,716 \\ (32,285) \end{gathered}$ | $\begin{gathered} 84,111 \\ (23,717) \end{gathered}$ | $\begin{gathered} 104,119 \\ (26,935) \end{gathered}$ | $\begin{gathered} 92,000 \\ (23,000) \end{gathered}$ | $\begin{gathered} 92,000 \\ (23,000) \end{gathered}$ | $\begin{gathered} 92,000 \\ (23,000) \end{gathered}$ | $\begin{gathered} 92,000 \\ (23,000) \end{gathered}$ | $\begin{gathered} 97,184 \\ (20,000) \end{gathered}$ | $\begin{gathered} 97,184 \\ (20,000) \end{gathered}$ | $\begin{gathered} 97,184 \\ (20,000) \end{gathered}$ |
| Total Consumer debtors | 2 | 48,432 | 60,395 | 77,184 | 69,000 | 69,000 | 69,000 | 69,000 | 77,184 | 77,184 | 77,184 |
| Debt impairment provision |  |  |  |  |  |  |  |  |  |  |  |
| Balance at the beginning of the year |  | 47,414 | 32,285 | 23,717 | 26,935 | 26,935 | 26,935 | 26,935 | 23,000 | 20,000 | 20,000 |
| Contributions to the provision |  | 2,668 | 1,200 | 10,082 | 5,000 | 5,000 | 5,000 | 5,000 | 11,476 | 10,300 | 10,500 |
| Bad debts written off |  | $(17,797)$ | $(9,767)$ | $(6,863)$ | $(8,935)$ | $(8,935)$ | $(8,935)$ | $(8,935)$ | $(14,476)$ | $(10,300)$ | $(10,500)$ |
| Balance at end of year |  | 32,285 | 23,717 | 26,935 | 23,000 | 23,000 | 23,000 | 23,000 | 20,000 | 20,000 | 20,000 |
| Property, plant and equipment (PPE) |  |  |  |  |  |  |  |  |  |  |  |
| PPE at cost/valuation (excl. finance leases) |  | 1,691,298 | 2,062,456 | 2,301,732 | 2,398,453 | 2,452,249 | 2,452,249 | 2,452,249 | 2,616,492 | 2,791,737 | 2,965,527 |
| Leases recognised as PPE | 3 | 695 | 695 | 695 | 695 | 695 | 695 | 695 | - | - | - |
| Less: Accumulated depreciation |  | 271,499 | 329,326 | 407,600 | 420,132 | 420,132 | 420,132 | 420,132 | 512,517 | 602,004 | 706,809 |
| Total Property, plant and equipment (PPE) | 2 | 1,420,494 | 1,733,825 | 1,894,827 | 1,979,017 | 2,032,812 | 2,032,812 | 2,032,812 | 2,103,975 | 2,189,733 | 2,258,718 |
| LIABILITIES <br> Current liabilities - Borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Short term loans (other than bank overdraft) Current portion of long-term liabilities |  | $\stackrel{-}{14,501}$ | $\stackrel{-}{20,362}$ | $\stackrel{-}{\text { 26,064 }}$ | - ${ }_{\text {28,362 }}$ | - ${ }_{\text {26,832 }}$ | 26,832 | 26,832 | 30,819 | 34,688 | - ${ }_{\text {- }} \times$ |
| Total Current liabilities - Borrowing |  | 14,501 | 20,362 | 26,064 | 28,362 | 26,832 | 26,832 | 26,832 | 30,819 | 34,688 | 38,619 |
| Trade and other payables |  |  |  |  |  |  |  |  |  |  |  |
| Trade and other creditors |  | 51,479 | 64,152 | 77,677 | 74,894 | 74,894 | 74,894 | 74,894 | 59,667 | 85,667 | 87,555 |
| Unspent conditional transfers |  | 28,880 | 18,660 | 13,412 | 8,660 | 13,282 | 13,282 | 13,282 | 282 | 282 | 282 |
| VAT |  | - | 1,607 | 6,575 | - | - | - | - | - | - | - |
| Total Trade and other payables | 2 | 80,359 | 84,419 | 97,663 | 83,554 | 88,175 | 88,175 | 88,175 | 59,949 | 85,949 | 87,836 |
| Non current liabilities - Borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Borrowing | 4 | 303,998 | 389,968 | 487,384 | 635,925 | 525,552 | 525,552 | 525,552 | 534,734 | 530,864 | 536,115 |
| Finance leases (including PPP asset element) |  | - | 4 | - | - | - | - | - | - | - | - |
| Total Non current liabilities - Borrowing |  | 303,998 | 389,972 | 487,384 | 635,925 | 525,552 | 525,552 | 525,552 | 534,734 | 530,864 | 536,115 |
| Provisions - non-current |  |  |  |  |  |  |  |  |  |  |  |
| Retirement benefits |  | 62,432 | 63,706 | 75,962 | 72,047 | 72,047 | 72,047 | 72,047 | 82,838 | 87,974 | 93,668 |
| List other major provision items |  |  |  |  |  |  |  |  |  |  |  |
| Refuse landfill site rehabilitation |  | - | - | - | - | - | - | - | - | - | - |
| Other |  | 195,779 | - | - | 349,908 | - | - | - | - | - | - |
| Total Provisions - non-current |  | 258,211 | 63,706 | 75,962 | 421,955 | 72,047 | 72,047 | 72,047 | 82,838 | 87,974 | 93,668 |
| CHANGES IN NET ASSETS <br> Accumulated Surplus/(Deficit) |  |  |  |  |  |  |  |  |  |  |  |
| Accumulated Surplus/(Deficit) - opening balance |  | 276,571 | 1,227,263 | 1,358,541 | 1,197,229 | 1,291,138 | 1,291,138 | 1,291,138 | 1,280,546 | 1,256,470 | 1,223,667 |
| GRAP adjustments |  | - | 129,137 | - | - | - | - | - | - | - | - |
| Restated balance |  | 276,571 | 1,356,400 | 1,358,541 | 1,197,229 | 1,291,138 | 1,291,138 | 1,291,138 | 1,280,546 | 1,256,470 | 1,223,667 |
| Surplus/(Deficit) |  | $(21,533)$ | $(7,476)$ | 9,088 | 33,684 | 35,904 | 35,904 | 35,904 | 23,291 | 51,032 | 43,272 |
| Appropriations to Reserves |  | $(4,816)$ | $(4,280)$ | $(1,864)$ | - | - | - | - | - | - | - |
| Transfers from Reserves |  | $(45,253)$ | $(61,541)$ | - | - | - | - | - | - | - | - |
| Depreciation offsets |  | 9,948 | 12,771 | - | - | - | - | - | - | - | - |
| Other adjustments |  | 1,012,346 | 62,668 | $(74,627)$ | $(10,959)$ | 25,469 | - | - | - | - | - |
| Accumulated Surplus/(Deficit) | 1 | 1,227,263 | 1,358,541 | 1,291,138 | 1,219,955 | 1,352,512 | 1,327,043 | 1,327,043 | 1,303,837 | 1,307,502 | 1,266,940 |
| Reserves |  |  |  |  |  |  |  |  |  |  |  |
| Housing Development Fund |  | 66,404 | 70,685 | 72,549 | 78,947 | 78,947 | 78,947 | 78,947 | 81,511 | 85,131 | 92,585 |
| Capital replacement |  | 34,669 | 6,830 | 7,976 | - | 10,600 | 10,600 | 10,600 | 13,481 | 14,080 | 15,312 |
| Capitalisation |  | 85,702 | 72,931 | 64,655 | - | 79,077 | 79,077 | 79,077 | 89,652 | 93,634 | 101,832 |
| Government grant |  | - | 252,467 | 331,416 | - | 384,258 | 384,258 | 384,258 | 416,206 | 434,691 | 472,752 |
| Donations and public contributions |  | - | 3,974 | 6,786 | - | 8,199 | 8,199 | 8,199 | 6,881 | 7,186 | 7,815 |
| Self-insurance |  | - | - | - | - | - | - | - | - | - | - |
| Other reserves (list) |  | - | - | - | - | - | - | - | - | - | - |
| Revaluation |  | - | - | - | - | - | - | - | - | - | - |
| Total Reserves | 2 | 186,776 | 406,886 | 483,381 | 78,947 | 561,080 | 561,080 | 561,080 | 607,730 | 634,721 | 690,297 |
| TOTAL COMMUNITY WEALTHIEQUITY | 2 | 1,414,039 | 1,765,427 | 1,774,520 | 1,298,901 | 1,913,592 | 1,888,123 | 1,888,123 | 1,911,567 | 1,942,223 | 1,957,237 |

Total capital expenditure includes expenditure on nationally significant priorities:
Provision of basic services
2010 World Cup

WC044 George - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

| Strategic Objective | Goal | Ref | 200718 <br> Audited <br> Outcome | $2008 / 9$ <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Original <br> Budget | Adjusted <br> Budget | Full Year <br> Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Sanitation | Basic Service Delivery And Infrastructure Investment |  | 47,208 | 48,745 | 54,083 | 64,520 | 69,843 | 69,843 | 86,431 | 82,789 | 109,126 |
| Water Services | Basic Service Delivery And Infrastructure Investment |  | 68,194 | 69,646 | 160,122 | 133,842 | 136,118 | 136,118 | 130,772 | 133,648 | 113,050 |
| Roads, Streets, Storm Water Drainage And Side Walks | Basic Service Delivery And Infrastructure Investment |  | 4,817 | 12,132 | 15,956 | 14,783 | 12,262 | 12,262 | 11,631 | 12,661 | 2,122 |
| Electricity | Basic Service Delivery And Infrastructure Investment |  | 187,312 | 215,911 | 277,299 | 350,110 | 345,268 | 345,268 | 412,953 | 476,129 | 571,024 |
| Street Lighting | Basic Service Delivery And Infrastructure Investment |  | 2,206 | 5,219 | 78 | 30 | 30 | 30 | 300 | 320 | 340 |
| Housing | Basic Service Delivery And Infrastructure Investment |  | 28,117 | 34,446 | 12,528 | 45,589 | 94,122 | 94,122 | 50,120 | 32,754 | 48,567 |
| Property Development | Basic Service Delivery And Infrastructure Investment |  | 16,156 | 9,657 | 17,556 | 5,456 | 5,656 | 5,656 | 3,453 | 3,793 | 3,803 |
| Public Safety And Law Enforcement | Basic Service Delivery And Infrastructure Investment |  | 5,065 | 10,191 | 3,769 | 11,674 | 13,674 | 13,674 | 13,052 | 13,215 | 13,361 |
| Road Transport And Safety | Basic Service Delivery And Infrastructure Investment |  | 7,639 | 7,472 | 7,852 | 10,822 | 7,502 | 7,502 | 8,896 | 8,284 | 8,753 |
| Environmental Health | Basic Service Delivery And Infrastructure Investment |  | 5,787 | 28,095 | 1 | 2 | 2 | 2 | 1 | 1 | 1 |
| Public Amenities | Basic Service Delivery And Infrastructure Investment |  | 1,589 | 2,880 | 2,804 | 2,994 | 6,210 | 6,210 | 3,114 | 3,146 | 3,042 |
| Waste Management | Basic Service Delivery And Infrastructure Investment |  | 29,299 | 34,474 | 39,335 | 45,626 | 45,626 | 45,626 | 49,965 | 51,846 | 54,500 |
| Sport Facilities And Development | Basic Service Delivery And Infrastructure Investment |  | 396 | 180 | 3,036 | 2 | 2 | 2 | 2 | 2 | 2 |
| Local Economic Development | Local Economic Development |  | 111 | 13 | 334 | 536 | - | - | - | - | - |
| Tourism | Local Economic Development |  | 2 | - | - | - | - | - | 15 | 17 | 19 |
| Financial Viability And Management | Municipal Financial Viability And Management |  | 63,845 | 65,368 | 56,505 | 74,582 | 78,016 | 78,016 | 72,573 | 90,158 | 95,991 |
| Revenue Enhancement | Municipal Financial Viability And Management |  | 169 | 55 | 172 | 532 | 532 | 532 | 53 | 59 | 62 |
| Credit Control | Municipal Financial Viability And Management |  | 25 | 11 | 9 | - | - | - | - | - | - |
| Valuations | Municipal Financial Viability And Management |  | 91,389 | 102,215 | 109,706 | 124,494 | 125,874 | 125,874 | 141,102 | 147,416 | 156,242 |
| Budget Formulation And Control | Municipal Financial Viability And Management |  | 302 | 535 | 607 | 800 | 845 | 845 | 745 | 779 | 820 |
| Training And Capacity Building | Municipal Transformation And Institutional Development |  | - | - | - | - | - | - | - | - | - |
| Occupational Health And Safety | Municipal Transformation And Institutional Development |  | - | - | - | - | - | - | - | - | - |
| People Management And Empowerment | Municipal Transformation And Institutional Development |  | 505 | 206 | 691 | 500 | 500 | 500 | 520 | 550 | 500 |
| Administrative Support | Good Governance And Public Participation |  | 1,323 | 1,400 | 1,623 | 417 | 598 | 598 | 535 | 369 | 374 |
| Library Services | Good Governance And Public Participation |  | 686 | 943 | 968 | 1,299 | 1,309 | 1,309 | 2,053 | 175 | 184 |
| Intergrated Development Planning | Good Governance And Public Participation |  | 1 | 200 | 110 | 200 | 400 | 400 | 200 | 200 | 200 |
| Hiv/Aids | Good Governance And Public Participation |  | 8 | 148 | 3 | - | - | - | - | - | - |
| Targeted Groups | Good Governance And Public Participation |  | - | - | 3 | - | - | - | - | - | - |
| Internal Audit \& Risk Management | Good Governance And Public Participation |  | 56 | 2 | 1 | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) |  | 1 | 562,209 | 650,145 | 765,150 | 888,810 | 944,389 | 944,389 | 988,486 | 1,058,309 | 1,182,081 |

## WC044 George - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective | Goal | Ref |  | 2008/9 <br> Audited Outcome | 2009/10 <br> Audited Outcome | Current Year 2010111 |  |  | 2011/12 Medium Term Revenue \& ExpenditureFramework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2011/12 | $\begin{array}{\|c\|} \hline \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Sanitation | Basic Service Delivery And Infrastructure Investment |  | 28,759 | 34,868 | 39,967 | 43,687 | 49,093 | 49,093 | 52,209 | 52,166 | 54,975 |
| Water Services | Basic Service Delivery And Infrastructure Investment |  | 43,217 | 54,015 | 67,396 | 76,330 | 70,717 | 70,717 | 78,541 | 76,631 | 79,639 |
| Roads, Streets, Storm Water Drainage And Side Walks | Basic Service Delivery And Infrastructure Investment |  | 53,388 | 64,163 | 87,974 | 80,825 | 88,686 | 88,686 | 90,619 | 84,662 | 85,518 |
| Electricity | Basic Service Delivery And Infrastructure Investment |  | 138,386 | 173,881 | 209,088 | 271,860 | 265,904 | 265,904 | 329,885 | 391,768 | 478,833 |
| Street Lighting | Basic Service Delivery And Infrastructure Investment |  | 1,065 | 1,167 | 697 | 1,000 | 1,000 | 1,000 | 1,100 | 1,150 | 1,300 |
| Housing | Basic Service Delivery And Infrastructure Investment |  | 31,751 | 38,650 | 19,980 | 59,660 | 105,429 | 105,429 | 65,846 | 33,473 | 45,105 |
| Property Development | Basic Service Delivery And Infrastructure Investment |  | 11,256 | 17,450 | 39,397 | 16,961 | 14,475 | 14,475 | 17,879 | 17,799 | 18,597 |
| Public Safety And Law Enforcement | Basic Service Delivery And Infrastructure Investment |  | 23,089 | 33,911 | 33,923 | 35,143 | 38,524 | 38,524 | 40,665 | 42,117 | 44,221 |
| Road Transport And Safety | Basic Service Delivery And Infrastructure Investment |  | 3,312 | 4,545 | 4,447 | 4,764 | 4,599 | 4,599 | 6,080 | 5,140 | 5,487 |
| Environmental Health | Basic Service Delivery And Infrastructure Investment |  | 1,294 | 681 | 721 | 698 | 724 | 724 | 839 | 889 | 942 |
| Public Amenities | Basic Service Delivery And Infrastructure Investment |  | 19,681 | 21,474 | 25,419 | 26,555 | 31,020 | 31,020 | 25,113 | 25,781 | 26,951 |
| Waste Management | Basic Service Delivery And Infrastructure Investment |  | 21,387 | 25,636 | 29,328 | 28,062 | 32,191 | 32,191 | 35,651 | 35,577 | 37,459 |
| Sport Facilities And Development | Basic Service Delivery And Infrastructure Investment |  | 5,892 | 5,681 | 5,746 | 6,978 | 7,798 | 7,798 | 7,759 | 7,600 | 7,688 |
| Local Economic Development | Local Economic Development |  | 3,515 | 3,116 | 1,052 | 3,012 | 2,237 | 2,237 | 2,115 | 2,096 | 2,309 |
| Tourism | Local Economic Development |  | 1,009 | 1,157 | 1,396 | 1,961 | 1,961 | 1,961 | 2,101 | 2,260 | 2,420 |
| Financial Viability And Management | Municipal Financial Viability And Management |  | 45,861 | 59,522 | 68,866 | 80,135 | 85,709 | 85,709 | 93,681 | 114,317 | 125,487 |
| Revenue Enhancement | Municipal Financial Viability And Management |  | 7,938 | 8,493 | 9,316 | 10,570 | 10,568 | 10,568 | 12,354 | 13,094 | 14,324 |
| Credit Control | Municipal Financial Viability And Management |  | 2,431 | 2,838 | 3,256 | 3,167 | 3,247 | 3,247 | 3,618 | 3,806 | 4,070 |
| Valuations | Municipal Financial Viability And Management |  | 1,031 | 2,354 | 2,446 | 2,825 | 2,325 | 2,325 | 4,877 | 2,776 | 3,029 |
| Budget Formulation And Control | Municipal Financial Viability And Management |  | 1,177 | 2,289 | 2,483 | 2,827 | 2,869 | 2,869 | 2,747 | 2,915 | 3,100 |
| Training And Capacity Building | Municipal Transformation And Institutional Development |  | 2,091 | 1,687 | 754 | 1,200 | 931 | 931 | 1,210 | 1,311 | 1,712 |
| Occupational Health And Safety | Municipal Transformation And Institutional Development |  | 506 | 229 | 182 | 563 | 480 | 480 | 615 | 661 | 791 |
| People Management And Empowerment | Municipal Transformation And Institutional Development |  | 7,551 | 10,009 | 9,450 | 9,333 | 11,505 | 11,505 | 10,652 | 11,354 | 12,452 |
| Administrative Support | Good Governance And Public Participation |  | 115,055 | 73,418 | 76,193 | 69,035 | 57,927 | 57,927 | 59,119 | 57,737 | 60,784 |
| Library Services | Good Governance And Public Participation |  | 4,264 | 5,239 | 5,916 | 6,505 | 6,502 | 6,502 | 7,742 | 6,995 | 7,430 |
| Intergrated Development Planning | Good Governance And Public Participation |  | 673 | 1,058 | 895 | 1,187 | 1,353 | 1,353 | 1,170 | 1,236 | 1,304 |
| Hiv/Aids | Good Governance And Public Participation |  | 610 | 667 | 717 | 723 | 729 | 729 | 777 | 850 | 906 |
| Targeted Groups | Good Governance And Public Participation |  | 3,661 | 4,664 | 4,167 | 4,844 | 5,067 | 5,067 | 5,031 | 5,445 | 5,947 |
| Internal Audit \& Risk Management | Good Governance And Public Participation |  | 3,890 | 4,759 | 4,890 | 4,715 | 4,915 | 4,915 | 5,200 | 5,670 | 6,030 |
|  |  | 1 | 583,742 | 657,621 | 756,062 | 855,127 | 908,485 | 908,485 | 965,196 | 1,007,277 | 1,138,809 |

References

1. Total expenditure must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

## WC044 George - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic ObjectiveR thousand | Goal | GoalCode | Ref |  | $2008 / 9$ <br> $\begin{array}{c}\text { Audited } \\ \text { Outcome }\end{array}$ | 2009/10$\begin{aligned} & \text { Audited } \\ & \text { Outcome }\end{aligned}$ | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& ExpenditureFramework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2011/12 | $\begin{array}{\|c\|} \hline \text { Budget Year }+1 \\ 2012 / 13 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Sanitation | Basic Service Delivery And Infrastructure Investment | A |  | 50,473 | 40,359 | 21,480 | 8,450 | 10,092 | 10,092 | 36,163 | 51,553 | 47,300 |
| Water Services | Basic Service Delivery And Infrastructure Investment | в |  | 48,640 | 57,775 | 121,994 | 55,850 | 50,127 | 50,127 | 40,816 | 41,536 | 30,945 |
| Roads, Streets, Storm Water Drainage And Side Walks | Basic Service Delivery And Infrastructure Investment | c |  | 88,795 | 109,105 | 33,741 | 24,650 | 17,021 | 17,021 | 15,500 | 25,042 | 15,540 |
| Electricity | Basic Service Delivery And Infrastructure Investment | D |  | 20,332 | 39,587 | 46,800 | 55,290 | 57,248 | 57,248 | 57,369 | 29,935 | 36,545 |
| Street Lighting | Basic Service Delivery And Infrastructure Investment | E |  | 1,743 | 2,453 | 2,037 | 512 | 512 | 512 | 450 | 200 | - |
| Housing | Basic Service Delivery And Infrastructure Investment | F |  | 2,734 | 5,735 | 1,530 | 10,790 | 8,017 | 8,017 | 2,160 | 13,050 | 18,060 |
| Property Development | Basic Service Delivery And Infrastructure Investment | G |  | 14,007 | 561,528 | 516 | 5,387 | 2,057 | 2,057 | 460 | 2,708 | 3,858 |
| Public Safety And Law Enforcement | Basic Service Delivery And Infrastructure Investment | H |  | 2,165 | 5,556 | 1,252 | 3,750 | 2,300 | 2,300 | 80 | 134 | 447 |
| Road Transport And Safety | Basic Service Delivery And Infrastructure Investment | 1 |  | 452 | 189 | - | 3,200 | - | - | 900 | - | - |
| Environmental Health | Basic Service Delivery And Infrastructure Investment | J |  | 113 | - | - | - | - | - | - | - | - |
| Public Amenities | Basic Service Delivery And Infrastructure Investment | к |  | 1,077 | 1,462 | 3 | 3,083 | 413 | 413 | 2,784 | 490 | 380 |
| Waste Management | Basic Service Delivery And Infrastructure Investment | L |  | 1,277 | 4,260 | - | 2,000 | 500 | 500 | 1,000 | 5,800 | 5,100 |
| Sport Facilities And Development | Basic Service Delivery And Infrastructure Investment | M |  | 2,795 | 5,666 | 12,842 | 1,600 | 1,032 | 1,032 | 3,600 | 228 | 840 |
| Local Economic Development | Local Economic Development | N |  | - | 354 | 332 | - | - | - | - | - | 100 |
| Tourism | Local Economic Development | 0 |  | - | - | - | - | - | - | - | - | - |
| Financial Viability And Management | Municipal Financial Viability And Management | P |  | 1,560 | 195 | - | 50 | 750 | 750 | 280 | 200 | - |
| Revenue Enhancement | Municipal Financial Viability And Management | Q |  | - | - | - | - | - | - | - | - | - |
| Credit Control | Municipal Financial Viability And Management | R |  | - | - | - | - | - | - | - | - | - |
| Valuations | Municipal Financial Viability And Management | s |  | - | - | - | - | - | - | - | - | - |
| Budget Formulation And Control | Municipal Financial Viability And Management | T |  | - | - | - | - | - | - | - | - | - |
| Training And Capacity Building | Municipal Transformation And Institutional Development | u |  | - | - | - | - | - | - | - | - | - |
| Occupational Health And Safety | Municipal Transformation And Institutional Development | v |  | - | - | - | - | - | - | - | - | - |
| Peoole Management And Empowerment | Municipal Transformation And Institutional Development | w |  | - | - | - | - | - | - | - | - | - |
| Administrative Support | Good Governance And Public Participation | x |  | 10,719 | 2,032 | 540 | 300 | 220 | 220 | 1,350 | 810 | 50 |
| Library Services | Good Governance And Public Participation | Y |  | 241 | 286 | - | 269 | 229 | 229 | - | - | 200 |
| Intergated Development Planning | Good Governance And Public Participation | z |  | - | - | - | - | - | - | - | - | - |
| Hiv/Aids | Good Governance And Public Participation | AA |  | - | - | - | - | - | - | - | - | - |
| Targeted Groups | Good Governance And Public Participation | AB |  | 406 | 403 | - | - | - | - | - | - | - |
| Internal Audit \& Risk Management | Good Governance And Public Participation | AC |  | - | - | - | - | - | - | - | - | - |
|  |  |  | 1 | 247,529 | 836,945 | 243,067 | 175,181 | 150,517 | 150,517 | 162,912 | 171,685 | 159,365 |

## References

1. Total capital expenditure must reconcile to Budgeted Capital Expenditure
2. Goal code must be used on Table A36

## WC044 George - Supporting Table SA7 Measureable performance objectives



1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

## WC044 George - Entities measureable performance objectives

| Description | Unit of measurement | $2007 / 8$ | 2008/9 | 2009/10 | Current Year $2010 / 11$ |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2011/12 | $\begin{gathered} \text { Budget Year +1 } \\ 2012 / 13 \end{gathered}$ | $\left\lvert\, \begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}\right.$ |
| Entity 1- (name of entity) |  |  |  |  |  |  |  |  |  |  |



1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

| Description of financial indicator | Basis of calculation | $2007 / 8$ | 2008/9 | 2009/10 | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original <br> Budget | Adjusted <br> Budget | Full Year Forecast | Pre-audit outcome | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | Budget Year +1 2012/13 | Budget Year +2 2013/14 |
| Borrowing Management |  |  |  |  |  |  |  |  |  |  |  |
| Borrowing to Asset Ratio Credit Rating | Total Long-Term Borrowing/Total Assets | 14.5\% | 16.6\% | 19.5\% | 25.8\% | 19.7\% | 19.9\% | 19.9\% | 20.1\% | 19.5\% | 19.4\% |
| Capital Charges to Operating Expenditure | Interest \& Principal Paid /Operating Expenditure | 6.5\% | 7.9\% | 9.2\% | 9.9\% | 8.8\% | 9.1\% | 9.1\% | 9.3\% | 9.4\% | 8.7\% |
| Borrowed funding of 'own' capital expenditure | Borrowing/Capital expenditure excl. transfers and grants and contributions | 54.7\% | -45.4\% | -113.4\% | -261.6\% | -261.0\% | -261.0\% | -261.0\% | 79.8\% | 151.1\% | 184.5\% |
| Safety of Capital |  |  |  |  |  |  |  |  |  |  |  |
| Debt to Equity | Loans, Creditors, Overdraft \& Tax Provision/ Funds \& Reserves | 48.1\% | 33.4\% | 40.8\% | 90.1\% | 39.2\% | 39.8\% | 39.8\% | 39.2\% | 40.3\% | 41.0\% |
| Gearing | Long Term Borrowing/ Funds \& Reserves | 162.8\% | 95.8\% | 100.8\% | 805.5\% | 93.7\% | 93.7\% | 93.7\% | 88.0\% | 83.6\% | 77.7\% |
| Liquidity |  |  |  |  |  |  |  |  |  |  |  |
| Current Ratio | Current assets/current liabilities | 5.7 | 4.5 | 3.7 | 4.3 | 4.1 | 3.9 | 3.9 | 4.2 | 3.3 | 2.9 |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current liabilities | 5.7 | 4.5 | 3.7 | 4.3 | 4.1 | 3.9 | 3.9 | 4.2 | 3.3 | 2.9 |
| Liquidity Ratio | Monetary Assets/Current Liabilities | 2.4 | 1.4 | 0.9 | 0.8 | 1.5 | 1.3 | 1.3 | 1.2 | 0.8 | 0.6 |
| Revenue Management |  |  |  |  |  |  |  |  |  |  |  |
| Annual Debtors Collection Rate (Payment Level \%) | Last 12 Mths Receipts/Last 12 Mths Billing |  | 100.4\% | 95.1\% | 82.4\% | 82.4\% | 82.4\% | 82.4\% | 104.3\% | 96.6\% | 96.6\% |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | 15.0\% | 14.2\% | 21.4\% | 12.5\% | 11.6\% | 11.6\% | 11.6\% | 10.8\% | 10.7\% | 9.4\% |
| Longstanding Debtors Recovered | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old |  |  |  |  |  |  |  |  |  |  |
| Creditors Management |  |  |  |  |  |  |  |  |  |  |  |
| Creditors System Efficiency | \% of Creditors Paid Within Terms (within'MFMA' s 65(e)) | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Funding of Provisions |  |  |  |  |  |  |  |  |  |  |  |
| Provisions not funded - \% Other Indicators | Unfunded Provns./Total Provisions | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Electricity Distribution Losses (2) | \% Volume (units purchased and generated less units sold)/units purchased and generated | 3.7\% | 5.5\% | 7.0\% | 7.0\% | 7.0\% | 7.0\% | 7.0\% | 7.0\% | 7.0\% | 7.0\% |
| Water Distribution Losses (2) | \% Volume (units purchased and own source less units sold)/Total units purchased and own source | 7.3\% | 7.7\% | 5.3\% | 6.0\% | 6.0\% | 6.0\% | 6.0\% | 4.5\% | 5.5\% | 7.5\% |
| Employee costs | Employee costs/(Total Revenue - capital revenue) | 37.1\% | 27.9\% | 31.1\% | 25.0\% | 24.1\% | 24.1\% | 24.1\% | 25.1\% | 24.4\% | 23.1\% |
| Remuneration | Total remuneration/(Total Revenue - capital revenue) | 28.7\% | 26.7\% | 27.7\% | 24.5\% | 23.3\% | 23.3\% |  | 25.3\% | 24.8\% | 23.4\% |
| Repairs \& Maintenance | R\&M/(Total Revenue excluding capital revenue) | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |  | 0.0\% | 0.0\% | 0.0\% |
| Finance charges \& Depreciation | FC\&D/(Total Revenue - capital revenue) | 12.2\% | 15.1\% | 19.0\% | 18.3\% | 17.2\% | 17.2\% | 17.2\% | 16.5\% | 14.6\% | 12.5\% |
| IDP regulation financial viability indicators |  |  |  |  |  |  |  |  |  |  |  |
| i. Debt coverage | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year) | 10.9 | 13.8 | 15.9 | 17.7 | 17.7 | 17.7 | 17.8 | 17.7 | 17.9 | 20.2 |
| ii.O/S Service Debtors to Revenue | Total outstanding service debtors/annual revenue received for services | 19.3\% | 19.0\% | 25.9\% | 15.1\% | 15.1\% | 15.1\% | 15.1\% | 13.2\% | 12.7\% | 11.1\% |
| iii. Cost coverage | (Available cash + Investments)/monthly fixed operational expenditure | 8.3 | 5.3 | 3.4 | 0.9 | 4.2 | 3.7 | 3.7 | 2.6 | 2.1 | 1.3 |

[^2]WC044 George - Supporting Table SA9 Social, economic and demographic statistics and assumptions

| Description of economic indicator | Basis of calculation | 1996 Census | 2001 Census | 2007 Survey | 200718 | 2008/9 | 2009/10 | $\begin{aligned} & \hline \text { Current Year } \\ & 2010 / 11 \end{aligned}$ | 2011/12 Medium Term Revenue \& ExpenditureFramework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Demographics |  |  |  |  |  |  |  |  |  |  |  |
| Population |  |  |  |  |  |  |  |  |  |  |  |
| Females aged 5-14 |  |  |  |  |  |  |  |  |  |  |  |
| Males aged 5-14 |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Unemployment |  |  |  |  |  |  |  |  |  |  |  |
| Household income (households) (1.) |  |  |  |  |  |  |  |  |  |  |  |
| R1-R4800 |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| R4800-R9600 |  |  |  |  |  |  |  |  |  |  |  |
| Poverty profiles (2.) |  |  |  |  |  |  |  |  |  |  |  |
| Insert description |  |  |  |  |  |  |  |  |  |  |  |
| Householddemographics (000) |  |  |  |  |  |  |  |  |  |  |  |
| Number of people in municipal area |  |  |  |  |  |  |  |  |  |  |  |
| Number of poor people in municipal area |  |  |  |  |  |  |  |  |  |  |  |
| Number of households in municipal area |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Housing statistics (3.) |  |  |  |  |  |  |  |  |  |  |  |
| Formal |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total number of households Dwellings provided by municipality (4.) |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Dwellings provided by province/s |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total new housing dwellings |  | - | - | - | - | - | - | - | - | - | . |
| Economic (6.) |  |  |  |  |  |  |  |  |  |  |  |
| Inflation/inflation outlook (CPIX) |  |  |  |  |  |  |  |  |  |  |  |
| Interest rate - borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Interest rate - investment |  |  |  |  |  |  |  |  |  |  |  |
| Remuneration increases |  |  |  |  |  |  |  |  |  |  |  |
| Consumption growth (electricity) |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Collection rates (7.) |  |  |  |  |  |  |  |  |  |  |  |
| Property tax/service charges |  |  |  |  |  |  |  |  |  |  |  |
| Rental of facilities \& equipment |  |  |  |  |  |  |  |  |  |  |  |
| Interest - external investments |  |  |  |  |  |  |  |  |  |  |  |
| Interest - debtors |  |  |  |  |  |  |  |  |  |  |  |
| Revenue from agency services |  |  |  |  |  |  |  |  |  |  |  |

1. Monthly household income threshold
2. Show the poverty analysis the municipality uses to determine its indigents policy and the provision of services
3. Include total of all housing units within the municipality
4. Number of subsidised dwellings to be constructed by the municipality under agency agreement with province
5. Provide estimate based on building approval information. Include any non-subsidised dwellings constructed by the municipality
6. Insert actual or estimated $\%$ increases assumed as a basis for budget calculations
7. Insert actual or estimated $\%$ collection rate assumed as a basis for budget calculations for each revenue group

WC044 George Supporting Table SA10 Funding measurement

| Description | MFMA section | Ref | $2007 / 8$ | 2008/9 | 2009/10 | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original <br> Budget | Adjusted <br> Budget | Full Year Forecast | Pre-audit outcome | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | Budget Year +1 2012/13 | Budget Year +2 2013/14 |
| Funding measures |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash/cash equivalents at the year end - R'000 | 18(1) b | 1 | 276,157 | 192,888 | 145,841 | 42,673 | 227,961 | 202,492 | 202,492 | 155,996 | 131,919 | 99,117 |
| Cash + investments at the yr end less applications - R'000 | 18(1)b | 2 | 104,823 | 90,368 | 71,472 | 8,330 | 115,718 | 82,926 | 82,926 | 91,370 | 48,188 | 5,384 |
| Cash year end/monthly employee/supplier payments | 18(1) b | 3 | 8.3 | 5.3 | 3.4 | 0.9 | 4.2 | 3.7 | 3.7 | 2.6 | 2.1 | 1.3 |
| Surplus/(Deficit) excluding depreciation offsets: R'000 | 18(1) | 4 | $(11,585)$ | 5,295 | 9,088 | 33,684 | 35,904 | 35,904 | 35,904 | 23,291 | 51,032 | 43,272 |
| Service charge rev \% change - macro CPIX target exclusive | 18(1)a, (2) | 5 | N.A. | 6.6\% | 12.2\% | 13.7\% | (6.3\%) | (6.0\%) | (6.0\%) | 10.0\% | 6.0\% | 7.4\% |
| Cash receipts \% of Ratepayer \& Other revenue | 18(1)a, (2) | 6 | 92.9\% | 93.6\% | 75.5\% | 95.0\% | 100.9\% | 90.3\% | 90\% | 96.4\% | 95.9\% | 96.5\% |
| Debt impairment expense as a \% of total billable revenue | 18(1)a, (2) | 7 | 0.6\% | 1.5\% | 2.6\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 1.5\% | 1.2\% | 1.1\% |
| Capital payments \% of capital expenditure | 18(1)c;19 | 8 | 115.2\% | 34.1\% | 100.2\% | 98.1\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Borrowing receipts \% of capital expenditure (excl. transfers) | 18(1)c | 9 | 54.7\% | 13.9\% | 85.1\% | 76.4\% | 95.4\% | 95.4\% | 95.4\% | 45.1\% | 51.5\% | 47.6\% |
| Grants \% of Govt. legislated/gazetted allocations | 18(1)a | 10 | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 109.5\% | 101.5\% | 101.2\% |
| Current consumer debtors \% change - incr(decr) | 18(1)a | 11 | N.A. | 10.8\% | 61.0\% | (30.1\%) | (0.6\%) | 0.0\% | 0.0\% | 1.5\% | 7.2\% | (0.8\%) |
| Long term receivables \% change - incr(decr) | 18(1)a | 12 | N.A. | (10.4\%) | (18.2\%) | (6.1\%) | (15.9\%) | 0.0\% | 0.0\% | (73.2\%) | (100.0\%) | 0.0\% |
| R\&M \% of Property Plant \& Equipment | 20(1)(vi) | 13 | 4.3\% | 3.1\% | 2.8\% | 3.1\% | 3.0\% | 3.0\% | 3.2\% | 3.1\% | 3.4\% | 0.0\% |
| Asset renewal \% of capital budget | 20(1)(vi) | 14 | 1.0\% | 6.5\% | (263.6\%) | 6.2\% | 3.8\% | 3.8\% | 49.4\% | 32.1\% | 43.9\% | 0.0\% |

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as \% of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level \& cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed $100 \%$ unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications,
13. Indicative of a credible allowance for repairs \& maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as \% of total capital projects - detailed capital plan) - functioning assets revenue protection

| Description | Ref | 200718 <br> Audited <br> Outcome | 2008/9 <br> Audited <br> Outcome | 2009/10 <br> Audited Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2011/12 | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ \text { 2012/13 } \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Valuation: | 1 |  |  |  |  |  |  |  |  |  |
| Date of valuation: |  | 2007/07/01 | 2008/07/01 | 2009/07/01 | 2010/07/01 |  |  |  |  |  |
| Financial year valuation used |  | 2008-2012 | 2008-2012 | 2008-2012 | 2008-2012 |  |  | 2008-2012 |  |  |
| Municipal by-laws s6 in place? (Y/N) | 2 | Yes | Yes | Yes | Yes |  |  | Yes |  |  |
| Municipal/assistant valuer appointed? (Y/N) |  | Yes | Yes | Yes | Yes |  |  | Yes |  |  |
| Municipal partnership s38 used? (Y/N) |  | No | No | No | No | No | No | No | No | No |
| No. of assistant valuers (FTE) | 3 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| No. of data collectors (FTE) | 3 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 |
| No. of internal valuers (FTE) | 3 | - | - | - | - | - | - | - | - | - |
| No. of external valuers (FTE) | 3 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| No. of additional valuers (FTE) | 4 | - | - | - | - | - | - | - | - | - |
| Valuation appeal board established? (Y/N) |  | Yes | Yes | Yes | Yes |  |  | Yes |  |  |
| Implementation time of new valuation roll (mths) |  | 12 | 12 | 12 | 12 |  |  | 12 |  |  |
| No. of properties | 5 | 36,152 | 41,034 | 41,842 | 42,043 | 44,565 | 44,565 | 47,239 | 50,073 | 53,077 |
| No. of sectional title values | 5 |  | 1,765 | 1,805 | 2,005 | 2,050 | 2,050 | 2,100 | 2,150 | 2,200 |
| No. of unreasonably difficult properties s7(2) |  | - | - | - | - | - | - | - | - | - |
| No. of supplementary valuations |  |  | 4 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| No. of valuation roll amendments |  |  | 3,968 | 41 | - | - | - | - | - | - |
| No. of objections by rate payers |  |  | 4,166 | 47 | still in process | still in process | still in process | - | - | - |
| No. of appeals by rate payers |  |  | 456 | 2 | - | - | - | - | - | - |
| No. of successful objections | 8 |  | 3,968 | 41 | - | - | - | - | - | - |
| No. of successful objections > 10\% | 8 |  | 3,387 | 33 | - | - | - | - | - | - |
| Supplementary valuation |  |  | Roll 1 to 4 | Roll 5 to 6 | Roll 7 to 8 | Roll 7 to 8 | Roll 7 to 8 | Roll 8 to 9 | Roll 1-2 | Roll 3-4 |
| Public service infrastructure value (Rm) | 5 |  |  |  |  |  |  |  |  |  |
| Municipality owned property value (Rm) |  |  |  |  |  |  |  |  |  |  |
| Valuation reductions: |  |  |  |  |  |  |  |  |  |  |
| Valuation reductions-public infrastructure (Rm) |  | - |  | (1) | (1) | (1) | (1) | (1) | (1) | (1) |
| Valuation reductions-nature reserves/park (Rm) |  | (6) | (61) | (61) | (64) | (68) | (68) | (72) | (76) | (81) |
| Valuation reductions-mineral rights (Rm) |  |  |  |  |  |  |  |  |  |  |
| Valuation reductions-R15,000 threshold (Rm) |  | - | $(27,468)$ | (525) | (556) | (59) | (59) | (625) | (663) | (703) |
| Valuation reductions-public worship (Rm) |  | (138) | (349) | (334) | (354) | (376) | (376) | (398) | (422) | (447) |
| Valuation reductions-other (Rm) |  | - | - | - |  |  |  |  |  |  |
| Total valuation reductions: |  | (143) | $(27,878)$ | (921) | (976) | (503) | (503) | $(1,096)$ | $(1,162)$ | $(1,232)$ |
| Total value used for rating (Rm) | 5 | 9,053 | 36,576 | 34,610 | 36,687 | 38,888 | 38,888 | 41,221 | 43,695 | 46,316 |
| Total land value (Rm) | 5 | 3,144 | 7,484 | 5,375 | 5,698 | 6,040 | 6,040 | 6,402 | 6,786 | 7,194 |
| Total value of improvements (Rm) | 5 | 5,910 | 29,092 | 29,235 | 30,989 | 32,848 | 32,848 | 34,819 | 36,908 | 39,123 |
| Total market value (Rm) | 5 | 9,053 | 36,576 | 34,610 | 36,687 | 38,888 | 38,888 | 41,221 | 43,695 | 46,316 |
| Rating: |  |  |  |  |  |  |  |  |  |  |
| Residential rate used to determine rate for other categories? (Y/N) |  |  |  |  |  |  |  |  |  |  |
|  |  | Yes | Yes | Yes | Yes |  |  | Yes |  |  |
| Differential rates used? (Y/N) | 5 | Yes | Yes | Yes | Yes |  |  | Yes |  |  |
| Limit on annual rate increase (s20)? (Y/N) |  | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| Special rating area used? (Y/N) |  |  |  |  |  |  |  |  |  |  |
| Phasing-in properties s21 (number) |  |  |  |  |  |  |  |  |  |  |
| Rates policy accompanying budget? (Y/N) |  | Yes | Yes | Yes | Yes |  |  | Yes |  |  |
| Fixed amount minimum value ( $\mathrm{R}^{\prime} \mathbf{O} 00$ ) |  |  |  |  |  |  |  |  |  |  |
| Non-residential prescribed ratio s19? (\%) |  |  |  |  |  |  |  |  |  |  |
| Rate revenue: |  |  |  |  |  |  |  |  |  |  |
| Rate revenue budget ( $\mathrm{R}^{\prime}$ '000) | 6 | 114,876 | 133,149 | 138,224 | 122,300 | 123,680 | 122,462 | 137,440 | 145,665 | 154,413 |
| Rate revenue expected to collect ( $\mathrm{R}^{\prime} 000$ ) | 6 | 109,133 | 126,492 | 131,313 | 107,350 | 117,496 | 116,339 | 130,568 | 138,382 | 146,692 |
| Expected cash collection rate (\%) |  | 95.0\% | 95.0\% | 95.0\% | 95.0\% | 95.0\% | 95.0\% | 95.0\% | 95.0\% | 95.0\% |
| Special rating areas ( $\mathrm{R}^{\prime} \mathbf{0} 00$ ) | 7 |  |  |  |  |  |  |  |  |  |
| Rebates, exemptions - indigent ( $\mathrm{R}^{\prime} 000$ ) |  | $(3,723)$ | $(14,601)$ | $(1,098)$ | $(1,272)$ | $(1,272)$ | $(1,266)$ | $(1,342)$ | $(1,423)$ | $(1,508)$ |
| Rebates, exemptions - pensioners (R'000) |  | $(16,053)$ | (965) | $(15,256)$ |  | (33) | (15) | (16) | (17) | (18) |
| Rebates, exemptions - bona fide farm. (R'000) |  | $(8,594)$ | $(9,010)$ | $(9,456)$ | $(27,000)$ | $(27,000)$ | $(27,331)$ | $(29,041)$ | $(30,783)$ | $(32,629)$ |
| Rebates, exemptions - other ( $\mathrm{R}^{\prime} 000$ ) |  | (426) | (506) | $(2,072)$ | $(1,950)$ | $(1,950)$ | $(2,041)$ | $(2,152)$ | $(2,281)$ | $(2,419)$ |
| Phase-in reductions/discounts ( $\mathrm{R}^{\prime} 000$ ) |  |  |  |  |  |  |  |  |  |  |
| Total rebates,exemptns,reductns,discs ( $\mathrm{R}^{\prime} 000$ ) |  | $(28,797)$ | $(25,081)$ | $(27,883)$ | $(30,255)$ | $(30,255)$ | $(30,653)$ | $(32,550)$ | $(34,503)$ | $(36,573)$ |

## References

[^3]| Description | Ref | Resi. | Indust. | Bus. \& Comm. | Farm props. | State-owned | Muni props. | $\begin{array}{\|c\|} \hline \text { Public } \\ \text { service infra. } \\ \hline \end{array}$ | Private owned towns | Formal \& Informal Settle. | Comm. Land | State trust land | $\begin{array}{\|c} \hline \text { Section } \\ 8(2)(n)(\text { note } \\ \text { 1) } \end{array}$ | Protect. Areas | National Monum/ts | Public benefit organs. | Mining Props. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Valuation: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| No. of properties |  | 35,814 | 472 | 1,473 | 1,333 | 151 | 2,370 | 54 |  | 139 |  | - | - | 28 | - | 209 |  |
| No. of sectional title property values |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| No. of unreasonably difficult properties $\mathrm{s} 7(2)$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Supplementary valuation (Rm) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| No. of valuation roll amendments |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| No. of objections by rate-payers |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| No. of appeals by rate-payers |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| No. of appeals by rate-payers finalised |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| No. of successful objections |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Years since last valuation (select) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Frequency of valuation (select) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Method of valuation used (select) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Base of valuation (select) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Phasing-in properties s 21 (number) Combination of rating types used? (YIN) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Flat rate used? (Y/N) <br> Is balance rated by uniform rate/variable rate? |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Valuation reductions-other (Rm) | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total valuation reductions: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total value used for rating (Rm) | 6 | 23,912 | 1,441 | 4,694 | 2,993 | 1,239 | - | 3 |  | 2 |  |  |  | 336 |  | 160 |  |
| Total land value (Rm) | 6 | 3,693 | 89 | 352 | 1,040 | 222 | - | 3 |  | 2 |  |  |  | 58 |  | 0 |  |
| Total value of improvements ( Rm ) | 6 | 20,219 | 1,353 | 4,342 | 1,953 | 1,017 |  |  |  |  |  |  |  | 3 |  | 159 |  |
| Total market value (Rm) | 6 | 23,912 | 1,441 | 4,694 | 2,993 | 1,239 | - | 3 | - | 2 | - | - | - | 61 | - | 160 | - |
| Rating: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Average rate | 3 | 0.004360 | 0.004871 | 0.004871 | 0.004360 | 0.004871 |  | 0.004360 |  | 0.004360 |  |  |  |  |  | 0.004360 |  |
| Rate revenue budget (R'000) |  | 101,954 | 7,021 | 22,863 | 13,050 | 6,036 |  | 8 |  |  |  |  |  |  |  | 693 |  |
| Rate revenue expected to collect (R'000) |  | 96,857 | 6,670 | 21,720 | 12,397 | 5,734 |  | 8 |  |  |  |  |  |  |  |  |  |
| Expected cash collection rate (\%) | 4 | 95.0\% | 95.0\% | 95.0\% | 95.0\% | 95.0\% |  | 95.0\% |  | 95.0\% |  |  |  | 95.0\% |  | 95.0\% |  |
| Special rating areas ( $\mathrm{R}^{\prime} \mathbf{0} 00$ ) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rebates, exemptions - indigent ( $\mathrm{R}^{\prime} 000$ ) |  | $(1,261)$ |  |  |  |  |  |  |  | (4) |  |  |  |  |  |  |  |
| Rebates, exemptions - pensioners (R'000) |  | $(16,854)$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rebates, exemptions - bona fide farm. (R'000) |  |  |  |  | $(10,440)$ |  |  |  |  |  |  |  |  |  |  |  |  |
| Rebates, exemptions - other (R'000) |  |  |  | (3) |  | $(1,207)$ |  | (8) |  |  |  |  |  |  |  | (693) |  |
| Phase-in reductions/discounts (R'000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total rebates, exemptns,reductns, discs (R'000) |  | $(18,115)$ | - | (3) | (10,440) | $(1,207)$ | - | (8) | - | (4) | - | - | - | - | - | (693) | - |

## Reference

1. Land \& Assistance Act, Restitution of Land Rights, Communual Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026 , expressed to 6 decimal places maximum
3. Include arrears collections
4. In favour of the rate-payer
5. Provide relevant information for historical comparisons.

WC044 George - Supporting Table SA12 Property rates by category (current year)
 References

1. Land \& Assistance Act, Restitution of Land Rights, Communual Property Association
2. Include value of additional reductions is 'reee' value greater than MPRA minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026 , expressed to 6 decimal places maximum
4. Include arrears collections

| Description | Ref | $2007 / 18$ | 2008/9 | 2009/10 | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \\ & \% \text { incr. } \end{aligned}$ | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Monthly Account for Household 'Large' Household | 1 |  |  |  |  |  |  |  |  |  |  |
| Rates and services charges: |  |  |  |  |  |  |  |  |  |  |  |
| Property rates |  | 217.97 | 275.25 | 300.00 | 327.00 | 327.00 | 327.00 | 6.0\% | 346.65 | 367.45 | 389.50 |
| Electricity: Basic levy |  | - | - | - | - | - | - | - | - | - | - |
| Electricity: Consumption |  | 410.03 | 553.80 | 719.91 | 863.87 | 863.87 | 863.87 | 20.4\% | 1,039.88 | 1,247.85 | 1,497.42 |
| Water: Basic levy |  | 34.78 | 37.21 | 41.68 | 47.52 | 47.52 | 47.52 | 6.0\% | 50.37 | 53.39 | 56.60 |
| Water: Consumption |  | 154.96 | 165.88 | 191.70 | 241.46 | 241.46 | 241.46 | 6.0\% | 255.92 | 271.28 | 287.55 |
| Sanitation |  | 78.96 | 84.48 | 104.29 | 100.37 | 100.37 | 100.37 | 6.0\% | 106.40 | 127.73 | 135.39 |
| Refuse removal |  | 59.17 | 68.04 | 78.25 | 89.92 | 89.92 | 89.92 | 6.0\% | 95.33 | 101.05 | 107.12 |
| Other |  | - | - | - | - | - | - | - | - | - | - |
| sub-total |  | 955.87 | 1,184.66 | 1,435.83 | 1,670.14 | 1,670.14 | 1,670.14 | 13.4\% | 1,894.55 | 2,168.75 | 2,473.58 |
| VAT on Services |  | 103.31 | 127.32 | 159.02 | 188.04 | 188.04 | 188.04 |  | 216.71 | 252.18 | 291.77 |
| Total large household bill: |  | 1,059.17 | 1,311.98 | 1,594.85 | 1,858.18 | 1,858.18 | 1,858.18 | 13.6\% | 2,111.25 | 2,420.93 | 2,765.35 |
| \% increasel-decrease |  |  | 23.9\% | 21.6\% | 16.5\% | - | - |  | 13.6\% | 14.7\% | 14.2\% |
|  | 2 |  |  |  |  |  |  |  |  |  |  |
| Monthly Account for Household - 'Small' Household |  |  |  |  |  |  |  |  |  |  |  |
| Rates and services charges: |  |  |  |  |  |  |  |  |  |  |  |
| Property rates |  | 29.29 | 55.05 | 60.00 | 65.40 | 65.40 | 65.40 | 6.0\% | 69.33 | 73.49 | 77.90 |
| Electricity: Basic levy |  | - | - | - | - | - | - | - | - | - | - |
| Electricity: Consumption |  | 200.00 | 270.12 | 351.14 | 421.36 | 421.36 | 421.36 | 20.4\% | 507.21 | 608.65 | 730.38 |
| Water: Basic levy |  | 34.78 | 37.21 | 41.68 | 47.52 | 47.52 | 47.52 | 6.0\% | 50.37 | 53.39 | 56.60 |
| Water: Consumption |  | 120.11 | 128.58 | 149.70 | 184.01 | 184.01 | 184.01 | 6.0\% | 195.02 | 206.72 | 219.12 |
| Sanitation |  | 78.96 | 84.48 | 104.29 | 100.37 | 100.37 | 100.37 | 6.0\% | 106.40 | 127.73 | 135.39 |
| Refuse removal |  | 59.17 | 68.04 | 78.25 | 89.92 | 89.92 | 89.92 | 6.0\% | 95.33 | 101.05 | 107.12 |
| Other |  | - | - | - | - | - | - | - | - | - | - |
| sub-total |  | 522.30 | 643.48 | 785.06 | 908.58 | 908.58 | 908.58 | 12.7\% | 1,023.65 | 1,171.03 | 1,326.51 |
| VAT on Services |  | 69.02 | 82.38 | 101.51 | 118.04 | 118.04 | 118.04 |  | 133.61 | 153.66 | 174.80 |
| Total small household bill: |  | 591.32 | 725.86 | 886.57 | 1,026.62 | 1,026.62 | 1,026.62 | 12.7\% | 1,157.26 | 1,324.69 | 1,501.31 |
| \% increasel-decrease |  |  | 22.8\% | 22.1\% | 15.8\% | - | - |  | 12.7\% | 14.5\% | 13.3\% |
| Monthly Account for Household - 'Small' Household | 3 |  |  |  |  |  |  |  |  |  |  |
| receiving free basic services |  |  |  |  |  |  |  |  |  |  |  |
| Rates and services charges: |  |  |  |  |  |  |  |  |  |  |  |
| Property rates |  | - | - | - | - | - | - | 6.0\% | - | - | - |
| Electricity: Basic levy |  | - | - | - | - | - | - | - | - | - | - |
| Electricity: Consumption |  | 16.74 | 19.16 | 22.03 | 24.38 | 24.38 | 24.38 | 20.4\% | 29.35 | 35.22 | 42.27 |
| Water: Basic levy |  | 34.78 | 37.21 | 41.68 | 47.52 | 47.52 | 47.52 | 6.0\% | 50.37 | 53.39 | 56.60 |
| Water: Consumption |  | - | - | - | - | - | - | 6.0\% | - | - | - |
| Sanitation |  | 78.96 | 84.48 | 104.29 | 100.37 | 100.37 | 100.37 | 6.0\% | 106.40 | 127.73 | 135.39 |
| Refuse removal |  | 59.17 | 68.04 | 78.25 | 89.92 | 89.92 | 89.92 | 6.0\% | 95.33 | 101.05 | 107.12 |
| Other |  | - | - | - | - | - | - | - | - | - | - |
| VAT on Services sub-total |  | 189.64 | 208.89 | 246.25 | 262.19 | 262.19 | 262.19 | 7.3\% | 281.45 | 317.40 | 341.37 |
|  |  | 26.55 | 29.24 | 34.47 | 36.71 | 36.71 | 36.71 |  | 39.40 | 44.44 | 47.79 |
| Total small household bill: |  | 216.19 | 238.13 | 280.72 | 298.90 | 298.90 | 298.90 | 7.3\% | 320.85 | 361.83 | 389.16 |
| \% increasel-decrease |  |  | 10.2\% | 17.9\% | 6.5\% | - | - |  | 7.3\% | 12.8\% | 7.6\% |

References
1 Use as basis $1000 \mathrm{~m}^{2}$ erf, $150 \mathrm{~m}^{2}$ improvements, 1000 units electricity and 30 kl water.
2 Use as basis $300 \mathrm{~m}^{2}$ erf, $48 \mathrm{~m}^{2}$ improvements, 498 units electricity and 25kl water.
3 Use as basis $300 \mathrm{~m}^{2}$ erf, $48 \mathrm{~m}^{2}$ improvements, 60 kw electricity and 6 kl water (TO BE CONFIRMED).

WC044 George - Supporting Table SA15 Investment particulars by type

| R Investment type | Ref | $2007 / 8$ | 2008/9 | 2009/10 | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted <br> Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | Budget Year +2 2013/14 |
| Parent municipality |  |  |  |  |  |  |  |  |  |  |
| Securities - National Government |  | - | - | - | - | - | - | - | - | - |
| Listed Corporate Bonds |  | - | - | - | - | - | - | - | - | - |
| Deposits - Bank |  | 276,145 | 192,871 | 145,821 | 86,195 | 227,940 | 202,471 | 155,971 | 131,891 | 99,085 |
| Deposits - Public Investment Commissioners |  | - | - | - | - | - | - | - | - | - |
| Deposits - Corporation for Public Deposits |  | - | - | - | - | - | - | - | - | - |
| Bankers Acceptance Certificates |  | - | - | - | - | - | - | - | - | - |
| Negotiable Certificates of Deposit - Banks |  | - | - | - | - | - | - | - | - | - |
| Guaranteed Endowment Policies (sinking) |  | - | - | - | - | - | - | - | - | - |
| Repurchase Agreements - Banks |  | - | - | - | - | - | - | - | - | - |
| Municipal Bonds |  | - | - | - | - | - | - | - | - | - |
| Municipality sub-total | 1 | 276,145 | 192,871 | 145,821 | 86,195 | 227,940 | 202,471 | 155,971 | 131,891 | 99,085 |
| Entities |  |  |  |  |  |  |  |  |  |  |
| Securities - National Government |  | - | - | - | - | - | - | - | - | - |
| Listed Corporate Bonds |  | - | - | - | - | - | - | - | - | - |
| Deposits - Bank |  | - | - | - | - | - | - | - | - | - |
| Deposits - Public Investment Commissioners |  | - | - | - | - | - | - | - | - | - |
| Deposits - Corporation for Public Deposits |  | - | - | - | - | - | - | - | - | - |
| Bankers Acceptance Certificates |  | - | - | - | - | - | - | - | - | - |
| Negotiable Certificates of Deposit - Banks |  | - | - | - | - | - | - | - | - | - |
| Guaranteed Endowment Policies (sinking) |  | - | - | - | - | - | - | - | - | - |
| Repurchase Agreements - Banks |  | - | - | - | - | - | - | - | - | - |
| Entities sub-total |  | - | - | - | - | - | - | - | - | - |
| Consolidated total: |  | 276,145 | 192,871 | 145,821 | 86,195 | 227,940 | 202,471 | 155,971 | 131,891 | 99,085 |

## References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

WC044 George - Supporting Table SA16 Investment particulars by maturity

| Investments by MaturityName of institution \& investment ID | Ref | Period of Investment | Type of Investment | Expiry date of investment | Monetary value | Interest to be realised |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | Yrs/Months |  |  | Rand thousand |  |
| Parent municipality |  |  |  |  |  |  |
| Bank balance <br> Notice account - Nedbank |  |  | notice account |  | $\begin{array}{r} 149,290 \\ 6,681 \end{array}$ |  |
| Municipality sub-total |  |  |  |  | 155,971 | - |
| Entities |  |  |  |  |  |  |
| Entities sub-total |  |  |  |  | - | - |
| TOTAL INVESTMENTS AND INTEREST | 1 |  |  |  | 155,971 | - |

## References

1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)
2. List investments in expiry date order

WC044 George - Supporting Table SA17 Borrowing

| Borrowing - Categorised by type | Ref | $2007 / 8$ | 2008/9 | 2009/10 | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousand |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted <br> Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Parent municipality |  |  |  |  |  |  |  |  |  |  |
| Long-Term Loans (annuity/reducing balance) |  | 303,954 | 389,968 | 487,384 | 635,925 | 525,552 | 525,552 | 534,734 | 530,864 | 536,115 |
| Long-Term Loans (non-annuity) |  | - | - | - | - | - | - | - | - | - |
| Local registered stock |  | - | - | - | - | - | - | - | - | - |
| Instalment Credit |  | - | - | - | - | - | - | - | - | - |
| Financial Leases |  | 45 | 4 | - | - | - | - | - | - | - |
| PPP liabilities |  | - | - | - | - | - | - | - | - | - |
| Finance Granted By Cap Equipment Supplier |  | - | - | - | - | - | - | - | - | - |
| Marketable Bonds |  | - | - | - | - | - | - | - | - | - |
| Non-Marketable Bonds |  | - | - | - | - | - | - | - | - | - |
| Bankers Acceptances |  | - | - | - | - | - | - | - | - | - |
| Financial derivatives |  | - | - | - | - | - | - | - | - | - |
| Other Securities |  | - | - | - | - | - | - | - | - | - |
| Municipality sub-total | 1 | 303,998 | 389,972 | 487,384 | 635,925 | 525,552 | 525,552 | 534,734 | 530,864 | 536,115 |
| Entities |  |  |  |  |  |  |  |  |  |  |
| Long-Term Loans (annuity/reducing balance) |  | - | - | - | - | - | - | - | - | - |
| Long-Term Loans (non-annuity) |  | - | - | - | - | - | - | - | - | - |
| Local registered stock |  | - | - | - | - | - | - | - | - | - |
| Instalment Credit |  | - | - | - | - | - | - | - | - | - |
| Financial Leases |  | - | - | - | - | - | - | - | - | - |
| PPP liabilities |  | - | - | - | - | - | - | - | - | - |
| Finance Granted By Cap Equipment Supplier |  | - | - | - | - | - | - | - | - | - |
| Marketable Bonds |  | - | - | - | - | - | - | - | - | - |
| Non-Marketable Bonds |  | - | - | - | - | - | - | - | - | - |
| Bankers Acceptances |  | - | - | - | - | - | - | - | - | - |
| Financial derivatives |  | - | - | - | - | - | - | - | - | - |
| Other Securities |  | - | - | - | - | - | - | - | - | - |
| Entities sub-total | 1 | - | - | - | - | - | - | - | - | - |
| Total Borrowing | 1 | 303,998 | 389,972 | 487,384 | 635,925 | 525,552 | 525,552 | 534,734 | 530,864 | 536,115 |

## References

1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

2. Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
3. Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)
4. Replacement of RSC levies
5. Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality
6. Total transfers and grants must reconcile to Budgeted Cash Flows
7. Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

| R thousand Description | Ref | 200718 <br> Audited <br> Outcome | $2008 / 9$ <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year <br> Forecast | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| EXPENDITURE: <br> Operating expenditure of Transfers and Grants | Operating expenditure of Transfers and Grants |  |  |  |  |  |  |  |  |  |
| National Government: |  | 43,570 | 48,854 | 46,764 | 68,636 | 72,868 | 72,868 | 75,619 | 82,415 | 87,756 |
| Local Government Equitable Share |  | 29,693 | 37,048 | 42,427 | 58,296 | 59,340 | 59,340 | 72,201 | 80,365 | 85,706 |
| Finance Management |  | 250 | 1,083 | 2,291 | - | 3,102 | 3,102 | 1,250 | 1,250 | 1,250 |
| Municipal Systems Improvement |  | - | 446 | 315 | 750 | 835 | 835 | 790 | 800 | 800 |
| Energy Efficiency and Demand Management |  | - | - | - | 4,000 | 4,000 | 4,000 | - | - | - |
| Integrated National Electrification Programme |  | - | - | - | - | - | - | - | - | - |
| Expanded Public Works Programme |  | - | - | 117 | - | - | - | 1,378 | - | - |
| Flood Damage |  | 12,050 | 10,278 | 1,615 | 2,050 | 2,050 | 2,050 | - | - | - |
| Municipal Drought Relief Grant |  |  | - | - | 3,540 | 3,540 | 3,540 | - | - | - |
| Transitional Grant |  | 1,577 | - | - | - | - | - | - | - | - |
| Provincial Government: |  | 3,055 | 19,581 | 9,656 | 39,432 | 35,677 | 35,677 | 50,266 | 18,945 | 29,743 |
| Housing |  | 3,055 | 17,125 | 5,764 | 37,049 | 33,249 | 33,249 | 46,858 | 18,414 | 29,207 |
| Proclaimed Roads |  | - | 788 | 229 | 325 | 325 | 325 | 182 | - | - |
| Local Government Masterplanning Grant |  | - | - | 1,650 | 396 | 396 | 396 | 396 | 396 | 396 |
| Housing Consumer Education |  | - | 419 | 470 | 150 | 122 | 122 | - | - | - |
| Feasibility study for Bulk Water Study |  | - | 400 | - | - | - | - | - | - | - |
| Library Grant |  | - | 756 | 783 | 1,087 | 1,087 | 1,087 | 1,100 | - | - |
| Community Development Workers Operating Grant |  | - | 32 | 130 | 100 | 173 | 173 | 130 | 135 | 140 |
| AMP's and Technical Audit Grant |  | - | 60 | 80 | - | - | - | - | - | - |
| Lawaaikamp Artficial Soccer Pitch |  | - | - | 500 | - | - | - | - | - | - |
| Spatial Development Framework |  | - | - | 50 | 325 | 325 | 325 | - | - | - |
| Flood Damage - Housing |  | - | - | - | - | - | - | 1,600 | - | - |
| Cleanest Town Competition |  | - | - | - | - | - | - | - | - | - |
| Provincial Contribution towards the Acceleration of Housing Delivery |  | - | - | - | - | - | - | - | - | - |
| District Municipality: |  | - | - | 350 | - | 500 | 500 | - | - | - |
| Storm Water Master Planning Grant |  | - | - | 350 | - | 500 | 500 | - | - | - |
| Other grant providers: |  | 901 | 1,837 | 3,259 | 2,510 | 2,538 | 2,562 | 2,565 | 2,556 | 2,361 |
| Storm Water Master Planning (DBSA) |  | - | - | 936 | - | - | - | - | - | - |
| DWAF |  | 396 | 1,576 | 1,612 | 2,000 | 2,028 | 2,028 | 2,035 | 1,995 | 1,850 |
| LGSETA |  | 505 | 206 | 687 | 500 | 500 | 524 | 520 | 550 | 500 |
| African Skills Village |  | - | 55 | 23 | 10 | 10 | 10 | 10 | 11 | 11 |
| Total operating expenditure of Transfers and Grants: |  | 47,526 | 70,273 | 60,029 | 110,578 | 111,584 | 111,607 | 128,450 | 103,916 | 119,860 |
| Capital expenditure of Transfers and Grants |  |  |  |  |  |  |  |  |  |  |
| National Government: |  | 35,315 | 35,026 | 45,147 | 98,829 | 100,532 | 100,531 | 64,158 | 45,372 | 48,575 |
| Municipal Infrastructure Grant (MIG) |  | 26,099 | 10,369 | 12,399 | 13,369 | 13,369 | 13,369 | 36,309 | 44,147 | 46,575 |
| Regional Bulk Infrastructure |  | - | - | 7,000 | 8,000 | 8,000 | 8,000 | 17,500 | - | - |
| Public Transport and Systems |  | - | - | - | - | - | - | - | - | - |
| Municipal Drought Relief Grant |  | - | - | 15,000 | 71,460 | 71,460 | 71,460 | - | - | - |
| Municipal Infrastructure Disaster Grant |  | 8,600 | 24,452 | 6,462 | - | 45 | 45 | - | - | - |
| Integrated National Electrification Programme |  | 616 | 206 | 3,244 | 2,000 | 2,000 | 2,000 | 5,349 | 1,225 | 2,000 |
| Electricity Demand Side Grant |  | - | - | 1,042 | 4,000 | 4,958 | 4,958 | 4,000 | - | - |
| Expanded Public Works Programme |  | - | - | - | - | - | - | 1,000 | - | - |
| Finance Management |  | - | - | - | - | 700 | 700 | - | - | - |
| Provincial Government: |  | 35,819 | 34,390 | 3,592 | 14,429 | 18,107 | 18,107 | 6,000 | 27,880 | 19,510 |
| Housing |  | 8,477 | 19,387 | 2,158 | 3,400 | 7,200 | 7,200 | - | 26,380 | 18,010 |
| Mobility Strategy |  | 21,742 | 15,002 | 1,102 | 11,000 | 10,878 | 10,878 | 6,000 | 1,500 | 1,500 |
| Proclaimed Roads |  | 5,600 | - | - | - | - | - | - | - | - |
| Library Grant |  | - | - | - | 29 | 29 | 29 | - | - | - |
| Khulani Woman's Project |  | - | - | 332 | - | - | - | - | - | - |
| District Municipality: |  | 6,930 | - | - | - | 200 | 200 | - | - | - |
| Expansion of Water Resources |  | 6,930 | - | - | - | - | - | - | - | - |
| Electrification - DMA Area |  | - | - | - | - | 200 | 200 | - | - | - |
| Other grant providers: |  | - | - | - | - | - | - | - | - | - |
| 0 |  |  |  |  |  |  |  |  |  |  |
| Total capital expenditure of Transfers and Grants |  | 78,064 | 69,416 | 48,740 | 113,258 | 118,838 | 118,838 | 70,158 | 73,252 | 68,085 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS |  | 125,590 | 139,689 | 108,768 | 223,836 | 230,422 | 230,445 | 198,608 | 177,168 | 187,945 |

WC044 George - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds


1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance
2. CTBM = conditions to be met
3. National Treasury database will require this reconciliation for each transfer/grant

WC044 George - Supporting Table SA21 Transfers and grants made by the municipality

| R thousand Description | Ref | $2007 / 8$ | 2008/9 | 2009/10 | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original <br> Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Transfers to other municipalities |  |  |  |  |  |  |  |  |  |  |
| Insert description | 1 |  |  |  |  |  |  |  |  |  |
| TOTAL TRANSFERS TO MUNICIPALITIES: |  | - | - | - | - | - | - | - | - | - |
| Transfers to Entities/Other External Mechanisms Insert description | 2 |  |  |  |  |  |  |  |  |  |
| TOTAL TRANSFERS TO ENTITIES/EMs' |  | - | - | - | - | - | - | - | - | - |
| Transfers to other Organs of State Insert description | 3 |  |  |  |  |  |  |  |  |  |
| TOTAL TRANSFERS TO OTHER ORGANS OF STATE: |  | - | - | - | - | - | - | - | - | - |
| Grants to Organisations/ Groups of Individuals Insert description | 4 |  |  |  |  |  |  |  |  |  |
| TOTAL GRANTS TO ORGANISATIONS/GROUPS OF INDIVIDUALS: |  | - | - | - | - | - | - | - | - | - |
| TOTAL TRANSFERS AND GRANTS | 5 | - | - | - | - | - | - | - | - | - |

## References

1. Insert description listed by municipal name and demarcation code of recipient
2. Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)
3. Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)
4. Insert description of each other organisation (e.g. charity)
5. All descriptions should separate transfers for 'capital purposes' and 'operating purposes'

| Summary of Employee and Councillor remuneration R thousand | Ref | 200718 <br> Audited <br> Outcome | 200819 <br> Audited <br> Outcome | 2009/10 <br> Audited Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year | $\begin{array}{\|c\|} \hline \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | Budget Year +2 <br> $2013 / 14$ |
|  | 1 | A | B | C | D | E | F | G | H | 1 |
| Councillors (Political Office Bearers plus Other) |  |  |  |  |  |  |  |  |  |  |
| Salary |  | 4,872 | 5,662 | 6,132 | 6,630 | 6,630 | 6,630 | 6,872 | 7,353 | 7,868 |
| Pension Contributions |  | 693 | 779 | 714 | 897 | 897 | 897 | 1,391 | 1,489 | 1,593 |
| Medical Aid Contributions |  | 111 | 125 | 115 | 126 | 126 | 126 | 906 | 969 | 1,037 |
| Motor vehicle allowance |  | 1,897 | 2,180 | 2,323 | 2,551 | 2,551 | 2,551 | 3,092 | 3,308 | 3,539 |
| Cell phone allowance |  | 393 | 441 | 474 | 514 | 514 | 514 | 652 | 698 | 747 |
| Housing allowance |  | - | - | - | - | - | - | - | - | - |
| Other benefits or allowances |  | - | - | - | - | - | - | - | - | - |
| In-kind benefits |  | - | - | - | - | - | - | - | - | - |
| Sub Total - Councillors\% increase |  | 7,966 | 9,187 | 9,758 | 10,719 | 10,719 | 10,719 | 12,913 | 13,817 | 14,784 |
|  | 4 |  | 15.3\% | 6.2\% | 9.8\% | 0.0\% | - | 20.5\% | 7.0\% | 7.0\% |
| Senior Managers of the Municipality | 2 |  |  |  |  |  |  |  |  |  |
| Salary |  | 6,725 | 7,390 | 6,230 | 7,497 | 7,042 | 7,042 | 7,362 | 7,878 | 8,429 |
| Pension Contributions |  | - | - | - | - | - | - | - | - | - |
| Medical Aid Contributions |  | - | - | - | - | - | - | - | - | - |
| Motor vehicle allowance |  | - | - | - | - | - | - | - | - | - |
| Cell phone allowance |  | - | - | - | - | - | - | - | - | - |
| Housing allowance |  | - | - | - | - | - | - | - | - | - |
| Performance Bonus |  | 845 | 900 | 943 | 1,322 | 1,225 | 1,225 | 1,040 | 1,113 | 1,191 |
| Other benefits or allowances |  | - | - | - | - | - | - | - | - | - |
| In-kind benefits |  | - | - | - | - | - | - | - | - | - |
| Sub Total - Senior Managers of Municipality \% increase |  | 7,570 | 8,290 | 7,174 | 8,819 | 8,267 | 8,267 | 8,402 | 8,990 | 9,620 |
|  | 4 |  | 9.5\% | (13.5\%) | 22.9\% | (6.3\%) | - | 1.6\% | 7.0\% | 7.0\% |
| Other Municipal Staff |  |  |  |  |  |  |  |  |  |  |
| Basic Salaries and Wages |  | 79,034 | 99,642 | 111,646 | 120,316 | 120,472 | 120,472 | 143,214 | 148,688 | 158,660 |
| Pension Contributions |  | 13,520 | 16,483 | 18,145 | 20,418 | 20,418 | 20,418 | 23,092 | 24,709 | 26,439 |
| Medical Aid Contributions |  | 7,650 | 6,364 | 7,274 | 9,804 | 9,804 | 9,804 | 13,022 | 13,934 | 14,910 |
| Motor vehicle allowance |  | 4,960 | 7,095 | 6,992 | 7,158 | 7,158 | 7,158 | 8,164 | 8,633 | 9,238 |
| Cell phone allowance |  | 328 | 460 | 518 | 485 | 502 | 502 | 433 | 464 | 496 |
| Housing allowance |  | 1,350 | 1,614 | 1,426 | 1,195 | 1,195 | 1,195 | 1,125 | 1,204 | 1,288 |
| Overtime |  | 10,009 | 13,212 | 11,425 | 7,247 | 10,178 | 10,178 | 8,578 | 8,963 | 9,333 |
| Performance Bonus |  | - | - | - | - | - | - | - | - | - |
| Other benefits or allowances |  | 18,709 | - | - | - | - | - | - | - | - |
| In-kind benefits |  | 7,856 | 9,562 | 11,162 | 12,135 | 12,117 | 12,117 | 13,822 | 14,790 | 15,826 |
| Sub Total - Other Municipal Staff |  | 143,416 | 154,431 | 168,588 | 178,757 | 181,844 | 181,844 | 211,449 | 221,385 | 236,190 |
| \% increase | 4 |  | 7.7\% | 9.2\% | 6.0\% | 1.7\% | - | 16.3\% | 4.7\% | 6.7\% |
| Total Parent Municipality |  | 158,952 | 171,909 | 185,520 | 198,295 | 200,830 | 200,830 | 232,765 | 244,192 | 260,593 |
|  |  |  | 8.2\% | 7.9\% | 6.9\% | 1.3\% | - | 15.9\% | 4.9\% | 6.7\% |
| Board Members of Entities |  |  |  |  |  |  |  |  |  |  |
| Salary |  | - | - | - | - | - | - | - | - | - |
| Pension Contributions |  | - | - | - | - | - | - | - | - | - |
| Medical Aid Contributions |  | - | - | - | - | - | - | - | - | - |
| Motor vehicle allowance |  | - | - | - | - | - | - | - | - | - |
| Cell phone allowances |  | - | - | - | - | - | - | - | - | - |
| Housing allowance |  | - | - | - | - | - | - | - | - | - |
| Board Fees |  | - | - | - | - | - | - | - | - | - |
| Other benefits and allowances |  | - | - | - | - | - | - | - | - | - |
| 1 n -kind benefits |  | - | - | - | - | - | - | - | - | - |
| Sub Total - Board Members of Entities \% increase | 4 | - | - | - | - | - | - | - | - | - |
| Senior Managers of Entities |  |  |  |  |  |  |  |  |  |  |
| Salary |  | - | - | - | - | - | - | - | - | - |
| Pension Contributions |  | - | - | - | - | - | - | - | - | - |
| Medical Aid Contributions |  | - | - | - | - | - | - | - | - | - |
| Motor vehicle allowance |  | - | - | - | - | - | - | - | - | - |
| Cell phone allowances |  | - | - | - | - | - | - | - | - | - |
| Housing allowance |  | - | - | - | - | - | - | - | - | - |
| Performance Bonus |  | - | - | - | - | - | - | - | - | - |
| Other benefits or allowances |  | - | - | - | - | - | - | - | - | - |
| In-kind benefits |  | - | - | - | - | - | - | - | - | - |
| Sub Total - Senior Managers of Entities |  | - | - | - | - | - | - | - | - | - |
| \% increase | 4 |  | - | - | - | - | - | - | - | - |
| Other Staff of Entities |  |  |  |  |  |  |  |  |  |  |
| Basic Salaries and Wages |  | - | - | - | - | - | - | - | - | - |
| Pension Contributions |  | - | - | - | - | - | - | - | - | - |
| Medical Aid Contributions |  | - | - | - | - | - | - | - | - | - |
| Motor vehicle allowance |  | - | - | - | - | - | - | - | - | - |
| Cell phone allowances |  | - | - | - | - | - | - | - | - | - |
| Housing allowance |  | - | - | - | - | - | - | - | - | - |
| Overtime |  | - | - | - | - | - | - | - | - | - |
| Performance Bonus |  | - | - | - | - | - | - | - | - | - |
| Other benefits or allowances |  | - | - | - | - | - | - | - | - | - |
| In-kind benefits |  | - | - | - | - | - | - | - | - | - |
| Sub Total - Other Staff of Entities \% increase | 4 | - | - | - | - | - | - | - | - | - |
| Total Municipal Entities |  | - | - | - | - | - | - | - | - | - |
| TOTAL SALARY, ALLOWANCES \& BENEFITS |  |  |  |  |  |  |  |  |  |  |
|  |  | 158,952 | 171,909 | 185,520 | 198,295 | 200,830 | 200,830 | 232,765 | 244,192 | 260,593 |
| \% increase | 4 |  | 8.2\% | 7.9\% | 6.9\% | 1.3\% | - | 15.9\% | 4.9\% | 6.7\% |
| TOTAL MANAGERS AND STAFF | 5 | 150,986 | 162,721 | 175,762 | 187,576 | 190,111 | 190,111 | 219,852 | 230,375 | 245,810 |

## References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
2. 557 of the Systems Acl
3. If benefits in kind are provided (e.g. provision of living quarters) the full market value must be shown as the cost to the municipality
4. $B / A, C / B, D / C, E / C, F / C, G / D, H / D, I / D$
5. Must agree to the sub-total appearing on Table A1 (Employee costs)

Column Definitions:
A, B and C. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited
D. The original budget approved by council for the budget year.
E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA
F. An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.
G. The amount to be appropriated for the budget year
$H$ and $I$. The indicative projection

WC044 George - Supporting Table SA23 Salaries, allowances \& benefits (political office bearers/councillors/senior managers)

\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline \begin{tabular}{l}
Disclosure of Salaries, Allowances \& Benefits 1. \\
Rand per annum
\end{tabular} \& Ref \& \[
\begin{gathered}
\text { No. } \\
10
\end{gathered}
\] \& Salary \& Contrib.
\[
1 .
\] \& Allowances \& Performance
Bonuses \& \begin{tabular}{l}
In-kind benefits \\
2.
\end{tabular} \& Total Package

3. <br>
\hline Councillors \& 4 \& \& \& \& \& \& \& <br>
\hline Speaker \& 5 \& 1 \& 388,470 \& - \& 148,700 \& \& \& 537,170 <br>
\hline Chief Whip \& \& \& - \& - \& \& \& \& - <br>
\hline Executive Mayor \& \& 1 \& 485,580 \& - \& 181,070 \& \& \& 666,650 <br>
\hline Deputy Executive Mayor \& \& 1 \& 388,470 \& - \& 148,700 \& \& \& 537,170 <br>
\hline Executive Committee \& \& 6 \& 2,185,120 \& - \& 843,620 \& \& \& 3,028,740 <br>
\hline Total for all other councillors \& \& 40 \& 5,790,410 \& - \& 2,421,500 \& \& \& 8,211,910 <br>
\hline Total Councillors \& 9 \& 49 \& 9,238,050 \& - \& 3,743,590 \& \& \& 12,981,640 <br>

\hline \multirow[t]{17}{*}{| Senior Managers of the Municipality |
| :--- |
| Municipal Manager (MM) |
| Chief Finance Officer |
| Deputy City Manager - Governance |
| Deputy City Manager - Procurement \& Infrastructure |
| Deputy City Manager - Health, Safety \& Social Issues |
| Deputy City Manager - Corporate \& Human Resources |
| List of each offical with packages >= senior manager |} \& \multirow[t]{17}{*}{6} \& \& \& \& \& \& \& <br>

\hline \& \& 1 \& 1,088,340 \& - \& - \& 152,370 \& - \& 1,240,710 <br>
\hline \& \& 1 \& 934,130 \& - \& - \& 140,120 \& - \& 1,074,250 <br>
\hline \& \& \& \& - \& - \& \& - \& - <br>
\hline \& \& 2 \& 1,782,880 \& - \& - \& 249,600 \& - \& 2,032,480 <br>
\hline \& \& 3 \& 2,667,660 \& - \& - \& 373,470 \& - \& 3,041,130 <br>
\hline \& \& 1 \& 889,220 \& - \& - \& 124,490 \& - \& 1,013,710 <br>
\hline \& \& \& \& \& \& \& \& <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline Total Senior Managers of the Municipality \& 9 \& 8 \& 7,362,230 \& - \& - \& 1,040,050 \& - \& 8,402,280 <br>

\hline \multirow[t]{13}{*}{| A Heading for Each Entity |
| :--- |
| List each member of board by designation |} \& \multirow[t]{13}{*}{7, 8} \& \& \& \& \& \& \& <br>

\hline \& \& \& \& \& \& \& \& <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline \& \& \& \& \& \& \& \& - <br>
\hline Total for municipal entities \& 9 \& - \& - \& - \& - \& - \& - \& - <br>
\hline \& \& \& \& \& \& \& \& <br>
\hline TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION \& \& 57 \& 16,600,280 \& - \& 3,743,590 \& 1,040,050 \& - \& 21,383,920 <br>
\hline
\end{tabular}

## References

1. Pension and medical aid
2. If benefits in kind are provided (e.g. provision of living quarters) the full market value must be shown as the cost to the municipality
3. Total package must equal the total cost to the municipality
4. List each political office bearer by designation. Provide a total for all other councillors
5. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee,
mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
6. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
7. List each entity where municipality has an interest and state percentage ownership and control
8. List each senior manager reporting to the CEO of an Entity by designation
9. Must reconcile to relevant section of Table A24
10. Must reconcile to totals shown for the budget year of Table A22

WC044 George - Supporting Table SA24 Summary of personnel numbers

| Summary of Personnel Numbers | Ref <br> 1 | 2009/10 |  |  | Current Year 2010/11 |  |  | Budget Year 2011/12 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| Municipal Council and Boards of Municipal Entities |  |  |  |  |  |  |  |  |  |  |
| Councillors (Political Office Bearers plus Other Councillors) |  | 39 |  | 39 | 39 |  | 39 | 49 |  | 49 |
| Board Members of municipal entities | 3 | - |  | - | - |  | - | - |  | - |
| Municipal employees |  |  |  |  |  |  |  |  |  |  |
| Municipal Manager and Senior Managers | 2 | 8 |  | 6 | 8 |  | 7 | 8 |  | 7 |
| Other Managers |  |  |  |  |  |  |  |  |  |  |
| Professionals |  | 33 | 33 | - | 33 | 33 | - | 33 | 33 | - |
| Finance |  | 15 | 15 |  | 15 | 15 |  | 15 | 15 |  |
| (1ntermation Technology |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Electricity |  |  |  |  |  |  |  |  |  |  |
| Water |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Refuse |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Spatialtown planning |  |  |  |  |  |  |  |  |  |  |
| Information Technology |  |  |  |  |  |  |  |  |  |  |
| Roads |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Refuse |  |  |  |  |  |  |  |  |  |  |
| Other |  | 41 | 41 |  | 41 | 41 |  | 41 | 41 |  |
| Clerks (Clerical and administrative) |  | 163 | 163 |  | 163 | 163 |  | 163 | 163 |  |
| Service and sales workers |  | 114 | 114 |  | 114 | 114 |  | 114 | 114 |  |
| Skilled agricultural and fishery workers |  |  |  |  |  |  |  |  |  |  |
| Craft and related trades |  |  |  |  |  |  |  |  |  |  |
| Plant and Machine Operators |  | 69 | 69 |  | 69 | 69 |  | 69 | 69 |  |
| Elementary Occupations |  | 419 | 419 |  | 419 | 419 |  | 419 | 419 |  |
| TOTAL PERSONNEL NUMBERS |  | 1,009 | 962 | 45 | 1,009 | 962 | 46 | 1,019 | 962 | 56 |
| \% increase |  |  |  |  | - | - | 2.2\% | 1.0\% | - | 21.7\% |
| Total municipal employees headcount |  |  |  |  |  |  |  |  |  |  |
| Finance personnel headcount | 7 |  |  |  |  |  |  |  |  |  |
| Human Resources personnel headcount | 7 |  |  |  |  |  |  |  |  |  |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

| Description Ref <br> R thousand  |  | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | July | August | Sept. | October | November | December | January | February | March | April | May | June | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \\ \hline \end{array}$ |
| Revenue By Source |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property rates |  | 138,572 | 1,710 | (100) | (199) | 134 | 170 | 919 | (2) | 75 | 200 | 175 | $(2,155)$ | 139,499 | 145,711 | 154,460 |
| Property rates - penalties \& collection charges |  | 66 | 115 | 184 | 120 | 142 | 126 | 132 | 141 | 111 | 70 | 116 | 113 | 1,435 | 1,521 | 1,612 |
| Service charges - electricity revenue |  | 39,353 | 43,616 | 42,263 | 42,657 | 45,221 | 39,296 | 40,894 | 41,094 | 58,397 | 38,243 | 37,632 | $(70,186)$ | 398,479 | 472,397 | 566,360 |
| Service charges - water revenue |  | 13,617 | 6,547 | 6,946 | 7,043 | 6,291 | 6,834 | 6,277 | 9,699 | 6,967 | 6,884 | 6,428 | 11,782 | 95,316 | 98,667 | 101,327 |
| Service charges - sanitation revenue |  | 58,089 | 279 | 369 | 381 | 357 | 495 | 642 | 535 | 430 | 82 | 288 | 170 | 62,118 | 65,088 | 68,455 |
| Service charges - refuse revenue |  | 48,189 | (312) | 88 | 38 | 133 | (11) | 143 | 83 | 130 | 118 | 76 | (203) | 48,472 | 51,211 | 53,995 |
| Service charges - other |  | 0 | 0 | 0 | 5 | 0 | 1 | 1 | 1 | - | 0 | - | 0 | 10 | 10 | 11 |
| Rental of facilities and equipment |  | 109 | 754 | 94 | 72 | 112 | 108 | 112 | 88 | 105 | 110 | 80 | 55 | 1,800 | 1,870 | 1,901 |
| Interest earned - external investments |  | - | 584 | 369 | - | 976 | - | - | 1,102 | 465 | - | 1,049 | 705 | 5,250 | 6,770 | 7,300 |
| Interest earned - outstanding debtors |  | 236 | 261 | 307 | 269 | 299 | 271 | 272 | 262 | 241 | 270 | 261 | 221 | 3,170 | 3,322 | 3,320 |
| Dividends received |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines |  | 227 | 917 | 2,689 | 487 | 3,761 | 1,401 | 2,100 | 1,536 | 181 | 316 | 139 | (501) | 13,253 | 13,461 | 13,600 |
| Licences and permits |  | 172 | 173 | 146 | 191 | 115 | 175 | 162 | 285 | 152 | 211 | 207 | 196 | 2,184 | 2,285 | 2,394 |
| Agency services |  | 792 | 441 | (67) | 897 | 449 | 805 | 91 | 425 | 439 | 423 | 573 | 428 | 5,695 | 6,197 | 6,547 |
| Transfers recognised - operational |  | 29,303 | 1,199 | 936 | 814 | 1,090 | 23,828 | 1,143 | 814 | 14,200 | 1,668 | 816 | 52,638 | 128,450 | 103,916 | 119,860 |
| Other revenue |  | 803 | 1,772 | 877 | 1,912 | 682 | 895 | 994 | 807 | 1,095 | 978 | 871 | 1,512 | 13,198 | 12,632 | 12,855 |
| Gains on disposal of PPE |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributio |  | 329,529 | 58,056 | 55,100 | 54,687 | 59,763 | 74,395 | 53,882 | 56,870 | 82,986 | 49,575 | 48,711 | $(5,224)$ | 918,328 | 985,057 | 1,113,996 |
| Expenditure By Type |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Employee related costs |  | 19,686 | 22,864 | 21,847 | 21,828 | 21,691 | 21,519 | 22,149 | 24,154 | 21,502 | 21,685 | 21,513 | $(9,760)$ | 230,677 | 240,416 | 257,252 |
| Remuneration of councillors |  | 1,052 | 1,005 | 1,078 | 1,079 | 1,068 | 1,055 | 1,468 | 829 | 1,082 | 1,072 | 1,074 | 1,053 | 12,913 | 13,817 | 14,784 |
| Debt impairment |  | 781 | 606 | 583 | 1,472 | 946 | 809 | 1,504 | 2,018 | 722 | 889 | 565 | 583 | 11,476 | 10,300 | 10,500 |
| Depreciation \& asset impairment |  | 7,687 | 7,687 | 7,687 | 7,687 | 7,687 | 7,687 | 7,687 | 7,687 | 7,687 | 7,687 | 7,687 | 7,895 | 92,452 | 84,187 | 78,667 |
| Finance charges |  | 192 | 192 | 192 | 192 | 192 | 28,897 | 192 | 192 | 289 | 192 | 192 | 28,166 | 59,085 | 59,680 | 60,192 |
| Bulk purchases |  | 449 | 36,122 | 34,453 | 19,686 | 19,991 | 19,701 | 15,527 | 15,172 | 14,606 | 15,997 | 14,901 | 42,678 | 249,284 | 309,925 | 393,600 |
| Other materials |  | 12 | 13 | 160 | 24 | 13 | 13 | 10 | 23 | 10 | 9 | 11 | 53 | 352 | 361 | 368 |
| Contracted services |  | 1,173 | 2,282 | 2,157 | 5,152 | 7,782 | 6,334 | 3,054 | 4,014 | 11,975 | 4,935 | 21,595 | 10,267 | 80,719 | 50,598 | 63,779 |
| Transfers and grants |  | 5,206 | 5,530 | 5,901 | 5,948 | 5,431 | 5,515 | 5,623 | 5,430 | 5,020 | 4,703 | 5,225 | 5,662 | 65,194 | 81,552 | 86,948 |
| Other expenditure |  | 9,623 | 15,448 | 17,593 | 13,794 | 24,146 | 17,913 | 12,989 | 12,279 | 15,608 | 8,189 | 11,185 | 4,277 | 163,043 | 156,440 | 172,719 |
| Loss on disposal of PPE |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure |  | 45,861 | 91,749 | 91,651 | 76,862 | 88,947 | 109,442 | 70,202 | 71,799 | 78,501 | 65,359 | 83,949 | 90,874 | 965,196 | 1,007,277 | 1,138,809 |
| Surplus(Deficit) |  | 283,667 | $(33,693)$ | $(36,551)$ | $(22,176)$ | $(29,185)$ | $(35,047)$ | $(16,320)$ | $(14,929)$ | 4,485 | $(15,784)$ | $(35,238)$ | $(96,098)$ | $(46,867)$ | $(22,220)$ | $(24,813)$ |
| Transfers recognised - capital |  | 4,888 | 4,888 | 4,888 | 4,888 | 4,888 | 4,888 | 4,888 | 4,888 | 4,888 | 4,888 | 4,888 | 16,388 | 70,158 | 73,252 | 68,085 |
| Contributions recognised - capital |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributed assets |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers \& contributions |  | 288,556 | $(28,805)$ | $(31,663)$ | $(17,287)$ | $(24,297)$ | $(30,159)$ | $(11,432)$ | $(10,041)$ | 9,373 | $(10,895)$ | $(30,349)$ | (79,710) | 23,291 | 51,032 | 43,272 |
| Taxation |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Attributable to minorities |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of surplus/ (deficit) of associate |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus(Deficit) | 1 | 288,556 | $(28,805)$ | $(31,663)$ | $(17,287)$ | $(24,297)$ | $(30,159)$ | $(11,432)$ | $(10,041)$ | 9,373 | $(10,895)$ | $(30,349)$ | $(79,710)$ | 23,291 | 51,032 | 43,272 |

## Reference

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

## WC044 George - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| R thousand Description | Ref | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2011/12 | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{gathered} 1 \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Revenue by Vote |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vote1 - Governance |  | 2 | - | 0 | - | 18 | 2 | - | 3 | - | 0 | 1 | 0 | 26 | 26 | 26 |
| Vote2 - Office of the City Manager |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote3-Corporate \& Human Resources |  | 179 | 415 | 189 | 175 | 190 | 413 | 166 | 179 | 831 | 177 | 174 | 307 | 3,396 | 1,402 | 1,384 |
| Vote4 - Sustainable Dev. \& City Enterprises |  | 176 | 941 | 196 | 172 | 218 | 332 | 233 | 180 | 255 | 150 | 318 | 49,355 | 52,528 | 35,484 | 51,289 |
| Vote5-Health, Safety \& Social Services |  | 1,291 | 1,819 | 3,077 | 1,725 | 4,684 | 2,527 | 2,790 | 2,373 | 909 | 1,958 | 1,001 | 597 | 24,751 | 24,314 | 24,807 |
| Vote6 - Procurement \& Infrastructure |  | 165,190 | 57,099 | 55,772 | 57,308 | 58,056 | 52,701 | 54,188 | 57,521 | 72,152 | 51,658 | 50,480 | $(40,072)$ | 692,052 | 757,392 | 850,161 |
| Vote7-Treasury |  | 167,579 | 2,670 | 754 | 194 | 1,485 | 23,308 | 1,393 | 1,501 | 13,727 | 520 | 1,625 | 976 | 215,732 | 239,692 | 254,415 |
| Example 8 -Vote8 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 9 - Vote9 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote |  | 334,417 | 62,944 | 59,988 | 59,575 | 64,651 | 79,283 | 58,770 | 61,758 | 87,874 | 54,463 | 53,599 | 11,164 | 988,486 | 1,058,309 | 1,182,081 |
| Expenditure by Vote to be appropriated |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vote1-Governance |  | 4,427 | 6,372 | 7,460 | 5,562 | 6,649 | 6,974 | 6,756 | $(5,807)$ | 4,990 | 4,599 | 4,734 | $(28,224)$ | 24,492 | 25,274 | 26,812 |
| Vote2 - Office of the City Manager |  | 223 | 704 | 842 | 1,433 | 1,501 | 1,967 | 571 | 487 | 574 | 1,107 | 824 | 1,191 | 11,423 | 12,355 | 13,498 |
| Vote3-Corporate \& Human Resources |  | 3,174 | 4,610 | 4,647 | 3,330 | 3,748 | 5,380 | 2,990 | 2,513 | 5,363 | 1,176 | 3,488 | 5,487 | 45,906 | 44,019 | 47,381 |
| Vote4 - Sustainable Dev. \& City Enterrrises |  | 2,805 | 3,704 | 2,443 | 5,439 | 9,600 | 5,638 | 3,855 | 11,534 | 12,798 | 6,832 | 23,394 | $(3,613)$ | 84,430 | 53,569 | 66,160 |
| Vote5 - Health, Safety \& Social Services |  | 4,810 | 6,355 | 6,217 | 6,351 | 5,853 | 8,356 | 5,643 | 6,840 | 6,353 | 5,797 | 5,704 | 8,170 | 76,450 | 77,773 | 81,766 |
| Vote6 - Procurement \& Infrastructure |  | 22,052 | 60,266 | 59,958 | 45,260 | 49,932 | 67,921 | 41,177 | 43,936 | 39,175 | 37,422 | 37,369 | 93,605 | 598,073 | 651,461 | 746,825 |
| Vote7-Treasury |  | 8,370 | 9,738 | 10,086 | 9,486 | 11,665 | 13,205 | 9,211 | 12,295 | 9,248 | 8,425 | 8,436 | 14,258 | 124,422 | 142,825 | 156,367 |
| Example 8 -Vote8 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 9 - Vote9 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote |  | 45,861 | 91,749 | 91,651 | 76,862 | 88,947 | 109,442 | 70,202 | 71,799 | 78,501 | 65,359 | 83,949 | 90,874 | 965,196 | 1,007,277 | 1,138,809 |
| Surplus/(Deficit) before assoc. |  | 288,556 | $(28,805)$ | $(31,663)$ | $(17,287)$ | $(24,297)$ | $(30,159)$ | $(11,432)$ | $(10,041)$ | 9,373 | $(10,895)$ | $(30,349)$ | $(79,710)$ | 23,291 | 51,032 | 43,272 |
| Taxation |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Attributable to minorities |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of surplus/ (deficit) of associate |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus([Deficit) | 1 | 288,556 | $(28,805)$ | $(31,663)$ | $(17,287)$ | $(24,297)$ | $(30,159)$ | $(11,432)$ | $(10,041)$ | 9,373 | $(10,895)$ | $(30,349)$ | (79,710) | 23,291 | 51,032 | 43,272 |

## References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

WC044 George - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

| R thousand ${ }^{\text {Description }}$ | Ref | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2011/12 | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Revenue - Standard |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 167,570 | 3,323 | 755 | 185 | 1,499 | 23,530 | 1,393 | 1,458 | 13,721 | 543 | 1,593 | 1,066 | 216,634 | 240,537 | 255,219 |
| Executive and council |  | 2 | - | 0 | - | 18 | 2 | - | 3 | - | 0 | 1 | 0 | 26 | 26 | 26 |
| Budget and treasury office |  | 167,457 | 2,565 | 665 | 103 | 1,380 | 23,222 | 1,284 | 1,360 | 13,631 | 430 | 1,504 | 869 | 214,472 | 238,412 | 253,115 |
| Corporate services |  | 110 | 757 | 90 | 81 | 100 | 306 | 109 | 95 | 90 | 112 | 88 | 197 | 2,136 | 2,100 | 2,078 |
| Community and public safety |  | 449 | 1,549 | 3,116 | 722 | 4,230 | 1,850 | 2,780 | 1,799 | 1,065 | 1,416 | 338 | 48,829 | 68,144 | 49,085 | 64,936 |
| Community and social services |  | 119 | 364 | 139 | 120 | 146 | 339 | 91 | 115 | 771 | 146 | 120 | 148 | 2,617 | 784 | 836 |
| Sport and recreation |  | 1 | 285 | 225 | 45 | 277 | 26 | 487 | 5 | 7 | 870 | 1 | 322 | 2,552 | 2,539 | 2,392 |
| Public safety |  | 200 | 783 | 2,656 | 459 | 3,695 | 1,391 | 2,085 | 1,529 | 182 | 303 | 87 | (515) | 12,855 | 13,008 | 13,141 |
| Housing |  | 129 | 116 | 97 | 99 | 112 | 93 | 117 | 150 | 104 | 98 | 129 | 48,874 | 50,120 | 32,754 | 48,567 |
| Health |  | - | - | - | - | - | - | - | - | - | - | - | - | , |  | - |
| Economic and environmental services |  | 1,872 | 1,635 | 1,029 | 2,045 | 1,533 | 1,848 | 1,084 | 1,639 | 1,652 | 1,501 | 1,846 | 5,588 | 23,271 | 23,939 | 13,869 |
| Planning and development |  | 145 | 260 | 186 | 172 | 203 | 121 | 199 | 169 | 246 | 117 | 310 | 615 | 2,743 | 2,993 | 2,993 |
| Road transport |  | 1,727 | 1,376 | 842 | 1,874 | 1,330 | 1,727 | 885 | 1,469 | 1,405 | 1,384 | 1,536 | 4,973 | 20,527 | 20,945 | 10,875 |
| Environmental protection |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 |
| Trading services |  | 164,526 | 56,437 | 55,086 | 56,620 | 57,387 | 52,052 | 53,512 | 56,860 | 71,436 | 51,003 | 49,822 | $(4,320)$ | 680,421 | 744,731 | 848,039 |
| Electricity |  | 40,488 | 44,819 | 43,428 | 44,136 | 46,423 | 40,628 | 42,096 | 42,284 | 59,563 | 39,490 | 38,846 | $(68,949)$ | 413,253 | 476,449 | 571,364 |
| Water |  | 15,729 | 9,210 | 9,094 | 9,665 | 8,405 | 8,933 | 8,566 | 11,795 | 9,184 | 9,192 | 8,476 | 22,523 | 130,772 | 133,648 | 113,050 |
| Waste water management |  | 60,002 | 2,579 | 2,348 | 2,661 | 2,308 | 2,386 | 2,560 | 2,592 | 2,433 | 2,072 | 2,306 | 2,185 | 86,431 | 82,789 | 109,126 |
| Waste management |  | 48,306 | (171) | 215 | 159 | 250 | 105 | 290 | 189 | 256 | 249 | 194 | (78) | 49,965 | 51,846 | 54,500 |
| Other |  | - | 1 | 2 | 3 | 2 | 4 | 2 | 2 | - | - | - | 0 | 15 | 17 | 19 |
| Total Revenue - Standard |  | 334,417 | $\cdots 2,944$ | 59,988 | 59,575 | 64,651 | 79,283 | 58,770 | 61,758 | 87,874 | 54,463 | 53,599 | 11,164 | 988,486 | 1,058,309 | 1,182,081 |
| Expenditure - Standard |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 15,941 | 21,096 | 22,940 | 19,474 | 24,561 | 25,294 | 19,249 | 7,535 | 18,235 | 17,375 | 18,883 | $(11,805)$ | 198,777 | 218,273 | 236,269 |
| Executive and council |  | 4,522 | 6,682 | 7,643 | 5,795 | 6,846 | 7,161 | 6,958 | $(5,575)$ | 5,198 | 4,815 | 4,942 | (27,776) | 27,211 | 28,134 | 29,828 |
| Budget and treasury office |  | 8,089 | 9,701 | 10,210 | 9,482 | 12,087 | 14,183 | 9,102 | 10,514 | 8,826 | 8,996 | 9,054 | 14,655 | 124,901 | 145,160 | 158,780 |
| Corporate services |  | 3,330 | 4,712 | 5,087 | 4,196 | 5,628 | 3,949 | 3,189 | 2,597 | 4,211 | 3,564 | 4,887 | 1,316 | 46,665 | 44,979 | 47,660 |
| Community and public safety |  | 6,700 | 8,515 | 7,267 | 10,426 | 12,429 | 14,493 | 7,780 | 18,565 | 19,194 | 9,274 | 26,153 | 7,069 | 147,865 | 116,926 | 132,560 |
| Community and social services |  | 1,011 | 1,260 | 1,215 | 1,205 | 1,211 | 2,950 | 1,177 | 1,314 | 3,029 | (707) | 1,340 | 3,176 | 18,181 | 17,655 | 18,381 |
| Sport and recreation |  | 887 | 1,292 | 1,557 | 1,376 | 1,032 | 2,973 | 1,223 | 1,631 | 1,701 | 1,243 | 1,266 | 2,363 | 18,545 | 18,643 | 19,340 |
| Public safety |  | 2,682 | 3,457 | 3,308 | 3,378 | 3,361 | 3,844 | 3,139 | 3,493 | 3,087 | 2,946 | 2,886 | 3,902 | 39,481 | 40,855 | 42,875 |
| Housing |  | 1,675 | 2,068 | 815 | 3,914 | 6,386 | 4,170 | 1,981 | 11,595 | 10,972 | 5,258 | 20,134 | $(3,116)$ | 65,851 | 33,479 | 45,111 |
| Health |  | 445 | 438 | 372 | 554 | 439 | 555 | 260 | 533 | 404 | 535 | 527 | 745 | 5,807 | 6,295 | 6,852 |
| Economic and environmental services |  | 7,388 | 10,932 | 8,212 | 8,251 | 10,115 | 17,501 | 8,887 | 10,368 | 7,315 | 6,233 | 7,006 | 16,082 | 118,290 | 111,726 | 114,475 |
| Planning and development |  | 991 | 1,478 | 1,261 | 1,349 | 1,499 | 1,457 | 1,674 | 1,338 | 1,640 | 1,213 | 1,283 | 1,795 | 16,977 | 17,064 | 18,263 |
| Road transport |  | 6,265 | 9,053 | 6,675 | 6,639 | 8,331 | 15,777 | 6,944 | 8,633 | 5,397 | 4,723 | 5,455 | 13,937 | 97,829 | 90,992 | 92,350 |
| Environmental protection |  | 133 | 400 | 277 | 264 | 285 | 266 | 269 | 397 | 279 | 296 | 268 | 350 | 3,484 | 3,670 | 3,863 |
| Trading services |  | 15,683 | 50,986 | 53,040 | 38,488 | 41,413 | 51,989 | 34,090 | 35,126 | 33,537 | 32,231 | 31,696 | 79,314 | 497,593 | 557,521 | 652,485 |
| Electricity |  | 4,319 | 40,824 | 39,645 | 25,570 | 27,467 | 32,301 | 20,862 | 20,969 | 20,484 | 20,662 | 20,180 | 56,648 | 329,930 | 391,817 | 478,883 |
| Water |  | 4,470 | 4,886 | 6,059 | 5,791 | 6,553 | 9,762 | 5,003 | 6,304 | 6,584 | 5,631 | 5,692 | 12,005 | 78,741 | 76,836 | 79,949 |
| Waste water management |  | 4,576 | 2,605 | 4,378 | 3,983 | 4,043 | 6,900 | 4,262 | 4,567 | 3,837 | 3,348 | 3,529 | 7,217 | 53,244 | 53,266 | 56,168 |
| Waste management |  | 2,319 | 2,672 | 2,958 | 3,144 | 3,351 | 3,026 | 3,963 | 3,285 | 2,632 | 2,590 | 2,294 | 3,443 | 35,677 | 35,603 | 37,485 |
| Other |  | 148 | 220 | 193 | 224 | 429 | 166 | 196 | 205 | 220 | 245 | 211 | 214 | 2,671 | 2,831 | 3,020 |
| Total Expenditure - Standard |  | 45,861 | 91,749 | 91,651 | 76,862 | 88,947 | 109,442 | 70,202 | 71,799 | 78,501 | 65,359 | 83,949 | 90,874 | 965,196 | 1,007,277 | 1,138,809 |
| Surplus/(Deficiti) before assoc. |  | 288,556 | $(28,805)$ | $(31,663)$ | $(17,287)$ | $(24,297)$ | $(30,159)$ | (11,432) | $(10,041)$ | 9,373 | $(10,895)$ | $(30,349)$ | (79,710) | 23,291 | 51,032 | 43,272 |
| Share of surplus/ (deficit) of associate |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | 1 | 288,566 | $(28,805)$ | $(31,663)$ | $(17,287)$ | $(24,297)$ | $(30,159)$ | (11,432) | $(10,041)$ | 9,373 | $(10,895)$ | $(30,349)$ | (79,710) | 23,291 | 51,032 | 43,272 |
| References |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| R thousand Description | Ref | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ \hline 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Multi-year expenditure to be appropriated | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vote1 - Governance |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote2 - Office of the City Manager |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote3-Corporate \& Human Resources |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote4 - Sustainable Dev. \& City Enterprises |  | - | - | - | - | - | - | - | - | - | - | - | - | - | 11,700 | 12,000 |
| Vote5-Health, Safety \& Social Services |  | - | - | - | - | 338 | 338 | 338 | 488 | 488 | 488 | 638 | 488 | 3,600 | 20 | 70 |
| Vote6 - Procurement \& Infrastructure |  | - | 3,100 | 24,300 | 4,900 | 14,700 | 8,700 | 6,600 | 14,300 | 14,250 | 12,999 | 10,716 | 6,132 | 120,697 | 108,760 | 84,995 |
| Vote7-Treasury |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 8-Vote8 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 9-Vote9 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total | 2 | - | 3,100 | 24,300 | 4,900 | 15,038 | 9,038 | 6,938 | 14,788 | 14,738 | 13,487 | 11,353 | 6,620 | 124,297 | 120,480 | 97,065 |
| Single-year expenditure to be appropriated |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vote1-Governance |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote2 - Office of the City Manager |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote3 - Corporate \& Human Resources |  | 50 | - | 29 | 231 | 231 | 260 | 231 | 231 | 260 | 601 | 681 | 29 | 2,834 | 440 | 370 |
| Vote4-Sustainable Dev. \& City Enterprises |  | 200 | 250 | 525 | 427 | 200 | 65 | - | - | 65 | - | - | 888 | 2,620 | 4,058 | 10,018 |
| Vote5 - Health, Safety \& Social Services |  | - | - | 380 | 300 | 300 | - | - | - | - | - | - | - | 980 | 702 | 1,477 |
| Vote6 - Procurement \& Infrastructure |  | - | 183 | 426 | 1,493 | 2,962 | 2,835 | 1,360 | 3,515 | 4,562 | 5,925 | 5,640 | 3,000 | 31,901 | 45,805 | 50,435 |
| Vote7-Treasury |  | - | - | 15 | - | 200 | - | 15 | - | 30 | 20 | - | - | 280 | 200 | - |
| Example 8-Vote8 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 9-Vote9 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital single-year expenditure sub-total | 2 | 250 | 433 | 1,375 | 2,451 | 3,893 | 3,160 | 1,606 | 3,746 | 4,917 | 6,546 | 6,321 | 3,917 | 38,615 | 51,205 | 62,300 |
| Total Capital Expenditure | 2 | 250 | 3,533 | 25,675 | 7,351 | 18,931 | 12,197 | 8,544 | 18,534 | 19,654 | 20,033 | 17,675 | 10,536 | 162,912 | 171,685 | 159,365 |

## References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

## WC044 George - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

| R thousand Description | Ref | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Capital Expenditure - Standard | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 50 | - | 15 | 800 | 700 | - | 15 | - | 30 | 20 | - | - | 1,630 | 1,000 | 40 |
| Executive and council |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Budget and treasury office |  | - | - | 15 | - | 200 | - | 15 | - | 30 | 20 | - | - | 280 | 200 | - |
| Corporate services |  | 50 | - | - | 800 | 500 | - | - | - | - | - | - | - | 1,350 | 800 | 40 |
| Community and public safety |  | 200 | 250 | 634 | 658 | 769 | 662 | 569 | 719 | 812 | 1,089 | 1,319 | 1,404 | 9,084 | 16,610 | 23,785 |
| Community and social services |  | - | - | 94 | 231 | 431 | 325 | 231 | 231 | 325 | 601 | 681 | 94 | 3,244 | 3,018 | 4,188 |
| Sport and recreation |  | - | - | - | - | 338 | 338 | 338 | 488 | 488 | 488 | 638 | 488 | 3,600 | 408 | 1,090 |
| Public safety |  | - | - | 80 | - | - | - | - | - | - | - | - | - | 80 | 134 | 447 |
| Housing |  | 200 | 250 | 460 | 427 | - | - | - | - | - | - | - | 823 | 2,160 | 13,050 | 18,060 |
| Health |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Economic and environmental services |  | - | - | 300 | 300 | 1,400 | 1,600 | 1,100 | 2,100 | 2,100 | 3,500 | 3,200 | 1,250 | 16,850 | 25,252 | 15,650 |
| Planning and development |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 100 |
| Road transport |  | - | - | 300 | 300 | 1,400 | 1,600 | 1,100 | 2,100 | 2,100 | 3,500 | 3,200 | 1,250 | 16,850 | 25,242 | 15,540 |
| Environmental protection |  | - | - | - | - | - | - | - | - | - | - | - | - | - | 10 | 10 |
| Trading services |  | - | 3,283 | 24,726 | 5,593 | 16,062 | 9,935 | 6,860 | 15,715 | 16,712 | 15,424 | 13,156 | 7,882 | 135,348 | 128,823 | 119,890 |
| Electricity |  | - | 1,248 | 22,291 | 2,658 | 9,427 | 2,300 | 5,925 | 3,730 | 2,106 | 2,459 | 475 | 4,750 | 57,369 | 29,935 | 36,545 |
| Water |  | - | 2,020 | 2,020 | 2,520 | 5,020 | 5,020 | 520 | 6,520 | 7,010 | 5,000 | 4,666 | 500 | 40,816 | 41,536 | 30,945 |
| Waste water management |  | - | 15 | 415 | 415 | 1,615 | 2,615 | 415 | 5,265 | 7,396 | 7,765 | 7,615 | 2,632 | 36,163 | 51,553 | 47,300 |
| Waste management |  | - | - | - | - | - | - | - | 200 | 200 | 200 | 400 | - | 1,000 | 5,800 | 5,100 |
| Other |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Standard | 2 | 250 | 3,533 | 25,675 | 7,351 | 18,931 | 12,197 | 8,544 | 18,534 | 19,654 | 20,033 | 17,675 | 10,536 | 162,912 | 171,685 | 159,365 |

## References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

WC044 George - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2011/12 | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{gathered} 1 \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Cash Receipts By Source |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 5,379 | 14,792 | 18,827 | 6,724 | 8,069 | 10,758 | 5,379 | 5,379 | 13,448 | 5,379 | 18,827 | 21,516 | 134,477 | 140,465 | 148,899 |
| Property rates - penalties \& collection charges | 43 | 72 | 115 | 72 | 86 | 136 | 93 | 86 | 136 | 172 | 201 | 222 | 1,435 | 1,521 | 1,612 |
| Service charges - electricity revenue | 11,524 | 15,365 | 19,207 | 15,365 | 17,286 | 16,518 | 16,518 | 15,749 | 18,054 | 19,207 | 19,591 | 199,750 | 384,134 | 455,391 | 545,971 |
| Service charges - water revenue | 4,594 | 5,513 | 6,891 | 5,054 | 5,513 | 5,054 | 8,729 | 7,351 | 9,188 | 9,188 | 9,188 | 15,620 | 91,885 | 95,115 | 97,679 |
| Service charges - sanitation revenue | 2,156 | 5,629 | 5,210 | 2,994 | 4,791 | 4,791 | 7,186 | 4,791 | 4,791 | 4,791 | 4,850 | 7,904 | 59,882 | 62,745 | 65,991 |
| Service charges - refuse revenue | 1,402 | 3,738 | 6,542 | 2,804 | 2,804 | 3,738 | 4,673 | 3,738 | 4,439 | 3,738 | 4,439 | 4,673 | 46,727 | 49,367 | 52,051 |
| Service charges - other | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 10 | 10 | 11 |
| Rental of facilities and equipment | 360 | 144 | 90 | 144 | 162 | 180 | 90 | 144 | 90 | 108 | 144 | 144 | 1,800 | 1,870 | 1,901 |
| Interest earned - external investments | 420 | 420 | 473 | 420 | 420 | 473 | 420 | 420 | 473 | 420 | 420 | 473 | 5,250 | 6,770 | 7,300 |
| Interest earned - outstanding debtors | 244 | 244 | 275 | 244 | 244 | 275 | 244 | 244 | 275 | 244 | 244 | 275 | 3,056 | 3,202 | 3,201 |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines | 398 | 795 | 1,988 | 1,060 | 1,988 | 795 | 1,060 | 928 | 1,060 | 1,060 | 1,060 | 1,060 | 13,253 | 13,461 | 13,600 |
| Licences and permits | 175 | 175 | 197 | 175 | 197 | 175 | 175 | 197 | 175 | 197 | 175 | 175 | 2,184 | 2,285 | 2,394 |
| Agency services | 456 | 513 | 456 | 456 | 456 | 513 | 456 | 456 | 513 | 456 | 456 | 513 | 5,695 | 6,197 | 6,547 |
| Transfer receipts - operational | 19,267 | 7,707 | 3,853 | 2,569 | 5,138 | 15,414 | 2,569 | 2,569 | 17,983 | 15,414 | 15,414 | 20,552 | 128,450 | 103,916 | 119,860 |
| Other revenue | 1,056 | 1,056 | 1,056 | 1,056 | 1,056 | 1,056 | 1,056 | 1,056 | 1,056 | 1,056 | 1,056 | 1,584 | 13,198 | 12,632 | 12,855 |
| Cash Receipts by Source | 47,474 | 56,164 | 65,179 | 39,137 | 48,209 | 59,875 | 48,648 | 43,108 | 71,681 | 61,431 | 76,066 | 274,461 | 891,434 | 954,947 | 1,079,871 |
| Other Cash Flows by Source |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfer receipts - capital | 7,016 | 6,665 | 2,806 | 2,105 | 6,314 | 8,419 | 5,613 | 8,419 | 10,524 | 2,806 | 5,262 | 4,209 | 70,158 | 73,252 | 68,085 |
| Contributions recognised - capital \& Contributed assets | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds on disposal of PPE | 100 | - | - | 3,450 | 50 | 150 | 100 | 150 | 150 | 50 | 150 | 650 | 5,000 | 25,000 | 25,000 |
| Short term loans | - | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Borrowing long term/refinancing | - | - | - | - | - | 40,000 | - | - | - | - | - | - | 40,000 | 40,000 | 40,000 |
| Increase (decrease) in consumer deposits | (32) | (99) | 127 | (139) | 75 | 168 | 270 | (12) | 92 | 81 | 58 | 310 | 899 | 953 | 1,010 |
| Decrease (Increase) in non-current debtors | - | - | - | - | - | - | - | - |  | - | - | - | - | - | - |
| Decrease (increase) other non-current receivables | (51) | (653) | $(1,417)$ | 726 | $(3,442)$ | (356) | 563 | $(1,468)$ | 1,351 | 486 | 410 | 4,362 | 511 | 435 | 359 |
| Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Receipts by Source | 54,507 | 62,077 | 66,696 | 45,279 | 51,207 | 108,256 | 55,193 | 50,198 | 83,798 | 64,854 | 81,946 | 283,993 | 1,008,002 | 1,094,586 | 1,214,324 |
| Cash Payments by Type |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Employee related costs | 17,744 | 17,744 | 17,744 | 17,744 | 35,489 | 17,744 | 17,744 | 17,744 | 17,744 | 17,744 | 17,744 | 17,744 | 230,677 | 240,416 | 257,252 |
| Remuneration of councillors | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 12,913 | 13,817 | 14,784 |
| Collection costs | - | 550 | 498 | 1,100 | 390 | 418 | 451 | 528 | 616 | 276 | 503 | 171 | 5,500 | 5,800 | 6,500 |
| Interest paid | - | - | 194 | - | - | 29,361 | - | - | - | 168 | - | 29,361 | 59,085 | 59,680 | 60,192 |
| Bulk purchases - Electricity | 25 | 24,928 | 24,156 | 24,928 | 13,711 | 13,461 | 13,461 | 13,212 | 22,934 | 24,928 | 24,928 | 48,610 | 249,284 | 309,925 | 393,600 |
| Bulk purchases - Water \& Sewer | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other materials | 5 | 8 | 95 | 11 | 11 | 12 | 39 | 12 | 11 | 25 | 53 | 70 | 352 | 361 | 368 |
| Contracted services | 3,592 | 2,914 | 3,479 | 8,314 | 9,202 | 9,121 | 4,867 | 8,314 | 10,736 | 6,727 | 6,727 | 6,727 | 80,719 | 50,598 | 63,779 |
| Grants and subsidies paid - other municipalities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Grants and subsidies paid - other | 4,238 | 4,238 | 4,564 | 5,216 | 5,216 | 10,757 | 4,890 | 4,564 | 4,564 | 5,216 | 5,867 | 5,867 | 65,194 | 81,552 | 86,948 |
| General expenses | 7,067 | 9,423 | 10,208 | 13,349 | 13,349 | 14,919 | 12,563 | 11,778 | 15,704 | 10,993 | 14,134 | 23,556 | 157,043 | 150,140 | 165,719 |
| Cash Payments by Type | 33,747 | 60,881 | 62,014 | 71,738 | 78,443 | 96,871 | 55,092 | 57,228 | 73,385 | 67,152 | 71,033 | 133,184 | 860,768 | 912,290 | 1,049,142 |
| Other Cash Flows/Payments by Type |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital assets | 9,775 | 9,775 | 19,549 | 9,775 | 9,775 | 13,033 | 9,775 | 13,033 | 19,549 | 9,775 | 19,549 | 19,549 | 162,912 | 171,685 | 159,365 |
| Repayment of borrowing |  |  | 439 |  |  | 14,958 |  |  |  | 465 |  | 14,958 | 30,819 | 34,688 | 38,619 |
| Other Cash Flows/Payments | - | - | - | - | - | - | - | - | - | - | - | - | - |  |  |
| Total Cash Payments by Type | 43,522 | 70,656 | 82,002 | 81,513 | 88,218 | 124,861 | 64,867 | 70,261 | 92,935 | 77,392 | 90,582 | 167,691 | 1,054,498 | 1,118,663 | 1,247,126 |
| NET INCREASE/(DECREASE) IN CASH HELD | 10,985 | $(8,578)$ | $(15,306)$ | $(36,234)$ | $(37,011)$ | $(16,606)$ | (9,674) | $(20,063)$ | $(9,137)$ | $(12,538)$ | $(8,636)$ | 116,303 | $(46,496)$ | $(24,077)$ | $(32,802)$ |
| Cash/cash equivalents at the month/year begin: | 202,492 | 213,477 | 204,899 | 189,593 | 153,359 | 116,348 | 99,742 | 90,068 | 70,005 | 60,868 | 48,329 | 39,693 | 202,492 | 155,996 | 131,919 |
| Cash/cash equivalents at the month/year end: | 213,477 | 204,899 | 189,593 | 153,359 | 116,348 | 99,742 | 90,068 | 70,005 | 60,868 | 48,329 | 39,693 | 155,996 | 155,996 | 131,919 | 99,117 |

WC044 George - NOT REQUIRED - municipality does not have entities


WC044 George - Supporting Table SA32 List of external mechanisms


References

1. Total agreement period from commencement until end
2. Annual value

WC044 George - Supporting Table SA33 Contracts having future budgetary implications

| Description | Ref | Preceding Years | Current Year 2010/11 | 2011/12 Medi | m Term Revenue Framework | \& Expenditure | Forecast 2014/15 | Forecast 2015/16 | Forecast 2016/17 | $\begin{gathered} \text { Forecast } \\ 2017118 \end{gathered}$ | Forecast 2018/19 | $\begin{aligned} & \text { Forecast } \\ & 2019 / 20 \end{aligned}$ | Forecast <br> $2020 \mid 21$ | Total Contract Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousand | 1,3 | Total | Original Budget | Budget Year 2011/12 | $\begin{gathered} \text { Budget Year +1 } \\ 2012 / 13 \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate |
| Parent Municipality: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue Obligation By Contract | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contract 1 <br> Contract 2 <br> Contract 3 etc |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Total Operating Revenue Implication |  | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Expenditure Obligation By Contract | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contract 1 |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Contract 2 |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Contract 3 etc |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Total Operating Expenditure Implication |  | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Expenditure Obligation By Contract | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contract 1 |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Contract 2 |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Contract 3 etc |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Total Capital Expenditure Implication |  | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Parent Expenditure Implication |  | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Entities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue Obligation By Contract | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contract 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contract 2 |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Contract 3 etc |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Operating Revenue Implication |  | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Expenditure Obligation By Contract | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contract 1 |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Contract 2 |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Contract 3 etc |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Total Operating Expenditure Implication |  | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Expenditure Obligation By Contract | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contract 1 |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Contract 2 |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Contract 3 etc |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| Total Capital Expenditure Implication |  | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Entity Expenditure Implication |  | - | - | - | - | - | - | - | - | - | - | - | - | - |

## References

1. Total implication for all preceding years to be summed and total stated in 'Preceding Years' column
2. List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)

WC044 George - Supporting Table SA34a Capital expenditure on new assets by asset class

| R thousand Description | Ref <br> 1 | $2007 / 8$ <br> Audited <br> Outcome | 200819 <br> Audited <br> Outcome | $\begin{gathered} \text { 2009/10 } \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | Current Year $2010 / 11$ |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original <br> Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \hline \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \\ \hline \end{array}$ |
| Capital expenditure on new assets by Asset Class/Sub-class |  |  |  |  |  |  |  |  |  |  |
| Infrastructure |  | 187,586 | 250,749 | 181,498 | 133,612 | 127,847 | 127,847 | 104,946 | 102,985 | 75,545 |
| Infrastructure - Road transport |  | 82,614 | 114,599 | 45,176 | 22,950 | 13,909 | 13,909 | 6,050 | 20,172 | 7,450 |
| Roads, Pavements \& Bridges |  | 74,186 | 98,920 | 23,419 | 22,050 | 13,568 | 13,568 | 5,050 | 20,172 | 7,450 |
| Storm water |  | 8,428 | 15,679 | 21,757 | 900 | 341 | 341 | 1,000 | - | - |
| Infrastructure - Electricity |  | 17,585 | 42,788 | 46,558 | 54,312 | 56,670 | 56,670 | 55,799 | 21,075 | 27,000 |
| Generation |  | - | - | - | - | - | - | - | - | - |
| Transmission \& Reticulation |  | 15,842 | 40,334 | 44,521 | 53,800 | 56,158 | 56,158 | 55,349 | 20,875 | 27,000 |
| Street Lighting |  | 1,743 | 2,453 | 2,037 | 512 | 512 | 512 | 450 | 200 | - |
| Infrastructure - Water |  | 49,535 | 54,686 | 76,863 | 40,950 | 41,179 | 41,179 | 21,166 | 33,786 | 25,895 |
| Dams \& Reservoirs |  | 699 | 986 | 3,742 | - | - | - | - | 1,000 | 10,800 |
| Water purification |  | - | - | - | - | - | - | - | - | - |
| Reticulation |  | 48,836 | 53,700 | 73,121 | 40,950 | 41,179 | 41,179 | 21,166 | 32,786 | 15,095 |
| Infrastructure - Sanitation |  | 41,449 | 37,556 | 12,770 | 13,650 | 14,339 | 14,339 | 15,781 | 27,453 | 14,700 |
| Reticulation |  | 41,449 | 62,711 | 7,597 | 6,650 | 5,592 | 5,592 | 14,781 | 14,453 | 11,700 |
| Sewerage purification |  | - | $(25,155)$ | 5,172 | 7,000 | 8,747 | 8,747 | 1,000 | 13,000 | 3,000 |
| Infrastructure - Other |  | $(3,597)$ | 1,119 | 131 | 1,750 | 1,750 | 1,750 | 6,150 | 500 | 500 |
| Waste Management |  | - | - | - | - | - | - | - | - | - |
| Transportation | 2 | 597 | 1,119 | 131 | - | - | - | 6,000 | - | - |
| Gas |  | 2,440 | - | - | 1,750 | 1,750 | 1,750 | 150 | 500 | 500 |
| Other | 3 | $(6,634)$ | (0) | (0) | - | - | - | - | - | - |
| Community |  | 26,649 | 20,280 | 15,934 | 28,413 | 11,037 | 11,037 | 24,410 | 13,160 | 19,785 |
| Parks \& gardens |  | 592 | (0) | - | - | - | - | - | - | - |
| Sportsfields \& stadia |  | 2,383 | 3,483 | 9,700 | 200 | 475 | 475 | 900 | 20 | 370 |
| Swimming pools |  | - | - | - | - | - | - | - | - | - |
| Community halls |  | 1,803 | 655 | 506 | 5,700 | 1,290 | 1,290 | 1,850 | 2,200 | 2,400 |
| Libraries |  | 68 | - | - | 240 | 200 | 200 | - | - | - |
| Recreational facilities |  | 709 | 708 | - | 5,500 | 527 | 527 | 17,500 | - | - |
| Fire, safety \& emergency |  | 338 | - | - | - | - | - | - | - | - |
| Security and policing |  | 1,577 | 2,500 | 2,224 | 2,923 | 1,493 | 1,493 | 1,440 | 340 | 1,165 |
| Buses | 7 | - | - | - | - | - | - | - | - | - |
| Clinics |  | - | - | - | - | - | - | - | - | - |
| Museums \& Art Galleries |  | - | - | - | - | - | - | - | - | - |
| Cemeteries |  | - | (0) | - | - | - | - | - | - | - |
| Social rental housing | 8 | 6,634 | 5,397 | 485 | 3,000 | 3,035 | 3,035 | - | 10,500 | 15,500 |
| Other |  | 12,546 | 7,536 | 3,019 | 10,850 | 4,017 | 4,017 | 2,720 | 100 | 350 |
| Heritage assets |  | - | - | - | - | - | - | - | - | - |
| Buildings |  | - | - | - | - | - | - | - | - | - |
| Other | 9 | - | - | - | - | - | - | - | - | - |
| Investment properties |  | - | - | - | - | - | - | - | - | - |
| Housing development |  | - | - | - | - | - | - | - | - | - |
| Other |  | - | - | - | - | - | - | - | - | - |
| Other assets |  | 29,516 | 20,918 | 15,282 | 9,027 | 6,842 | 6,842 | 4,025 | 15,590 | 11,125 |
| General vehicles |  | 11,009 | 7,157 | 48 | 1,800 | 1,800 | 1,800 | 1,800 | 700 | 200 |
| Specialised vehicles | 10 | 338 | 1,526 | - | - | - | - | - | - | 50 |
| Plant \& equipment |  | 4,368 | 7,477 | 13,649 | 5,687 | 3,907 | 3,907 | 1,560 | 7,936 | 5,005 |
| Computers - hardware/equipment |  | 1,770 | 913 | 484 | 250 | 170 | 170 | 360 | 594 | 180 |
| Furniture and other office equipment |  | 2,795 | 2,012 | 21 | 1,240 | 915 | 915 | 305 | 360 | 480 |
| Abattoirs |  | - | - | - | - | - | - | - | - | - |
| Markets |  | - | 52 | - | - | - | - | - | - | - |
| Civic Land and Buildings |  | 2,190 | 465 | 174 | - | - | - | - | 2,500 | 2,510 |
| Other Buildings |  | 4,009 | $(201,231)$ | 906 | - | - | - | - | - | - |
| Other Land |  | - | 201,608 | - | - | - | - | - | - | - |
| Surplus Assets - (Investment or Inventory) |  | - | - | - | - | - | - | - | - | - |
| Other |  | 3,036 | 938 | - | 50 | 50 | 50 | - | 3,500 | 2,700 |
| Agricultural assets |  | - | - | - | - | - | - | - | - | - |
| List sub-class |  | - | - | - | - | - | - | - | - | - |
| Biological assets |  | - | - | - | - | - | - | - | - | - |
| List sub-class |  | - | - | - | - | - | - | - | - | - |
| Intangibles |  | 1,191 | 90 | - | 189 | 889 | 889 | 1,130 | 10 | 10 |
| Computers - software \& programming |  | 64 | 106 | - | 189 | 889 | 889 | 1,130 | 10 | 10 |
| Town planning |  | - | (15) | - | - | - | - | - | - | - |
| Valuation roll |  | 1,127 | - | - | - | - | - | - | - | - |
| Total Capital Expenditure on new assets | 1 | 244,942 | 292,037 | 212,714 | 171,241 | 146,615 | 146,615 | 134,511 | 131,745 | 106,465 |


| Specialised vehicles | 338 | 1,526 | - | - | - | - | - | - | 50 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Refuse | - | 928 | - | - | - | - | - | - | - |
| Fire | 338 | 399 | - | - | - | - | - | - | 50 |
| Conservancy | - | 196 | - | - | - | - | - | - | - |
| Ambulances | - | 2 | - | - | - | - | - | - | - |

References

1. Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant \& equipment used by the service generated by that infrastructure
6. Donated/contributed \& leased assets to be included within the respective sub-class

WC044 George - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

| R thousand Description | Ref <br> 1 | $2007 / 8$ <br> Audited <br> Outcome | 2008/9 <br> Audited <br> Outcome | 2009/10 <br> Audited Outcome | Current Year 20101 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget |
| Capital expenditure on renewal of existing assets by Asset Class/Sub-class |  |  |  |  |  |  |
| Infrastructure |  | 2,587 | $(11,722)$ | 26,242 | 2,400 | 2,200 |
| Infrastructure - Road transport |  | - | $(9,174)$ | $(2,681)$ | - | - |
| Roads, Pavements \& Bridges |  | - | $(9,174)$ | $(2,681)$ | - | - |
| Storm water |  | - | - | - | - | - |
| Infrastructure - Electricity |  | 2,185 | $(2,145)$ | 242 | 900 | 700 |
| Generation |  | - | - | - | - | - |
| Transmission \& Reticulation |  | 2,185 | $(2,145)$ | 242 | 900 | 700 |
| Street Lighting |  | - | - | - | - | - |
| Infrastructure - Water |  | 402 | (402) | 28,681 | 1,500 | 1,500 |
| Dams \& Reservoirs |  | - | - | - | - | - |
| Water purification |  | - | - | - | - | - |
| Reticulation |  | 402 | (402) | 28,681 | 1,500 | 1,500 |
| Infrastructure - Sanitation |  | - | - | (0) | - | - |
| Reticulation |  | - | - | (0) | - | - |
| Sewerage purification |  | - | - | (0) | - | - |
| Infrastructure - Other |  | - | - | - | - | - |
| Waste Management |  | - | - | - | - | - |
| Transportation | 2 | - | - | - | - | - |
| Gas |  | - | - | - | - | - |
| Other | 3 | - | - | - | - | - |
| Community |  | - | 499 | 3,871 | 1,540 | - |
| Parks \& gardens |  | - | - | - | - | - |
| Sportsfields \& stadia |  | - | - | - | - | - |
| Swimming pools |  | - | - | - | - | - |
| Community halls |  | - | - | - | - | - |
| Libraries |  | - | - | - | - | - |
| Recreational facilities |  | - | - | - | - | - |
| Fire, safety \& emergency |  | - | - | - | - | - |
| Security and policing |  | - | - | - | - | - |
| Buses | 7 | - | - | - | - | - |
| Clinics |  | - | - | - | - | - |
| Museums \& Art Galleries |  | - | - | - | - | - |
| Cemeteries |  | - | - | - | - | - |
| Social rental housing | 8 | - | - | - | - | - |
| Other |  | - | 499 | 3,871 | 1,540 | - |
| Heritage assets |  | - | - | - | - | - |
| Buildings |  | - | - | - | - | - |
| Other | 9 | - | - | - | - | - |
| Investment properties |  | - | - | - | - | - |
| Housing development |  | - | - | - | - | - |
| Other |  | - | - | - | - | - |
| Other assets |  | - | - | 239 | - | - |
| General vehicles |  | - | - | - | - | - |
| Specialised vehicles | 10 | - | - | - | - | - |
| Plant \& equipment |  | - | - | 239 | - | - |
| Computers - hardware/equipment |  | - | - | - | - | - |
| Furniture and other office equipment |  | - | - | - | - | - |
| Abattoirs |  | - | - | - | - | - |


| Markets <br> Civic Land and Buildings <br> Other Buildings <br> Other Land <br> Surplus Assets - (Investment or Inventory) Other |  | - - - - - | - - - - - - | - - - - - - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Agricultural assets |  | - | - | - | - | - |
| List sub-class |  | - | - | - | - | - |
| Biological assets |  | - | - | - | - | - |
| List sub-class |  | - | - | - | - | - |
| Intangibles |  | - | - | - | - | - |
| Computers - software \& programming Other (list sub-class) |  | - | - | - | - | - |
| Total Capital Expenditure on renewal of existing asse | 1 | 2,587 | $(11,222)$ | 30,352 | 3,940 | 2,200 |


| Specialised vehicles |  | - | - | - | - | - |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Refuse |  | - | - | - | - | - |
| Fire |  | - | - | - | - |  |
| Conservancy | - | - | - | - | - |  |
| Ambulances |  | - | - | - | - |  |

References

1. Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on new assets (SA34a) must reconcile to total capital
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant \& equipment used by the service generated by that infrasi
6. Donated/contributed \& leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

| 11 | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: |
| Full Year <br> Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c} \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| 2,200 | 25,532 | 37,600 | 50,200 |
| - | 2,000 | 5,000 | 8,000 |
| - | 2,000 | 5,000 | 5,000 |
| - | - | - | 3,000 |
| 700 | 3,100 | 7,800 | 8,400 |
| - | - | - | - |
| 700 | 3,100 | 7,800 | 8,400 |
| - | - | - | - |
| 1,500 | 4,000 | 3,450 | 3,450 |
| - | - | - | - |
| - | - | - | - |
| 1,500 | 4,000 | 3,450 | 3,450 |
| - | 16,432 | 21,350 | 30,350 |
| - | 200 | 200 | 200 |
| - | 16,232 | 21,150 | 30,150 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | 2,770 | 640 | 970 |
| - | - | - | - |
| - | - | (50) | - |
| - | - | 50 | - |
| - | - | 200 | 300 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | 2,770 | 440 | 670 |
| - - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | 99 | 1,700 | 1,730 |
| - | - | - | 100 |
| - | - | - | - |
| - | - | 1,010 | 1,000 |
| - | 40 | 50 | 50 |
| - | 49 | 140 | 80 |
| - | - | - | - |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | 10 | 500 | 500 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | 28,401 | 39,940 | 52,900 |
| 2,200 |  |  |  |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |

I expenditure in Budgeted Capital Expenditure
tructure

WC044 George - Supporting Table SA34c Repairs and maintenance expenditure by asset class

| R thousand Description | Ref$1$ | $2007 / 8$ <br> Audited <br> Outcome | 2008/9 <br> Audited <br> Outcome | 2009/10 <br> Audited Outcome | Current Year 2010/ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget |
| Repairs and maintenance expenditure by Asset Class/Sub-class |  |  |  |  |  |  |
| Infrastructure |  | 51,183 | 42,091 | 38,988 | 42,547 | 42,503 |
| Infrastructure - Road transport |  | 22,894 | 17,431 | 18,864 | 18,280 | 17,785 |
| Roads, Pavements \& Bridges |  | 22,894 | 17,431 | 18,864 | 18,280 | 12,600 |
| Storm water |  | - | - | - | - | 5,185 |
| Infrastructure - Electricity |  | 12,430 | 11,395 | 7,175 | 9,476 | 9,006 |
| Generation |  | - | - | - | - | - |
| Transmission \& Reticulation |  | 11,211 | 9,826 | 6,252 | 8,176 | 7,706 |
| Street Lighting |  | 1,220 | 1,569 | 923 | 1,300 | 1,300 |
| Infrastructure - Water |  | 8,800 | 6,770 | 6,292 | 7,211 | 6,463 |
| Dams \& Reservoirs |  | - | - | - | - | - |
| Water purification |  | 202 | 242 | 200 | 271 | 321 |
| Reticulation |  | 8,599 | 6,528 | 6,091 | 6,940 | 6,142 |
| Infrastructure - Sanitation |  | 7,051 | 6,475 | 6,657 | 7,570 | 9,240 |
| Reticulation |  | 6,794 | 5,640 | 6,105 | 7,200 | 8,610 |
| Sewerage purification |  | 256 | 835 | 552 | 370 | 630 |
| Infrastructure - Other |  | 8 | 20 | - | 10 | 10 |
| Waste Management |  | 8 | 20 | - | 10 | 10 |
| Transportation | 2 | - | - | - | - | - |
| Gas |  | - | - | - | - | - |
| Other | 3 | - | - | - | - | - |
| Community |  | 2,320 | 1,678 | 1,891 | 5,627 | 3,816 |
| Parks \& gardens |  | 511 | 332 | 385 | 2,514 | 564 |
| Sportsfields \& stadia |  | 697 | 685 | 335 | 361 | 493 |
| Swimming pools |  | 112 | 230 | 211 | 220 | 220 |
| Community halls |  | - | - | - | 3 | - |
| Libraries |  | - | - | - | - | - |
| Recreational facilities |  | 59 | 29 | 35 | 26 | 26 |
| Fire, safety \& emergency |  | 0 | 1 | - | 1 | - |
| Security and policing |  | 172 | 211 | 189 | 242 | 233 |
| Buses | 7 | - | - | - | - | - |
| Clinics |  | - | - | - | - | - |
| Museums \& Art Galleries |  | - | - | - | - | - |
| Cemeteries |  | 78 | 7 | - | 43 | 43 |
| Social rental housing | 8 | 459 | - | 437 | 1,867 | 1,700 |
| Other |  | 231 | 185 | 300 | 350 | 537 |
| Heritage assets |  | - | - | - | - | - |
| Buildings |  | - | - | - | - | - |
| Other | 9 | - | - | - | - | - |
| Investment properties |  | - | - | - | - | - |
| Housing development |  | - | - | - | - | - |
| Other |  | - | - | - | - | - |
| Other assets |  | 7,769 | 8,920 | 10,168 | 10,602 | 12,817 |
| General vehicles |  | 1,565 | 3,110 | 3,716 | 3,580 | 2,211 |
| Specialised vehicles | 10 | - | - | - | - | 1,058 |
| Plant \& equipment |  | 5,696 | 5,496 | 5,844 | 6,214 | 8,565 |
| Computers - hardware/equipment |  | 107 | 93 | 55 | 190 | 190 |
| Furniture and other office equipment |  | 154 | 162 | 274 | 238 | 395 |
| Abattoirs |  | - | - | - | - | - |


| Markets <br> Civic Land and Buildings <br> Other Buildings <br> Other Land <br> Surplus Assets - (Investment or Inventory) Other |  | 113 <br> - <br> - $134$ | - | - - - - - 279 | - - 380 | - - - - - 398 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Agricultural assets |  | - | - | - | - | - |
| List sub-class |  | - | - | - | - | - |
| Biological assets |  | - | - | - | - | - |
| List sub-class |  | - | - | - | - | - |
| Intangibles |  | 394 | 1,574 | 1,399 | 2,148 | 2,113 |
| Computers - software \& programming Other (list sub-class) |  | 394 | 1,574 | 1,399 | 2,148 | 2,113 |
| Total Repairs and Maintenance Expenditure | 1 | 61,666 | 54,262 | 52,446 | 60,925 | 61,248 |
| Specialised vehicles |  | - | - | - | - | 1,058 |
| Refuse |  | - | - | - | - | 850 |
| Fire |  | - | - | - | - | 208 |
| Conservancy |  | - | - | - | - | - |
| Ambulances |  | - | - | - | - | - |

## References

1. Total Repairs and Maintenance Expenditure by Asset Category must reconcile to total repairs and maintenance expenditure on Table SA1
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant \& equipment used by the service generated by that infrasi
6. Donated/contributed \& leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

| 11 | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: |
| Full Year <br> Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c} \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| 42,503 | 46,331 | 47,741 | 55,731 |
| 17,785 | 19,340 | 19,650 | 24,020 |
| 12,600 | 13,740 | 13,950 | 16,720 |
| 5,185 | 5,600 | 5,700 | 7,300 |
| 9,006 | 10,076 | 10,621 | 11,514 |
| - | - | - | - |
| 7,706 | 8,656 | 9,121 | 9,814 |
| 1,300 | 1,420 | 1,500 | 1,700 |
| 6,463 | 7,680 | 7,935 | 8,612 |
| - | - | - | - |
| 321 | 220 | 255 | 272 |
| 6,142 | 7,460 | 7,680 | 8,340 |
| 9,240 | 9,225 | 9,525 | 11,575 |
| 8,610 | 8,700 | 9,000 | 11,000 |
| 630 | 525 | 525 | 575 |
| 10 | 10 | 10 | 10 |
| 10 | 10 | 10 | 10 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 3,816 | 2,337 | 1,968 | 2,171 |
| 564 | 355 | 385 | 418 |
| 493 | 681 | 501 | 531 |
| 220 | 250 | 265 | 350 |
| - | 3 | 3 | 3 |
| - | - | - | - |
| 26 | 27 | 28 | 30 |
| - | 1 | 1 | 1 |
| 233 | 247 | 262 | 280 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 43 | 23 | 23 | 23 |
| 1,700 | 350 | 350 | 350 |
| 537 | 400 | 150 | 185 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 12,817 | 14,071 | 12,561 | 13,877 |
| 2,211 | 2,484 | 2,633 | 2,798 |
| 1,058 | 1,450 | 1,215 | 1,281 |
| 8,565 | 9,118 | 7,923 | 8,999 |
| 190 | 210 | 210 | 210 |
| 395 | 502 | 272 | 279 |
| - | - | - | - |


| - | - | - | - |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 398 | 307 | 309 | 310 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 2,113 | 2,373 | 2,535 | 2,848 |
| 2,113 | 2,373 | 2,535 | 2,848 |
| 61,248 | 65,113 | 64,806 | 74,628 |
| 1,058 | 1,450 | 1,215 | 1,281 |
| 850 | 1,200 | 950 | 1,000 |
| 208 | 250 | 265 | 281 |
| - | - | - | - |
| - | - | - | - |

tructure

WC044 George - Supporting Table SA35 Future financial implications of the capital budget

| R thousand Vote Description | Ref | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  | Forecasts |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c} \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & 2014 / 15 \end{aligned}$ | $\begin{gathered} \text { Forecast } \\ 2015 / 16 \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & 2016 / 17 \end{aligned}$ | Present value |
| Capital expenditure <br> Vote1-Governance <br> Vote2 - Office of the City Manager <br> Vote3 - Corporate \& Human Resources <br> Vote4 - Sustainable Dev. \& City Enterprises <br> Vote5 - Health, Safety \& Social Services <br> Vote6 - Procurement \& Infrastructure <br> Vote7 - Treasury <br> Example 8 - Vote8 <br> Example 9 - Vote9 <br> Example 10 - Vote10 <br> Example 11 - Vote11 <br> Example 12 - Vote12 <br> Example 13 - Vote13 <br> Example 14 - Vote14 <br> Example 15 - Vote15 <br> List entity summary if applicable | 1 | $\begin{array}{r} 2,834 \\ 2,620 \\ 4,580 \\ 152,598 \\ 280 \end{array}$ |  | $\begin{array}{r} 370 \\ 22,018 \\ 1,547 \\ 135,430 \end{array}$ |  |  | - |  |
| Future operational costs by vote <br> Vote1 - Governance <br> Vote2 - Office of the City Manager <br> Vote3 - Corporate \& Human Resources <br> Vote4 - Sustainable Dev. \& City Enterprises <br> Vote5 - Health, Safety \& Social Services <br> Vote6 - Procurement \& Infrastructure <br> Vote7 - Treasury <br> Example 8 - Vote8 <br> Example 9 - Vote9 <br> Example 10 - Vote10 <br> Example 11 - Vote11 <br> Example 12 - Vote12 <br> Example 13 - Vote13 <br> Example 14 - Vote14 <br> Example 15 - Vote15 <br> List entity summary if applicable | 2 |  |  |  |  |  |  |  |
| Total future operational costs <br> Future revenue by source <br> Property rates <br> Property rates - penalties \& collection charges <br> Service charges - electricity revenue <br> Service charges - water revenue <br> Service charges - sanitation revenue <br> Service charges - refuse revenue <br> Service charges - other <br> Rental of facilities and equipment <br> List other revenues sources if applicable <br> List entity summary if applicable | 3 | - | - | - | - | - | - | - |
| Total future revenue |  | - | - | - | - | - | - | - |
| Net Financial Implications |  | 162,912 | 171,685 | 159,365 | - | - | - | - |

References

1. Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))
2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))
3. Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

WC044 George - Supporting Table SA36 Detailed capital budget


WC044 George - Supporting Table SA36 Detailed capital budget


WC044 George - Supporting Table SA36 Detailed capital budget

| Re thousand | Ref | Program/Project description | Project number | $\begin{aligned} & \text { IDP } \\ & \text { Goal } \\ & \text { code } \\ & 3 \end{aligned}$ | Asset Class 4. | Asset Sub-Class 4. | Total Project Estimate | Prior year outcomes |  | 2011/12 Medium Term Revenue \& ExpenditureFramework |  |  | Project information |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 5 |  |  |  |  |  |  | $\begin{aligned} & \text { Audited } \\ & \text { Outcome } \\ & 2009110 \end{aligned}$ | Current Year 2010/11 Full Yea Forecas | Budget Year 201112 | Budget Year +1 <br> $2012 / 13$ | Budget Year +2 $2013 / 14$ | Ward location | New or renewal |
| Procurement \& Infastructure - Sanitation |  | Sewerage Reticulation - Thembalethu |  | A | Infrastucture - Sanitaion | Reticulation | 17,500 |  |  |  | 10,000 | 7,500 | 9.13 | New |
| Procurement \& Infrastucture - Sanitation |  | Sewerage Reticulation - KraiboschNVictoria Bay |  | A | Infrastucture-Sanitaion | Reticulation | 500 |  |  |  |  | 500 | 4 | New |
| Procurement \& Infastructure - Sanitation |  | Sewerage Reticulation - Hansmoeskral |  | A | Infrastuctur - Sanitaion | Reticulation | 500 |  |  |  |  | 500 | 16 | New |
| Procurement \& Infastructure - Sanitation |  | Upgr Gwaing WwTw |  | A | Infrastuctur - Sanitaion | Sewerage purificaion | 11,284 | 284 |  |  | 1,000 | 10,000 | Non-ward specific | Renewal |
| Procurement \& Infrastucture - Sanitation |  | Upgr Outeniqua WWTw |  | A | Infrastucture-Sanitaion | Sewerage purificaion | 51,212 | 512 | 2,700 | 8,000 | 20,000 | 20,000 | Non-ward specific | Renewal |
| Procurement \& Infrastucture - Sanitation |  | Upgr Kleinkrantz WwTw |  | A | Infrastucture-Sanitaion | Sewerage purificaion | 15,500 |  |  | 1,00 | 12,500 | 2,000 | 4 | wal |
| Procurement \& Infrastucture - Sanitation |  | Upgr Uniondale WWTw |  | A | Infrastucture-Sanitation | Sewerage purificaion | 8,232 |  |  | 8,232 |  |  |  | Renewal |
| Procurement \& Infrastucture - Refuse Removal |  | 2401 Wheely Bins |  | L | Other Assets | Plant \& equipment | 2,000 |  | 500 | 1,000 |  | 500 | Non-ward specific | New |
| Procurement \& Infrastucture - Refise Removal |  | Waste Collection - Rural areas |  | L | Other Assets | Plant \& equipment | 500 |  |  |  | 500 |  | Non-ward specific | New |
| Procurement \& Infrastucture - Refise Removal |  | Bukk refuse containers |  | L | Other Assets | Plant \& equipment | 200 |  |  |  | 200 |  | Non-ward specific | New |
| Procurement \& Infrastucture - Refise Removal |  | Replace Refuse tucks |  | L | Other Assets | Specialised vehicles | 2,000 |  |  |  | 1,000 | 1,000 | Non-ward specific | Renewal |
| Procurement \& Infrastucture - Refuse Removal |  | Upgr Public toiets |  | L | Community | Public conveniences/bathhouses | 700 |  |  |  | 300 | 400 | Non-ward specific | Renewal |
| Procurement \& Infastucture - Refuse Removal |  | New Landfill Site- Uniondale |  | L | Other Assets | Tip Sites | 4,000 |  |  |  | 2,000 | 2,000 |  | New |
| Procurement \& Infastucture - Refise Removal |  | Rehabilitation of refuse site |  | L | Other Assets | Compacting Station | 1,000 |  |  |  | 500 | 500 | Non-ward specific | Renewal |
| Procurement \& Infrastucture - Refise Removal |  | Building of compost plant |  | L | Other Assets | Tip Sites | 100 |  |  |  | 100 |  | Non-ward specific | New |
| Procurement \& Infrastucture - Refise Removal |  | Transport containers |  | L | Other Assets | Plant \& equipment | 400 |  |  |  | 200 | 200 | Non-ward specific | New |
| Procurement \& Infastucture - Refuse Removal |  | Extension of fransfer station |  | L | Othe Assets | Tip Sites | 1,500 |  |  |  | 1,000 | 500 | Non-ward specific | Renewal |
| Sub-total: Procurement \& Infrastructure |  |  |  |  |  |  | 804,391 | 226,099 | 135,499 | 152,598 | 154,565 | 135,630 |  |  |
| Treasury |  | SAMRAS Plus sotware |  | P | Intangibles | Computer software | 700 |  | 700 |  |  |  | Non-ward specific | New |
| Treasury |  | Furniture |  | P | Othe Assets | Furniture and fitings | 530 |  | 50 | 280 | 200 |  | Non-ward specific | New |
| Sub-total: Treasury |  |  |  |  |  |  | 1,230 | - | 750 | 280 | 200 | - |  |  |
| Total Capital expenditure | 1 |  |  |  |  |  |  |  |  | 162,912 | 171,685 | 159,365 |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| List all capital projects grouped by Entity |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Entity A |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Entity B |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Electricity project B |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital expenditure | 2 |  |  |  |  |  |  |  |  | 162,912 | 171,685 | 159,365 |  |  |

Total Capital expenditure
References
Mustreconcile with Budgeted Capial Expenditure
2. Must reconcile wit
4. As per Table 34

## WC044 George - Supporting Table SA37 Projects delayed from previous financial year/s

| Municipal VotelCapital project | Project name | Project number | Asset Class 3. | Asset Sub-Class 3. | Previous target year to complete | Current Year 2010/11 |  | 2011/12 Medium Term Revenue \& ExpenditureFramework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Original Budget | Full Year Forecast | Budget Year 2011/12 | $\begin{gathered} \text { Budget Year +1 } \\ 2012 / 13 \end{gathered}$ | Budget Year +2 2013/14 |
| R thousand |  |  |  |  | Year |  |  |  |  |  |
| Parent municipality:List all capital projects grouped by Municipal Vote |  |  | Examples | Examples |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Entities: <br> List all capital projects grouped by Municipal Entity |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Entity Name |  |  |  |  |  |  |  |  |  |  |
| Project name |  |  |  |  |  |  |  |  |  |  |

1. List all projects with planned completion dates in current year that have been re-budgeted in the MTREF
2. Refer MFMA s30
3. Asset category and sub-category must be selected from Table A34

[^0]:    Reference

    1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3),
    2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year
    3. Capital expenditure by standard classification must reconcile to the appropriations by vote
    4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)
    5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
    6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17
    7. Total Capital Funding must balance with Total Capital Expenditure
    8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget
[^1]:    eferences

    1. Local/District municipalities to include transfers from/to District/Local Municipalities
    2. Cash equivalents includes investments with maturities of 3 months or less
[^2]:    1. Consumer debtors > 12 months old are excluded from current assets
    2. Only include if services provided by the municipality
[^3]:    1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
    2. To give effect to rates policy
    3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff
    4. Required to implement new system (FTE)
    5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12
    6. Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
    7. Included in rate revenue budget
    8. In favour of the rate-payer
