## Municipal annual budgets and MTREF

## E supporting tables

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Organisational structure votes (if required) Vote100-COUNCIL
Vote200-MUNICIPAL MANAGER
Vote300-COMMUNITY SERVICES
Vote400-CORPORATE SERVICES
Vote500 - FINANCIAL SERVICES Vote600-HEALTH
Vote700-STRATEGIC SERVICES
Vote800 - PUBLIC WORKS
Vote9 - Example 9
Vote10-Example 10
Vote11-Example 11
Vote12 - Example 12
Vote13 - Example 13
Vote14 - Example 14
Vote15-Example 15

Organisational structure sub-votes (if required)

| COUNCIL | Vote100 |
| :--- | :--- |
| Office of the Executive Mayor |  |
| Public Participation |  |
| Council's General Expenses |  |
|  |  |
|  |  |
| MUNICIPAL MANAGER | Vote200 |
| Municipal Manager |  |
| Internal Audit |  |
| Legal Services |  |

Office of the Executive Mayor
Public Participation
Council's General Expenses

Community Services
Housing Services
Beaches
Library Services
Fire Fighting
Traffic Control
Parks \& Recreation
Law Enforcement
Cemetries
Simunye Multi-Purpose Centre
Waste Management
CORPORATE SERVICES
ote400
Corporate Services
Aerodrome
Human Resources
FINANCIAL SERVICES Vote500

Finance
Revenue Management
Meter Reading
Supply Chain Management
IT System Management
Computer Room
STRATEGIC SERVICES Vote700

Building Control
Municipal Buildings \& Land
IDP
Director: Strategic Services
Town Planning
Tourism \& Marketing

| PUBLIC WORKS | Vote800 |
| :--- | :--- |
| Public Works |  |
| Directorate: Public Works |  |
| Roads \& Stormwater |  |
| Proclaimed Roads |  |
| Mechanical Workshop |  |
| Water Waste Management |  |
| Electricity Services |  |
| Water Services |  |



| Fax number | 0865624556 |
| :--- | :--- |
| E-mail address | mcornett@plett.gov.za |

WC047 Bitou - Table A1 Budget Summary

| R thousands ${ }^{\text {Description }}$ | 200718 <br> Audited <br> Outcome | $\begin{gathered} 2008 / 9 \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | 2009/10 <br> Audited Outcome | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2011/12 | Budget Year <br> +1 2012/13 | Budget Year +2 2013/14 |
| Financial Performance |  |  |  |  |  |  |  |  |  |  |
| Property rates | 49,293 | 52,791 | 59,901 | 71,460 | 76,800 | 76,800 | 76,800 | 86,416 | 91,860 | 97,452 |
| Service charges | 86,230 | 99,986 | 115,550 | 144,761 | 146,450 | 146,450 | 146,450 | 172,074 | 199,192 | 231,173 |
| Investment revenue | 8,472 | 6,614 | 3,917 | 4,400 | 1,400 | 1,400 | 1,400 | 620 | 651 | 684 |
| Transfers recognised - operational | 29,138 | 58,911 | 62,329 | 34,066 | 51,069 | 51,069 | 51,069 | 40,595 | 40,435 | 42,881 |
| Other own revenue | 17,221 | 16,502 | 17,972 | 15,107 | 16,135 | 16,135 | 16,135 | 17,742 | 17,393 | 18,635 |
| Total Revenue (excluding capital transfers and contributions) | 190,355 | 234,804 | 259,669 | 269,794 | 291,855 | 291,855 | 291,855 | 317,447 | 349,531 | 390,825 |
| Employee costs | 56,485 | 74,289 | 89,744 | 92,602 | 96,452 | 96,452 | 96,452 | 106,991 | 112,534 | 118,630 |
| Remuneration of councillors | 2,080 | 2,777 | 2,992 | 2,798 | 2,974 | 2,974 | 2,974 | 3,466 | 3,691 | 3,931 |
| Depreciation \& asset impairment | 11,605 | 13,698 | 10,791 | 18,328 | 13,328 | 13,328 | 13,328 | 18,229 | 18,776 | 19,152 |
| Finance charges | 3,850 | 4,274 | 7,777 | 9,101 | 9,678 | 9,678 | 9,678 | 10,899 | 11,228 | 11,568 |
| Materials and bulk purchases | 21,844 | 30,254 | 40,644 | 52,368 | 52,268 | 52,268 | 52,268 | 65,758 | 83,309 | 105,546 |
| Transfers and grants | 19,038 | 31,573 | 24,613 | 16,091 | 27,992 | 27,992 | 27,992 | 22,530 | 21,943 | 23,519 |
| Other expenditure | 59,520 | 71,975 | 89,445 | 88,157 | 92,845 | 92,845 | 92,845 | 103,096 | 104,441 | 111,798 |
| Total Expenditure | 174,423 | 228,840 | 266,006 | 279,445 | 295,537 | 295,537 | 295,537 | 330,969 | 355,922 | 394,143 |
| Surplus/(Deficit) | 15,932 | 5,964 | $(6,337)$ | $(9,651)$ | $(3,682)$ | $(3,682)$ | $(3,682)$ | $(13,522)$ | $(6,392)$ | $(3,319)$ |
| Transfers recognised - capital | 14,115 | 6,707 | 24,387 | 66,456 | 97,110 | 97,110 | 97,110 | 32,081 | 30,689 | 30,497 |
| Contributions recognised - capital \& contributed assets | - | - | 11,654 | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers \& contributions | 30,047 | 12,671 | 29,704 | 56,805 | 93,428 | 93,428 | 93,428 | 18,559 | 24,297 | 27,178 |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | 30,047 | 12,671 | 29,704 | 56,805 | 93,428 | 93,428 | 93,428 | 18,559 | 24,297 | 27,178 |
| Capital expenditure \& funds sources |  |  |  |  |  |  |  |  |  |  |
| Capital expenditure | 54,526 | 70,143 | 117,030 | 97,907 | 136,670 | 136,670 | 136,670 | 44,081 | 49,859 | 50,530 |
| Transfers recognised - capital | 12,944 | 8,258 | 47,634 | 66,456 | 92,990 | 92,990 | 92,990 | 34,081 | 35,689 | 35,497 |
| Public contributions \& donations | - | - | 9,062 | - | - | - | - | - | - | - |
| Borrowing | - | 15,030 | 27,000 | 12,800 | 19,527 | 19,527 | 19,527 | 5,000 | - | - |
| Internally generated funds | 41,582 | 46,855 | 33,335 | 34,145 | 24,152 | 24,152 | 24,152 | 5,000 | 14,170 | 15,033 |
| Total sources of capital funds | 54,526 | 70,143 | 117,030 | 113,401 | 136,670 | 136,670 | 136,670 | 44,081 | 49,859 | 50,530 |
| Financial position |  |  |  |  |  |  |  |  |  |  |
| Total current assets | 83,084 | 100,550 | 62,438 | 46,579 | 41,579 | 41,579 | 41,579 | 56,857 | 74,221 | 88,516 |
| Total non current assets | 171,362 | 227,637 | 333,434 | 421,164 | 449,433 | 449,433 | 449,433 | 475,373 | 506,827 | 538,697 |
| Total current liabilities | 43,495 | 79,451 | 79,508 | 52,032 | 42,092 | 42,092 | 42,092 | 61,823 | 66,912 | 68,282 |
| Total non current liabilities | 58,456 | 90,108 | 120,775 | 125,755 | 128,998 | 128,998 | 128,998 | 124,087 | 121,739 | 119,615 |
| Community weath/Equity | 152,496 | 158,629 | 195,589 | 289,957 | 319,922 | 319,922 | 319,922 | 346,320 | 392,398 | 439,316 |
| Cash flows |  |  |  |  |  |  |  |  |  |  |
| Net cash from (used) operating | 53,718 | 39,119 | 43,121 | 85,489 | 110,662 | 110,662 | 110,662 | 47,682 | 52,999 | 57,387 |
| Net cash from (used) investing | $(54,111)$ | $(69,211)$ | $(107,682)$ | $(111,956)$ | $(135,225)$ | $(135,225)$ | $(135,225)$ | $(44,290)$ | $(50,160)$ | $(50,855)$ |
| Net cash from (used) financing | $(2,799)$ | 31,181 | 23,331 | 8,725 | 15,970 | 15,970 | 15,970 | $(1,413)$ | $(6,397)$ | $(6,381)$ |
| Cash/cash equivalents at the year end | 56,744 | 57,834 | 16,604 | $(1,138)$ | 8,011 | 8,011 | 8,011 | 9,990 | 6,431 | 6,582 |
| Cash backing/surplus reconciliation |  |  |  |  |  |  |  |  |  |  |
| Cash and investments available | 59,808 | 61,199 | 17,766 | 28,149 | 18,149 | 18,149 | 18,149 | 12,932 | 13,773 | 14,677 |
| Application of cash and investments | 28,768 | 71,887 | 37,101 | 40,760 | 4,836 | 4,836 | 4,836 | 10,075 | (243) | $(14,413)$ |
| Balance - surplus (shortfall) | 31,039 | $(10,688)$ | $(19,335)$ | $(12,612)$ | 13,312 | 13,312 | 13,312 | 2,857 | 14,016 | 29,090 |
| Asset management |  |  |  |  |  |  |  |  |  |  |
| Asset register summary (WDV) | 68 | 3,512 | 12,814 | - | - | - | - | - | - | - |
| Depreciation \& asset impairment | 11,605 | 13,698 | 10,791 | 18,328 | 13,328 | 13,328 | 18,229 | 18,229 | 18,776 | 19,152 |
| Renewal of Existing Assets | - | - | 24,283 | 23,510 | - | - | 1,405 | 1,405 | 2,185 | 2,525 |
| Repairs and Maintenance | 7,647 | 8,888 | 15,293 | 10,687 | 15,108 | 15,108 | 13,668 | 13,668 | 13,698 | 14,332 |
| Free services |  |  |  |  |  |  |  |  |  |  |
| Cost of Free Basic Services provided | 4,175 | 5,833 | 5,833 | 6,943 | 7,294 | 7,294 | 8,023 | 8,023 | 8,826 | 9,708 |
| Revenue cost of free services provided | 4,363 | 6,165 | 6,168 | 7,346 | 7,938 | 7,938 | 9,545 | 9,545 | 10,840 | 12,339 |
| Households below minimum service level |  |  |  |  |  |  |  |  |  |  |
| Water: | - | - | - | - | - | - | - | - | - | - |
| Sanitation/sewerage: | 563 | 563 | 264 | 238 | 214 | 192 | 173 | 173 | 156 | 140 |
| Energy: | 1,573 | 1,573 | 1,573 | 1,258 | 1,007 | 805 | 644 | 644 | 515 | 412 |
| Refuse: | - |  | - | - |  |  | - | - | - | - |

WC047 Bitou - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification DescriptionR thousand | Ref$1$ | 200718 <br> Audited <br> Outcome | $2008 / 9$ <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original <br> Budget | Adjusted <br> Budget | Full Year <br> Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{gathered} \text { Budget Year +1 } \\ 2012 / 13 \end{gathered}$ | Budget Year +2 <br> 2013/14 |
| Revenue - Standard |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 88,216 | 85,996 | 85,262 | 99,854 | 102,454 | 102,454 | 110,970 | 118,900 | 126,275 |
| Executive and council |  | 39,468 | 33,103 | 24,138 | 25,746 | 23,346 | 23,346 | 25,512 | 28,087 | 29,932 |
| Budget and treasury office |  | 48,529 | 52,893 | 61,124 | 74,108 | 79,108 | 79,108 | 85,443 | 90,798 | 96,328 |
| Corporate services |  | 219 | - | - | - | - | - | 16 | 16 | 16 |
| Community and public safety |  | 22,025 | 39,710 | 52,077 | 21,755 | 71,228 | 71,228 | 27,163 | 25,043 | 26,446 |
| Community and social services |  | 31 | 245 | 242 | 467 | 467 | 467 | 489 | 66 | 67 |
| Sport and recreation |  | 368 | 504 | 824 | 356 | 356 | 356 | 3,086 | 1,586 | 1,586 |
| Public safety |  | 5,920 | 6,701 | 6,159 | 6,634 | 6,687 | 6,687 | 7,003 | 7,525 | 8,081 |
| Housing |  | 15,297 | 32,260 | 44,852 | 14,297 | 63,718 | 63,718 | 16,584 | 15,866 | 16,712 |
| Health |  | 409 | - | - | - | - | - | - | - | - |
| Economic and environmental services |  | 2,354 | 1,752 | 3,148 | 26,924 | 22,071 | 22,071 | 16,989 | 17,398 | 13,627 |
| Planning and development |  | 2,354 | 1,752 | 3,148 | 26,914 | 22,061 | 22,061 | 16,189 | 17,398 | 13,627 |
| Road transport |  | - | - | - | 10 | 10 | 10 | 800 | - | - |
| Environmental protection |  | - | - | - | - | - | - | - | - | - |
| Trading services |  | 91,875 | 114,054 | 155,223 | 187,717 | 193,213 | 193,213 | 194,406 | 218,878 | 254,973 |
| Electricity |  | 39,291 | 51,398 | 66,989 | 89,227 | 92,722 | 92,722 | 103,211 | 118,356 | 145,708 |
| Water |  | 22,197 | 29,634 | 53,329 | 59,692 | 60,693 | 60,693 | 45,218 | 51,123 | 55,557 |
| Waste water management |  | 19,393 | 21,040 | 22,936 | 25,713 | 26,213 | 26,213 | 28,712 | 30,993 | 33,455 |
| Waste management |  | 9,466 | 10,093 | 10,955 | 12,795 | 13,295 | 13,295 | 16,951 | 18,056 | 19,862 |
| Other | 4 | 1,528 | 1,888 | 1,013 | 290 | 290 | 290 | 314 | 350 | 391 |
| Total Revenue - Standard | 2 | 204,470 | 241,512 | 295,710 | 336,250 | 388,965 | 388,965 | 349,528 | 380,220 | 421,322 |
| Expenditure - Standard |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 49,643 | 51,944 | 77,919 | 85,287 | 89,565 | 89,565 | 89,261 | 90,525 | 96,348 |
| Executive and council |  | 33,685 | 44,416 | 52,245 | 39,691 | 42,334 | 42,334 | 41,517 | 43,441 | 46,122 |
| Budget and treasury office |  | 7,076 | 7,528 | 25,674 | 34,608 | 26,961 | 26,961 | 22,791 | 21,228 | 22,873 |
| Corporate services |  | 8,883 | - | - | 10,989 | 20,270 | 20,270 | 24,953 | 25,856 | 27,353 |
| Community and public safety |  | 35,888 | 61,668 | 60,812 | 48,130 | 63,353 | 63,353 | 64,686 | 65,617 | 69,376 |
| Community and social services |  | 3,318 | 4,246 | 5,342 | 7,387 | 7,669 | 7,669 | 9,010 | 9,057 | 9,476 |
| Sport and recreation |  | 7,746 | 12,653 | 11,761 | 10,949 | 12,531 | 12,531 | 16,219 | 15,984 | 16,841 |
| Public safety |  | 6,372 | 10,145 | 12,480 | 12,959 | 15,392 | 15,392 | 17,796 | 19,402 | 20,733 |
| Housing |  | 17,911 | 34,588 | 31,229 | 16,835 | 27,760 | 27,760 | 21,661 | 21,173 | 22,327 |
| Health |  | 541 | 36 | - | - | - | - | - | - | - |
| Economic and environmental services |  | 16,275 | 21,854 | 28,322 | 29,199 | 28,640 | 28,640 | 34,777 | 35,300 | 36,888 |
| Planning and development |  | 5,960 | 8,446 | 10,574 | 9,894 | 10,216 | 10,216 | 15,162 | 16,056 | 16,855 |
| Road transport |  | 10,315 | 13,408 | 17,748 | 19,305 | 18,424 | 18,424 | 19,615 | 19,244 | 20,033 |
| Environmental protection |  | - | - | - | - | - | - | - | - | - |
| Trading services |  | 72,616 | 93,374 | 98,952 | 116,828 | 113,979 | 113,979 | 142,244 | 164,480 | 191,531 |
| Electricity |  | 34,799 | 46,857 | 53,465 | 67,433 | 67,134 | 67,134 | 83,041 | 102,026 | 125,607 |
| Water |  | 15,256 | 17,846 | 16,397 | 19,630 | 17,490 | 17,490 | 18,809 | 19,881 | 20,887 |
| Waste water management |  | 10,363 | 11,167 | 10,028 | 12,196 | 11,068 | 11,068 | 17,092 | 18,106 | 19,144 |
| Waste management |  | 8,698 | 10,873 | 11,610 | 11,832 | 12,049 | 12,049 | 16,903 | 17,318 | 18,260 |
| Other | 4 | 3,501 | 6,631 | 7,452 | 5,738 | 6,238 | 6,238 | 6,400 | 7,148 | 7,633 |
| Total Expenditure - Standard | 3 | 174,423 | 228,840 | 266,006 | 279,445 | 295,537 | 295,537 | 330,969 | 355,922 | 394,143 |
| Surplus/(Deficit) for the year |  | 30,047 | 12,671 | 29,704 | 56,805 | 93,428 | 93,428 | 18,559 | 24,297 | 27,178 |

## References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

WC047 Bitou - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification DescriptionR thousand | Ref <br> 1 | 2007/8 | 200819 <br> Audited <br> Outcome | $\begin{gathered} \text { 2009/10 } \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Framework |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{aligned} & \text { Budget Year +1 } \\ & 2012 / 13 \end{aligned}$ |
| Revenue - Standard |  |  |  |  |  |  |  |  |  |
| Municipal governance and administration Executive and council |  | 88,216 | 85,996 | 85,262 | 99,854 | 102,454 | 102,454 | 110,970 | 118,900 |
|  |  | 39,468 | 33,103 | 24,138 | 25,746 | 23,346 | 23,346 | 25,512 | 28,087 |
| Mayor and Council Municipal Manager |  | 39,468 | 33,103 | 24,138 | 25,746 | 23,346 | 23,346 | 25,512 | 28,087 |
| Budget and treasury office |  | 48,529 | 52,893 | 61,124 | 74,108 | 79,108 | 79,108 | 85,443 | 90,798 |
| Corporate services |  | 219 | - | - | - | - | - | 16 | 16 |
| Human Resources Information Technology Property Services Other Admin |  | 14 206 |  |  | - | - | - | 16 | 16 |
| Community and public safety |  | 22,025 | 39,710 | 52,077 | 21,755 | 71,228 | 71,228 | 27,163 | 25,043 |
| Community and social services |  | 31 | 245 | 242 | 467 | 467 | 467 | 489 | 66 |
| Libraries and Archives |  | 20 | - |  | 364 | 364 | 364 | 439 | 15 |
| Museums \& Art Galleries etc |  |  |  |  |  | - | - |  |  |
| Community halls and Facilities |  |  | - |  | 55 | 55 | 55 |  |  |
| Cemeteries \& Crematoriums |  | 11 | - |  | 48 | 48 | 48 | 51 | 51 |
| Child Care |  |  |  |  |  | - | - |  |  |
| Aged Care |  |  |  |  |  | - | - |  |  |
| Other Community |  |  | 245 | 242 |  | - | - |  |  |
| Other Social |  |  |  |  |  | - | - |  |  |
| Sport and recreation |  | 368 | 504 | 824 | 356 | 356 | 356 | 3,086 | 1,586 |
| Public safety |  | 5,920 | 6,701 | 6,159 | 6,634 | 6,687 | 6,687 | 7,003 | 7,525 |
| Police |  |  |  |  |  | - | - |  |  |
| Fire |  | 23 |  |  | 18 | 70 | 70 | 77 | 84 |
| Civil Defence |  |  |  |  |  | - | - | 105 | 110 |
| Street Lighting |  |  |  |  |  | - | - |  |  |
| Other |  | 5,897 | 6,701 | 6,159 | 6,616 | 6,617 | 6,617 | 6,821 | 7,331 |
| Housing |  | 15,297 | 32,260 | 44,852 | 14,297 | 63,718 | 63,718 | 16,584 | 15,866 |
| Health |  | 409 | - | - | - | - | - | - | - |
| Clinics |  | 2 |  |  |  |  |  |  |  |
| Ambulance |  |  |  |  |  |  |  |  |  |
| Other |  | 407 |  |  |  |  |  |  |  |
| Economic and environmental services |  | 2,354 | 1,752 | 3,148 | 26,924 | 22,071 | 22,071 | 16,989 | 17,398 |
| Planning and development |  | 2,354 | 1,752 | 3,148 | 26,914 | 22,061 | 22,061 | 16,189 | 17,398 |
| Economic Development/Planning |  | 2,184 | 1,752 | 3,148 | 24,911 | 19,873 | 19,873 | 16,004 | 15,000 |
| Town Planning/Building enforcement |  | 170 |  |  | 2,003 | 2,188 | 2,188 | 186 | 2,398 |
| Licensing \& Regulation |  |  |  |  |  |  |  |  |  |
| Road transport |  | - | - | - | 10 | 10 | 10 | 800 | - |
| Roads |  |  |  |  | 10 | 10 | 10 | 800 |  |
| Public Buses |  |  |  |  |  |  |  |  |  |
| Parking Garages |  |  |  |  |  |  |  |  |  |
| Vehicle Licensing and Testing |  |  |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |  | $=$ |
| Environmental protection |  | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Other |  |  |  |  |  |  |  |  |  |
| Trading services |  | 91,875 | 114,054 | 155,223 | 187,717 | 193,213 | 193,213 | 194,406 | 218,878 |
| Electricity |  | 39,291 | 51,398 | 66,989 | 89,227 | 92,722 | 92,722 | 103,211 | 118,356 |
| Electricity Distribution |  | 39,291 | 51,398 | 66,989 | 89,227 | 92,722 | 92,722 | 103,211 | 118,356 |
| Electricity Generation |  |  |  |  |  |  |  |  |  |
| Water |  | 22,197 | 29,634 | 53,329 | 59,692 | 60,693 | 60,693 | 45,218 | 51,123 |
| Water Distribution |  | 22,197 | 29,634 | 53,329 | 59,692 | 60,693 | 60,693 | 45,218 | 51,123 |
| Water Storage |  |  |  |  |  |  |  |  |  |
| Waste water management |  | 19,393 | 21,040 | 22,936 | 25,713 | 26,213 | 26,213 | 28,712 | 30,993 |
| Sewerage |  | 19,393 | 21,040 | 22,936 | 25,713 | 26,213 | 26,213 | 28,712 | 30,993 |
| Storm Water Management |  |  |  |  |  |  |  |  |  |
| Public Toilets |  |  |  |  |  |  |  |  |  |
| Waste management |  | 9,466 | 10,093 | 10,955 | 12,795 | 13,295 | 13,295 | 16,951 | 18,056 |
| Solid Waste |  | 9,466 | 10,093 | 10,955 | 12,795 | 13,295 | 13,295 | 16,951 | 18,056 |
| Other |  | 1,528 | 1,888 | 1,013 | 290 | 290 | 290 | 314 | 350 |
| Air Transport |  | 1,528 | 1,888 |  | 290 | 290 | 290 | 314 | 350 |
| Abattoirs |  |  |  |  |  |  |  |  |  |
| Tourism |  | - | - | 1,013 | - |  |  |  |  |
| Forestry |  |  |  |  |  |  |  |  |  |
| Markets |  |  |  |  |  |  |  |  |  |
| Total Revenue - Standard | 2 | 204,470 | 241,512 | 295,710 | 336,250 | 388,965 | 388,965 | 349,528 | 380,220 |



## Reference

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
2. Total Revenue by Standard Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
4. All amounts must be classified under a Standard (modified GFS) classification. The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes
may be placed under 'Other'. Assign associate share to relevant classification



| 96,348 |
| :---: |
| 46,122 |
| 36,478 |
| 9,644 |
| 22,873 |
| 27,353 |
| 3,396 |
| 14,360 |
| 9,598 |
| 69,376 |
| 9,476 |
| 3,953 |
| 407 |
| 338 |
| 4,778 |
| 16,841 |
| 20,733 |
| 6,483 |
| 3,203 |
| 11,047 |
| 22,327 |
| - |
| 36,888 |
| 16,855 |
| 14,240 |
| 2,615 |
| 20,033 |
| 13,741 |
| 6,292 |
|  |
| 191,531 |
| 125,607 |
| 125,607 |
| 20,887 |
| 20,887 |
| 19,144 |
| 19,144 |
| 18,260 |
| 18,260 |
| 7,633 |
| 2,414 |
| 5,219 |
| 394,143 |
| 27,178 |

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| R thousand Vote Description | Ref | $\begin{gathered} \hline 200718 \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | 200819 <br> Audited <br> Outcome | 2009/10 <br> Audited Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Revenue by Vote | 1 |  |  |  |  |  |  |  |  |  |
| Vote100-COUNCIL |  | 39,674 | 33,103 | 24,138 | 25,746 | 23,191 | 23,191 | 25,512 | 28,087 | 29,932 |
| Vote200-MUNICIPAL MANAGER |  | - | - | - | - | - | - | - | - | - |
| Vote300-COMMUNITY SERVICES |  | 31,082 | 49,803 | 63,032 | 34,550 | 85,523 | 85,523 | 44,114 | 43,100 | 46,308 |
| Vote400-CORPORATE SERVICES |  | 1,542 | 1,888 | 1,013 | 290 | 445 | 445 | 330 | 366 | 407 |
| Vote500 - FINANCIAL SERVICES |  | 48,294 | 52,893 | 61,124 | 72,062 | 77,062 | 77,062 | 84,916 | 90,223 | 95,701 |
| Vote600-HEALTH |  | 409 | - | - | - | - | - | - | - | - |
| Vote700-STRATEGIC SERVICES |  | 2,589 | 1,752 | 3,148 | 28,960 | 23,107 | 23,107 | 16,716 | 17,972 | 14,254 |
| Vote800-PUBLIC WORKS |  | 80,880 | 102,072 | 143,255 | 174,642 | 179,637 | 179,637 | 177,941 | 200,472 | 234,721 |
| Example 9 - Vote9 |  | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote | 2 | 204,470 | 241,512 | 295,710 | 336,250 | 388,965 | 388,965 | 349,528 | 380,220 | 421,322 |
| Expenditure by Vote to be appropriated | 1 |  |  |  |  |  |  |  |  |  |
| Vote100-COUNCIL |  | 31,664 | 40,301 | 45,069 | 32,743 | 34,848 | 34,848 | 33,059 | 34,374 | 36,478 |
| Vote200-MUNICIPAL MANAGER |  | 2,021 | 4,116 | 7,175 | 6,948 | 7,486 | 7,486 | 8,458 | 9,067 | 9,644 |
| Vote300-COMMUNITY SERVICES |  | 44,045 | 72,504 | 72,422 | 59,963 | 75,401 | 75,401 | 81,589 | 82,935 | 87,636 |
| Vote400-CORPORATE SERVICES |  | 11,426 | 6,631 | 7,452 | 12,803 | 12,200 | 12,200 | 13,863 | 14,714 | 15,407 |
| Vote500-FINANCIAL SERVICES |  | 3,749 | 7,528 | 25,674 | 31,322 | 33,800 | 33,800 | 35,576 | 34,562 | 37,232 |
| Vote600 - HEALTH |  | 541 | 36 | - | - | - | - | - | - | - |
| Vote700-STRATEGIC SERVICES |  | 8,756 | 8,446 | 10,574 | 17,102 | 17,684 | 17,684 | 19,866 | 21,012 | 22,074 |
| Vote800 - PUBLIC WORKS |  | 72,220 | 89,278 | 97,639 | 118,563 | 114,117 | 114,117 | 138,556 | 159,257 | 185,671 |
| Example 9 - Vote9 |  | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote | 2 | 174,423 | 228,840 | 266,006 | 279,445 | 295,537 | 295,537 | 330,969 | 355,922 | 394,143 |
| Surplus/(Deficit) for the year | 2 | 30,047 | 12,671 | 29,704 | 56,805 | 93,428 | 93,428 | 18,559 | 24,297 | 27,178 |

## References

1. Insert 'Vote'; e.g. department, if different to standard classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| R thousand $\quad$ Vote Description | Ref | $2007 / 8$ | 2008/9 | 2009/10 | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2011/12 | $\begin{array}{\|c} \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year }+2 \\ 2013 / 14 \end{gathered}$ |
| Revenue by Vote | 1 |  |  |  |  |  |  |  |  |  |
| Vote100-COUNCIL |  | 39,674 | 33,103 | 24,138 | 25,746 | 23,191 | 23,191 | 25,512 | 28,087 | 29,932 |
| Office of the Executive Mayor |  | - | - |  | - |  |  |  |  |  |
| Special Programs: Mayor |  | - | - |  | 75 | 152 | 152 | 252 | 301 | 326 |
| Council's General Expenses |  | 39,674 | 33,103 | 24,138 | 25,671 | 23,039 | 23,039 | 25,260 | 27,786 | 29,606 |
| Vote200-MUNICIPAL MANAGER |  | - | - | - | - | - | - | - | - | - |
| Municipal Manager |  | - | - | - | - | - | - |  |  |  |
| Internal Audit |  | - | - | - | - | - | - |  |  |  |
| Legal Services |  | - | - | - | - | - | - |  |  |  |
| Vote300-COMMUNITY SERVICES |  | 31,082 | 49,803 | 63,032 | 34,550 | 85,523 | 85,523 | 44,114 | 43,100 | 46,308 |
| Community Services |  | - | 245 | 242 | - | - | - |  |  |  |
| Housing Services |  | 15,297 | 32,260 | 44,852 | 14,297 | 63,718 | 63,718 | 16,584 | 15,866 | 16,712 |
| Beaches |  | 368 |  |  | 356 | 356 | 356 | 1,586 | 1,586 | 1,586 |
| Library Services |  | 20 |  |  | 364 | 364 | 364 | 439 | 15 | 16 |
| Fire Fighting |  | 23 |  |  | 18 | 70 | 70 | 77 | 84 | 93 |
| Traffic Control |  | 5,865 | 6,701 | 6,159 | 6,616 | 6,617 | 6,617 | 6,821 | 7,331 | 7,872 |
| Parks \& Recreation |  | - | 504 | 824 | 0 | 1,001 | 1,001 | 1,500 |  |  |
| Cemetries |  | 43 |  |  | 48 | 48 | 48 | 51 | 51 | 52 |
| Simunye Multi-Purpose Centre |  | - |  |  | 55 | 55 | 55 |  |  |  |
| Waste Management |  | 9,466 | 10,093 | 10,955 | 12,795 | 13,295 | 13,295 | 16,951 | 18,056 | 19,862 |
| Law Enforcement |  |  |  |  |  |  |  | 105 | 110 | 116 |
| Vote400-CORPORATE SERVICES |  | 1,542 | 1,888 | 1,013 | 290 | 445 | 445 | 330 | 366 | 407 |
| Corporate Services |  | 14 |  | - | - | 25 | 25 | 16 | 16 | 16 |
| Aerodrome |  | 1,528 | 1,888 | 1,013 | 290 | 290 | 290 | 314 | 350 | 391 |
| Human Resources |  | - | - |  | - | 130 | 130 |  |  |  |
| Vote500 - FINANCIAL SERVICES |  | 48,294 | 52,893 | 61,124 | 72,062 | 77,062 | 77,062 | 84,916 | 90,223 | 95,701 |
| Finance |  | 4 | 2,833 | 61,124 | 2,762 | 2,762 | 2,762 | 1,262 | 1,263 | 1,264 |
| Revenue Management |  | 48,288 | 50,060 |  | 69,300 | 74,300 | 74,300 | 83,654 | 88,960 | 94,437 |
| Meter Reading |  |  |  |  |  |  |  |  |  |  |
| Supply Chain Management <br> IT System Management |  | 1 |  |  | - | - | - |  |  |  |
| Computer Room |  |  |  |  |  |  |  |  |  |  |
| Vote600-HEALTH |  | 409 | - | - | - | - | - | - | - | - |
| Day Hospital |  | 407 | - | - | - | - | - | - |  |  |
| Clinics |  | 2 | - | - | - | - | - | - |  |  |
| Public Health |  |  |  |  |  |  |  |  |  |  |
| Vote700-STRATEGIC SERVICES |  | 2,589 | 1,752 | 3,148 | 28,960 | 23,107 | 23,107 | 16,716 | 17,972 | 14,254 |
| Building Control |  | 2,184 | 1,752 | 3,148 | 1,825 | 1,825 | 1,825 | 2,004 | 2,204 | 2,424 |
| Municipal Buildings \& Land |  | 235 |  |  | 2,046 | 2,046 | 2,046 | 527 | 575 | 627 |
| IDP |  |  |  |  |  | 341 | 341 |  |  |  |

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| R thousand $\quad$ Vote Description | Ref | 200718 <br> Audited <br> Outcome | $2008 / 9$ <br> Audited <br> Outcome | $\begin{gathered} \text { 2009/10 } \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{array}{\|c} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\left\lvert\, \begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}\right.$ |
| Director: Strategic Services |  |  |  |  | 24,911 | 18,532 | 18,532 | 14,000 | 15,000 | 11,000 |
| Town Planning |  | 170 |  |  | 178 | 362 | 362 | 186 | 194 | 203 |
| Tourism \& Marketing |  | - |  |  | - |  |  |  |  |  |
| Vote800 - PUBLIC WORKS |  | 80,880 | 102,072 | 143,255 | 174,642 | 179,637 | 179,637 | 177,941 | 200,472 | 234,721 |
| Public Works |  |  |  |  |  |  |  |  |  |  |
| Directorate: Public Works |  |  |  |  |  |  |  |  |  |  |
| Roads \& Stormwater |  |  |  |  |  |  |  |  |  |  |
| Proclaimed Roads |  | - | - |  | 10 | 10 | 10 | 800 |  |  |
| Mechanical Workshop |  |  |  |  | - |  |  |  |  |  |
| Water Waste Management |  | 19,393 | 21,040 | 22,936 | 25,713 | 26,213 | 26,213 | 28,712 | 30,993 | 33,455 |
| Electricity Services |  | 39,291 | 51,398 | 66,989 | 89,227 | 92,722 | 92,722 | 103,211 | 118,356 | 145,708 |
| Water Services |  | 22,197 | 29,634 | 53,329 | 59,692 | 60,693 | 60,693 | 45,218 | 51,123 | 55,557 |
| Total Revenue by Vote | 2 | 204,470 | 241,512 | 295,710 | 336,250 | 388,965 | 388,965 | 349,528 | 380,220 | 421,322 |

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| R thousand $\quad$ Vote Description | Ref | $\begin{gathered} 2007 / 8 \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | 2008/9 <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year <br> Forecast | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{array}{\|c} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \\ \hline \end{array}$ |
| Expenditure by Vote | 1 |  |  |  |  |  |  |  |  |  |
| Vote100-COUNCIL |  | 31,664 | 40,301 | 45,069 | 32,743 | 34,848 | 34,848 | 33,059 | 34,374 | 36,478 |
| Office of the Executive Mayor |  | 2,828 | 40,301 | 45,069 | 8,345 | 6,615 | 6,615 | 7,204 | 7,653 | 8,229 |
| Public Participation Programs |  | 28,837 |  |  | 4,825 | 5,495 | 5,495 | 4,400 | 4,730 | 5,123 |
| Council's General Expenses |  | - |  |  | 19,572 | 22,738 | 22,738 | 21,455 | 21,991 | 23,126 |
| Vote200 - MUNICIPAL MANAGER |  | 2,021 | 4,116 | 7,175 | 6,948 | 7,486 | 7,486 | 8,458 | 9,067 | 9,644 |
| Municipal Manager |  | 2,021 | 4,116 | 7,175 | 2,950 | 2,940,025 | 2,940 | 3,362 | 3,624 | 3,807 |
| Internal Audit |  | - | - |  | 756 | 764,845 | 765 | 1,253 | 1,366 | 1,424 |
| Legal Services |  | - | - |  | 3,242 | 3,781,296 | 3,781 | 3,844 | 4,077 | 4,413 |
| Vote300-COMMUNITY SERVICES |  | 44,045 | 72,504 | 72,422 | 59,963 | 75,401 | 75,401 | 81,589 | 82,935 | 87,636 |
| Community Services |  | 876 | 4,246 | 5,342 | 3,486 | 3,790 | 3,790 | 4,355 | 4,591 | 4,778 |
| Housing Services |  | 17,911 | 34,588 | 31,229 | 16,835 | 27,760 | 27,760 | 21,661 | 21,173 | 22,327 |
| Beaches |  | 4,040 |  |  | 4,402 | 4,808 | 4,808 | 5,900 | 6,103 | 6,440 |
| Library Services |  | 2,014 |  |  | 3,092 | 3,181 | 3,181 | 4,050 | 3,789 | 3,953 |
| Fire Fighting |  | 2,731 |  |  | 4,634 | 4,661 | 4,661 | 5,854 | 6,155 | 6,483 |
| Traffic Control |  | 3,641 | 10,145 | 12,480 | 8,325 | 10,731 | 10,731 | 9,024 | 10,175 | 11,047 |
| Law Enforcement |  |  |  |  |  |  |  | 2,919 | 3,072 | 3,203 |
| Parks \& Recreation |  | 3,707 | 12,653 | 11,761 | 6,547 | 7,724 | 7,724 | 10,319 | 9,882 | 10,401 |
| Cemetries |  | 108 |  |  | 357 | 247 | 247 | 266 | 302 | 338 |
| Simunye Multi-Purpose Centre |  | 320 |  |  | 452 | 452 | 452 | 339 | 375 | 407 |
| Waste Management |  | 8,698 | 10,873 | 11,610 | 11,832 | 12,049 | 12,049 | 16,903 | 17,318 | 18,260 |
| Vote400-CORPORATE SERVICES |  | 11,426 | 6,631 | 7,452 | 12,803 | 12,200 | 12,200 | 13,863 | 14,714 | 15,407 |
| Corporate Services |  | 8,883 |  | 7,452 | 7,971 | 7,429 | 7,429 | 8,921 | 9,183 | 9,598 |
| Aerodrome |  | 2,544 | 6,631 |  | 1,815 | 1,885 | 1,885 | 1,695 | 2,193 | 2,414 |
| Human Resources |  | - | - |  | 3,018 | 2,886 | 2,886 | 3,247 | 3,339 | 3,396 |
| Vote500-FINANCIAL SERVICES |  | 3,749 | 7,528 | 25,674 | 31,322 | 33,800 | 33,800 | 35,576 | 34,562 | 37,232 |
| Finance |  | 3,748 | 7,528 | 25,674 | 13,996 | 14,250 | 14,250 | 13,152 | 13,925 | 14,610 |
| Revenue Management |  | - | - |  | 8,800 | 9,955 | 9,955 | 12,785 | 13,334 | 14,360 |
| Meter Reading |  | - |  |  | 896 | 903 | 903 | 1,001 | 1,039 | 1,089 |
| Supply Chain Management |  | 1 |  |  | 1,836 | 1,741 | 1,741 | 2,007 | 2,110 | 2,222 |
| IT System Management |  | - |  |  | 5,484 | 6,596 | 6,596 | 6,241 | 3,719 | 3,832 |
| Computer Room |  | - |  |  | 311 | 355 | 355 | 390 | 435 | 1,121 |
| Vote600-HEALTH |  | 541 | 36 | - | - | - | - | - | - | - |
| Day Hospital |  | 431,126 | 26,068 |  |  |  |  |  |  |  |
| Clinics |  | 109,641 | 10,120 |  |  |  |  |  |  |  |
| Public Health |  | - | - |  |  |  |  |  |  |  |
| Vote700-STRATEGIC SERVICES |  | 8,756 | 8,446 | 10,574 | 17,102 | 17,684 | 17,684 | 19,866 | 21,012 | 22,074 |
| Building Control |  | 1,029 | 8,446 | 10,574 | 2,229 | 2,261 | 2,261 | 1,950 | 2,053 | 2,153 |
| Municipal Buildings \& Land |  | 1,839 |  |  | 3,285 | 3,115 | 3,115 | 5,000 | 5,445 | 5,826 |
| IDP |  | 2,884 |  |  | 3,474 | 3,605 | 3,605 | 3,021 | 3,124 | 3,150 |
| Director: Strategic Services |  |  |  |  | 2,318 | 2,296 | 2,296 | 2,811 | 2,956 | 3,111 |

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| R thousand $\quad$ Vote Description | Ref | 200718 <br> Audited <br> Outcome | $2008 / 9$ <br> Audited <br> Outcome | $\begin{gathered} \text { 2009/10 } \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Town Planning |  | 2,047 |  |  | 1,874 | 2,054 | 2,054 | 2,379 | 2,479 | 2,615 |
| Tourism \& Marketing |  | 957 |  |  | 3,923 | 4,353 | 4,353 | 4,704 | 4,955 | 5,219 |
| Vote800 - PUBLIC WORKS |  | 72,220 | 89,278 | 97,639 | 118,563 | 114,117 | 114,117 | 138,556 | 159,257 | 185,671 |
| Public Works |  | 1,487 |  |  | 2,071 | 2,301 | 2,301 | 2,537 | 2,441 | 2,550 |
| Directorate: Public Works |  | 547 |  |  | 1,743 | 1,801 | 1,801 | 2,043 | 2,125 | 2,223 |
| Roads \& Stormwater |  | 9,698 | 13,408 | 17,748 | 14,278 | 12,991 | 12,991 | 12,702 | 13,253 | 13,741 |
| Proclaimed Roads |  | 69 |  |  | 113 | 113 | 113 | 1,000 |  |  |
| Mechanical Workshop |  | - |  |  | 1,100 | 1,218 | 1,218 | 1,332 | 1,424 | 1,518 |
| Water Waste Management |  | 10,363 | 11,167 | 10,028 | 12,196 | 11,068 | 11,068 | 17,092 | 18,106 | 19,144 |
| Electricity Services |  | 34,799 | 46,857 | 53,465 | 67,433 | 67,134 | 67,134 | 83,041 | 102,026 | 125,607 |
| Water Services |  | 15,256 | 17,846 | 16,397 | 19,630 | 17,490 | 17,490 | 18,809 | 19,881 | 20,887 |
| Total Expenditure by Vote | 2 | 174,423 | 228,840 | 266,006 | 279,445 | 295,537 | 295,537 | 330,969 | 355,922 | 394,143 |
| Surplus/(Deficit) for the year | 2 | 30,047 | 12,671 | 29,704 | 56,805 | 93,428 | 93,428 | 18,559 | 24,297 | 27,178 |

1. Insert 'Vote'; e.g. Department, if different to standard structure
2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')
3. Assign share in 'associate' to relevant Vote

WC047 Bitou - Table A4 Budgeted Financial Performance (revenue and expenditure)

| R thousand Description | Ref <br> 1 |  |  | $\begin{gathered} 2009 / 10 \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \\ \hline \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Revenue By Source |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 2 | 47,170 | 50,060 | 57,569 | 69,300 | 74,300 | 74,300 | 74,300 | 83,654 | 88,960 | 94,437 |
| Property rates - penalties \& collection charges |  | 2,124 | 2,731 | 2,332 | 2,160 | 2,500 | 2,500 | 2,500 | 2,761 | 2,899 | 3,015 |
| Service charges - electricity revenue | 2 | 38,252 | 48,638 | 61,946 | 78,187 | 79,376 | 79,376 | 79,376 | 96,031 | 116,082 | 140,332 |
| Service charges - water revenue | 2 | 22,078 | 21,313 | 22,503 | 29,330 | 29,330 | 29,330 | 29,330 | 32,806 | 36,086 | 39,695 |
| Service charges - sanitation revenue | 2 | 16,470 | 19,981 | 21,003 | 24,482 | 24,482 | 24,482 | 24,482 | 26,858 | 29,007 | 31,328 |
| Service charges - refuse revenue | 2 | 9,430 | 10,055 | 10,097 | 12,762 | 13,262 | 13,262 | 13,262 | 16,379 | 18,017 | 19,818 |
| Service charges - other |  | - | - |  | - | - | - | - |  |  |  |
| Rental of facilities and equipment |  | 670 | 815 | 1,415 | 1,004 | 1,029 | 1,029 | 1,029 | 2,322 | 2,382 | 2,446 |
| Interest earned - external investments |  | 8,472 | 6,614 | 3,917 | 4,400 | 1,400 | 1,400 | 1,400 | 620 | 651 | 684 |
| Interest earned - outstanding debtors |  | - | - | - | - | - | - | - |  |  |  |
| Dividends received |  | - | - | - | - | - | - | - |  |  |  |
| Fines |  | 5,432 | 5,611 | 5,457 | 5,504 | 5,504 | 5,504 | 5,504 | 6,002 | 6,502 | 7,002 |
| Licences and permits |  | 26 | 76 | 27 | 19 | 35 | 35 | 35 | 51 | 56 | 62 |
| Agency services |  | - | - | - | - | - | - | - | - | - | - |
| Transfers recognised - operational |  | 29,138 | 58,911 | 62,329 | 34,066 | 51,069 | 51,069 | 51,069 | 40,595 | 40,435 | 42,881 |
| Other revenue | 2 | 11,092 | 7,274 | 11,072 | 7,081 | 8,068 | 8,068 | 8,068 | 9,367 | 8,453 | 9,125 |
| Gains on disposal of PPE |  | - | 2,726 |  | 1,500 | 1,500 | 1,500 | 1,500 |  |  |  |
| Total Revenue (excluding capital transfers and contributions) |  | 190,355 | 234,804 | 259,669 | 269,794 | 291,855 | 291,855 | 291,855 | 317,447 | 349,531 | 390,825 |
| Expenditure By Type |  |  |  |  |  |  |  |  |  |  |  |
| Employee related costs | 2 | 56,485 | 74,289 | 89,744 | 92,602 | 96,452 | 96,452 | 96,452 | 106,991 | 112,534 | 118,630 |
| Remuneration of councillors |  | 2,080 | 2,777 | 2,992 | 2,798 | 2,974 | 2,974 | 2,974 | 3,466 | 3,691 | 3,931 |
| Debt impairment | 3 | 4,346 | 7,745 | 7,570 | 5,500 | 5,500 | 5,500 | 5,500 | 9,445 | 10,082 | 11,218 |
| Depreciation \& asset impairment | 2 | 11,605 | 13,698 | 10,791 | 18,328 | 13,328 | 13,328 | 13,328 | 18,229 | 18,776 | 19,152 |
| Finance charges |  | 3,850 | 4,274 | 7,777 | 9,101 | 9,678 | 9,678 | 9,678 | 10,899 | 11,228 | 11,568 |
| Bulk purchases | 2 | 21,844 | 30,254 | 40,644 | 52,368 | 52,268 | 52,268 | 52,268 | 65,758 | 83,309 | 105,546 |
| Other materials | 8 |  |  |  |  |  |  |  |  |  |  |
| Contracted services |  | - | 4,672 | 9,341 | - | 8,314 | 8,314 | 8,314 | 15,516 | 13,863 | 14,936 |
| Transfers and grants |  | 19,038 | 31,573 | 24,613 | 16,091 | 27,992 | 27,992 | 27,992 | 22,530 | 21,943 | 23,519 |
| Other expenditure | 4,5 | 55,175 | 59,558 | 72,534 | 82,657 | 79,031 | 79,031 | 79,031 | 78,134 | 80,497 | 85,644 |
| Loss on disposal of PPE |  |  |  |  |  |  |  |  |  |  |  |
| Total Expenditure |  | 174,423 | 228,840 | 266,006 | 279,445 | 295,537 | 295,537 | 295,537 | 330,969 | 355,922 | 394,143 |
| Surplus/(Deficit) <br> Transfers recognised - capital Contributions recognised - capital Contributed assets |  | 15,932 | 5,964 | $(6,337)$ | $(9,651)$ | $(3,682)$ | $(3,682)$ | $(3,682)$ | $(13,522)$ | $(6,392)$ | $(3,319)$ |
|  |  | 14,115 | 6,707 | 24,387 | 66,456 | 97,110 | 97,110 | 97,110 | 32,081 | 30,689 | 30,497 |
|  | 6 | - | - | - | - | - | - | - | - | - | - |
|  |  |  |  | 11,654 |  |  |  |  |  |  |  |
| Surplus/(Deficit) after capital transfers \& contributions |  | 30,047 | 12,671 | 29,704 | 56,805 | 93,428 | 93,428 | 93,428 | 18,559 | 24,297 | 27,178 |
| Taxation |  |  |  |  |  |  |  |  |  |  |  |
| Surplus/(Deficit) after taxation Attributable to minorities |  | 30,047 | 12,671 | 29,704 | 56,805 | 93,428 | 93,428 | 93,428 | 18,559 | 24,297 | 27,178 |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 30,047 | 12,671 | 29,704 | 56,805 | 93,428 | 93,428 | 93,428 | 18,559 | 24,297 | 27,178 |
| Surplus/(Deficit) attributable to municipality <br> Share of surplus/ (deficit) of associate |  |  |  |  |  |  |  |  |  |  |  |
| Surplus(Deficit) for the year | 7 | 30,047 | 12,671 | 29,704 | 56,805 | 93,428 | 93,428 | 93,428 | 18,559 | 24,297 | 27,178 |

References

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs \& maintenance detailed in Table A9 and Table SA34c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method

WC047 Bitou - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

| R ${ }^{\text {R thousand }}$ Vote Description | Ref <br> 1 | $2007 / 8$ <br> Audited <br> Outcome | $2008 / 9$ <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original <br> Budget | Adjusted <br> Budget | Full Year Forecast | Pre-audit outcome | $\begin{aligned} & \hline \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Capital expenditure - Vote |  |  |  |  |  |  |  |  |  |  |  |
| Multi-year expenditure to be appropriated | 2 |  |  |  |  |  |  |  |  |  |  |
| Vote100 - COUNCIL |  | - | - | 212 | - | - | - | - | 50 | 40 | - |
| Vote200 - MUNICIPAL MANAGER |  | - | - | 11 | - | - | - | - | - | - | - |
| Vote300-COMMUNITY SERVICES |  | 2,320 | 1,988 | 34,371 | 23,259 | 47,699 | 47,699 | 47,699 | 8,500 | 14,030 | 10,543 |
| Vote400-CORPORATE SERVICES |  | - | 198 | 410 | 334 | 343 | 343 | 343 | 305 | 75 | 25 |
| Vote500-FINANCIAL SERVICES |  | - | - | 9,304 | - | - | - | - | 30 | 50 | 50 |
| Vote600-HEALTH |  | - | - | - | - | - | - | - | - | - | - |
| Vote700-STRATEGIC SERVICES |  | - | 6,314 | 11,656 | 3,150 | 8,130 | 8,130 | 8,130 | 15 | 20 | 15 |
| Vote800-PUBLIC WORKS |  | 46,926 | 56,609 | 61,066 | 79,077 | 68,285 | 68,285 | 68,285 | 19,200 | 22,300 | 27,047 |
| Example 9-Vote9 |  | - | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total | 7 | 49,246 | 65,109 | 117,030 | 105,820 | 124,456 | 124,456 | 124,456 | 28,100 | 36,515 | 37,680 |
| Single-year expenditure to be appropriated | 2 |  |  |  |  |  |  |  |  |  |  |
| Vote100-COUNCIL |  | 188 | 649 | - | - | 128 | 128 | 128 | - | - | - |
| Vote200 - MUNICIPAL MANAGER |  | - | 142 | - | - | 7 | 7 | 7 | 10 | - | - |
| Vote300-COMMUNITY SERVICES |  | 3,030 | 195 | - | 6,850 | 9,421 | 9,421 | 9,421 | 8,000 | 13,199 | 12,800 |
| Vote400-CORPORATE SERVICES |  | 1,115 | 11 | - | - | - | - | - | 15 | 145 | 50 |
| Vote500-FINANCIAL SERVICES |  | 920 | 3,966 | - | 91 | 2,556 | 2,556 | 2,556 | - | - | - |
| Vote600-HEALTH |  | - | - | - | - | - | - | - | - | - | - |
| Vote700-STRATEGIC SERVICES |  | 27 | 71 | - | 640 | 102 | 102 | 102 | 75 | - | - |
| Vote800-PUBLIC WORKS |  | - | - | - | - | - | - | - | 7,881 | - | - |
| Example 9 - Vote9 |  | - | - | - | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - | - | - | - |
| Capital single-year expenditure sub-total |  | 5,280 | 5,034 | - | 7,581 | 12,213 | 12,213 | 12,213 | 15,981 | 13,344 | 12,850 |
| Total Capital Expenditure - Vote |  | 54,526 | 70,143 | 117,030 | 113,401 | 136,670 | 136,670 | 136,670 | 44,081 | 49,859 | 50,530 |
| Capital Expenditure - Standard |  |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 1,108 | 11,304 | 23,932 | 425 | 3,033 | 3,033 | 3,033 | 410 | 310 | 125 |
| Executive and council |  | 188 | 989 | 433 | - | 134 | 134 | 134 | 60 | 40 |  |
| Budget and treasury office |  | 920 | 10,315 | 23,499 | 91 | 2,556 | 2,556 | 2,556 | 30 | 50 | 50 |
| Corporate services |  | - | - | - | 334 | 343 | 343 | 343 | 320 | 220 | 75 |
| Community and public safety |  | 4,874 | 1,806 | 4,375 | 24,429 | 57,041 | 57,041 | 57,041 | 8,000 | 26,229 | 22,843 |
| Community and social services |  | 359 | 584 | 1,395 | 6,576 | 10,144 | 10,144 | 10,144 | 4,000 | 5,000 | 1,000 |
| Sport and recreation |  | 982 | 1,100 | 2,695 | 8,920 | 7,638 | 7,638 | 7,638 | 2,000 | 6,100 | 18,800 |
| Public safety |  | 503 | 79 | 245 | 2,433 | 2,227 | 2,227 | 2,227 |  | 12,629 | 43 |
| Housing |  | 3,030 | 43 | 40 | 6,500 | 37,031 | 37,031 | 37,031 | 2,000 | 2,500 | 3,000 |
| Health |  | - | - |  | - | - | - | - |  |  |  |
| Economic and environmental services |  | 14,204 | 15,211 | 33,352 | 25,627 | 22,636 | 22,636 | 22,636 | 11,590 | 14,020 | 14,515 |
| Planning and development |  | 27 | 47 | 169 | 3,790 | 8,231 | 8,231 | 8,231 | 90 | 20 | 15 |
| Road transport |  | 14,177 | 15,164 | 33,182 | 21,837 | 14,405 | 14,405 | 14,405 | 11,500 | 14,000 | 14,500 |
| Environmental protection |  | - | - |  | - |  |  |  |  |  |  |
| Trading services |  | 34,340 | 41,822 | 55,372 | 47,426 | 53,960 | 53,960 | 53,960 | 24,081 | 9,300 | 13,047 |
| Electricity |  | 10,301 | 14,534 | 21,224 | 27,348 | 17,430 | 17,430 | 17,430 | 7,600 | 3,700 | 7,250 |
| Water |  | 14,338 | 18,573 | 13,545 | 13,926 | 34,146 | 34,146 | 34,146 | 7,081 | 3,800 | 4,497 |
| Waste water management |  | 8,110 | 8,303 | 20,363 | 5,780 | 2,305 | 2,305 | 2,305 | 900 | 800 | 800 |
| Waste management |  | 476 | 377 | 0 | 107 | 80 | 80 | 80 | 8,500 | 1,000 | 500 |
| Other |  | 1,115 | 35 | 240 | 265 |  |  |  |  |  |  |
| Total Capital Expenditure - Standard | 3 | 54,526 | 70,143 | 117,030 | 97,907 | 136,670 | 136,670 | 136,670 | 44,081 | 49,859 | 50,530 |
| Funded by: |  |  |  |  |  |  |  |  |  |  |  |
| National Government |  | 12,944 | 8,258 | 47,440 | 66,456 | 62,992 | 62,992 | 62,992 | 32,081 | 30,689 | 30,497 |
| Provincial Government |  |  |  |  |  | 27,998 | 27,998 | 27,998 |  |  |  |
| District Municipality |  |  |  |  |  | 1,000 | 1,000 | 1,000 |  |  |  |
| Other transfers and grants |  |  |  | 193 |  | 1,000 | 1,000 | 1,000 | 2,000 | 5,000 | 5,000 |
| Transfers recognised - capital | 4 | 12,944 | 8,258 | 47,634 | 66,456 | 92,990 | 92,990 | 92,990 | 34,081 | 35,689 | 35,497 |
| Public contributions \& donations | 5 |  |  | 9,062 |  |  |  |  |  |  |  |
| Borrowing | 6 | - | 15,030 | 27,000 | 12,800 | 19,527 | 19,527 | 19,527 | 5,000 |  |  |
| Internally generated funds |  | 41,582 | 46,855 | 33,335 | 34,145 | 24,152 | 24,152 | 24,152 | 5,000 | 14,170 | 15,033 |
| Total Capital Funding | 7 | 54,526 | 70,143 | 117,030 | 113,401 | 136,670 | 136,670 | 136,670 | 44,081 | 49,859 | 50,530 |

## References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year
3. Capital expenditure by standard classification must reconcile to the appropriations by vote
4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)
5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17
7. Total Capital Funding must balance with Total Capital Expenditure
8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget



WC047 Bitou - Table A6 Budgeted Financial Position

| R thousand Description | Ref | $2007 / 8$ <br> Audited <br> Outcome | 2008/9 <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | $\begin{gathered} \text { Budget Year } \\ 2011 / 12 \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| ASSETS |  |  |  |  |  |  |  |  |  |  |  |
| Current assets |  |  |  |  |  |  |  |  |  |  |  |
| Cash |  | 6,207 | 21,061 | 11,495 | 8,933 | 8,933 | 8,933 | 8,933 | 3,832 | 4,023 | 4,225 |
| Call investment deposits | 1 | 57,119 | 36,773 | 5,109 | 15,210 | 10,210 | 10,210 | 10,210 | 5,200 | 5,460 | 5,733 |
| Consumer debtors | 1 | 9,870 | 13,441 | 14,280 | 21,441 | $(14,028)$ | $(14,028)$ | $(14,028)$ | 14,969 | 30,498 | 42,932 |
| Other debtors |  | 10,356 | 25,287 | 28,783 |  | 35,468 | 35,468 | 35,468 | 30,222 | 31,733 | 33,320 |
| Current portion of long-term receivables |  | 297 | 191 | 81 | 48 | 48 | 48 | 48 | 79 | 79 | - |
| Inventory | 2 | 5,437 | 3,798 | 2,690 | 948 | 948 | 948 | 948 | 2,555 | 2,428 | 2,306 |
| Total current assets |  | 83,084 | 100,550 | 62,438 | 46,579 | 41,579 | 41,579 | 41,579 | 56,857 | 74,221 | 88,516 |
| Non current assets |  |  |  |  |  |  |  |  |  |  |  |
| Long-term receivables |  | 1,021 | 549 | 375 | 111 | 111 | 111 | 111 | 160 | 81 | 80 |
| Investments |  | 3,064 | 3,366 | 1,162 | 4,006 | 4,006 | 4,006 | 4,006 | 3,900 | 4,290 | 4,719 |
| Investment property |  |  |  | 3,669 |  |  |  |  |  |  |  |
| Investment in Associate |  |  |  |  |  |  |  |  |  |  |  |
| Property, plant and equipment | 3 | 167,209 | 220,211 | 319,083 | 417,047 | 445,316 | 445,316 | 445,316 | 471,313 | 502,456 | 533,898 |
| Agricultural |  |  |  |  |  |  |  |  |  |  |  |
| Biological |  |  |  |  |  |  |  |  |  |  |  |
| Intangible |  | 68 | 3,512 | 9,145 |  |  |  |  |  |  |  |
| Other non-current assets |  |  |  |  |  |  |  |  |  |  |  |
| Total non current assets |  | 171,362 | 227,637 | 333,434 | 421,164 | 449,433 | 449,433 | 449,433 | 475,373 | 506,827 | 538,697 |
| TOTAL ASSETS |  | 254,446 | 328,188 | 395,872 | 467,743 | 491,012 | 491,012 | 491,012 | 532,230 | 581,048 | 627,213 |
| LIABILITIES |  |  |  |  |  |  |  |  |  |  |  |
| Current liabilities |  |  |  |  |  |  |  |  |  |  |  |
| Bank overdraft | 1 | 381 |  |  | - | 5,000 | 5,000 | 5,000 | - | - | - |
| Borrowing | 4 | 2,827 | 4,004 | 4,637 | 4,195 | 5,324 | 5,324 | 5,324 | 5,590 | 5,590 | 5,590 |
| Consumer deposits |  | 3,491 | 3,652 | 3,948 | 3,892 | 4,022 | 4,022 | 4,022 | 4,159 | 4,320 | 5,301 |
| Trade and other payables | 4 | 31,925 | 64,549 | 59,401 | 32,049 | 15,851 | 15,851 | 15,851 | 38,990 | 42,608 | 41,558 |
| Provisions |  | 4,871 | 7,245 | 11,523 | 11,895 | 11,895 | 11,895 | 11,895 | 13,085 | 14,394 | 15,833 |
| Total current liabilities |  | 43,495 | 79,451 | 79,508 | 52,032 | 42,092 | 42,092 | 42,092 | 61,823 | 66,912 | 68,282 |
| Non current liabilities |  |  |  |  |  |  |  |  |  |  |  |
| Borrowing |  | 32,942 | 62,785 | 85,372 | 98,082 | 101,326 | 101,326 | 101,326 | 95,031 | 91,230 | 87,580 |
| Provisions |  | 25,513 | 27,323 | 35,403 | 27,673 | 27,673 | 27,673 | 27,673 | 29,056 | 30,509 | 32,035 |
| Total non current liabilities |  | 58,456 | 90,108 | 120,775 | 125,755 | 128,998 | 128,998 | 128,998 | 124,087 | 121,739 | 119,615 |
| TOTAL LIABILITIES |  | 101,950 | 169,559 | 200,284 | 177,786 | 171,090 | 171,090 | 171,090 | 185,911 | 188,651 | 187,897 |
| NET ASSETS | 5 | 152,496 | 158,629 | 195,589 | 289,957 | 319,922 | 319,922 | 319,922 | 346,320 | 392,398 | 439,316 |
| COMMUNITY WEALTH/EQUITY |  |  |  |  |  |  |  |  |  |  |  |
| Accumulated Surplus/(Deficit) |  | 134,339 | 156,541 | 193,487 | 281,869 | 311,833 | 311,833 | 311,833 | 337,031 | 381,109 | 426,028 |
| Reserves | 4 | 18,157 | 2,088 | 2,102 | 8,088 | 8,088 | 8,088 | 8,088 | 9,288 | 11,288 | 13,288 |
| Minorities' interests |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL COMMUNITY WEALTH/EQUITY | 5 | 152,496 | 158,629 | 195,589 | 289,957 | 319,922 | 319,922 | 319,922 | 346,320 | 392,398 | 439,316 |

References

1. Detail to be provided in Table SA3
2. Include completed low cost housing to be transferred to beneficiaries within 12 months
3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements,
4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
5. Net assets must balance with Total Community Wealth/Equity

WC047 Bitou - Table A7 Budgeted Cash Flows

| R thousand Description | Ref | $\qquad$ <br> Audited Outcome | $2008 / 9$Audited <br> Outcome | 2009/10 <br> Audited Outcome | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year <br> Forecast | Pre-audit outcome | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| CASH FLOW FROM OPERATING ACTIVITIES Receipts |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ratepayers and other |  | 204,962 | 200,141 | 268,201 | 226,843 | 239,386 | 239,386 | 239,386 | 277,832 | 308,445 | 347,260 |
| Government - operating | 1 |  |  |  | 34,065 | 52,569 | 52,569 | 52,569 | 40,595 | 40,435 | 42,881 |
| Government - capital | 1 |  |  |  | 66,456 | 93,610 | 93,610 | 93,610 | 32,081 | 30,689 | 30,497 |
| Interest |  | 8,472 | 6,615 | 3,917 | 4,400 | 1,400 | 1,400 | 1,400 | 620 | 651 | 684 |
| Dividends |  |  |  |  |  |  |  |  |  | - | - |
| Payments |  |  |  |  |  |  |  |  |  |  |  |
| Suppliers and employees |  | $(155,881)$ | $(164,008)$ | $(221,220)$ | $(237,169)$ | $(266,626)$ | $(266,626)$ | $(266,626)$ | $(292,396)$ | $(315,836)$ | $(352,206)$ |
| Finance charges |  | $(3,836)$ | $(3,628)$ | $(7,777)$ | $(9,106)$ | $(9,678)$ | $(9,678)$ | $(9,678)$ | $(11,050)$ | $(11,385)$ | $(11,729)$ |
| Transfers and Grants | 1 |  |  |  |  |  |  |  |  | - | - |
| NET CASH FROM/(USED) OPERATING ACTIVITIES |  | 53,718 | 39,119 | 43,121 | 85,489 | 110,662 | 110,662 | 110,662 | 47,682 | 52,999 | 57,387 |
| CASH FLOWS FROM INVESTING ACTIVITIES Receipts |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Proceeds on disposal of PPE |  | - | 656 | $(102,425)$ | 1,500 | 1,500 | 1,500 | 1,500 |  | - | - |
| Decrease (Increase) in non-current debtors |  | - | - | 321 |  | - | - | - |  | - | - |
| Decrease (increase) other non-current receivables |  | 679 | 578 | 269 | 275 | 275 | 275 | 275 | 109 | 49 | 60 |
| Decrease (increase) in non-current investments |  | (264) | (302) | (303) | (330) | (330) | (330) | (330) | (318) | (350) | (385) |
| Payments |  |  |  |  |  |  |  |  |  |  |  |
| Capital assets |  | $(54,526)$ | $(70,143)$ | $(5,543)$ | $(113,401)$ | $(136,670)$ | $(136,670)$ | $(136,670)$ | $(44,081)$ | $(49,859)$ | $(50,530)$ |
| NET CASH FROM/(USED) INVESTING ACTIVITIES |  | $(54,111)$ | $(69,211)$ | $(107,682)$ | $(111,956)$ | $(135,225)$ | $(135,225)$ | $(135,225)$ | $(44,290)$ | $(50,160)$ | $(50,855)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES |  |  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |
| Short term loans |  |  |  |  |  | 5,000 | 5,000 | 5,000 | - | - | - |
| Borrowing long term/refinancing |  | - | 33,753 | 27,193 | 12,800 | 16,043 | 16,043 | 16,043 | 5,000 | - | - |
| Increase (decrease) in consumer deposits |  | 118 | 161 | 296 | 120 | 250 | 250 | 250 | 310 | 326 | 342 |
| Payments |  |  |  |  |  |  |  |  |  |  |  |
| Repayment of borrowing |  | $(2,917)$ | $(2,733)$ | $(4,157)$ | $(4,195)$ | $(5,324)$ | $(5,324)$ | $(5,324)$ | $(6,723)$ | $(6,723)$ | $(6,723)$ |
| NET CASH FROM/(USED) FINANCING ACTIVITIES |  | $(2,799)$ | 31,181 | 23,331 | 8,725 | 15,970 | 15,970 | 15,970 | $(1,413)$ | $(6,397)$ | $(6,381)$ |
| NET INCREASEI (DECREASE) IN CASH HELD |  | $(3,192)$ | 1,090 | $(41,229)$ | $(17,742)$ | $(8,593)$ | $(8,593)$ | $(8,593)$ | 1,979 | $(3,559)$ | 151 |
| Cash/cash equivalents at the year begin: | 2 | 59,936 | 56,744 | 57,834 | 16,604 | 16,604 | 16,604 | 16,604 | 8,011 | 9,990 | 6,431 |
| Cash/cash equivalents at the year end: | 2 | 56,744 | 57,834 | 16,604 | $(1,138)$ | 8,011 | 8,011 | 8,011 | 9,990 | 6,431 | 6,582 |

## References

1. Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less

WC047 Bitou - Table A8 Cash backed reserves/accumulated surplus reconciliation

| R thousand | Ref | 200718 <br> Audited <br> Outcome | $\begin{gathered} 2008 / 9 \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | $\begin{gathered} \text { 2009/10 } \\ \hline \begin{array}{c} \text { Audited } \\ \text { Outcome } \end{array} \end{gathered}$ | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2011/12 | $\begin{array}{\|c\|} \hline \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Cash and investments available |  |  |  |  |  |  |  |  |  |  |  |
| Cash/cash equivalents at the year end | 1 | 56,744 | 57,834 | 16,604 | $(1,138)$ | 8,011 | 8,011 | 8,011 | 9,990 | 6,431 | 6,582 |
| Other current investments > 90 days |  | (1) | (0) | (0) | 25,280 | 6,131 | 6,131 | 6,131 | (958) | 3,052 | 3,376 |
| Non current assets - Investments | 1 | 3,064 | 3,366 | 1,162 | 4,006 | 4,006 | 4,006 | 4,006 | 3,900 | 4,290 | 4,719 |
| Cash and investments available: |  | 59,808 | 61,199 | 17,766 | 28,149 | 18,149 | 18,149 | 18,149 | 12,932 | 13,773 | 14,677 |
| Application of cash and investments |  |  |  |  |  |  |  |  |  |  |  |
| Unspent conditional transfers |  | 18,915 | 44,142 | 22,535 | 24,142 | 7,944 | 7,944 | 7,944 | 11,268 | 13,500 | 13,905 |
| Unspent borrowing |  |  |  |  |  |  |  |  |  |  |  |
| Statutory requirements | 2 |  |  | - |  |  |  |  |  |  |  |
| Other working capital requirements | 3 | 9,854 | 24,680 | 11,200 | 12,932 | $(6,793)$ | $(6,793)$ | $(6,793)$ | $(5,092)$ | $(18,033)$ | $(33,037)$ |
| Other provisions |  |  |  |  |  |  |  |  |  |  |  |
| Long term investments committed | 4 | - | 3,064 | 3,366 | 3,686 | 3,686 | 3,686 | 3,686 | 3,900 | 4,290 | 4,719 |
| Reserves to be backed by cash/investments | 5 |  |  |  |  |  |  |  |  |  |  |
| Total Application of cash and investments: |  | 28,768 | 71,887 | 37,101 | 40,760 | 4,836 | 4,836 | 4,836 | 10,075 | (243) | $(14,413)$ |
| Surplus(shortfall) |  | 31,039 | $(10,688)$ | $(19,335)$ | $(12,612)$ | 13,312 | 13,312 | 13,312 | 2,857 | 14,016 | 29,090 |

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a $\%$ of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves


## References

1. Detail of new assets provided in Table SA34a
2. Detail of renewal of existing assets provided in Table SA34b
3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
5. Must reconcile to 'Budgeted Financial Position' (written down value)
6. Donated/contributed and assets funded by finance leases to be allocated to the respective category

WC047 Bitou - Table A10 Basic service delivery measurement


References

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200 m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free
8. Must reflect the cost to the municipality of providing the Free Basic Service

WC047 Bitou - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'


## References

1. Must reconcile with 'Budgeted Financial Performance (Revenue and Expenditure)
2. Must reconcile to supporting documentation on staff salaries
3. Insert other categories where revenue or expenditure is of a material nature (list separate items until 'General expenses' is not > $10 \%$ of Total Expenditure)
4. Expenditure to meet any 'unfunded obligations'

5 This sub-total must agree with the total on SA22, but excluding councillor and board member items
6. Include a note for each revenue item that is affected by 'revenue foregone'
7. Special consideration may have to be given to including 'goodwill arising' or 'joint venture' budgets where circumstances require this (include separately under relevant notes)

WC047 Bitou - Supporting Table SA2 Matrix Financial Performance Budget (revenue sourcelexpenditure type and dept.)

| Description | Ref | Vote100 COUNCIL | Vote200 MUNICIPAL MANAGER | Vote300 COMMUNITY SERVICES | Vote400 CORPORATE SERVICES | Vote500 - <br> FINANCIAL <br> SERVICES | Vote700 STRATEGIC SERVICES | Vote800 PUBLIC WORKS | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousand | 1 |  |  |  |  |  |  |  |  |
| Revenue By Source |  |  |  |  |  |  |  |  |  |
| Property rates |  |  |  |  |  | 83,654 |  |  | 83,654 |
| Property rates - penalties \& collection charges |  |  |  |  |  |  |  |  | - |
| Service charges - electricity revenue |  |  |  |  |  |  |  | 96,031 | 96,031 |
| Service charges - water revenue |  |  |  |  |  |  |  | 32,806 | 32,806 |
| Service charges - sanitation revenue |  |  |  |  |  |  |  | 26,858 | 26,858 |
| Service charges - refuse revenue |  |  |  | 16,379 |  |  |  |  | 16,379 |
| Service charges - other |  |  |  |  |  |  |  |  | - |
| Rental of facilities and equipment |  |  |  | 1,684 | 110 |  | 529 |  | 2,322 |
| Interest earned - external investments |  | 620 |  |  |  |  |  |  | 620 |
| Interest earned - outstanding debtors |  | 2,761 |  |  |  |  |  |  | 2,761 |
| Dividends received |  |  |  |  |  |  |  |  | - |
| Fines |  |  |  | 6,002 |  |  |  |  | 6,002 |
| Licences and permits |  | 50 |  | 1 |  |  |  |  | 51 |
| Agency services |  |  |  |  |  |  |  |  | - |
| Other revenue |  | 823 |  | 2,760 | 220 | 12 | 2,187 | 3,365 | 9,367 |
| Transfers recognised - operational |  | 21,257 |  | 17,288 |  | 1,250 |  | 800 | 40,595 |
| Gains on disposal of PPE |  |  |  |  |  |  |  |  | - |
| Total Revenue (excluding capital transfers and contributio |  | 25,511 | - | 44,114 | 330 | 84,916 | 2,716 | 159,860 | 317,447 |
| Expenditure By Type |  |  |  |  |  |  |  |  |  |
| Employee related costs |  | 8,565 | 4,865 | 36,743 | 8,551 | 13,236 | 9,459 | 25,559 | 106,979 |
| Remuneration of councillors |  | 3,466 |  |  |  |  |  |  | 3,466 |
| Debt impairment |  | 819 |  |  |  |  |  | 8,626 | 9,445 |
| Depreciation \& asset impairment |  | 246 | 62 | 2,499 | 231 | 1,604 | 1,461 | 12,127 | 18,229 |
| Finance charges |  |  |  | 1,326 | 14 | 1,735 |  | 7,824 | 10,899 |
| Bulk purchases |  |  |  |  |  |  |  | 65,758 | 65,758 |
| Other materials |  |  |  |  |  |  |  |  | - |
| Contracted services |  | 650 | 80 | 7,689 | 150 | 5,082 | 622 | 1,243 | 15,516 |
| Transfers and grants |  | 3,590 |  | 16,752 |  | 1,250 |  | 988 | 22,580 |
| Other expenditure |  | 20,240 | 3,449 | 16,042 | 3,805 | 17,672 | 1,848 | 15,040 | 78,096 |
| Loss on disposal of PPE |  |  |  |  |  |  |  |  | - |
| Total Expenditure |  | 37,575 | 8,456 | 81,052 | 12,751 | 40,579 | 13,390 | 137,166 | 330,969 |
| Surplus/(Deficit) |  | $(12,064)$ | $(8,456)$ | $(36,938)$ | $(12,421)$ | 44,336 | $(10,674)$ | 22,694 | $(13,522)$ |
| Transfers recognised - capital |  |  |  |  |  |  | 14,000 | 18,081 | 32,081 |
| Contributions recognised - capital |  |  |  |  |  |  |  |  | - |
| Contributed assets |  |  |  |  |  |  |  |  | - |
| Surplus/(Deficit) after capital transfers \& contributions |  | $(12,064)$ | $(8,456)$ | $(36,938)$ | $(12,421)$ | 44,336 | 3,326 | 40,775 | 18,559 |

## References

1. Departmental columns to be based on municipal organisation structure

| Description | Ref | 200718 | 2008/9 | 2009/10 | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2011/12 | $\begin{array}{\|c} \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |

## WC047 Bitou - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)



WC047 Bitou - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)


References

[^0]WC047 Bitou - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic Objective <br> R thousand | Goal | Goal <br> Code | Ref | $2007 / 8$ | 2008/9 | 2009/10 | Current Year $2010 / 11$ |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \\ \hline \end{array}$ |
| MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT |  | A |  | 188 | 791 | 223 |  | 134 | 134 | 320 | 220 | 75 |
| MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT |  | B |  | 920 | 3,966 | 9,304 | 91 | 2,556 | 2,556 | 30 | 50 | 50 |
| PROMOTION OF TOURISM AND LOCAL ECONOMIC DEVELOPMENT |  | C |  | 27 | 6,385 | 11,656 | 3,073 | 8,231 | 8,231 | 90 | 12,649 | 58 |
| GOOD GOVERNANCE AND PUBLIC PARTICIPATION |  | D |  | 46,926 | 56,609 | 61,066 | 334 | 68,285 | 68,285 | 60 | 40 | - |
| BASIC SERVICE DELIVERY AND INFRASTRUCTUR DEVELOPMENT |  | E |  | 5,351 | 2,182 | 34,371 | 94,407 | 57,121 | 57,121 | 39,581 | 30,800 | 35,547 |
| HUMAN DEVELOPMENT |  | F |  | 1,115 | 209 | 410 | 15,496 | 343 | 343 | 4,000 | 6,100 | 14,800 |
|  |  | G |  |  |  |  |  |  |  |  |  |  |
|  |  | H |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 |  |  |  |  |  |  |  |  |  |  |
|  |  | J |  |  |  |  |  |  |  |  |  |  |
|  |  | K |  |  |  |  |  |  |  |  |  |  |
|  |  | L |  |  |  |  |  |  |  |  |  |  |
|  |  | M |  |  |  |  |  |  |  |  |  |  |
|  |  | N |  |  |  |  |  |  |  |  |  |  |
|  |  | 0 |  |  |  |  |  |  |  |  |  |  |
|  |  | P |  |  |  |  |  |  |  |  |  |  |
|  |  | Q |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 |  | 54,527 | 70,143 | 117,030 | 113,401 | 136,670 | 136,670 | 44,081 | 49,859 | 50,530 |

WC047 Bitou - Entities measureable performance objectives

|  |  | $2007 / 8$ | 200819 | 2009/10 | Current Year $2010 / 11$ |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original <br> Budget | Adjusted <br> Budget | Full Year Forecast | Budget Year 2011/12 | $\begin{array}{\|l} \text { Budget Year +1 } \\ \text { 2012/13 } \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Entity 1-(name of entity) |  |  |  |  |  |  |  |  |  |  |
| Insert measure/s description |  |  |  |  |  |  |  |  |  |  |
| Entity 2-(name of entity) |  |  |  |  |  |  |  |  |  |  |
| Insert measure/s description |  |  |  |  |  |  |  |  |  |  |
| Entity 3-(name of entity) |  |  |  |  |  |  |  |  |  |  |
| Insert measure/s description |  |  |  |  |  |  |  |  |  |  |
| And so on for the rest of the Entities |  |  |  |  |  |  |  |  |  |  |

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

| Description of financial indicator | Basis of calculation | 200718 | 2008/9 | 2009/10 | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original <br> Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | $\begin{array}{\|c} \hline \text { Budget Year } \\ 2011 / 12 \end{array}$ | Budget Year $+12012 / 13$ | Budget Year +2 2013/14 |
| Borrowing Management |  |  |  |  |  |  |  |  |  |  |  |
| Borrowing to Asset Ratio | Total Long-Term Borrowing/Total Assets | 12.9\% | 19.1\% | 21.6\% | 21.0\% | 20.6\% | 20.6\% | 20.6\% | 17.9\% | 15.7\% | 14.0\% |
| Credit Rating |  |  |  |  |  | A+ |  | AA+ |  |  |  |
| Capital Charges to Operating Expenditure | Interest \& Principal Paid/Operating Expenditure | 3.9\% | 3.1\% | 4.5\% | 4.8\% | 5.1\% | 5.1\% | 5.1\% | 5.3\% | 5.0\% | 4.6\% |
| Borrowed funding of 'own' capital expenditure | Borrowing/Capital expenditure excl. transfers and grants and contributions | 0.0\% | 59.4\% | 45.1\% | 32.5\% | 66.9\% | 66.9\% | 66.9\% | -83.6\% | 0.0\% | 0.0\% |
| Safety of Capital |  |  |  |  |  |  |  |  |  |  |  |
| Debt to Equity | Loans, Creditors, Overdraft \& Tax Provision/ Funds \& Reserves | 66.9\% | 106.9\% | 102.4\% | 61.3\% | 53.5\% | 53.5\% | 53.5\% | 53.7\% | 48.1\% | 42.8\% |
| Gearing | Long Term Borrowing/ Funds \& Reserves | 181.4\% | 3006.5\% | 4061.8\% | 1212.6\% | 1252.7\% | 1252.7\% | 1252.7\% | 1023.1\% | 808.2\% | 659.1\% |
| Liquidity |  |  |  |  |  |  |  |  |  |  |  |
| Current Ratio | Current assets/current liabilities | 1.9 | 1.3 | 0.8 | 0.9 | 1.0 | 1.0 | 1.0 | 0.9 | 1.1 | 1.3 |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current liabilities | 1.9 | 1.3 | 0.8 | 0.9 | 1.0 | 1.0 | 1.0 | 0.9 | 1.1 | 1.3 |
| Liquidity Ratio | Monetary Assets/Current Liabilities | 1.3 | 0.7 | 0.2 | 0.5 | 0.5 | 0.5 | 0.5 | 0.1 | 0.1 | 0.1 |
| Revenue Management |  |  |  |  |  |  |  |  |  |  |  |
| Annual Debtors Collection Rate (Payment Level \%) | Last 12 Mths Receipts/Last 12 Mths Billing |  | 134.6\% | 120.5\% | 139.0\% | 139.0\% | 139.0\% | 139.0\% | 100.7\% | 100.6\% | 100.0\% |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | 11.3\% | 16.8\% | 16.8\% | 8.0\% | 7.4\% | 7.4\% | 7.4\% | 14.3\% | 17.8\% | 19.5\% |
| Longstanding Debtors Recovered | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old |  |  |  |  |  |  |  |  |  |  |
| Creditors Management |  |  |  |  |  |  |  |  |  |  |  |
| Creditors System Efficiency | \% of Creditors Paid Within Terms (within`MFMA' s 65(e)) | 99.0\% | 99.0\% | 99.0\% | 99.0\% | 99.0\% | 99.0\% | 99.0\% | 99.0\% | 99.0\% | 99.0\% |
| Funding of Provisions |  |  |  |  |  |  |  |  |  |  |  |
| Provisions not funded - \% | Unfunded Provns./Total Provisions | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Other Indicators |  |  |  |  |  |  |  |  |  |  |  |
| Electricity Distribution Losses (2) | \% Volume (units purchased and generated less units sold)/units purchased and generated | 10.0\% | 10.0\% | 13.2\% | 10.0\% | 10.0\% | 10.0\% | 9.0\% | 9.0\% | 8.0\% | 8.0\% |
| Water Distribution Losses (2) | \% Volume (units purchased and own source less units sold)/Total units purchased and own source |  | 29.0\% | 36.0\% | 30.0\% | 30.0\% | 30.0\% | 30.0\% | 30.0\% | 20.0\% | 15.0\% |
| Employee costs | Employee costs/(Total Revenue - capital revenue) | 29.7\% | 31.6\% | 34.6\% | 34.3\% | 33.0\% | 33.0\% | 33.0\% | 33.7\% | 32.2\% | 30.4\% |
| Remuneration | Total remuneration/(Total Revenue - capital revenue) | 30.8\% | 32.8\% | 34.6\% | 36.4\% | 34.3\% | 34.3\% |  | 33.7\% | 32.2\% | 30.3\% |
| Repairs \& Maintenance | R\&M/(Total Revenue excluding capital revenue) | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |  | 0.0\% | 0.0\% | 0.0\% |
| Finance charges \& Depreciation | FC\&D/(Total Revenue - capital revenue) | 8.1\% | 7.7\% | 7.2\% | 10.2\% | 7.9\% | 7.9\% | 7.9\% | 9.2\% | 8.6\% | 7.9\% |
| IDP regulation financial viability indicators |  |  |  |  |  |  |  |  |  |  |  |
| i. Debt coverage | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year) | 17.2 | 21.8 | 23.0 | 35.1 | 35.1 | 35.1 | 32.8 | 37.5 | 41.7 | 47.0 |
| ii.O/S Service Debtors to Revenue | Total outstanding service debtors/annual revenue received for services | 15.1\% | 25.3\% | 24.4\% | 9.9\% | 9.6\% | 9.6\% | 9.6\% | 17.4\% | 21.2\% | 23.0\% |
| iii. Cost coverage | (Available cash + Investments)/monthly fixed operational expenditure | 6.3 | 4.5 | 1.1 | (0.1) | 0.5 | 0.5 | 0.5 | 0.5 | 0.3 | 0.3 |

[^1]1. Consumer debtors > 12 months old are excluded from current assets
2. Only include if services provided by the municipality

| Description of economic indicator | Basis of calculation | 1996 Census | 2001 Census | 2007 Survey | 200718 | 2008/9 | 2009/10 | $\begin{aligned} & \hline \text { Current Year } \\ & 2010 / 11 \end{aligned}$ | 2011/12 Medium Term Revenue \& ExpenditureFramework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Demographics |  |  |  |  |  |  |  |  |  |  |  |
| Population <br> Females aged 5-14 Males aged 5-14 Females aged 15-34 Males aged 15-34 Unemployment |  |  |  | 39 3 |  | 64 |  |  |  |  |  |
| Household income (households) (1.) |  |  |  |  |  |  |  |  |  |  |  |
| None <br> R1 - R4800 <br> R4800-R9600 |  |  |  | 9,934 |  |  |  |  |  |  |  |
| Poverty profiles (2.) |  |  |  |  |  |  |  |  |  |  |  |
| Insert description |  |  |  |  |  |  |  |  |  |  |  |
| Householdidemographics (000) |  |  |  |  |  |  |  |  |  |  |  |
| Number of people in municipal area <br> Number of poor people in municipal area Number of households in municipal area Number of poor households in municipal area Definition of poor household (R per month) |  |  |  | $\begin{array}{r} 39,001 \\ 12,645 \\ 1,214 \\ 801 \\ \hline \end{array}$ | 64 <br> 20 |  |  |  |  |  |  |
| Housing statistics (3.) |  |  |  |  |  |  |  |  |  |  |  |
| Formal Informal |  |  |  | $\begin{aligned} & 8,959 \\ & 3,686 \end{aligned}$ | 20,457 |  |  |  |  |  |  |
| Total number of households <br> Dwellings provided by municipality (4.) Dwellings provided by province/s |  | - | - | 12,645 | 20,457 |  | - | - | - |  |  |
| Total new housing dwellings |  | - | - | - | - |  | - |  | - | - |  |
| Economic (6.) |  |  |  |  |  |  |  |  |  |  |  |
| Inflation/inflation outlook (CPIX) <br> Interest rate - borrowing <br> Interest rate - investment <br> Remuneration increases <br> Consumption growth (electricity) <br> Consumption growth (water) |  |  |  |  | $\begin{gathered} 6.0 \% \\ 12.7 \% \\ 8.3 \% \\ 8.0 \% \\ 10.0 \% \\ 10.0 \% \end{gathered}$ | $\begin{gathered} 7.5 \% \\ 13.5 \% \\ 8.6 \% \\ 6.4 \% \\ 10.0 \% \\ 10.0 \% \end{gathered}$ |  | $\begin{gathered} 6.0 \% \\ 10.5 \% \\ 8.1 \% \\ 9.0 \% \\ 10.0 \% \\ 10.0 \% \end{gathered}$ |  |  |  |
| Collection rates (7.) |  |  |  |  |  |  |  |  |  |  |  |
| Property tax/service charges Rental of facilities \& equipment Interest - external investments Interest - debtors Revenue from agency services |  |  |  |  |  | $\begin{aligned} & 94.5 \% \\ & 94.5 \% \\ & 9.0 \% \\ & 12.0 \% \end{aligned}$ |  | $\begin{gathered} 95.0 \% \\ 95.0 \% \\ 9.0 \% \\ 10.5 \% \\ \text { n/a } \end{gathered}$ |  |  |  |

1. Monthly household income threshold
2. Show the poverty analysis the municipality uses to determine its indigents policy and the provision of services
3. Include total of all housing units within the municipality
4. Number of subsidised dwellings to be constructed by the municipality under agency agreement with province
5. Provide estimate based on building approval information. Include any non-subsidised dwellings constructed by the municipality
6. Insert actual or estimated \% increases assumed as a basis for budget calculations
7. Insert actual or estimated $\%$ collection rate assumed as a basis for budget calculations for each revenue group

| Description | MFMA section | Ref | 2007/8 | 2008/9 | 2009/10 | Current Year 2010/11 |  |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{aligned} & \text { Budget Year } \\ & +12012 / 13 \end{aligned}$ | $\begin{aligned} & \text { Budget Year } \\ & +22013 / 14 \end{aligned}$ |
| Funding measures |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash/cash equivalents at the year end - R'000 | 18(1) b | 1 | 56,744 | 57,834 | 16,604 | $(1,138)$ | 8,011 | 8,011 | 8,011 | 9,990 | 6,431 | 6,582 |
| Cash + investments at the yr end less applications - R'000 | 18(1)b | 2 | 31,039 | $(10,688)$ | $(19,335)$ | $(12,612)$ | 13,312 | 13,312 | 13,312 | 2,857 | 14,016 | 29,090 |
| Cash year end/monthly employee/supplier payments | 18(1)b | 3 | 6.3 | 4.5 | 1.1 | (0.1) | 0.5 | 0.5 | 0.5 | 0.5 | 0.3 | 0.3 |
| Surplus/(Deficit) excluding depreciation offsets: R'000 | 18(1) | 4 | 30,047 | 12,671 | 29,704 | 56,805 | 93,428 | 93,428 | 93,428 | 18,559 | 24,297 | 27,178 |
| Service charge rev \% change - macro CPIX target exclusive | 18(1)a,(2) | 5 | N.A. | 6.7\% | 8.8\% | 17.2\% | (2.7\%) | (6.0\%) | (6.0\%) | 9.8\% | 6.6\% | 6.9\% |
| Cash receipts \% of Ratepayer \& Other revenue | 18(1)a,(2) | 6 | 118.7\% | 108.5\% | 136.0\% | 89.2\% | 91.4\% | 91.4\% | 91\% | 92.6\% | 94.8\% | 96.1\% |
| Debt impairment expense as a \% of total billable revenue | 18(1)a,(2) | 7 | 3.2\% | 5.0\% | 4.3\% | 2.5\% | 2.5\% | 2.5\% | 2.5\% | 3.6\% | 3.4\% | 3.4\% |
| Capital payments \% of capital expenditure | 18(1)c;19 | 8 | 110.7\% | 107.7\% | 4.7\% | 107.2\% | 109.8\% | 109.8\% | 109.8\% | 156.9\% | 136.5\% | 134.1\% |
| Borrowing receipts \% of capital expenditure (excl. transfers) | 18(1)c | 9 | 0.0\% | 59.4\% | 39.2\% | 32.5\% | 51.0\% | 51.0\% | 51.0\% | (83.6\%) | 0.0\% | 0.0\% |
| Grants \% of Govt. legislated/gazetted allocations | 18(1)a | 10 | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 100.0\% | 100.0\% | 100.0\% |
| Current consumer debtors \% change - incr(decr) | 18(1)a | 11 | N.A. | 89.6\% | 10.9\% | (50.2\%) | 0.0\% | 0.0\% | 0.0\% | 110.7\% | 37.6\% | 22.4\% |
| Long term receivables \% change - incr(decr) | 18(1)a | 12 | N.A. | (46.2\%) | (31.6\%) | (70.4\%) | 0.0\% | 0.0\% | 0.0\% | 44.1\% | (49.4\%) | (1.2\%) |
| R\&M \% of Property Plant \& Equipment | 20(1)(vi) | 13 | 4.6\% | \#NAME? | 5.2\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Asset renewal \% of capital budget | 20(1)(vi) | 14 | 0.0\% | 0.0\% | 20.7\% | 22.2\% | 0.0\% | 0.0\% | 1.1\% | 7.8\% | 6.9\% | 0.0\% |

## References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balance:
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as \% of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level \& cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed $100 \%$ unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications,
13. Indicative of a credible allowance for repairs \& maintenance of assets - functioning assets revenue protectior
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as $\%$ of total capital projects - detailed capital plan) - functioning assets revenue protection


## References

1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
2. To give effect to rates policy
3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff
4. Required to implement new system (FTE)
5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12
6. Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
7. Included in rate revenue budget
8. In favour of the rate-payer

WC047 Bitou - Supporting Table SA13 Property rates by category (budget year)


## Refences

1. Land \& Assistance Act, Restitution of Land Rights, Communual Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026 , expressed to 6 decimal places maximum
3. Include arrears collections
4. In favour of the rate-payer
5. Provide relevant information for historical comparisons.


## References

1. Land \& Assistance Act, Restitution of Land Rights, Communual Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026 , expressed to 6 decimal places maximum
4. Include arrears collections


## References

1 Use as basis $1000 \mathrm{~m}^{2}$ erf, $150 \mathrm{~m}^{2}$ improvements, 1000 units electricity and 30 kl water.
2 Use as basis $300 \mathrm{~m}^{2}$ erf, $48 \mathrm{~m}^{2}$ improvements, 498 units electricity and 25 kl water.
3 Use as basis $300 \mathrm{~m}^{2}$ erf, $48 \mathrm{~m}^{2}$ improvements, 60 kw electricity and 6 kl water (TO BE CONFIRMED).

WC047 Bitou - Supporting Table SA15 Investment particulars by type


## References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

WC047 Bitou - Supporting Table SA16 Investment particulars by maturity

| Investments by MaturityName of institution \& investment ID | Ref | Period of Investment | Type of Investment | Expiry date of investment | Monetary value | Interest to be realised |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | Yrs/Months |  |  | Rand thousand |  |
| Parent municipality |  |  |  |  |  |  |
| ABSA <br> Call Investments |  | 10 YEARS | FIXED DEPOSIT | 30/06/2017 | $\begin{aligned} & 3,900 \\ & 5,200 \end{aligned}$ | $\begin{array}{r} 320 \\ 5,180 \end{array}$ |
| Municipality sub-total |  |  |  |  | 9,100 | 5,500 |
| Entities |  |  |  |  |  |  |
| Entities sub-total |  |  |  |  | - | - |
| TOTAL INVESTMENTS AND INTEREST | 1 |  |  |  | 9,100 | 5,500 |

[^2]WC047 Bitou - Supporting Table SA17 Borrowing

| Borrowing - Categorised by type <br> R thousand | Ref | $2007 / 8$ <br> Audited <br> Outcome | $2008 / 9$ <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c} \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Parent municipality |  |  |  |  |  |  |  |  |  |  |
| Long-Term Loans (annuity/reducing balance) <br> Long-Term Loans (non-annuity) <br> Local registered stock <br> Instalment Credit <br> Financial Leases <br> PPP liabilities <br> Finance Granted By Cap Equipment Supplier <br> Marketable Bonds <br> Non-Marketable Bonds <br> Bankers Acceptances <br> Financial derivatives <br> Other Securities |  | 32,942 | 62,785 | 85,372 | 98,082 | 101,326 | 101,326 | 95,031 | 91,230 | 87,580 |
| Municipality sub-total <br> Entities | 1 | 32,942 | 62,785 | 85,372 | 98,082 | 101,326 | 101,326 | 95,031 | 91,230 | 87,580 |
| Long-Term Loans (annuity/reducing balance) <br> Long-Term Loans (non-annuity) <br> Local registered stock <br> Instalment Credit <br> Financial Leases <br> PPP liabilities <br> Finance Granted By Cap Equipment Supplier <br> Marketable Bonds <br> Non-Marketable Bonds <br> Bankers Acceptances <br> Financial derivatives <br> Other Securities |  |  |  |  |  |  |  |  |  |  |
| Entities sub-total | 1 | - | - | - | - | - | - | - | - | - |
| Total Borrowing | 1 | 32,942 | 62,785 | 85,372 | 98,082 | 101,326 | 101,326 | 95,031 | 91,230 | 87,580 |

## References

1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

| R thousand Description | Ref | $2007 / 8$ <br> Audited <br> Outcome | 200819 <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{array}{\|c} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| RECEIPTS: <br> Operating Transfers and Grants | 1,2 |  |  |  |  |  |  |  |  |  |
| National Government: |  | 10,166 | 1,650 | 17,459 | 21,036 | 21,036 | 21,036 | 22,991 | 24,746 | 26,345 |
| Equitable share |  | 9,916 |  | 14,309 | 17,536 | 17,536 | 17,536 | 20,415 | 22,696 | 24,195 |
| Finance Management |  | 250 | 1,250 | 2,750 | 2,750 | 2,750 | 2,750 | 1,250 | 1,250 | 1,250 |
| Municipal Systems Improvement |  | - | 400 | 400 | 750 | 750 | 750 | 790 | 800 | 900 |
| Electricity Demand Side management Grant <br> Expanded Public Works Programme Incentive Grant |  |  |  |  |  |  |  | 536 |  |  |
| Provincial Government: |  | - | 18,951 | 56,198 | 14,519 | 28,519 | 28,519 | 16,804 | 15,689 | 16,536 |
| Housing | 4 |  | 18,437 | 55,618 | 14,094 | 28,094 | 28,094 | 16,327 | 15,608 | 16,452 |
| Spatial Planning Grant and Traffic Disaster Grant MMC Kurland |  |  |  |  |  |  |  |  |  |  |
| Provincial Management Support Grant |  |  |  |  |  |  |  |  |  |  |
| CDW's, Library Services, UYF\& Social Respons/Proclaimed Main Roads |  | - | 514 | 581 | 425 | 425 | 425 | 477 | 81 | 84 |
| District Municipality: |  | - | - | - | - | - | - | - | - | - |
| Housing Consumer Education |  |  |  |  |  |  |  |  |  |  |
| Other grant providers: |  | - | - | - | 10 | 140 | 140 | 800 | - | - |
| Proclaimed Main Roads LGSETA GRANT |  |  |  |  | 10 | 10 130 | $\begin{array}{r} 10 \\ 130 \end{array}$ | 800 |  |  |
| Total Operating Transfers and Grants | 5 | 10,166 | 20,601 | 73,657 | 35,565 | 49,695 | 49,695 | 40,595 | 40,435 | 42,881 |
| Capital Transfers and Grants |  |  |  |  |  |  |  |  |  |  |
| National Government: |  | 8,511 | 38,640 | 20,733 | 64,956 | 55,045 | 55,045 | 32,081 | 30,689 | 30,497 |
| Municipal Infrastructure (MIG) |  | 6,548 | 8,751 | 10,045 | 10,045 | 10,045 | 10,045 | 12,081 | 14,689 | 15,497 |
| Municipal Infrastructure (MIG) <br> Sport and Recreation |  |  | 29,089 | 5,000 | 20,000 | 20,000 | 20,000 |  |  |  |
| Neighbourhood Development Partnership Grant |  |  |  |  | 24,911 | 15,000 | 15,000 | 14,000 | 15,000 | 11,000 |
| National Electrification Programme |  | 1,963 | 800 | 5,688 | 10,000 | 10,000 | 10,000 | 6,000 | 1,000 | 4,000 |
| Provincial Government: |  | - | - | - | - | - | - | - | - | - |
| Housing Services |  |  |  |  |  |  |  |  |  |  |
| District Municipality: |  | - | - | - | - | 1,000 | 1,000 | - | - | - |
| Housing Consumer Education EDEN GRANT |  |  |  |  |  | 1,000 | 1,000 |  |  |  |
| Other grant providers: |  | - | - | - | - | 1,000 | 1,000 | - | - | - |
| Proclaimed Main Roads |  |  |  |  |  |  |  |  |  |  |
| Total Capital Transfers and Grants | 5 | 8,511 | 38,640 | 20,733 | 64,956 | 57,045 | 57,045 | 32,081 | 30,689 | 30,497 |
| TOTAL RECEIPTS OF TRANSFERS \& GRANTS |  | 18,677 | 59,241 | 94,390 | 100,521 | 106,740 | 106,740 | 72,676 | 71,124 | 73,378 |

## References

1. Each transferlgrant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
2. Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)
3. Replacement of RSC levies
4. Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality
5. Total transfers and grants must reconcile to Budgeted Cash Flows
6. Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

WC047 Bitou - Supporting Table SA19 Expenditure on transfers and grant programme


## References

1. Expenditure must be separately listed for each transfer or grant received or recognised

WC047 Bitou - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

| R thousand Description | Ref | $2007 / 8$ <br> Audited <br> Outcome | $2008 / 9$ <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original <br> Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{gathered} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Operating transfers and grants: <br> National Government: <br> Balance unspent at beginning of the year <br> Current year receipts <br> Conditions met - transferred to revenue <br> Conditions still to be met - transferred to liabilities <br> Provincial Government: <br> Balance unspent at beginning of the year <br> Current year receipts <br> Conditions met - transferred to revenue <br> Conditions still to be met - transferred to liabilities <br> District Municipality: <br> Balance unspent at beginning of the year <br> Current year receipts <br> Conditions met - transferred to revenue <br> Conditions still to be met - transferred to liabilities <br> Other grant providers: <br> Balance unspent at beginning of the year <br> Current year receipts <br> Conditions met - transferred to revenue <br> Conditions still to be met - transferred to liabilities | 1,3 |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  | 1,008 | 613 | 18,240 |  |  |  |  |  |  |
|  |  | 250 | 1,650 | 38,192 | 21,036 | 21,242 | 21,242 | 24,268 | 24,827 | 26,429 |
|  |  | 250 | 1,650 | 39,046 | 21,036 | 21,242 | 21,242 | 24,268 | 24,827 | 26,429 |
|  |  | 1,008 | 613 | 17,386 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  | 3,586 | 10,517 | 224 | - |  |  |  |  |  |
|  |  | 25,585 | 23,549 | 56,198 | 13,029 | 28,094 | 28,094 | 16,327 | 15,608 | 16,452 |
|  |  | 18,653 | 37,282 | 34,533 | 13,029 | 28,094 | 28,094 | 16,327 | 15,608 | 16,452 |
|  |  | 10,518 | $(3,216)$ | 21,890 | - | - | - |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  | - | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | 360 | 360 |  |  |  |
|  |  | - | - | - | - | 360 | 360 | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |
| Total operating transfers and grants revenue |  | 18,903 | 38,932 | 73,578 | 34,065 | 49,696 | 49,696 | 40,595 | 40,435 | 42,881 |
| Total operating transfers and grants - CTBM | 2 | 11,526 | $(2,603)$ | 39,275 | - | - | - | - | - | - |
| Capital transfers and grants: <br> National Government: <br> Balance unspent at beginning of the year <br> Current year receipts <br> Conditions met - transferred to revenue <br> Conditions still to be met - transferred to liabilities <br> Provincial Government: <br> Balance unspent at beginning of the year <br> Current year receipts <br> Conditions met - transferred to revenue <br> Conditions still to be met - transferred to liabilities <br> District Municipality: <br> Balance unspent at beginning of the year <br> Current year receipts <br> Conditions met - transferred to revenue <br> Conditions still to be met - transferred to liabilities <br> Other grant providers: <br> Balance unspent at beginning of the year <br> Current year receipts <br> Conditions met - transferred to revenue <br> Conditions still to be met - transferred to liabilities | 1,3 |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  | 2,813 | 5,938 | 18,240 | - |  |  |  |  |  |
|  |  | 11,636 | 38,640 | 38,192 | 66,456 | 62,992 | 62,992 | 32,081 | 30,689 | 30,497 |
|  |  | 8,511 | 8,189 | 31,971 | 66,456 | 62,992 | 62,992 | 32,081 | 30,689 | 30,497 |
|  |  | 5,938 | 36,388 | 24,460 | - | - | - |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | $\begin{array}{r} 224 \\ 56,198 \end{array}$ |  | 27,998 | 27,998 |  |  |  |
|  |  | - | - | 33,442 | - | 27,998 | 27,998 | - | - | - |
|  |  |  |  | 22,980 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | 1,000 | 1,000 |  |  |  |
|  |  | - | - | - | - | 1,000 | 1,000 | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | 1,000 | 1,000 |  |  |  |
|  |  | - | - | - | - | 1,000 | 1,000 | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |
| Total capital transfers and grants revenue |  | 8,511 | 8,189 | 65,413 | 66,456 | 92,990 | 92,990 | 32,081 | 30,689 | 30,497 |
| Total capital transfers and grants - CTBM | 2 | 5,938 | 36,388 | 47,440 | - | - | - | - | - | - |
| TOTAL TRANSFERS AND GRANTS REVENUE |  | 27,414 | 47,122 | 138,991 | 100,521 | 142,686 | 142,686 | 72,676 | 71,124 | 73,378 |
| TOTAL TRANSFERS AND GRANTS - CTBM |  | 17,464 | 33,785 | 86,716 | - | - | - | - | - | - |

References

1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance
2. CTBM = conditions to be met
3. National Treasury database will require this reconciliation for each transfer/grant

WC047 Bitou - Supporting Table SA21 Transfers and grants made by the municipality

| R thousand Description | Ref | $2007 / 8$ <br> Audited <br> Outcome | 200819 | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original <br> Budget | Adjusted <br> Budget | Full Year Forecast | Budget Year 2011/12 | $\begin{gathered} \text { Budget Year +1 } \\ 2012 / 13 \end{gathered}$ | $\begin{array}{\|c} \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Transfers to other municipalities |  |  |  |  |  |  |  |  |  |  |
| Insert description | 1 |  |  |  |  |  |  |  |  |  |
| TOTAL TRANSFERS TO MUNICIPALITIES: |  | - | - | - | - | - | - | - | - | - |
| Transfers to Entities/Other External Mechanisms |  |  |  |  |  |  |  |  |  |  |
| Insert description | 2 |  |  |  |  |  |  |  |  |  |
| TOTAL TRANSFERS TO ENTITIES/EMs' |  | - | - | - | - | - | - | - | - | - |
| Transfers to other Organs of State |  |  |  |  |  |  |  |  |  |  |
| Insert description | 3 |  |  |  |  |  |  |  |  |  |
| TOTAL TRANSFERS TO OTHER ORGANS OF STATE: |  | - | - | - | - | - | - | - | - | - |
| Grants to other Organisations |  |  |  |  |  |  |  |  |  |  |
| BITOU 10 EDUCATIONAL FOUNDATION | 4 | 150 | 100 | 100 | 100 | 100 | 100 | - | - | - |
| TOTAL GRANTS TO OTHER ORGANISATIONS: |  | 150 | 100 | 100 | 100 | 100 | 100 | - | - | - |
| TOTAL TRANSFERS AND GRANTS | 5 | 150 | 100 | 100 | 100 | 100 | 100 | - | - | - |

References

1. Insert description listed by municipal name and demarcation code of recipient
2. Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)
3. Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)
4. Insert description of each other organisation (e.g. charity)
5. All descriptions should separate transfers for 'capital purposes' and 'operating purposes'


## References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
2. 557 of the Systems Act
3. If benefits in kind are provided (e.g. provision of living quarters) the full market value must be shown as the cost to the municipality
4. $B / A, C / B, D / C, E / C, F / C, G / D, H / D, I / D$
5. Must agree to the sub-total appearing on Table A1 (Employee costs)

Column Definitions:
A, B and C. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited
D. The original budget approved by council for the budget year.
E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA.
F. An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E
G. The amount to be appropriated for the budget year
$H$ and $I$. The indicative projection

WC047 Bitou - Supporting Table SA23 Salaries, allowances \& benefits (political office bearers/councillors/senior managers)

| Disclosure of Salaries, Allowances \& Benefits 1. <br> Rand per annum | Ref | $\begin{gathered} \text { No. } \\ 10 \end{gathered}$ | Salary | Contrib. $1 .$ | Allowances | Performance Bonuses | In-kind benefits <br> 2. | Total Package $3 .$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Councillors | 4 |  |  |  |  |  |  |  |
| Speaker | 5 |  | 272,758 | 68,787 | 122,528 |  |  | 464,072 |
| Chief Whip |  |  | 270,714 | 50,275 | 116,031 |  |  | 437,019 |
| Executive Mayor |  |  | 362,997 | 69,953 | 173,871 |  |  | 606,821 |
| Deputy Executive Mayor |  |  | 272,758 | 68,787 | 17,100 |  |  | 358,645 |
| Executive Committee |  |  |  |  |  |  |  | - |
| Total for all other councillors |  |  | 962,397 | 121,784 | 514,886 |  |  | 1,599,067 |
| Total Councillors | 9 | - | 2,141,624 | 379,584 | 944,415 |  |  | 3,465,624 |
| Senior Managers of the Municipality | 6 |  |  |  |  |  |  |  |
| Municipal Manager (MM) |  |  | 1,005,763 | 20,295 | 144,000 | 118,564 |  | 1,288,622 |
| Chief Finance Officer |  |  | 931,103 | $(12,880)$ | 132,000 | 106,465 |  | 1,156,688 |
| Deputy City Manager - Governance |  |  | 741,032 | 122,991 | 129,235 | 100,520 |  | 1,093,778 |
| Deputy City Manager - Procurement \& Infrastructure |  |  | 546,984 | 178,198 | 323,789 | 104,897 |  | 1,153,868 |
| Deputy City Manager - Health, Safety \& Social Issues |  |  | 826,866 | 23,066 | 144,000 | 100,674 |  | 1,094,606 |
| Deputy City Manager - Corporate \& Human Resources |  |  | 866,031 | 25,487 | 100,000 | 100,654 |  | 1,092,172 |
| List of each offical with packages >= senior manager |  |  |  |  |  |  |  |  |
| Head: Internal Audit \& Performance Management Head: Geographical Information \& Policy Head Office of Intergovernmental \& Governance Relations |  |  |  |  |  |  |  | - |
| Total Senior Managers of the Municipality | 9 | - | 4,917,779 | 357,158 | 973,024 | 631,774 | - | 6,879,735 |
| A Heading for Each Entity | 7, 8 |  |  |  |  |  |  |  |
| List each member of board by designation |  |  |  |  |  |  |  |  |
| Chief Executive Officer (CEO) |  |  |  |  |  |  |  | - |
| Total for municipal entities | 9 | - | - | - | - | - | - | - |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION |  | - | 7,059,403 | 736,742 | 1,917,439 | 631,774 | - | 10,345,359 |

References

1. Pension and medical aid
2. If benefits in kind are provided (e.g. provision of living quarters) the full market value must be shown as the cost to the municipality
3. Total package must equal the total cost to the municipality
4. List each political office bearer by designation. Provide a total for all other councillors
5. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
6. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
7. List each entity where municipality has an interest and state percentage ownership and control
8. List each senior manager reporting to the CEO of an Entity by designation
9. Must reconcile to relevant section of Table A24
10. Must reconcile to totals shown for the budget year of Table A22

WC047 Bitou - Supporting Table SA24 Summary of personnel numbers

| Number ${ }^{\text {Sumary of Personnel Numbers }}$ | Ref$1$ | 2009/10 |  |  | Current Year 2010/11 |  |  | Budget Year 2011/12 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| Municipal Council and Boards of Municipal Entities |  |  |  |  |  |  |  |  |  |  |
| Councillors (Political Office Bearers plus Other Councillors) |  | 11 |  | 11 | 12 | - | 12 | 14 |  | 14 |
| Municipal employees |  |  |  |  |  |  |  |  |  |  |
| Municipal Manager and Senior Managers | 2 | 7 | 1 | 6 | 9 | - | 8 | 14 | 1 | 13 |
| Other Managers | 6 | 20 | 15 | 5 | 19 | 9 | 11 | 27 | 26 | 1 |
| Professionals |  | 167 | 165 | 2 | 150 | 148 | 2 | 17 | 17 | - |
| Finance |  | 5 | 5 | - | 4 | 4 | - | 4 | 4 |  |
| Spatial/town planning |  | 3 | 3 | - | 4 | 3 | 1 | 2 | 2 |  |
| Information Technology |  |  |  |  | 2 | 1 | 1 |  |  |  |
| Roads |  | 32 | 32 | - | 29 | 29 | - | 2 | 2 |  |
| Electricity |  | 25 | 25 | - | 25 | 25 | - | 4 | 4 |  |
| Water |  | 23 | 23 |  | 27 | 27 | - | 3 | 3 |  |
| Sanitation |  | 29 | 27 | 2 | 14 | 14 | - | 1 | 1 |  |
| Refuse |  | 50 | 50 | - | 45 | 45 | - | 1 | 1 |  |
| Other |  | 179 | 165 | 14 | 184 | 165 | 19 | 92 | 86 | 6 |
| Technicians |  | 1 | 1 | - | 1 | 1 | - | 35 | 35 | - |
| Finance |  |  |  |  |  |  |  | 6 | 6 |  |
| Spatial/town planning |  |  |  |  |  |  |  |  |  |  |
| Information Technology |  | 1 | 1 | - | 1 | 1 | - | 1 | 1 |  |
| Roads |  |  |  |  |  |  |  | 3 | 3 |  |
| Electricity |  |  |  |  |  |  |  | 19 | 19 |  |
| Water |  |  |  |  |  |  |  | 6 | 6 |  |
| Sanitation |  |  |  |  |  |  |  |  |  |  |
| Refuse |  |  |  |  |  |  |  |  |  |  |
| Other |  | 1 | 1 | - | 1 | 1 | - | 4 | 4 |  |
| Clerks (Clerical and administrative) |  | 37 | 37 | - | 36 | 36 | - | 63 | 63 |  |
| Service and sales workers |  | 5 | 5 | - | 4 | 4 | - | 244 | 244 |  |
| Skilled agricultural and fishery workers |  |  |  |  | - | - | - |  |  |  |
| Craft and related trades |  |  |  |  | - | - | - |  |  |  |
| Plant and Machine Operators |  | 19 | 19 | - | 21 | 21 | - | 40 | 40 |  |
| Elementary Occupations |  | - | - | - | - | - | - |  |  |  |
| TOTAL PERSONNEL NUMBERS |  | 447 | 409 | 38 | 437 | 385 | 52 | 550 | 516 | 34 |
| \% increase |  |  | (8.5\%) | (90.7\%) | 1,050.0\% | 913.2\% | 36.8\% | 957.7\% | (6.2\%) | (93.4\%) |
| Total municipal employees headcount | 5 | 436 | 411 | 25 | 425 | 385 | 40 | 536 | 516 | 20 |
| Finance personnel headcount | 7 | 24 | 24 |  | 24 | 24 | 24 | 33 | 31 | 2 |
| Human Resources personnel headcount | 7 | 4 | 4 | - | 4 | 4 | 4 | 5 | 5 |  |

## References

1. Full Time Equivalent (FTE). E.g. One full time person $=1$ FTE. A person working half time (say 4 hours out of 8 ) $=0.5$ FTE
2. s57 of the Systems Act
3. Include only in Consolidated Statements
4. Include municipal entity employees in Consolidated Statements
5. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
6. Managers who provide the direction of a critical technical function
7. Total number of employees working on these functions

WC047 Bitou - Supporting Table SA25 Budgeted monthly revenue and expenditure

| R thousand Description | Ref | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2011/12 | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Revenue By Source |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property rates |  | 5,975 | 6,435 | 16,731 | 5,577 | 5,931 | 6,296 | 5,975 | 6,435 | 6,435 | 6,971 | 7,413 | 3,480 | 83,654 | 88,960 | 94,437 |
| Property rates - penalties \& collection charges |  | 197 | 212 | 230 | 230 | 242 | 251 | 197 | 212 | 212 | 230 | 242 | 305 | 2,761 | 2,899 | 3,015 |
| Service charges - electricity revenue |  | 6,859 | 7,387 | 8,003 | 8,003 | 9,674 | 11,694 | 6,859 | 7,387 | 7,387 | 8,003 | 9,674 | 5,102 | 96,031 | 116,082 | 140,332 |
| Service charges - water revenue |  | 2,343 | 2,524 | 2,734 | 2,734 | 3,007 | 3,308 | 2,343 | 2,524 | 2,524 | 2,734 | 3,007 | 3,025 | 32,806 | 36,086 | 39,695 |
| Service charges - sanitation revenue |  | 1,918 | 2,066 | 2,238 | 2,238 | 2,417 | 2,611 | 1,918 | 2,066 | 2,066 | 2,238 | 2,417 | 2,664 | 26,858 | 29,007 | 31,328 |
| Service charges - refuse revenue |  | 1,170 | 1,260 | 1,365 | 1,365 | 1,501 | 1,652 | 1,170 | 1,260 | 1,260 | 1,365 | 1,501 | 1,510 | 16,379 | 18,017 | 19,818 |
| Service charges - other |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment |  | 166 | 179 | 194 | 194 | 198 | 204 | 166 | 179 | 179 | 194 | 198 | 273 | 2,322 | 2,382 | 2,446 |
| Interest earned - external investments |  | 44 | 48 | 52 | 52 | 54 | 57 | 44 | 48 | 48 | 52 | 54 | 68 | 620 | 651 | 684 |
| Interest earned - outstanding debtors |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividends received |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines |  | 429 | 462 | 500 | 500 | 542 | 584 | 429 | 462 | 462 | 500 | 542 | 592 | 6,002 | 6,502 | 7,002 |
| Licences and permits |  | 4 | , | 4 | 4 | 5 | 5 | 4 | 4 | 4 | 4 | 5 | 5 | 51 | 56 | 62 |
| Agency services |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers recognised - operational |  | 2,900 | 3,123 | 3,383 | 3,383 | 3,370 | 3,573 | 2,900 | 3,123 | 3,123 | 3,383 | 3,370 | 4,966 | 40,595 | 40,435 | 42,881 |
| Other revenue |  | 669 | 721 | 781 | 781 | 704 | 760 | 669 | 721 | 721 | 781 | 704 | 1,356 | 9,367 | 8,453 | 9,125 |
| Gains on disposal of PPE |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributio |  | 22,675 | 24,419 | 36,214 | 25,060 | 27,645 | 30,995 | 22,675 | 24,419 | 24,419 | 26,454 | 29,128 | 23,346 | 317,447 | 349,531 | 390,825 |
| Expenditure By Type |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Employee related costs |  | 8,230 | 8,230 | 8,230 | 8,230 | 13,374 | 8,230 | 8,230 | 10,699 | 8,230 | 8,230 | 8,230 | 8,847 | 106,991 | 112,534 | 118,630 |
| Remuneration of councillors |  | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 3,466 | 3,691 | 3,931 |
| Debt impairment |  | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 787 | 9,445 | 10,082 | 11,218 |
| Depreciation \& asset impairment |  | 1,519 | 1,519 | 1,519 | 1,519 | 1,519 | 1,519 | 1,519 | 1,519 | 1,519 | 1,519 | 1,519 | 1,519 | 18,229 | 18,776 | 19,152 |
| Finance charges |  | - | - | - | - | - | 5,190 | - | 156 | - | - | - | 5,553 | 10,899 | 11,228 | 11,568 |
| Bulk purchases |  | 5,480 | 5,480 | 5,480 | 5,480 | 5,480 | 5,480 | 5,480 | 5,480 | 5,480 | 5,480 | 5,480 | 5,480 | 65,758 | 83,309 | 105,546 |
| Other materials |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contracted services |  | 1,293 | 1,293 | 1,293 | 1,293 | 1,293 | 1,293 | 1,293 | 1,293 | 1,293 | 1,293 | 1,293 | 1,293 | 15,516 | 13,863 | 14,936 |
| Transfers and grants |  | 1,878 | 1,878 | 1,878 | 1,878 | 1,878 | 1,878 | 1,878 | 1,878 | 1,878 | 1,878 | 1,878 | 1,878 | 22,530 | 21,943 | 23,519 |
| Other expenditure |  | 6,511 | 6,511 | 6,511 | 6,511 | 6,511 | 6,511 | 6,511 | 6,511 | 6,511 | 6,511 | 6,511 | 6,511 | 78,134 | 80,497 | 85,644 |
| Loss on disposal of PPE |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure |  | 25,987 | 25,987 | 25,987 | 25,987 | 31,130 | 31,177 | 25,987 | 28,611 | 25,987 | 25,987 | 25,987 | 32,157 | 330,969 | 355,922 | 394,143 |
| Surplus(Deficit) |  | $(3,312)$ | $(1,568)$ | 10,227 | (927) | $(3,486)$ | (182) | $(3,312)$ | $(4,192)$ | $(1,568)$ | 467 | 3,141 | $(8,811)$ | (13,522) | $(6,392)$ | $(3,319)$ |
| Transfers recognised - capital |  | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 32,081 | 30,689 | 30,497 |
| Contributions recognised - capital Contributed assets |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Surplus/(Deficit) after capital transfers \& contributions |  | (638) | 1,106 | 12,900 | 1,746 | (812) | 2,492 | (638) | $(1,519)$ | 1,106 | 3,141 | 5,814 | $(6,138)$ | 18,559 | 24,297 | 27,178 |
| Taxation |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Attributable to minorities |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Share of surplus/ (deficit) of associate |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Surplus(Deficit) | 1 | (638) | 1,106 | 12,900 | 1,746 | (812) | 2,492 | (638) | $(1,519)$ | 1,106 | 3,141 | 5,814 | $(6,138)$ | 18,559 | 24,297 | 27,178 |

[^3]1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

| Description | Ref | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousand |  | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2011/12 | $\begin{array}{\|c} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Revenue by Vote |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vote100-COUNCIL |  |  |  |  |  |  |  |  |  |  |  |  | 25,512 | 25,512 | 28,087 | 29,932 |
| Vote200-MUNICIPAL MANAGER |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Vote300-COMMUNITY SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | 44,114 | 44,114 | 43,100 | 46,308 |
| Vote400-CORPORATE SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | 330 | 330 | 366 | 407 |
| Vote500-FINANCIAL SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | 84,916 | 84,916 | 90,223 | 95,701 |
| Vote600-HEALTH |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Vote700-STRATEGIC SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | 16,716 | 16,716 | 17,972 | 14,254 |
| Vote800-PUBLIC WORKS |  |  |  |  |  |  |  |  |  |  |  |  | 177,941 | 177,941 | 200,472 | 234,721 |
| Example 9 - Vote9 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 10 - Vote10 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 11 - Vote11 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 12 - Vote12 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 13 - Vote13 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 14 -Vote14 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 15 - Vote15 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Total Revenue by Vote |  | - | - | - | - | - | - | - | - | - | - | - | 349,528 | 349,528 | 380,220 | 421,322 |
| Expenditure by Vote to be appropriated |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vote100 - COUNCIL |  |  |  |  |  |  |  |  |  |  |  |  | 33,059 | 33,059 | 34,374 | 36,478 |
| Vote200-MUNICIPAL MANAGER |  |  |  |  |  |  |  |  |  |  |  |  | 8,458 | 8,458 | 9,067 | 9,644 |
| Vote300-COMMUNITY SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | 81,589 | 81,589 | 82,935 | 87,636 |
| Vote400-CORPORATE SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | 13,863 | 13,863 | 14,714 | 15,407 |
| Vote500-FINANCIAL SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | 35,576 | 35,576 | 34,562 | 37,232 |
| Vote600-HEALTH |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Vote700-STRATEGIC SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | 19,866 | 19,866 | 21,012 | 22,074 |
| Vote800 - PUBLIC WORKS |  |  |  |  |  |  |  |  |  |  |  |  | 138,556 | 138,556 | 159,257 | 185,671 |
| Example 9 - Vote9 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 10 - Vote10 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 11 - Vote11 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 12 - Vote12 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 13 - Vote13 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 14 -Vote14 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 15 - Vote15 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Total Expenditure by Vote |  | - | - | - | - | - | - | - | - | - | - | - | 330,969 | 330,969 | 355,922 | 394,143 |
| Surplus/(Deficit) before assoc. |  | - | - | - | - | - | - | - | - | - | - | - | 18,559 | 18,559 | 24,297 | 27,178 |
| Taxation |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Attributable to minorities |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Share of surplus/ (deficit) of associate |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Surplus/(Deficit) | 1 | - | - | - | - | - | - | - | - | - | - | - | 18,559 | 18,559 | 24,297 | 27,178 |

## References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

| R thousand Description | Ref | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | July | August | Sept. | October | November | December | January | February | March | April | May | June | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Revenue - Standard |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 6,098 | 3,248 | 21,229 | 9,248 | 9,248 | 10,139 | 6,248 | 6,246 | 9,248 | 9,248 | 9,248 | 11,527 | 110,970 | 118,900 | 126,275 |
| Executive and council |  | 2,126 | 2,126 | 2,126 | 2,126 | 2,126 | 2,126 | 2,126 | 2,126 | 2,126 | 2,126 | 2,126 | 2,126 | 25,512 | 28,087 | 29,932 |
| Budget and treasury office |  | 3,970 | 1,120 | 19,101 | 7,120 | 7,120 | 8,011 | 4,120 | 4,120 | 7,120 | 7,120 | 7,120 | 9,398 | 85,443 | 90,798 | 96,328 |
| Corporate services |  | 1 | 1 | 1 | 1 | 1 | 1 | 1 |  | 1 | 1 | 1 | 3 | 16 | 16 | 16 |
| Community and public safety |  | 2,264 | 2,264 | 2,264 | 2,664 | 2,264 | 2,264 | 2,264 | 2,264 | 2,264 | 2,264 | 2,264 | 2,264 | 27,163 | 25,043 | 26,446 |
| Community and social services |  | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 489 | 66 | 67 |
| Sport and recreation |  | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 257 | 3,086 | 1,586 | 1,586 |
| Public safety |  | 584 | 584 | 584 | 584 | 584 | 584 | 584 | 584 | 584 | 584 | 584 | 584 | 7,003 | 7,525 | 8,081 |
| Housing |  | 1,382 | 1,382 | 1,382 | 1,382 | 1,382 | 1,382 | 1,382 | 1,382 | 1,382 | 1,382 | 1,382 | 1,382 | 16,584 | 15,866 | 16,712 |
| Health |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Economic and environmental services |  | 1,349 | 1,349 | 1,349 | 1,349 | 1,359 | 1,349 | 1,349 | 1,349 | 1,349 | 1,349 | 1,349 | 2,139 | 16,989 | 17,398 | 13,627 |
| Planning and development |  | 1,349 | 1,349 | 1,349 | 1,349 | 1,349 | 1,349 | 1,349 | 1,349 | 1,349 | 1,349 | 1,349 | 1,349 | 16,189 | 17,398 | 13,627 |
| Road transport |  |  |  |  |  | 10 |  |  |  |  |  |  | 790 | 800 | - | - |
| Environmental protection |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Trading services |  | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 | 16,200 | 194,406 | 218,878 | 254,973 |
| Electricity |  | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | 103,211 | 118,356 | 145,708 |
| Water |  | 3,768 | 3,768 | 3,768 | 3,768 | 3,768 | 3,768 | 3,768 | 3,768 | 3,768 | 3,768 | 3,768 | 3,768 | 45,218 | 51,123 | 55,557 |
| Waste water management |  | 2,393 | 2,393 | 2,393 | 2,393 | 2,393 | 2,393 | 2,393 | 2,393 | 2,393 | 2,393 | 2,393 | 2,393 | 28,712 | 30,993 | 33,455 |
| Waste management |  | 1,413 | 1,413 | 1,413 | 1,413 | 1,413 | 1,413 | 1,413 | 1,413 | 1,413 | 1,413 | 1,413 | 1,413 | 16,951 | 18,056 | 19,862 |
| Other |  | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 314 | 350 | 391 |
| Total Revenue - Standard |  | 25,911 | 23,061 | 41,042 | 29,061 | 29,071 | 29,952 | 26,061 | 26,059 | 29,061 | 29,061 | 29,061 | 32,130 | 349,528 | 380,220 | 421,322 |
| Expenditure - Standard |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 7,438 | 7,438 | 7,438 | 7,438 | 7,438 | 7,438 | 7,438 | 7,438 | 7,438 | 7,438 | 7,438 | 7,438 | 89,261 | 90,525 | 96,348 |
| Executive and council |  | 3,460 | 3,460 | 3,460 | 3,460 | 3,460 | 3,460 | 3,460 | 3,460 | 3,460 | 3,460 | 3,460 | 3,460 | 41,517 | 43,441 | 46,122 |
| Budget and treasury office |  | 1,899 | 1,899 | 1,899 | 1,899 | 1,899 | 1,899 | 1,899 | 1,899 | 1,899 | 1,899 | 1,899 | 1,899 | 22,791 | 21,228 | 22,873 |
| Corporate services |  | 2,079 | 2,079 | 2,079 | 2,079 | 2,079 | 2,079 | 2,079 | 2,079 | 2,079 | 2,079 | 2,079 | 2,079 | 24,953 | 25,856 | 27,353 |
| Community and public safety |  | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 64,686 | 65,617 | 69,376 |
| Community and social services |  | 751 | 751 | 751 | 751 | 751 | 751 | 751 | 751 | 751 | 751 | 751 | 751 | 9,010 | 9,057 | 9,476 |
| Sport and recreation |  | 1,352 | 1,352 | 1,352 | 1,352 | 1,352 | 1,352 | 1,352 | 1,352 | 1,352 | 1,352 | 1,352 | 1,352 | 16,219 | 15,984 | 16,841 |
| Public safety |  | 1,483 | 1,483 | 1,483 | 1,483 | 1,483 | 1,483 | 1,483 | 1,483 | 1,483 | 1,483 | 1,483 | 1,483 | 17,796 | 19,402 | 20,733 |
| Housing |  | 1,805 | 1,805 | 1,805 | 1,805 | 1,805 | 1,805 | 1,805 | 1,805 | 1,805 | 1,805 | 1,805 | 1,805 | 21,661 | 21,173 | 22,327 |
| Health |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Economic and environmental services |  | 2,898 | 2,898 | 2,898 | 2,898 | 2,898 | 2,898 | 2,898 | 2,898 | 2,898 | 2,898 | 2,898 | 2,898 | 34,777 | 35,300 | 36,888 |
| Planning and development |  | 1,263 | 1,263 | 1,263 | 1,263 | 1,263 | 1,263 | 1,263 | 1,263 | 1,263 | 1,263 | 1,263 | 1,263 | 15,162 | 16,056 | 16,855 |
| Road transport |  | 1,635 | 1,635 | 1,635 | 1,635 | 1,635 | 1,635 | 1,635 | 1,635 | 1,635 | 1,635 | 1,635 | 1,635 | 19,615 | 19,244 | 20,033 |
| Environmental protection |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Trading services |  | 11,854 | 11,854 | 11,854 | 11,854 | 11,854 | 11,854 | 11,854 | 11,854 | 11,854 | 11,854 | 11,854 | 11,854 | 142,244 | 164,480 | 191,531 |
| Electricity |  | 6,920 | 6,920 | 6,920 | 6,920 | 6,920 | 6,920 | 6,920 | 6,920 | 6,920 | 6,920 | 6,920 | 6,920 | 83,041 | 102,026 | 125,607 |
| Water |  | 1,567 | 1,567 | 1,567 | 1,567 | 1,567 | 1,567 | 1,567 | 1,567 | 1,567 | 1,567 | 1,567 | 1,567 | 18,809 | 19,881 | 20,887 |
| Waste water management |  | 1,424 | 1,424 | 1,424 | 1,424 | 1,424 | 1,424 | 1,424 | 1,424 | 1,424 | 1,424 | 1,424 | 1,424 | 17,092 | 18,106 | 19,144 |
| Waste management |  | 1,409 | 1,409 | 1,409 | 1,409 | 1,409 | 1,409 | 1,409 | 1,409 | 1,409 | 1,409 | 1,409 | 1,409 | 16,903 | 17,318 | 18,260 |
| Other |  | 533 | 533 | 533 | 533 | 533 | 533 | 533 | 533 | 533 | 533 | 533 | 533 | 6,400 | 7,148 | 7,633 |
| Total Expenditure - Standard |  | 27,581 | 27,581 | 27,581 | 27,581 | 27,581 | 27,581 | 27,581 | 27,581 | 27,581 | 27,581 | 27,581 | 27,581 | 330,969 | 355,922 | 394,143 |
| Surplus/(Deficit) before assoc. |  | $(1,670)$ | $(4,520)$ | 13,461 | 1,480 | 1,490 | 2,371 | $(1,520)$ | $(1,521)$ | 1,480 | 1,480 | 1,480 | 4,549 | 18,559 | 24,297 | 27,178 |
| Share of surplus/ (deficit) of associate |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Surplus/(Deficit) | 1 | $(1,670)$ | $(4,520)$ | 13,461 | 1,480 | 1,490 | 2,371 | $(1,520)$ | $(1,521)$ | 1,480 | 1,480 | 1,480 | 4,549 | 18,559 | 24,297 | 27,178 |
| References |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

1. Surp/us (Deficit) must reconcile with Budeted Financial Performance

| Description | Ref | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousand |  | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ \hline 2012 / 13 \end{array}$ | $\left\lvert\, \begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}\right.$ |
| Multi-year expenditure to be appropriated | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vote100-COUNCIL |  |  |  |  |  |  |  |  |  |  |  |  | 50 | 50 | 40 | - |
| Vote200-MUNICIPAL MANAGER |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Vote300-COMMUNITY SERVICES |  | 567 | 567 | 654 | 567 | 607 | 708 | 850 | 1,063 | 1,214 | 944 | 654 | 106 | 8,500 | 14,030 | 10,543 |
| Vote400-CORPORATE SERVICES |  | 20 | 20 | 23 | 20 | 22 | 25 | 31 | 38 | 44 | 34 | 23 | 4 | 305 | 75 | 25 |
| Vote500-FINANCIAL SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | 30 | 30 | 50 | 50 |
| Vote600-HEALTH |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Vote700-STRATEGIC SERVICES |  | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 1 | 0 | 15 | 20 | 15 |
| Vote800-PUBLIC WORKS |  | 1,280 | 1,280 | 1,477 | 1,280 | 1,371 | 1,600 | 1,920 | 2,400 | 2,743 | 2,133 | 1,477 | 239 | 19,200 | 22,300 | 27,047 |
| Example 9-Vote9 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 10 - Vote10 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 11 - Vote11 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 12 - Vote12 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 13 - Vote13 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 14 - Vote14 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 15 - Vote15 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Capital multi-year expenditure sub-total | 2 | 1,868 | 1,868 | 2,155 | 1,868 | 2,001 | 2,335 | 2,802 | 3,503 | 4,003 | 3,113 | 2,155 | 428 | 28,100 | 36,515 | 37,680 |
| Single-year expenditure to be appropriated |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vote100 - COUNCIL |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Vote200-MUNICIPAL MANAGER |  |  |  |  |  |  |  |  |  |  |  |  | 10 | 10 | - | - |
| Vote300-COMMUNITY SERVICES |  | 533 | 533 | 615 | 533 | 571 | 667 | 800 | 1,000 | 1,143 | 889 | 615 | 99 | 8,000 | 13,199 | 12,800 |
| Vote400-CORPORATE SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | 15 | 15 | 145 | 50 |
| Vote500-FINANCIAL SERVICES |  | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote600-HEALTH |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Vote700-STRATEGIC SERVICES |  | 5 | 5 | 6 | 5 | 5 | 6 | 8 | 9 | 11 | 8 | 6 | 1 | 75 | - | - |
| Vote800-PUBLIC WORKS |  |  |  |  |  |  |  |  |  |  |  |  | 7,881 | 7,881 | - | - |
| Example 9-Vote9 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 10 - Vote10 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 11 - Vote11 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 12 - Vote12 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 13 - Vote13 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 14 - Vote14 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Example 15 - Vote15 |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Capital single-year expenditure sub-total | 2 | 538 | 538 | 621 | 538 | 577 | 673 | 808 | 1,009 | 1,154 | 897 | 621 | 8,006 | 15,981 | 13,344 | 12,850 |
| Total Capital Expenditure | 2 | 2,406 | 2,406 | 2,777 | 2,406 | 2,578 | 3,008 | 3,610 | 4,512 | 5,156 | 4,011 | 2,777 | 8,434 | 44,081 | 49,859 | 50,530 |

## Reference

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

## WC047 Bitou - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

| R thousand Description | Ref | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ |
| Capital Expenditure - Standard | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governance and administration |  | 27 | 27 | 32 | 27 | 29 | 34 | 41 | 51 | 59 | 46 | 32 | 5 | 410 | 310 | 125 |
| Executive and council |  | 4 | 4 | 5 | 4 | 4 | 5 | 6 | 8 | 9 | 7 | 5 | 1 | 60 | 40 | - |
| Budget and treasury office |  | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 4 | 4 | 3 | 2 | 0 | 30 | 50 | 50 |
| Corporate services |  | 21 | 21 | 25 | 21 | 23 | 27 | 32 | 40 | 46 | 36 | 25 | 4 | 320 | 220 | 75 |
| Community and public safety |  | 533 | 533 | 615 | 533 | 571 | 667 | 800 | 1,000 | 1,143 | 889 | 615 | 99 | 8,000 | 26,229 | 22,843 |
| Community and social services |  | 267 | 267 | 308 | 267 | 286 | 333 | 400 | 500 | 571 | 444 | 308 | 50 | 4,000 | 5,000 | 1,000 |
| Sport and recreation |  | 133 | 133 | 154 | 133 | 143 | 167 | 200 | 250 | 286 | 222 | 154 | 25 | 2,000 | 6,100 | 18,800 |
| Public safety |  | - | - | - | - | - | - | - | - | - | - | - | - | - | 12,629 | 43 |
| Housing |  | 133 | 133 | 154 | 133 | 143 | 167 | 200 | 250 | 286 | 222 | 154 | 25 | 2,000 | 2,500 | 3,000 |
| Health |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Economic and environmental services |  | 773 | 773 | 892 | 773 | 828 | 966 | 1,159 | 1,449 | 1,656 | 1,288 | 892 | 144 | 11,590 | 14,020 | 14,515 |
| Planning and development |  | 6 | 6 | 7 | 6 | 6 | 8 | 9 | 11 | 13 | 10 | 7 | 1 | 90 | 20 | 15 |
| Road transport |  | 767 | 767 | 885 | 767 | 821 | 958 | 1,150 | 1,438 | 1,643 | 1,278 | 885 | 143 | 11,500 | 14,000 | 14,500 |
| Environmental protection |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Trading services |  | 1,605 | 1,605 | 1,852 | 1,605 | 1,720 | 2,007 | 2,408 | 3,010 | 3,440 | 2,676 | 1,852 | 299 | 24,081 | 9,300 | 13,047 |
| Electricity |  | 507 | 507 | 585 | 507 | 543 | 633 | 760 | 950 | 1,086 | 844 | 585 | 94 | 7,600 | 3,700 | 7,250 |
| Water |  | 472 | 472 | 545 | 472 | 506 | 590 | 708 | 885 | 1,012 | 787 | 545 | 88 | 7,081 | 3,800 | 4,497 |
| Waste water management |  | 60 | 60 | 69 | 60 | 64 | 75 | 90 | 113 | 129 | 100 | 69 | 11 | 900 | 800 | 800 |
| Waste management |  | 567 | 567 | 654 | 567 | 607 | 708 | 850 | 1,063 | 1,214 | 944 | 654 | 106 | 8,500 | 1,000 | 500 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  | - | - | - | - |
| Total Capital Expenditure - Standard | 2 | 2,939 | 2,939 | 3,391 | 2,939 | 3,149 | 3,673 | 4,408 | 5,510 | 6,297 | 4,898 | 3,391 | 548 | 44,081 | 49,859 | 50,530 |

## References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

WC047 Bitou - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS | Budget Year 2011/12 |  |  |  |  |  |  |  |  |  |  |  | Medium Term Revenue and Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2011/12 | $\begin{array}{\|c\|} \hline \text { Budget Year +1 } \\ 201213 \\ \hline \end{array}$ | $\begin{array}{\|c} 11 \\ \hline \text { Budget Year +2 } \\ 2013114 \end{array}$ |
| Cash Receipts By Source |  |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  |
| Property ates | 4,990 | 4,990 | 18,714 | 4,990 | 4,990 | 4,990 | 4,990 | 4,990 | 4,990 | 4,990 | 4,990 | 6,238 | 74,854 | 88,960 | 94,437 |
| Property rates - penalies \& collection charges | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 2,761 | 2,899 | 3,015 |
| Sevice charges - electricity revenue | 8,003 | 8,003 | 8,003 | 8,003 | 8.003 | 8.003 | 8,003 | 8,003 | 8,003 | 8.003 | 8,003 | 8,003 | 96,031 | 116,082 | 140,332 |
| Senice charges - water revenue | 2,693 | 2,693 | 2,693 | 2,693 | 2,693 | 2,693 | 2,693 | 2,693 | 2,693 | 2,693 | 2,693 | 2,693 | 32,313 | 36,086 | 39,695 |
| Serice charges - sanitation revenue | 2,189 | 2,189 | 2,189 | 2,189 | 2,189 | 2,189 | 2,189 | 2,189 | 2,189 | 2,189 | 2,189 | 2,189 | 26,268 | 29,007 | 31,328 |
| Sevice charges - refuse revenue | 1,348 | 1,348 | 1,348 | 1,348 | 1,348 | 1,348 | 1,348 | 1,348 | 1,348 | 1,348 | 1,348 | 1,348 | 16,179 | 18,017 | 19,818 |
| Senice charges - other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 2,322 | 2,382 | 2,446 |
| Interest earned - external investments | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 620 | 651 | 684 |
| Interest earned - outstanding debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 6,002 | (5,775) | 7,002 |
| Licences and permits | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 51 | 56 | 62 |
| Agency senices | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfer receipts - operational | 3,383 | 3,383 | 3,383 | 3,383 | 3,383 | 3,383 | 3,383 | 3,383 | 3,383 | 3,383 | 3,383 | 3,383 | 40,995 | 40,435 | 42,881 |
| Other revenue | 781 | 781 | 781 | 781 | 781 | 781 | 781 | 781 | 781 | 781 | 781 | 781 | 9,367 | 8,453 | 4,209 |
| Cash Receipts by Source | 24,366 | 24,366 | 38,089 | 24,366 | 24,366 | 24,366 | 24,366 | 24,366 | 24,366 | 24,366 | 24,366 | 25,614 | 307,364 | 337,254 | 385,909 |
| Other Cash Flows by Source |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfer receipts - capital | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 2,673 | 32,081 | 30,689 | 30,497 |
| Contributions recognised - capital \& Contributed assets | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |
| Proceeds on disposal of PPE | - | - | - | - | - |  | - | - | - | - | - | - | - | - | - |
| Short term loans | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |
| Borrowing long term/refinancing | - | - | - | - | - |  | - | - | - | - | - | 12,800 | 12,800 | 6,000 | 2,400 |
| Increase (decrease) in consumer deposits | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 120 | 120 | 120 |
| Decrease (Increase) in non-current debtors | - | - | - | - | - | - | - | - | - | - | - | 275 | 275 | 138 | 69 |
| Decrease (increase) other non-current receivables |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Decrease (increase) in non-current investments |  |  | (83) |  |  | (83) |  |  | (83) |  |  | (83) | (330) | (330) | (330) |
| Total Cash Receipts by Source | 27,050 | 27,050 | 40,690 | 27,050 | 27,050 | 26,967 | 27,050 | 27,050 | 26,967 | 27,050 | 27,050 | 41,290 | 352,310 | 373,871 | 418,665 |
| Cash Payments by Type |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Employe ereated costs | 8,230 | 8,230 | 8,230 | 8,230 | 15,284 | 8,230 | 8,230 | 9,726 | 8,230 | 8,230 | 8,230 | 7,909 | 106,991 | 112,534 | 118,630 |
| Remuneration of councillors | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 289 | 3,466 | 3,691 | 3,931 |
| Collection costs | 95 | 95 | 95 | 95 | 95 | 95 | 95 | 95 | 95 | 95 | 95 | 95 | 1,140 | 1,140 | 1,140 |
| Interest paid | - | - | - | - | - | 5,450 | - | - | - | - | - | 5,450 | 10,899 | 11,228 | 11,568 |
| Buk purchases - Electricity | 5,472 | 5,472 | 5,472 | 5,472 | 5,472 | 5,472 | 5,472 | 5,472 | 5,472 | 5,472 | 5,472 | 5,472 | 65,658 | 83,202 | 105,434 |
| Bukp purchases - Water \& Sewer | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 100 | 107 | 112 |
| Other materials | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |
| Contracted serices | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Grants and subsidies paid - other municipalities | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |
| Grants and subsidies paid - other | 3,755 | 894 | 894 | 894 | 3,755 | 894 | 894 | 3,755 | 894 | 894 | 894 | 4,113 | 22,530 | 21,943 | 23,519 |
| General expenses | 6,041 | 6,041 | 6,041 | 6,041 | 6,041 | 6,041 | 6,041 | 6,041 | 6,041 | 6,041 | 6,041 | 6,041 | 72,494 | 66,311 | 59,517 |
| Cash Payments by Type | 23,890 | 21,029 | 21,029 | 21,029 | 30,944 | 26,478 | 21,029 | 25,386 | 21,029 | 21,029 | 21,029 | 29,377 | 283,278 | 300,156 | 323,851 |
| Other Cash Flows/Payments by Type |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capitala asets | 3,289 | 2,298 | 3,567 | 5,679 | 4,678 | 12,786 | 3,567 | 7,865 | 23,598 | 21,790 | 15,768 | $(60,805)$ | 44,081 | 49,859 | 50,530 |
| Repayment of borowing |  |  |  |  |  | 2,795 |  |  |  |  |  | 2,995 | 5,590 | 5,590 | 5,590 |
| Other Cash Fows PPayments |  |  |  |  |  |  |  |  |  |  |  | - |  |  |  |
| Total Cash Payments by Type | 27,179 | 23,327 | 24,596 | 26,708 | 35,623 | 42,059 | 24,596 | 33,251 | 44,627 | 42,819 | 36,997 | (28,634) | 332,949 | 355,605 | 379,971 |
| NET INCREASE(DECREASE) IN CASH Held | (129) | 3,723 | 16,094 | 341 | (8,573) | (15,92) | 2,453 | (6,202) | (17,60) | (15,769) | (9,747) | 69,923 | 19,361 | 18,265 | 38,694 |
| Cashlcash equivalents at the monthyear begin: | 8,011 | 7,882 | 11,604 | 27,988 | 28,040 | 19,466 | 4,374 | 6,827 | 625 | (17,034) | (32,804) | (42,551) | 8,011 | 27,372 | 45,638 |
| Cashlcash equivalents at the monthlyear end: | 7,882 | 11,604 | 27,988 | 28,040 | 19,466 | 4,374 | 6,827 | 625 | (17,034) | (32,804) | (42,551) | 27,372 | 27,372 | 45,638 | 84,331 |

WC047 Bitou - NOT REQUIRED - municipality does not have entities

| R million Description | Ref | $2007 / 8$ <br> $\begin{array}{c}\text { Audited } \\ \text { Outcome }\end{array}$ | $2008 / 9$ <br> Audited <br> Outcome | 2009/10 <br> Audited <br> Outcome | Current Year 2010/11 |  |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Original <br> Budget | Adjusted Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011 / 12 \end{aligned}$ | $\begin{array}{\|c} \hline \text { Budget Year +1 } \\ 2012 / 13 \end{array}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ |
| Financial Performance <br> Property rates <br> Service charges <br> Investment revenue <br> Transfers recognised - operational <br> Other own revenue <br> Contributions recognised - capital \& contributed assets |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Total Revenue (excluding capital transfers and contributions) |  | - | - | - | - | - | - | - | - | - |
| Employee costs <br> Remuneration of Board Members <br> Depreciation \& asset impairment <br> Finance charges <br> Materials and bulk purchases <br> Transfers and grants <br> Other expenditure |  |  |  |  |  |  |  |  |  |  |
| Total Expenditure |  | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) |  | - | - | - | - | - | - | - | - | - |
| Capital expenditure \& funds sources |  |  |  |  |  |  |  |  |  |  |
| Capital expenditure |  |  |  |  |  |  |  |  |  |  |
| Transfers recognised - operational <br> Public contributions \& donations <br> Borrowing <br> Internally generated funds |  |  |  |  |  |  |  |  |  |  |
| Total sources |  | - | - | - | - | - | - | - | - | - |
| Financial position |  |  |  |  |  |  |  |  |  |  |
| Total current assets <br> Total non current assets <br> Total current liabilities <br> Total non current liabilities Equity |  |  |  |  |  |  |  |  |  |  |
| Cash flows |  |  |  |  |  |  |  |  |  |  |
| Net cash from (used) operating <br> Net cash from (used) investing <br> Net cash from (used) financing Cash/cash equivalents at the year end |  |  |  |  |  |  |  |  |  |  |

WC047 Bitou - Supporting Table SA32 List of external mechanisms


References

1. Total agreement period from commencement until end
2. Annual value


## References

1. Total implication for all preceding years to be summed and total stated in 'Preceding Years' column
2. List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)

WC047 Bitou - Supporting Table SA34a Capital expenditure on new assets by asset class


1. Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure
. Airports, Car Parks, Bus Terminals and Taxi Ranks
2. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
3. Work-in-progress/under construction to be budgeted under the respective item
4. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant \& equipment used by the service generated by that infrastructure
5. Donated/contributed \& leased assets to be included within the respective sub-class
6. Busses used to provide a service to the community
7. Not municipal contributions to the 'top structure' being built using the housing subsidies
8. Statues, art collections, medals etc.
9. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

10. Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on new assets (SA34a) must reconcile to total capital expenditure in Budgeted Capital Expenditure
11. Airports, Car Parks, Bus Terminals and Taxi Ranks
12. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
13. Work-in-progress/under construction to be budgeted under the respective item
14. Infrastructure includes 'and and buildings required' by that infrastructure and vehicles/plant \& equipment used by the senvice generated by that infrastructure
15. Donated/contributed \& leased assets to be included within the respective sub-class
16. Busses used to provide a service to the community
17. Not municipal contributions to the 'top structure' being built using the housing subsidies
$\left.\begin{aligned} & \text { 9. Statues, art collections, medals ett. } \\ & \text { 10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment' }\end{aligned} \right\rvert\,$

WC047 Bitou - Supporting Table SA34c Repairs and maintenance expenditure by asset class


References

1. Total Repairs and Maintenance Expenditure by Asset Category must reconcile to total repairs and maintenance expenditure on Table SA1
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant \& equipment used by the service generated by that infrastructure
6. Donated/contributed \& leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

WC047 Bitou - Supporting Table SA35 Future financial implications of the capital budget

| R ${ }^{\text {R thousand }}$ Vote Description | Ref | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  | Forecasts |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Budget Year 2011/12 | $\begin{array}{\|c} \text { Budget Year }+1 \\ 2012 / 13 \end{array}$ | $\begin{array}{\|c\|} \hline \text { Budget Year +2 } \\ 2013 / 14 \end{array}$ | $\begin{aligned} & \hline \text { Forecast } \\ & 2014 / 15 \end{aligned}$ | $\begin{gathered} \hline \text { Forecast } \\ 2015 / 16 \end{gathered}$ | $\begin{aligned} & \hline \text { Forecast } \\ & 2016 / 17 \end{aligned}$ | Present value |
| Capital expenditure | 1 |  |  |  |  |  |  |  |
| Vote100-COUNCIL |  | 50 | 40 | - |  |  |  |  |
| Vote200 - MUNICIPAL MANAGER |  | 10 | - | - |  |  |  |  |
| Vote300-COMMUNITY SERVICES |  | 16,500 | 27,229 | 23,343 | 24,510 | 25,736 | 27,022 | 28,374 |
| Vote400-CORPORATE SERVICES |  | 320 | 220 | 75 | 79 | 83 | 87 | 91 |
| Vote500 - FINANCIAL SERVICES |  | 30 | 50 | 50 | 53 | 55 | 58 | 61 |
| Vote600 - HEALTH |  | - | - | - | - | - | - | - |
| Vote700-STRATEGIC SERVICES |  | 90 | 20 | 15 | 16 | 17 | 17 | 18 |
| Vote800 - PUBLIC WORKS |  | 27,081 | 22,300 | 27,047 | 28,399 | 29,819 | 31,310 | 32,876 |
| Example 9 - Vote9 |  | - | - | - |  |  |  |  |
| Example 10 - Vote10 |  | - | - | - |  |  |  |  |
| Example 11 - Vote11 |  | - | - | - |  |  |  |  |
| Example 12 - Vote12 |  | - | - | - |  |  |  |  |
| Example 13 - Vote13 |  | - | - | - |  |  |  |  |
| Example 14 - Vote14 |  | - | - | - |  |  |  |  |
| Example 15 - Vote15 |  | - | - | - |  |  |  |  |
| List entity summary if applicable |  |  |  |  |  |  |  |  |
| Total Capital Expenditure |  | 44,081 | 49,859 | 50,530 | 53,057 | 55,709 | 58,495 | 61,420 |
| Future operational costs by vote | 2 |  |  |  |  |  |  |  |
| Vote100-COUNCIL |  | 2,828 | 40,301 | 45,069 | 47,323 | 49,689 | 52,173 | 54,782 |
| Vote200-MUNICIPAL MANAGER |  | 2,021 | 4,116 | 7,175 | 7,534 | 7,911 | 8,306 | 8,722 |
| Vote300-COMMUNITY SERVICES |  | 876 | 4,246 | 5,342 | 5,609 | 5,890 | 6,184 | 6,493 |
| Vote400-CORPORATE SERVICES |  | 8,883 | - | 7,452 | 7,825 | 8,216 | 8,627 | 9,058 |
| Vote500 - FINANCIAL SERVICES |  | 3,748 | 7,528 | 25,674 | 26,958 | 28,306 | 29,721 | 31,207 |
| Vote600 - HEALTH |  | 431 | 26 | - | - | - | - | - |
| Vote700-STRATEGIC SERVICES |  | 1,029 | 8,446 | 10,574 | 11,103 | 11,658 | 12,241 | 12,853 |
| Vote800-PUBLIC WORKS |  | 1,487 | - | - | - | - | - | - |
| Example 9 - Vote9 |  | - | - | - | - | - | - | - |
| Example 10 - Vote10 |  | - | - | - | - | - | - | - |
| Example 11 - Vote11 |  | - | - | - | - | - | - | - |
| Example 12 - Vote12 |  | - | - | - | - | - | - | - |
| Example 13 - Vote13 |  | - | - | - | - | - | - | - |
| Example 14 - Vote14 |  | - | - | - | - | - | - | - |
| Example 15 - Vote15 |  | - | - | - | - | - | - | - |
| List entity summary if applicable |  |  |  |  | - | - | - | - |
| Total future operational costs |  | 21,302 | 64,662 | 101,287 | 106,351 | 111,669 | 117,252 | 123,115 |
| Future revenue by source | 3 |  |  |  |  |  |  |  |
| Property rates |  | 83,654 | 88,960 | 94,437 | 101,992 | 110,151 | 118,963 | 128,480 |
| Property rates - penalties \& collection charges |  | 2,761 | 2,899 | 3,015 | 3,317 | 3,649 | 4,014 | 4,415 |
| Service charges - electricity revenue |  | 96,031 | 116,082 | 140,332 | 161,382 | 185,589 | 213,428 | 245,442 |
| Service charges - water revenue |  | 32,806 | 36,086 | 39,695 | 43,664 | 48,031 | 52,834 | 58,117 |
| Service charges - sanitation revenue |  | 26,858 | 29,007 | 31,328 | 34,460 | 37,906 | 41,697 | 45,867 |
| Service charges - refuse revenue |  | 16,379 | 18,017 | 19,818 | 21,800 | 23,980 | 26,378 | 29,016 |
| Service charges - other |  | - | - | - |  |  |  |  |
| Rental of facilities and equipment |  | 2,322 | 2,382 | 2,446 | 2,691 | 2,960 | 3,256 | 3,581 |
| Grants received |  | 40,595 | 40,435 | 42,881 | 47,169 | 51,886 | 57,075 | 62,782 |
| Other revenue |  | 16,040 | 15,662 | 16,872 | 18,559 | 20,415 | 22,457 | 24,703 |
| Total future revenue |  | 317,447 | 349,531 | 390,825 | 435,035 | 484,568 | 540,101 | 602,403 |
| Net Financial Implications |  | $(252,064)$ | $(235,010)$ | $(239,008)$ | $(275,627)$ | $(317,190)$ | $(364,354)$ | $(417,869)$ |

## References

1. Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))
2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))
3. Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

## WC047 Bitou - Supporting Table SA36 Detailed capital budget

| Municipal Vote/Capital projectR thousand | Ref | Program/Project description | Project number | IDP <br> Goal <br> code <br> 3. | Asset Class 4. |  | Asset Sub-Class 4. | Total Project Estimate | Prior year outcomes |  | 2011/12 Medium Term Revenue \& Expenditure Framework |  |  | Project information |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Audited Outcome 2009/10 |  | $\begin{aligned} & \text { Current Year } \\ & 2010111 \\ & \text { Full Year } \\ & \text { Forecast } \end{aligned}$ | $\begin{aligned} & \text { Budget Year } \\ & \text { 2011/12 } \end{aligned}$ | $\begin{gathered} \text { Budget Year +1 } \\ 2012 / 13 \end{gathered}$ | $\begin{gathered} \text { Budget Year +2 } \\ 2013 / 14 \end{gathered}$ | Ward location | New or renewal |
| List all capital projects grouped by Municipal Vote |  |  |  |  | Examples |  |  | Examples |  |  |  |  |  |  |  |  |
| Council <br> Municipal Manager <br> Community Services <br> Corporate Services <br> Financial Services <br> Strategic Services <br> Vote 800 - Public Works |  |  |  |  |  |  |  |  | $\begin{array}{r} 649 \\ 142 \\ 2,183 \\ 209 \\ 3,966 \\ 6,385 \\ 56,609 \end{array}$ | $\begin{array}{r} 128 \\ 7 \\ 57,121 \\ 343 \\ 2,556 \\ 8,231 \\ 68,285 \end{array}$ | $\begin{array}{r} 50 \\ 10 \\ 16,500 \\ 320 \\ 30 \\ 90 \\ 27,081 \end{array}$ | $\begin{array}{r} 40 \\ 27,229 \\ 220 \\ 50 \\ 20 \\ 22,300 \end{array}$ | $\begin{array}{r} 23,343 \\ 75 \\ 50 \\ 15 \\ 27,047 \end{array}$ |  | NEW <br> NEW <br> NEW <br> RENEWAL <br> NEW <br> NEW <br> NEW |
| Total Capital expenditure | 1 |  |  |  |  |  |  |  |  |  | 44,081 | 49,859 | 50,530 |  |  |
| Entities: <br> List all capital projects grouped by Entity <br> Entity A <br> Water project A <br> Entity B <br> Electricity project B |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital expenditure | 2 |  |  |  |  |  |  |  |  |  | - | - | - |  |  |

## WC047 Bitou - Supporting Table SA37 Projects delayed from previous financial year/s

| Municipal Votel/Capital project | Project name | Project number | Asset Class 3. | Asset Sub-Class 3. | Previous target year to complete | Current Year 2010111 |  | 2011/12 Medium Term Revenue \& ExpenditureFramework |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Original Budget | Full Year Forecast | $\begin{aligned} & \text { Budget Year } \\ & 2011112 \end{aligned}$ | Budget Year +1 $2012 / 13$ | Budget Year +2 $2013 / 14$ |
| Parent municipality: |  |  |  |  |  |  |  |  |  |  |
| List all capial projects grouped by Municipal Vote |  |  | Examples | Examples |  |  |  |  |  |  |
| NONE |  |  |  |  |  |  |  |  |  |  |
| Entities <br> List all capital projects grouped by Municipal Entity |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Entity Name Project name |  |  |  |  |  |  |  |  |  |  |

1. List all projects with planned completion dates in current year that have been re-budgeted in the MTREF
2. Refer MFMA s30
3. Asset category and sub-category must be selected from Table A34

[^0]:    1. Total expenditure must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
[^1]:    References

[^2]:    References

    1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)
    2. List investments in expiry date order
[^3]:    Reference

