



MOSSEL BAY

MUNICIPALITY

2011/12



Annual Budget

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1. INTRODUCTION

1.1. Mossel Bay Municipality Overview

VISION

We strive to be a trend-setting, dynamic Municipality delivering quality services responsive to the demands and challenges of the community and our constitutional mandate, in which all stakeholders can participate in harmony and dignity.

MISSION

Mossel Bay Municipality's mission for the past present and future, is:

- * To render cost-effective and sustainable services to the entire community with diligence and empathy,
- * To create mutual trust and understanding between the municipality and the community,
- * To have a motivated and representative municipal workforce with high ethical standards, which is empowered to render optimal services to the community, and
- * To apply good and transparent corporate governance in order to promote community prosperity.

VALUES

The community is our inspiration and our workforce is our strength in the quest for community development and service delivery. We therefore value:

- * Work pride,
- * Service excellence,
- * Integrity,
- * Loyalty, and
- * Accountability.



1.2. Municipal Budget

DEFINITION OF A MUNICIPAL BUDGET

A municipal budget is generally a projection of future revenues and expenditure. A budget is used to control financial transactions and should also be used as a management and planning tool.

It is also the tool for implementing the service delivery objectives of the Municipality as set out in their Integrated Development Plan (IDP).

A municipal budget also provides for greater transparency, accountability, flexibility, and predictability within the municipality.

A Municipal budget is divided into a Capital and an Operating Budget:

- a) A capital budget is an estimate of the expenses that will be incurred during that financial year to create future benefits, and the sources of finance from which these expenses will be funded. The municipality spends money either to buy fixed assets or to add to the value of an existing fixed asset with a useful life that extends beyond one year. Fixed assets include, inter alia, land and buildings, motor vehicles, furniture, computers, office equipment and machinery.
- b) An operating budget is an estimate of the operating revenues which will accrue to the municipality through its normal service delivery and the expenditure that will be incurred through the day to day operations of the municipality over the financial year.

Example: The purchase of a photocopier is a capital expenditure and is budgeted for under the capital budget, but the maintenance and other expenses such as the paper and toner for the photocopier is budgeted for under the operating budget.

OBJECTIVE OF A MUNICIPAL BUDGET

The main objective of a municipal budget is to sensibly allocate realistically expected resources to the municipality's service delivery goals or performance objectives identified as priorities in the approved IDP.

The municipal budget is a tool through which the total level of revenue and expenditure are adequately controlled, public resources are appropriately allocated among sectors and programs, and ensure that departments operate as efficiently as possible within the municipality.



2. MAYORAL SPEECH (As at 15 March 2011)

Mr Speaker, Aldermen, Councillors, Municipal Manager and Directors, the media, members of the public and staff members.

It is my privilege to table this Integrated Development Plan as well as the Draft Annual Budget, together with related documents, for the 2011/2012 financial year and the two outer years as prescribed in terms of Section 16 of the Municipal Finance Management Act.

This is of course the last Budget of the present Council's term of office. We have therefore been faced with the challenge of preparing a budget for the incoming Council following the forthcoming general municipal elections on 18 May 2011. As a pre-election Budget it is of course in the interest of the majority party in the present Council to ensure that a balanced and fair budget is prepared as it could otherwise be counter-productive for such party at the elections.

It is important to emphasise that in tabling the Draft Budget at this juncture, Council is complying with the instructions contained in National Treasury MFMA Circular No 54 and the Western Cape Provincial Treasury Circular No 45/2010.

While the Provincial Treasury prescribed the timeframes now followed by Council, the National Treasury appeals to all role players to work together to ensure that municipalities continue to perform their functions efficiently and effectively in the transition period. It says that it is particularly important to ensure that arrangements for the review of IDPs and preparation of budgets continue smoothly against the background of the forthcoming municipal elections. The Mayor and municipal manager of each municipality need to carefully consider the time schedule for the review of the IDP and the tabling, public consultations and approval of the municipal budget.

The National Treasury highlights the possible risk of a delay in the announcement of municipal election results, which might not leave enough time for an incoming Council to prepare a budget and could result in Councils not being able to implement new tariffs at the beginning of the financial year as required by law. This in turn may lead to an immediate financial crisis and intervention in terms of Section 139 of the Constitution, which inter alia provides for the dissolution of a Council by the provincial authority and the appointment of an administrator to conduct the affairs of the municipality.

However, I can assure all that this Budget has been prepared with good service delivery in mind and nothing else – as is our duty.

The community was consulted duly through the IDP process and their needs were identified and prioritised to form the basis for the budget. The compilation of a municipal budget is of course always a fine balancing act to match income and resources with the needs of the community. The budget also has to take the needs in all municipal wards into account and it has to be ensured that all wards get a fair share of the cake. Although I am sure that most people will be satisfied with the budget it is inevitable that there will be disappointments too.

Conditions changed dramatically from the time that this Council took office in 2006 and it impacted on our annual budgets too as time progressed.

The 2011/2012 budget was again prepared against the background of a depressed economy as well as the aftermath of the worst drought in the area in human memory.

MAYORAL SPEECH (As at 15 March 2011) Continues:

While soaring costs on all fronts are impacting on the disposable income of ratepayers and other municipal service users, the drought forced the Municipality to develop additional water sources urgently, with the resultant impact on the Municipality's financial situation.

To balance this year's budget was therefore a daunting task, but one which we were nevertheless successful in preparing within the set time frames.

Council's objective with the Budget has not changed from last year and remains very clear. I am repeating them for your convenience as follows:

- Ensure that every citizen of Mossel Bay shares in the services that this Municipality provides.
- Provide cost-effective and efficient services to the community as a whole.
- Improve the standard of services.
- Provide for the maintenance of existing infrastructure.
- Provide and plan for new infrastructure and new bulk services due to the growing needs of the town. In this regard, we wish to build capacity for long-term growth.
- Protect the poor by subsidising various rates and tariffs from the equitable share paid by the State as well as from rate payers funds, and to
- Maintain financial discipline, thereby ensuring that the finances of this Council are kept on a sound basis.

Time does not allow me to provide you with every detail of the 2011/2012 Budget, but I would like to highlight the following:

- The total budget for 2011/2012 amounts to R765,5 million and consists of a Capital Budget of R116,1 million and an Operational Budget of R676,7 million. The Capital Budget amounts to 15,16 per cent of the total budget and the Operational Budget to 84,84 per cent. The Operational Budget, however, includes departmental and non-cash transactions to the value of R95,8 million. If these are subtracted the Operational Cash Budget for 2011/2012 amounts to R553,8 million.
- The total budget represents an increase of 0,3 per cent compared to the revised budget of R647 504 743 for the 2010/2011 financial year. The very small increase is attributed mainly to the effect that the once-off Government grants of R92 million and R16,5 million respectively that were received in 2010/2011 for the seawater desalination and waste water reclamation drought emergency projects had on the revised budget for the current financial year.
- The allocation of R62,7 million to Civil Services represents 54,1 per cent of the Capital Budget and is focused mainly on streets and storm water systems for which a total amount of R39,4 million has been budgeted. Electrical Services will get R18,5 million or 15,9 per cent and Development and Planning R15,3 million or 13,2 per cent. R14,8 million, or 96,7 per cent of the allocation to Development and Planning is in respect of infrastructure for the Asazani/Izinyoka and Friemersheim housing projects.

MAYORAL SPEECH (As at 15 March 2011) Continues:

As far as housing is concerned the funding of course comes from the Department of Human Settlements and municipalities are by law not permitted to use their own funds for housing. Mossel Bay is faced with a housing backlog of approximately 12 000 and such a totally inadequate allocation will unfortunately do very little in terms of making progress with the eradication of the backlog.

- It is a practical impossibility to go in detail into the Capital Budget but there are a few projects that I would like to highlight. The projects or combined projects with the total budget for each, are:
 - Thusong Multi-Purpose Centre: R2 million.
 - Storm water projects in Great Brak River: R4,5 million.
 - Paving of gravel roads, all areas: R5,3 million.
 - Rebuilding of Montagu Street: R3 million.
 - Upgrading of Brandwag Streets: R1,1 million.
 - Rebuilding of Kusweg, Reebok/Tergniet: R2,5 million.
 - Asazani/Izinyoka Main Access Roads: R1,8 million.
 - Asazani/Izinyoka New Bulk Sewer System: R2 million.
 - Midbrak Main Sewer Network: R6 million.
 - Upgrading of Extension 23 Sports Fields: R1 million.
 - Electrification Projects: R2,5 million.
 - New transformer for Ockert Bothma Sub-station and Transmission Line from the Sub-station to Extension 13: R5,5 million.
 - Enlarge sewer lines in KwaNonqaba R1 million,

- The main sources of funding for the Capital Budget will be the Capital Replacement Reserve with R79 million, followed by MIG funding of R14,1 million and the Department of Human Settlements with R14,8 million.

With regard to the Capital Replacement Reserve, I would like to point out that the Reserve is likely to be totally depleted in the 2012/2013 financial year. This will result in a situation whereby all future capital projects will have to be financed by way of external loans. It was therefore regarded as prudent to start financing capital projects by way of internal loans in the present financial year already. Council has therefore decided to finance a portion of the capital budget for 2010/2011 by way of external loans.

- The Municipality again has to rely heavily on service charges to balance its Operational Revenue Budget. These are:
 - Electricity Charges R227, 8 million.
 - Water Charges R55,7 million.
 - Sewerage Charges R31,6 million.
 - Refuse Removal Charges R25,8 million.
 - Other R26,1 million.

MAYORAL SPEECH (As at 15 March 2011) Continues:

- The Municipality will receive grants of R60,04 million in total from the National Government and R43,5 million in total from the Western Cape provincial government towards its Capital as well as Operational Budgets for the 2011/2012 financial year.

The national grants include the Integrated National Electrification Programme Grant of R2 million, Municipal Infrastructural Grants of R14,1 million, an Electricity Demand Side Management Grant of R4 million, Equitable Share Indigent Subsidies in the amount of R35,3 million and Finance Management Grant of R1,25 million.

The provincial funding will include Integrated Housing and Human Settlement and Development Grants of R14,8 million towards the building of infrastructure in the Capital Budget and R26,9million towards the building of top structures in the Operational Budget. It will also include smaller grants such as the R50 000 towards the maintenance of proclaimed roads, R843 000 towards library services and a community development workers operations support grant of R130 000.

Details of the Operational Budget are provided in the budget document. Councillors are urged to peruse the document and consult with Directors if any clarification is required.

It will be noted that the plight of the poor has again received attention. It is proposed that the household subsidies for indigent households are increased from R315,55 plus VAT, to R345,02, plus VAT, and those for poor households from R230, plus VAT, to R260, plus VAT.

The total monthly income limit of a husband and wife at which pensioners will become eligible for a discount of fifty per cent on their property rates will be increased from R5 000 per month to R7 000 per month. Pensioners with a total monthly income exceeding R7 000 but not more than R10 000 per month will qualify for a discount of thirty per cent. The current upper limit is R8 000 per month.

Before submitting the proposed tariffs for the 2011/2012 financial year it is necessary that I mention that in revising the rates, tariffs and other charges for the 2011/12 Budget and the MTREF (medium term revenue and expenditure framework), labour costs, i e wages as agreed with the unions at national level, other input costs of services provided by the Municipality, increases in external costs such as bulk services costs, the maintenance of infrastructure, the need to ensure financial sustainability, local economic conditions and the affordability of services and the Municipality's indigent policy, were some of the factors that influenced the increases proposed to Council.

One of the most important factors which influenced the budget and the tariffs, is the long-term water situation in Mossel Bay. As mentioned, a seawater desalination plant as well as a waste water reclamation plant was built to ensure long term water security for Mossel Bay. These plants are normally operated at a very high cost which, together with the present low water consumption patterns, have a negative impact on the water tariffs of Council.

The proposed list of tariffs is attached as Annexure A to the budget document. Councillors are urged to peruse this document carefully.

MAYORAL SPEECH (As at 15 March 2011) Continues:

I would, however, like to highlight the following:

- * The proposed increase in the Municipal tariff for electricity for 2011/2012 is 20,38 per cent, which is less than the Eskom tariff increase of 26,71 per cent, as approved by NERSA. It is further recommended that the electricity availability charges in respect of vacant erven be increased by 10 per cent.

Council's gross profit from electricity is estimated to be R93 million for the 2011/2012 financial year, or 37,2 per cent of gross revenue.

- A sliding scale will again be applicable to water tariffs, with water becoming progressively more expensive the more water is consumed. At the bottom end of the scale, in the case of household consumption, an increase from R4, plus VAT, to R5, plus VAT, per kilolitre for consumption of up to 20 kilolitres per month, is proposed. At the upper end of the scale, for consumption of 80 kilolitres or more per month, it is proposed that the tariff is increased from R20, plus VAT, to R24, plus VAT, per kilolitre per month. The proposed increase on the basic charges is 10 per cent.

All household consumers will, however, continue to receive 6 kilolitres of free water per month unless the level of the Wolwedans Dam drops to less than 20 per cent when the free allocation will fall away automatically.

A net loss of R4 663 278 in water revenue, which represents a 5,4% loss on total income, is envisaged for the 2011/2012 financial year. The water account is a trading account and it is supposed to run at a profit. However, due to the uncertainties with regard to consumption patterns over the next year further increases in tariffs than the mentioned increases cannot be considered at this stage.

- Refuse removal is categorised as an economic service, which means that it is supposed to pay for itself from service fees or even making a small profit. It is recommended that the refuse removal tariffs are increased by 10 per cent. This increase will generate an additional R3,2 million for the 2011/2012 financial year.

If the water account improves drastically it is recommended that any surplus on refuse removal is allocated for additional cleansing and recycling projects in the municipal area.

- The sewerage service is classified as an economic service. This service must therefore be financed fully through its own tariffs and is supposed to break even or even show a profit. No tariff increase was implemented on sewerage for the past few years.

It is, however, recommended that sewerage tariffs, including availability charges on vacant erven, be increased by 6% for the 2011/2012 financial year. This increase will generate an additional R3,1 million for the year to 30 June 2012. .

- Property rates are levied in terms of the Property Rates Act and the income generated from this source is used to balance the budget. Property rates do not buy any service from Council as the case is with other service tariffs.

MAYORAL SPEECH (As at 15 March 2011) Continues:

The following increases in property rates are proposed:

○ Residential	-	12,6%
○ Agricultural	-	12,6%
○ Vleesbaai		12,6%
○ Industry/Commerce		4,0%
○ Agricultural use for businesses	-	4,0%
○ State Infrastructure	-	12,6%
○ Accommodation Establishments	-	4,0%

The abovementioned increases in property rates will generate a net additional income of R7 million.

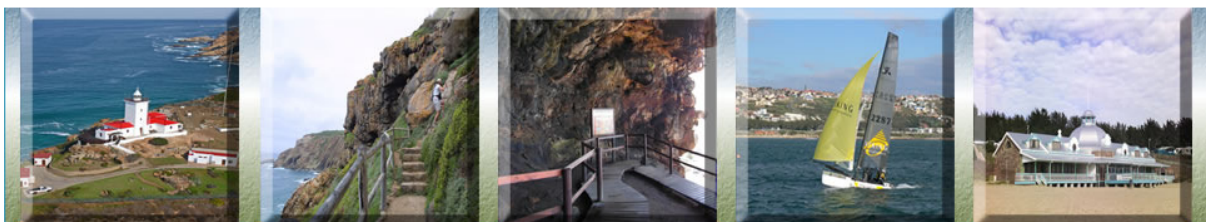
However, the recommended increases in tariffs do not generate enough income to balance this budget. It will therefore be necessary to supplement the budget with an amount of R9,3 million from the accumulated surplus.

Contributions such as these will not be sustainable in the long term and future Councils will have to make provision for further tariff increases to finance such shortfalls.

In conclusion, I would like to thank all who were involved in the IDP and budget process thus far and for the hard and diligent work that clearly went into it.

As this is a draft budget there is obviously still some more work to be done but I have no doubt that we have the courage, resolve and leadership to ensure that a final budget is tabled that will enable continued good service delivery as well as enhance Mossel Bay's long standing reputation as a financially responsible and stable Municipality.

ALDERLADY M FERREIRA
EXECUTIVE MAYOR



3. BUDGET RELATED RESOLUTIONS

The MFMA stipulates that the Mayor must table the annual budget at a council meeting at least 90 days before the start of the budget year and the Mayor must take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget year.

The following resolutions were taken by Council with the approval of the 2011/12 Budget on the 3rd of May 2011:


1. That Council approves the Annual Budget of the Municipality for the financial year 2011/12 and indicative figures for the two projected outer years, i.e. 2012/13 and 2013/14 and the multi-year and single year capital appropriations be approved as set out in the following schedules and as amended:
 - 1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) reflected in section 6.2,
 - 1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as reflected in section 6.3,
 - 1.3. Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source as reflected in section 6.5,
 - 1.4. Capital detailed budget reflected in Annexure C.
2. That Council approves the property rates tariffs reflected in the 2011/12 Tariff list (Annexure A) and any other municipal tax reflected in the 2011/12 Tariff list and as amended per the previous resolutions to be imposed for the budget year 2011/12.
3. That Council approves the tariffs and charges reflected in the 2011/12 Tariff list (Annexure A) and as amended per the previous resolutions to be implemented for the budget year 2011/12.
4. That Council approves the measurable performance objectives for revenue from each source and for each vote reflected in section 7.13 of this document and as amended per the previous resolutions to be implemented for the budget year 2011/12.
5. That Council approves the amended Integrated Development Plan (IDP) and as amended per the previous resolutions.
6. That Council approves the amended budget related policies reflected in Annexure B and as amended per the previous resolutions to be implemented for the budget year 2011/12.
7. That Council approves the filling of the vacant and new posts as identified by the Executive Management and as shown in section 7.8 of this document and as amended per the previous resolutions.
8. That Council approves the subsidies in respect of indigent and poor households as follows with effect from 1 July 2011:
 - Indigent households R345,02 (VAT excluded)
 - Poor households R260,00 (VAT excluded)

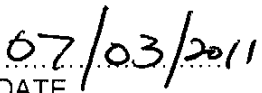
4. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Dr M.R. Gratz, municipal manager of Mossel Bay Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

DR MR GRATZ

MUNICIPAL MANAGER OF MOSSEL BAY MUNICIPALITY (WC043)


.....
SIGNATURE


.....
DATE

5. EXECUTIVE SUMMARY

The main objective of a municipal budget is to allocate realistically expected resources to the service delivery goals or performance objectives identified as priorities in the approved IDP.

The budget was made possible through continuous consultation with the local community, the relevant government departments and the internal departments of the Municipality to ensure that the priorities are properly aligned and addressed. A summary is also attached to this document showing the budget process that was followed to frame this budget.

In January 2010, Cabinet adopted 12 outcomes within which to frame public-service delivery priorities and targets. All municipalities are expected to take the 12 outcomes into consideration when reviewing their IDPs and developing their annual budgets for the 2011/12 MTREF. The 12 outcomes are as follows:

1. Improve the quality of basic education
2. Improve health and life expectancy
3. All people in South Africa protected and feel safe
4. Decent employment through inclusive economic growth
5. A skilled and capable workforce to support inclusive growth
6. An efficient, competitive and responsive economic infrastructure network
7. Vibrant, equitable and sustainable rural communities and food security
8. Sustainable human settlements and improved quality of household life
9. A response and, accountable, effective and efficient local government system
10. Protection and enhancement of environmental assets and natural resources
11. A better South Africa, a better and safer Africa and world
12. A development-orientated public service and inclusive citizenship

Government plays a role in the realizing of all these outcomes. One of the most important priorities as far as Local Government is concerned is the development and implementation of new infrastructure and the maintenance of existing infrastructure. This in itself contributes to many of the outcomes mentioned above.

All municipalities must prepare their budgets, adjustment budgets and in-year reports in accordance with the Municipal Budget and Reporting Regulations. National Treasury also developed new budget formats which have to be implemented with this budget. The election also had a further implication on the process as municipalities were advised by National Treasury to get an approved budget before the election date. All these challenges made the timely framing and tabling of the budget much more difficult than in previous years.

It is each Council's responsibility to ensure that its budget complies with the following criteria, i.e.:

- * Sustainability, to ensure that the municipality has sufficient revenue and adequate corporate and financial stability to fund and deliver on its budget.
- * Credibility, to ensure that the municipality, with its ability and capacity to spend, deliver in terms of its budget.
- * Governance, that the Municipality has appropriate capacity and stability to ensure the long term sustainability of service delivery.

Apart from these criteria, Provincial Treasury is also going to assess the draft budget on the following additional criteria, i.e.:

- * Responsiveness: Performance assessment on the mid-year and annual report
- * Assessment of the draft IDP, Budget and its worthwhileness. This inter alia refers to
 - an overview of the socio-economic advantages and challenges of the Municipality;
 - the evaluation of whether or not the municipality has a clear understanding of their socio-economic reality;
 - the determination if credible data sources were used to inform municipal policy directives;
 - an assessment of the extent to which the IDP priorities are reflected in the proposed budget.

National Treasury also stresses that municipalities must take the inflation forecasts into consideration when preparing their budgets for 2011/2012. National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as practically possible. For this reason National Treasury continues to require that municipalities must justify in their budget documentation all increases in excess of the 6 per cent upper limit of the South African Reserve Bank's inflation target.

In revising the rates, tariffs and other charges for the 2011/12 budgets and MTREF, the labour costs (i.e. the wage agreements with unions) and other input costs of services provided by the municipality, increases in external costs i.e. bulk services costs, maintenance of infrastructure, the need to ensure financial sustainability, local economic conditions and the affordability of services and the municipality's indigent policy, were some of the factors that influence the increases proposed to Council. One of the most important factors which influenced the budget and the tariffs is the long-term water situation in Mossel Bay. A desalination and reverse osmoses plant were built to ensure long term sustainability in the provision of water to Mossel Bay. These plants are normally operated at a very high cost which, together with the present low consumption patterns, has a negative impact on the water tariffs of Council.

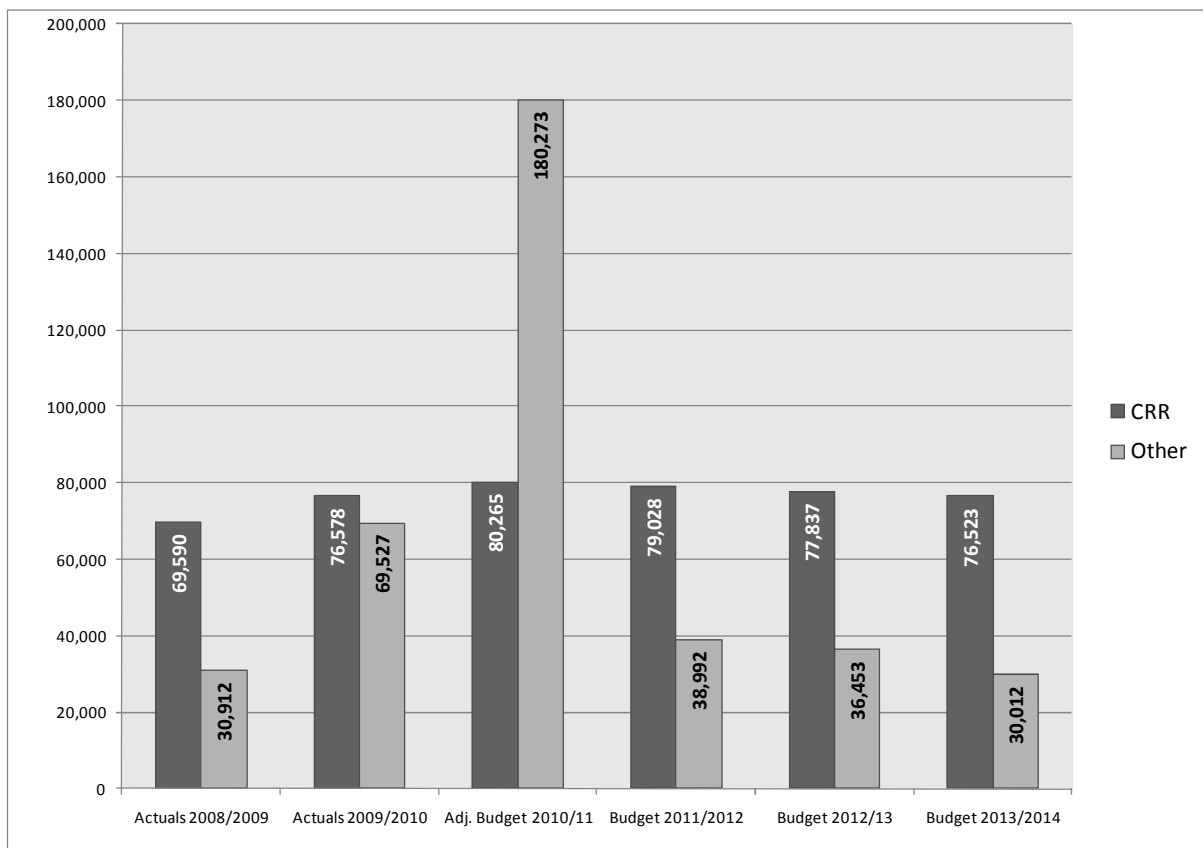
FINANCIAL SUMMARY ON 2011/12 BUDGET

The total 2011/12 budget amounts to R769 842 537. This consists of a capital budget of R118 021 141 or 15,3% of the total budget and an operating budget of R651 821 396 or 84,7% of the total budget. The operational budget, however, includes departmental and non-cash transactions to the value of R95 843 402. If this is subtracted the operational cash budget for 2011/2012 is decreased to R555 977 994.

Capital Expenditure Budget:

The following graph shows the capital budget (actual expenditure) for the 2008/09 and 2009/10 financial years as well as the revised budget for 2010/11 and proposed budgets for the 2011/12 to 2013/14 financial years. It differentiates between the following sources of finance:

- * Internal funds i.e. Capital Replacement Reserve
- * External funds i.e. Grants from Provincial and National Governments.



The total capital budget for 2011/2012 shows a reduction in the total budgeted amount compared to the revised capital budget for 2010/2011. This is mainly due to the additional external funding sources which were obtained during 2010/2011 in respect of the reverse osmosis water purification and desalination plant.

The detailed capital projects are shown in annexure C of this document. Also attached to this annexure is a summary showing the total amount per vote. It is clear from this summary that the capital expenditure for 2011/12 will be allocated mainly to Civil Services (R6,5 million), Electrical Services (R18,5 million), Community Services (R13,1 million) and Development, Planning and Housing (R15,5 million).

The biggest portion of the capital budget in respect of Civil Services is focused on streets and stormwater (R41,2 million), sewerage (R16,9 million) and water (R6,4 million). The detail of all these projects can be seen on the abovementioned annexure.

Financing of Capital Budget

The following table gives a breakdown of the sources of finance of the 3-year capital budget from 2011/12 to 2013/14:

Funding Source	2011/12	2012/13	2013/14
Capital Replacement Reserve (Internal)	R79 028 350	R77 837 300	R76 522 600
Municipal Infrastructure Grant	R14 143 000	R17 196 000	R18 142 000
Municipal Systems Improvement Grant	R 75 000	0	0
Library Subsidy (Conditional Grant)	R82 000	0	0
Expanded Public Works Programme	R914 000	0	0
Recoverable Developer	R1 950 000	R2 050 000	R3 200 000
Public Transport Infrastructure Grant	R805 000	R800 000	R800 000
Department of Human Settlements	R14 799 891	R15 017 024	0
PetroSA	R2 000 000		
National Electrification Programme	R2 000 000	R1 000 000	R7 500 000
External Loans	R2 223 900	R390 000	R370 000
TOTAL	R118 021 141	R114 290 324	R106 534 600

From the above it is clear that the main source of funding will be internal funds (Capital Replacement Reserve – R79,0 million) and thereafter the external funding sources of which M.I.G. funding (R14,1 million) and the Department of Human Settlements (R14,8 million) are the largest external sources.

During the meetings of the Budget Steering Committee certain projections were tabled on the future capital budgets and the financial sustainability of the Capital Replacement Reserve. Given the amendments from the revised budget at the end of February 2011 and the draft capital budget which is tabled for the next 3 financial years, it is important to revise these calculations periodically. The following table analyses the projected transactions of the C.R.R. from 01 July 2010 to 30 June 2014, based on the proposed capital and operational budgets attached hereto:

CAPITAL REPLACEMENT RESERVE

BALANCE AS AT 30 JUNE 2010: R 74 208 578

2010/11	
CONTRIBUTIONS:	
- Revenue & Depreciation	R 30 407 442
- Land Sales	R 1 155 977
- Bulk Services Contributions	R 4 612 875
FINANCING CAPITAL BUDGET (External Loan)	
	(R 30 000 000)
FINANCING CAPITAL BUDGET (CRR)	
	(R 80 265 021)

BALANCE AS AT 30 JUNE 2011: R 30 119 851

BALANCE AS AT 30 JUNE 2011: R 30 119 851

2011/12	
CONTRIBUTIONS:	
- Revenue & Depreciation	R 37 282 282
- Land Sales	R 10 000 000
- Bulk Services Contributions	R 4 000 000
FINANCING CAPITAL BUDGET (CRR)	
	(R 79 028 350)

BALANCE AS AT 30 JUNE 2012: R 2 373 783

2012/13	
CONTRIBUTIONS:	
- Revenue & Depreciation	R 41 917 709
- Land Sales	R 10 000 000
- Bulk Services Contributions	R 4 000 000
FINANCING CAPITAL BUDGET (CRR)	
	(R 77 837 300)

BALANCE AS AT 30 JUNE 2013: (R 19 545 808)

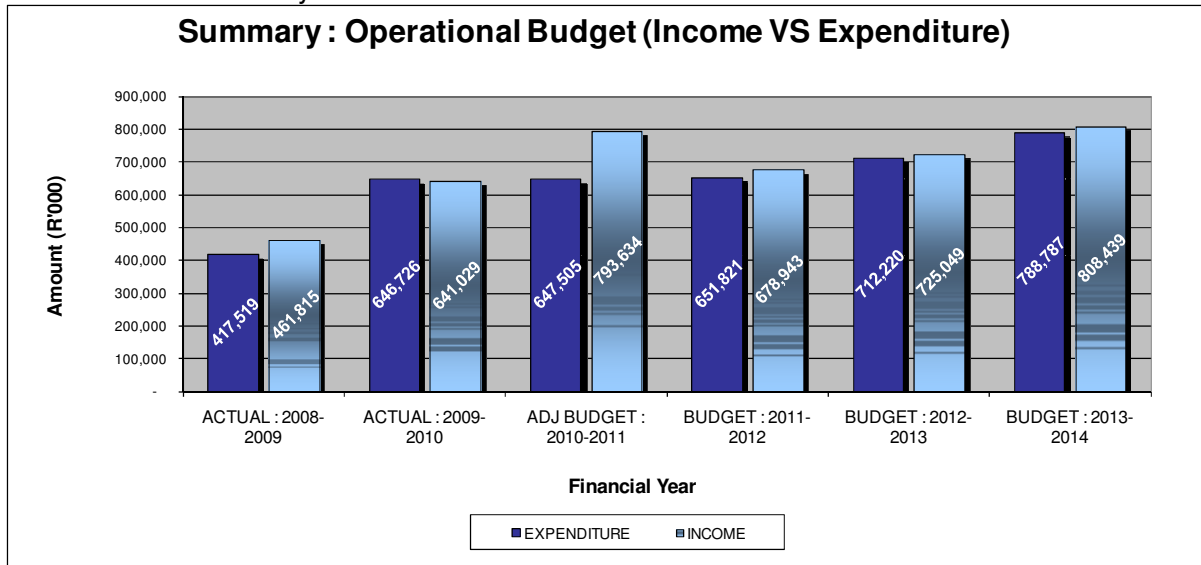
2013/14	
CONTRIBUTIONS:	
- Revenue & Depreciation	R 43 258 333
- Land Sales	R 10 000 000
- Bulk Services Contributions	R 4 000 000
FINANCING CAPITAL BUDGET (External Loan)	
	(R 30 000 000)
FINANCING CAPITAL BUDGET (CRR)	
	(R 76 522 600)

BALANCE AS AT 30 JUNE 2014: (R 8 810 075)

It is thus clear from the above that the present levels of financing of capital budgets from the C.R.R. will be impossible to sustain over the longer term. Based on the abovementioned projections of contributions to the C.R.R. and capital budgets the C.R.R. funds will be totally depleted during the 2012/2013 financial year. This will result in a situation whereby all future capital projects will have to be financed by way of external loans. It is however appropriate to consider the financing of certain capital projects now already by way of external loans, given the low interest rates which are prevalent at this stage. For this reason the Council already resolved to finance a portion of the capital budget for 2010/2011 by way of external loans.

Operating Expenditure Budget:

The following graph shows the operating budget income and expenditure separately for the 2008/2009 and 2009/2010 (actuals) financial year and the budgeted figures for 2010/2011 to 2013/2014 financial years.



The total operating budget for 2011/2012 amounts to R651 821 396, which is 0,7% more than the previous year's revised budget. The main reason for this very small increase is the once-off grants which had been received in 2010/2011 for the desalination and reverse osmosis plants. There are certain expenditure items in 2011/2012 to the value of R95 843 402, which represents non-cash and internal departmental charges. If those items are subtracted from the total operating figure, the cash budget for 2011/2012 will amount to R555 977 994.

The following table gives a breakdown per category of expenditure of the **cash budget** for the 2011/2012 financial year.

Category of Expenditure	Amount	% of Total Expenditure Budget
Employee-related Costs	R 170 657 803	30.7%
Less Employee Costs Capitalised	R (1 709 250)	-0.3%
Remuneration of Councillors	R 7 403 587	1.3%
Collection Costs	R 4 900 000	0.9%
General Expenses – Bulk Purchases	R 167 017 216	30.0%
General Expenses – Contracted Services	R 31 678 680	5.7%
General Expenses – Grants & Subsidies	R 881 686	0.2%
General Expenses - Other	R 87 709 456	15.8%
Repairs & Maintenance – Municipal Assets	R 41 661 283	7.5%
Depreciation – Property, Plant & Equipment	R 37 192 699	6.7%
Depreciation – Leased Property, Plant & Equipment	R 1 015 549	0.2%
Amortisation – Intangible Assets	R 89 583	0.0%
Interest Expense – External Borrowings	R 3 586 294	0.6%
Contributions to/from Provisions & Reserves	R 4 244 808	0.8%
Interdepartmental Charges and Recoveries	R (351 400)	-0.1%
TOTAL	R 555 997 994	100%

The following deductions can be made on some of these figures:

- * The employee related costs are 0,7% above the national norm of 30%. I also refer you to section 7.8 on pages 92 to 96, which shows a list of vacant and new posts, which had already been included in the expenditure figures for 2011/2012 draft budget. The expenditure in respect of some of the posts was only calculated for a part of the year, which means that these posts can only be filled from these dates in the new financial year.
- * The repairs and maintenance cost is only 7.5% of the total expenditure. It must, however, be kept in mind that a big portion of actual maintenance costs is already included in the employee cost category.

You are also referred to section 6.11 (Operating Budget per Item) on pages 38 to 45 of this document where the total income and expenditure per individual item is shown.

Operating Revenue Budget:

The operating revenue budget amounts to R678 942 577. This includes capital transfers and other non-cash and departmental income to the value of R122 914 236. If these items are excluded the total **operating cash revenue** amounts to R556 028 341. The table below gives a list of all sources of revenue:

<i>Source of Revenue</i>	<i>Amount</i>	<i>% of Total Revenue Budget</i>
Property Rates	R 71 689 465	12.9%
Penalties Imposed and Collection Charges	R 2 100 000	0.4%
Service Charges	R 367 072 094	66.0%
Rent of Facilities and Equipment	R 4 246 802	0.8%
Interest Earned – External Investments	R 10 628 600	1.9%
Interest Earned – Outstanding Debtors	R 345 050	0.1%
Fines	R 5 257 750	0.9%
Licences and Permits	R 4 777 650	0.9%
Grants & Subsidies Received - Operating	R 75 580 616	13.6%
Grants & Subsidies Received - Capital	-	0%
Other Revenue	R 14 330 314	2.6%
TOTAL	R 556 028 341	100%

It is clear from the above table that Mossel Bay Municipality is depending a lot on service charges to balance its budget. The service charges, excluding departmental and other internal charges, consist mainly of the following:

Electricity Charges	R227 839 437
Water Charges	R 55 703 634
Sewerage Charges	R 31 578 254
Refuse Removal Charges	R 25 829 881
Other	R 26 120 888

EXTERNAL FUNDING SOURCES

The following sources of funding were made available from National and Provincial Government for the 2011/12 financial year:

National Funding:

<i>Grant</i>	<i>CAPITAL budget funding</i>	<i>OPERATING budget funding</i>
Integrated National Electrification Programme Grant	R 2 000 000	
Municipal Infrastructure Grant	R 14 143 000	
Expanded Public Works Programme Incentive Grant	R 914 000	
Electricity Demand Side Management Grant		R 4 000 000
Finance Management Grant		R 1 250 000
Municipal Systems Improvement Grant	R75 000	R 715 000
Contribution toward Council Remuneration		R 1 624 000
Equitable Share Indigent Subs		R 35 319 000
TOTAL	R 17 132 000	R 42 908 000

Provincial Funding:

<i>Grant</i>	<i>CAPITAL budget funding</i>	<i>OPERATING budget funding</i>
Integrated Housing and Human Settlement & Development Grant	R14 799 891	R26 872 000
Public Transport Infrastructure	R805 000	
Maintenance of Proclaimed Roads		R 50 000
Library Services	R82 000	R 761 000
Community Development Worker Operations Support Grant		R 130 000
TOTAL	R 15 686 891	R 27 813 000

PROPOSED RATES AND TARIFFS FOR 2011/12

Attached hereto is a list of all the tariffs of the Council (Annexure A). The annexure shows the tariffs for the present financial year as well as the tariffs and proposed increases for the 2011/2012 financial year. Councillors are requested to peruse through this tariff listing and thoroughly debate the proposed increases to those tariffs.

The following tariff increases are discussed below:

Electricity Tariff:

The draft budget for 2011/2012 makes provision for the following tariff increases:

- * Eskom tariff increase in respect of purchase of electricity : 26,71%
- * Municipal electricity tariff increases on sales : 20,38%

It is further recommended that the electricity availability charges in respect of vacant erven be increased by 10%.

The following is a summary of the revenue and expenditure in respect of the electricity account:

	<i>Budget 2010/11</i>	<i>Budget 2011/12</i>
Total Sales of Electricity	R205 197 682	R250 016 969
Total Purchases of Electricity	R124 395 145	R157 017 216
GROSS PROFIT	R 80 802 537	R 92 999 753
Percentage Gross Profit	39.4%	37.2%

It is clear from the above that Council already realises a considerable gross profit on the sale of electricity. This profit is allocated towards payment for other electrical projects as well as the subsidising of property rates and other service charges.

Water Tariffs:

The water tariff increases differ from tariff to tariff. Councillors are referred to the tariff listing as per Annexure A in this regard.

It is recommended that the basic charges be increased by 10%. The water usage charges are however increased by different percentages (refer to Annexure A in this regard). The charges in respect of metered consumption, however, show a drastic increase for 2011/2012. All these tariff increases will generate an additional R8,1 million for the 2011/2012 financial year. It must however be stressed that it is very difficult to project what the growth in water consumption will be over the next 18 months. This is an unknown factor which can have a major affect on the budget for the next financial year and which will have to be monitored closely.

The following are of importance as far as water tariffs are concerned:

Excessive usage of water will in future be billed at much higher water tariff than before. It is also proposed that the following tariff increases are applied as soon as the level of the Wolwedans dam falls below a certain percentage, i.e.:

- Dam level below 30% - a 50% increase on usage tariffs of all consumer categories.
- Dam level below 20% - a 100% increase in usage tariffs of all consumer categories with the 6kl free water also falling away except in cases of indigent consumers.

The main reasons for tariff increases are twofold:

- * To curb excessive usage of water especially with regard to the higher consumers in the municipality area; and
- * To generate additional income especially when the Wolwedans dam reaches very low levels and the Council is compelled to start using the reverse osmosis and desalination plants.

The revenue and expenditure for the water account is as follows:

	<i>Budget 2010/11</i>	<i>Budget 2011/12</i>
Total Revenue	R 267 324 707	R86 913 491
Less: Capital Grants, etc.	(R 109 530 936)	(R NIL)
TOTAL	R 157 793 771	R 86 913 491
Total Expenditure	R 153 566 322	R 91 576 769
NETT PROFIT / (LOSS)	R 4 227 449	(R 4 663 278)

The total nett loss on the water account for 2011/2012 is R4 663 278 and represents a 5.4% loss on total income. The water account is a trading account and is supposed to run at a profit. However, due to the uncertainties with regard to consumption patterns over the next year, further increases in tariffs than these mentioned above cannot be considered at this stage.

Refuse Removal Tariffs:

The service is categorised as an economic service, which means that it is supposed to pay for itself from service fees or even making a small profit.

It is recommended that the refuse removal tariffs are increased by 10%. This increase will generate an additional R3,2 million for the 2011/2012 financial year .

The revenue and expenditure of this service can be summarised as follows:

	<i>Budget 2010/11</i>	<i>Budget 2011/12</i>
Revenue	R38 944 019	R42 543 753
Expenditure	R32 051 628	R35 135 320
NETT SURPLUS	R 6 892 391	R 7 408 433

From the above it is clear that the nett surplus increased with an amount of R516 042 to a total net surplus of R7 408 433 in respect of 2011/2012. If the water account improves drastically, it must be considered to allocate these surpluses on refuse removal to additional cleansing and recycling projects in the town.

Sewerage Fees:

The following is a summary of the income and expenditure of the sewerage service:

	<i>Budget 2010/11</i>	<i>Budget 2011/12</i>
Revenue	R66 428 012	R71 069 020
Expenditure	R43 855 424	R49 335 214
NETT SURPLUS	R22 572 588	R21 733 806

The sewerage service is classified as an economic service. This service must therefore be financed fully by its own tariffs and is supposed to break even or even run at a profit. No tariff increase was implemented on sewerage for the past few years.

It is however recommended that sewerage tariffs, including availability charges on vacant erven, are increased by 6% for the 2011/2012 financial year. This increase will generate an additional R3,1 million for the 2011/2012 financial year.

Property Rates:

Property rates are levied in terms of the Property Rates Act and the income generated from this source is used to balance the budget. Property rates do not buy any service from Council as the case is with other service tariffs.

The following rates tariff structure will apply as from the 2011/2012 financial year:

TARIFF TYPE		STRUCTURE
Residential	% of Ind./Comm.	50%
Agricultural	% of Residential	25%
Vleesbaai	% of Residential	30%
Industry/Commercial	BASIS TARIFF	100%
Accommodation	% of Ind./Comm.	70%
Agricultural used as business	% of Ind./Comm.	70%
Public service Infrastructure	% of Residential	25%
Public benefit Infrastructure	% of Residential	25%

The total increase in the property rates tariffs is as follows :

Residential	-	12,6%
Agricultural	-	12,6%
Vleesbaai	-	12,6%
Industry/Commercial	-	4,0%
Agricultural use for businesses	-	4,0%
State Infrastructure	-	12,6%
(State infrastructure refers to public service infrastructure and public benefit infrastructure.)		
Accommodation Establishments	-	4,0%

The abovementioned increases in property rates will generate a nett additional income of R7 million.

Finally, it must be mentioned that the recommended increases in tariffs do not generate enough income to balance this budget. It was therefore necessary to provide the following cash contributions from accumulated surplus to balance this budget over the next 3 years:

2011/2012	-	R9 300 000
2012/2013	-	R9 500 000
2013/2014	-	R8 200 000

These contributions will however not be sustainable over the long term and the Council will in future have to make provision for further increases in its tariffs to finance these shortfalls.

BUDGET RELATED POLICIES OF COUNCIL

The following policies are submitted annually as part of the budget documentation:

- * Cash Management and Investment Policy
- * Rates Policy
- * Tariff Policy
- * Credit Control and Debt Collection and Indigent Policy
- * Supply Chain Management Policy

In terms of the Budget and Reporting Regulations, the following policies are also submitted as part of the documentation:

- * Virement Policy
- * Funding and Reserve Policy
- * Asset Management Policy
- * Expenditure Policy
- * Debt and Borrowing Policy

A summary of the key amendments to the policy documents is shown on pages 74 and 75 of this document.

H F BOTHA
CHIEF FINANCIAL OFFICER



6. ANNUAL BUDGET TABLES & GRAPHS

6.1. Budget summary

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousands									
Financial Performance									
Property rates	41,569	46,378	57,285	66,602	67,117	67,117	74,162	81,518	89,678
Service charges	249,873	289,276	317,838	406,052	370,839	370,839	436,061	492,488	560,144
Investment revenue	23,718	26,878	18,489	14,381	11,255	11,255	10,629	10,003	9,469
Transfers recognised - operational	32,695	43,824	48,886	59,467	74,882	74,882	75,581	69,912	68,962
Other own revenue	27,510	28,034	129,746	47,591	39,897	39,897	49,691	52,133	53,745
Total Revenue (excluding capital transfers and contributions)	375,365	434,390	572,244	594,093	563,990	563,990	646,124	706,053	781,997
Employee costs	101,684	127,640	153,958	173,990	174,508	174,508	184,615	198,733	215,656
Remuneration of councillors	4,896	5,427	5,781	6,591	6,459	6,459	7,404	8,010	8,739
Depreciation & asset impairment	34,847	23,068	25,887	33,775	31,736	31,736	38,298	42,743	44,068
Finance charges	654	787	995	543	851	851	3,586	3,446	3,470
Materials and bulk purchases	62,396	102,755	113,836	158,321	143,056	143,056	177,183	210,829	250,919
Transfers and grants	2,959	3,010	2,673	4,104	3,194	3,194	4,314	4,889	5,556
Other expenditure	145,148	154,832	343,597	219,602	287,701	287,701	236,422	243,570	260,378
Total Expenditure	352,584	417,519	646,726	596,925	647,505	647,505	651,821	712,220	788,787
Surplus/(Deficit)	22,781	16,870	(74,483)	(2,832)	(83,515)	(83,515)	(5,698)	(6,168)	(6,789)
Transfers recognised - capital	21,004	27,425	67,765	26,296	146,709	146,709	32,819	18,996	26,442
Contributions recognised - capital & contributed a	-	-	1,020	-	82,935	82,935	-	-	-
Surplus/(Deficit) after capital transfers & contributions	43,786	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	43,786	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653
Capital expenditure & funds sources									
Capital expenditure	87,792	100,502	146,105	233,346	260,538	260,538	118,021	114,290	106,535
Transfers recognised - capital	3,350	26,919	45,265	26,296	32,703	32,703	32,819	34,013	26,442
Public contributions & donations	1	64	24,262	2,120	17,089	17,089	3,950	2,050	3,200
Borrowing	26,707	3,929	-	100,475	130,475	130,475	2,224	390	370
Internally generated funds	57,734	69,590	76,578	104,455	80,271	80,271	79,028	77,837	76,523
Total sources of capital funds	87,792	100,502	146,105	233,346	260,538	260,538	118,021	114,290	106,535
Financial position									
Total current assets	263,670	270,144	278,808	278,927	278,927	291,605	280,950	297,357	276,196
Total non current assets	1,189,668	1,364,560	1,396,071	1,479,546	1,479,546	1,704,281	1,561,122	1,552,388	1,513,652
Total current liabilities	53,319	80,195	121,941	82,727	82,727	85,516	86,237	91,909	90,948
Total non current liabilities	68,029	72,269	82,851	109,159	109,159	113,396	116,153	109,671	134,598
Community wealth/Equity	1,331,990	1,482,240	1,470,087	1,566,587	1,566,587	1,796,974	1,639,683	1,648,165	1,564,301
Cash flows									
Net cash from (used) operating	75,460	94,759	21,818	28,324	28,324	28,324	58,499	52,055	82,154
Net cash from (used) investing	147,975	(96,876)	(44,560)	(26,647)	(26,647)	(26,647)	(35,451)	(44,047)	(131,944)
Net cash from (used) financing	1,238	476	(430)	33,124	33,124	33,124	2,931	3,838	33,880
Cash/cash equivalents at the year end	203,556	201,915	178,743	213,544	213,544	213,544	199,223	211,068	195,158
Cash backing/surplus reconciliation									
Cash and investments available	203,556	201,915	178,743	213,544	213,544	213,544	199,223	211,068	195,158
Application of cash and investments	134,997	171,612	156,039	78,721	102,314	84,848	52,050	32,871	16,715
Balance - surplus (shortfall)	68,559	30,303	22,705	134,823	111,231	128,697	147,173	178,197	178,443
Asset management									
Asset register summary (WDV)	1,188,108	1,363,339	1,393,884	1,478,461	1,478,461	1,702,575	1,559,603	1,551,128	1,512,263
Depreciation & asset impairment	34,847	23,068	25,887	33,775	31,736	31,736	38,298	42,743	44,068
Renewal of Existing Assets	19,825	13,535	29,332	14,496	16,163	16,163	13,360	7,980	4,950
Repairs and Maintenance	30,707	34,033	29,781	35,865	37,591	37,591	41,661	38,235	41,219
Free services									
Cost of Free Basic Services provided	2,248	3,838	2,209	2,639	2,639	2,639	2,665	2,692	2,719
Revenue cost of free services provided	9,979	14,555	17,250	19,079	19,079	19,079	20,484	20,710	20,918
Households below minimum service level									
Water:	520	520	520	520	520	520	460	450	400
Sanitation/sewerage:	600	600	600	550	550	550	500	350	250
Energy:	480	480	480	480	480	480	480	480	480
Refuse:	99	100	158	158	158	158	180	210	210

6.2. Budgeted financial performance (revenue and expenditure by standard classification)

Standard Classification Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard									
Governance and administration	82,581	88,345	197,999	113,517	104,771	104,771	116,369	123,837	130,909
Executive and council	37,326	38,279	135,903	42,207	31,486	31,486	35,906	35,513	33,828
Budget and treasury office	2,838	3,005	3,660	3,548	4,938	4,938	5,166	5,570	6,038
Corporate services	42,418	47,060	58,435	67,761	68,347	68,347	75,298	82,754	91,042
Community and public safety	27,144	35,899	35,214	46,990	58,978	58,978	72,011	53,782	52,760
Community and social services	1,427	1,089	1,262	1,400	1,912	1,912	1,452	677	743
Sport and recreation	5,669	6,702	7,157	7,886	9,651	9,651	10,129	8,739	9,725
Public safety	7,186	9,320	7,074	9,497	7,651	7,651	10,190	11,185	12,509
Housing	12,580	18,788	19,722	28,207	39,764	39,764	50,241	33,181	29,784
Health	282	-	-	-	-	-	-	-	-
Economic and environmental services	8,831	12,826	10,324	10,870	21,326	21,326	21,048	9,348	14,121
Planning and development	7,539	4,649	5,018	4,566	8,377	8,377	5,087	5,494	6,120
Road transport	1,292	8,177	5,306	6,304	12,949	12,949	15,961	3,854	8,001
Environmental protection	-	-	-	-	-	-	-	-	-
Trading services	277,814	324,746	397,492	449,013	608,559	608,559	469,514	538,082	610,650
Electricity	126,821	156,190	191,296	241,665	235,862	235,862	268,988	303,022	352,569
Water	66,255	69,161	108,370	103,849	267,325	267,325	86,913	107,407	123,120
Waste water management	57,182	70,266	65,222	64,650	66,428	66,428	71,069	79,571	82,040
Waste management	27,557	29,128	32,605	38,849	38,944	38,944	42,544	48,082	52,921
Other	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	396,369	461,815	641,029	620,389	793,634	793,634	678,943	725,049	808,439
Expenditure - Standard									
Governance and administration	73,021	63,847	268,719	105,597	89,003	89,003	100,269	103,333	110,509
Executive and council	40,641	33,417	234,056	63,124	46,630	46,630	55,448	58,823	62,788
Budget and treasury office	13,525	11,716	12,778	15,475	16,002	16,002	16,177	16,702	17,763
Corporate services	18,855	18,714	21,884	26,998	26,371	26,371	28,645	27,808	29,959
Community and public safety	59,841	77,521	86,027	104,279	110,254	110,254	114,243	115,848	119,310
Community and social services	6,865	8,750	10,116	11,975	11,367	11,367	12,331	13,360	14,643
Sport and recreation	19,328	29,006	30,759	35,458	36,134	36,134	37,161	37,797	40,979
Public safety	18,468	22,584	24,030	28,987	29,163	29,163	29,310	31,510	33,904
Housing	14,915	17,180	21,121	27,859	33,591	33,591	35,441	33,181	29,784
Health	265	-	-	-	-	-	-	-	-
Economic and environmental services	35,017	37,611	36,726	48,653	44,085	44,085	49,844	53,833	57,772
Planning and development	9,691	13,843	16,612	21,175	20,097	20,097	21,344	22,792	24,520
Road transport	25,326	23,769	20,114	27,478	23,988	23,988	28,500	31,041	33,252
Environmental protection	-	-	-	-	-	-	-	-	-
Trading services	184,705	238,539	255,253	338,396	404,161	404,161	387,465	439,207	501,195
Electricity	80,601	118,117	137,049	180,927	170,493	170,493	206,620	238,496	280,102
Water	44,885	51,161	52,270	74,446	153,566	153,566	91,577	101,970	112,265
Waste water management	32,227	38,871	39,452	49,263	48,050	48,050	54,133	60,064	66,413
Waste management	26,992	30,390	26,482	33,760	32,052	32,052	35,135	38,677	42,415
Other	-	1	1	-	1	1	0	-	-
Total Expenditure - Standard	352,584	417,519	646,726	596,925	647,505	647,505	651,821	712,220	788,787
Surplus/(Deficit) for the year	43,786	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653

6.3. Budgeted financial performance (revenue and expenditure by municipal vote)

Vote Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote									
Vote1 - MUNICIPAL MANAGER	37,326	38,279	135,903	42,207	31,486	31,486	35,906	35,513	33,828
Vote2 - CORPORATE SERVICES	741	827	1,195	1,230	4,509	4,509	1,235	1,330	1,454
Vote3 - FINANCIAL SERVICES	44,536	49,449	61,087	70,280	72,137	72,137	79,429	87,194	95,826
Vote4 - CIVIL SERVICES	124,729	147,605	178,897	174,803	346,702	346,702	173,944	190,832	213,161
Vote5 - COMMUNITY SERVICES	42,120	46,239	48,097	57,632	58,158	58,158	64,314	68,683	75,898
Vote6 - ELECTRICITY SERVICES	126,821	156,190	191,296	241,665	235,862	235,862	268,988	303,022	352,569
Vote7 - DEVELOPMENT AND PLANNING	20,096	23,225	24,554	32,573	44,780	44,780	55,128	38,475	35,703
Total Revenue by Vote	396,369	461,815	641,029	620,389	793,634	793,634	678,943	725,049	808,439
Expenditure by Vote to be appropriated									
Vote1 - MUNICIPAL MANAGER	40,641	33,419	234,058	63,124	46,632	46,632	55,448	58,823	62,788
Vote2 - CORPORATE SERVICES	15,561	15,503	18,206	21,190	21,054	21,054	20,971	22,198	23,655
Vote3 - FINANCIAL SERVICES	17,653	16,653	18,483	24,323	24,381	24,381	26,392	25,225	27,230
Vote4 - CIVIL SERVICES	103,545	114,151	112,470	151,780	225,875	225,875	174,283	193,015	211,824
Vote5 - COMMUNITY SERVICES	71,917	90,730	91,388	110,180	108,716	108,716	113,938	121,344	131,942
Vote6 - ELECTRICITY SERVICES	80,601	118,117	137,268	181,617	171,202	171,202	207,948	239,930	281,662
Vote7 - DEVELOPMENT AND PLANNING	22,665	28,947	34,854	44,710	49,645	49,645	52,843	51,685	49,686
Total Expenditure by Vote	352,584	417,519	646,726	596,925	647,505	647,505	651,821	712,220	788,787
Surplus/(Deficit) for the year	43,786	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653

6.4. Budgeted financial performance (revenue and expenditure)

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source									
Property rates	39,413	44,294	55,141	64,952	64,991	64,991	72,062	79,313	87,319
Property rates - penalties & collection charges	2,156	2,084	2,144	1,650	2,125	2,125	2,100	2,205	2,359
Service charges - electricity revenue	117,958	145,593	171,939	217,368	205,198	205,198	250,017	287,520	330,647
Service charges - water revenue	48,072	54,924	49,780	83,609	58,754	58,754	69,910	79,000	92,100
Service charges - sanitation revenue	37,233	42,325	46,310	47,248	48,306	48,306	51,796	55,446	59,919
Service charges - refuse revenue	21,154	24,006	27,158	31,478	31,576	31,576	35,294	38,824	42,706
Service charges - other	25,456	22,428	22,651	26,349	27,005	27,005	29,043	31,698	34,771
Rental of facilities and equipment	3,357	3,893	4,137	4,398	3,957	3,957	4,247	4,746	5,311
Interest earned - external investments	23,718	26,878	18,489	14,381	11,255	11,255	10,629	10,003	9,469
Interest earned - outstanding debtors	522	414	354	293	341	341	345	376	361
Dividends received	-	-	-	-	-	-	-	-	-
Fines	2,758	4,910	2,644	5,064	3,103	3,103	5,258	5,783	6,476
Licences and permits	4,257	4,242	4,315	4,326	4,477	4,477	4,778	5,239	5,859
Agency services	-	-	-	-	-	-	-	-	-
Transfers recognised - operational	32,695	43,824	48,886	59,467	74,882	74,882	75,581	69,912	68,962
Other revenue	15,420	14,448	108,398	20,935	27,987	27,987	35,055	35,978	35,726
Gains on disposal of PPE	1,197	126	9,897	12,577	32	32	9	10	13
Total Revenue (excluding capital transfers and contributions)	375,365	434,390	572,244	594,093	563,990	563,990	646,124	706,053	781,997
Expenditure By Type									
Employee related costs	101,684	127,640	153,958	173,990	174,508	174,508	184,615	198,733	215,656
Remuneration of councillors	4,896	5,427	5,781	6,591	6,459	6,459	7,404	8,010	8,739
Debt impairment	6,580	12,333	12,514	13,795	10,008	10,008	12,860	14,146	15,702
Depreciation & asset impairment	34,847	23,068	25,887	33,775	31,736	31,736	38,298	42,743	44,068
Finance charges	654	787	995	543	851	851	3,586	3,446	3,470
Bulk purchases	57,157	92,789	105,503	147,213	132,395	132,395	167,017	199,621	238,605
Other materials	5,239	9,966	8,334	11,108	10,661	10,661	10,166	11,208	12,314
Contracted services	17,295	19,230	19,496	23,437	26,760	26,760	31,679	34,753	38,144
Transfers and grants	2,959	3,010	2,673	4,104	3,194	3,194	4,314	4,889	5,556
Other expenditure	107,091	122,882	311,237	182,319	250,824	250,824	191,783	194,571	206,432
Loss on disposal of PPE	14,183	387	351	50	108	108	100	100	100
Total Expenditure	352,584	417,519	646,726	596,925	647,505	647,505	651,821	712,220	788,787
Surplus/(Deficit)	22,781	16,870	(74,483)	(2,832)	(83,515)	(83,515)	(5,698)	(6,168)	(6,789)
Transfers recognised - capital	21,004	27,425	67,765	26,296	146,709	146,709	32,819	18,996	26,442
Contributions recognised - capital	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	1,020	-	82,935	82,935	-	-	-
Surplus/(Deficit) after capital transfers & contributions	43,786	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653
Taxation									
Surplus/(Deficit) after taxation	43,786	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	43,786	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653
Share of surplus/ (deficit) of associate									
Surplus/(Deficit) for the year	43,786	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653

6.5. Budgeted capital expenditure by vote, standard classification and funding

Vote Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote1 - MUNICIPAL MANAGER	70	72	73	-	-	-	-	-	-
Vote2 - CORPORATE SERVICES	259	605	93	-	141	141	49	343	353
Vote3 - FINANCIAL SERVICES	1,986	1,942	32	505	505	505	2,348	516	510
Vote4 - CIVIL SERVICES	54,493	33,460	16,399	23,376	35,768	35,768	28,129	44,408	46,832
Vote5 - COMMUNITY SERVICES	1,658	1,368	3,343	7,345	7,291	7,291	3,915	2,536	3,605
Vote6 - ELECTRICITY SERVICES	6,444	12,315	18,661	23,190	22,752	22,752	13,250	21,385	26,135
Vote7 - DEVELOPMENT AND PLANNING	9,565	2,424	3,861	90	6,263	6,263	11,820	15,037	20
Capital multi-year expenditure sub-total	74,475	52,186	42,462	54,506	72,720	72,720	59,510	84,225	77,455
Single-year expenditure to be appropriated									
Vote1 - MUNICIPAL MANAGER	45	8	663	1,400	110	110	1,512	500	-
Vote2 - CORPORATE SERVICES	104	23	1,430	785	4,075	4,075	2,238	240	340
Vote3 - FINANCIAL SERVICES	317	150	259	200	1,036	1,036	268	40	-
Vote4 - CIVIL SERVICES	5,500	36,803	88,314	160,207	167,863	167,863	36,408	27,025	28,360
Vote5 - COMMUNITY SERVICES	4,360	4,509	5,867	7,782	6,551	6,551	9,175	1,640	380
Vote6 - ELECTRICITY SERVICES	2,670	6,353	6,796	7,970	7,570	7,570	5,270	620	-
Vote7 - DEVELOPMENT AND PLANNING	321	470	314	495	613	613	3,640	-	-
Capital single-year expenditure sub-total	13,317	48,316	103,643	178,839	187,818	187,818	58,511	30,065	29,080
Total Capital Expenditure - Vote	87,792	100,502	146,105	233,346	260,538	260,538	118,021	114,290	106,535
Capital Expenditure - Standard									
Governance and administration	3,410	3,227	2,550	2,891	5,867	5,867	6,414	1,639	1,203
Executive and council	130	80	736	1,400	110	110	1,512	500	-
Budget and treasury office	2,303	2,092	291	706	1,541	1,541	2,615	556	510
Corporate services	977	1,055	1,523	785	4,216	4,216	2,287	583	693
Community and public safety	13,664	8,149	9,720	11,943	18,057	18,057	24,285	17,393	985
Community and social services	1,763	950	759	1,216	1,054	1,054	1,346	131	60
Sport and recreation	1,793	3,339	5,683	7,405	5,957	5,957	4,374	1,375	300
Public safety	910	1,538	1,528	3,322	4,873	4,873	3,350	870	625
Housing	9,197	2,323	1,751	-	6,173	6,173	15,215	15,017	-
Health	-	-	-	-	-	-	-	-	-
Economic and environmental services	5,595	13,238	23,546	19,883	22,493	22,493	36,622	20,530	18,642
Planning and development	59	144	2,425	585	703	703	245	20	20
Road transport	5,536	13,094	21,122	19,298	21,790	21,790	36,377	20,510	18,622
Environmental protection	-	-	-	-	-	-	-	-	-
Trading services	64,993	75,878	110,286	198,499	213,962	213,962	50,540	74,706	85,695
Electricity	9,114	18,668	25,457	31,160	30,322	30,322	18,520	22,005	26,135
Water	28,032	27,100	59,380	145,470	159,510	159,510	6,350	27,481	29,150
Waste water management	26,296	30,059	24,209	18,685	22,174	22,174	21,650	23,420	27,410
Waste management	1,552	51	1,240	3,184	1,957	1,957	4,020	1,800	3,000
Other	130	10	2	130	158	158	160	22	10
Total Capital Expenditure - Standard	87,792	100,502	146,105	233,346	260,538	260,538	118,021	114,290	106,535
Funded by:									
National Government	3,172	22,333	43,901	26,296	27,374	27,374	17,132	18,196	25,642
Provincial Government	55	4,586	1,364	-	3,467	3,467	15,687	15,817	800
District Municipality	123	-	-	-	1,862	1,862	-	-	-
Other transfers and grants	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	3,350	26,919	45,265	26,296	32,703	32,703	32,819	34,013	26,442
Public contributions & donations	1	64	24,262	2,120	17,089	17,089	3,950	2,050	3,200
Borrowing	26,707	3,929	-	100,475	130,475	130,475	2,224	390	370
Internally generated funds	57,734	69,590	76,578	104,455	80,271	80,271	79,028	77,837	76,523
Total Capital Funding	87,792	100,502	146,105	233,346	260,538	260,538	118,021	114,290	106,535

6.6. Budgeted Financial Position

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
ASSETS									
Current assets									
Cash	7,556	14	14	5,544	5,544	5,544	5,223	6,068	5,158
Call investment deposits	196,000	203,000	187,000	208,000	208,000	208,000	194,000	205,000	190,000
Consumer debtors	26,262	29,783	36,088	24,025	24,025	27,553	25,900	23,327	19,130
Other debtors	20,642	25,510	43,170	29,402	29,402	38,460	44,701	51,902	50,333
Current portion of long-term receivables	1,306	631	410	423	423	423	290	221	210
Inventory	11,904	11,207	12,126	11,532	11,532	11,625	10,838	10,839	11,366
Total current assets	263,670	270,144	278,808	278,927	278,927	291,605	280,950	297,357	276,196
Non current assets									
Long-term receivables	1,560	1,221	2,187	1,085	1,085	1,705	1,520	1,260	1,389
Investments	-	-	-	-	-	-	-	-	-
Investment property	514,640	503,158	413,143	491,009	491,009	491,008	505,918	507,813	482,422
Investment in Associate	-	-	-	-	-	-	-	-	-
Property, plant and equipment	672,872	859,740	980,453	986,756	986,756	1,210,871	1,052,852	1,042,340	1,028,816
Agricultural	-	-	-	-	-	-	-	-	-
Biological	-	-	-	-	-	-	-	-	-
Intangible	596	442	287	696	696	696	832	976	1,025
Other non-current assets	-	-	-	-	-	-	-	-	-
Total non current assets	1,189,668	1,364,560	1,396,071	1,479,546	1,479,546	1,704,281	1,561,122	1,552,388	1,513,652
TOTAL ASSETS	1,453,338	1,634,704	1,674,879	1,758,473	1,758,473	1,995,885	1,842,072	1,849,745	1,789,848
LIABILITIES									
Current liabilities									
Bank overdraft	-	1,099	8,271	-	-	-	-	-	-
Borrowing	1,943	1,905	1,681	1,388	1,388	1,388	1,350	1,445	1,575
Consumer deposits	8,165	2,750	10,161	10,669	10,669	10,669	11,203	11,427	11,541
Trade and other payables	39,233	69,770	92,068	65,810	65,810	68,297	68,468	73,414	71,526
Provisions	3,978	4,672	9,760	4,860	4,860	5,162	5,216	5,623	6,306
Total current liabilities	53,319	80,195	121,941	82,727	82,727	85,516	86,237	91,909	90,948
Non current liabilities									
Borrowing	2,780	2,995	2,096	32,364	32,364	28,857	25,730	22,595	49,629
Provisions	65,249	69,274	80,756	76,795	76,795	84,539	90,422	87,076	84,969
Total non current liabilities	68,029	72,269	82,851	109,159	109,159	113,396	116,153	109,671	134,598
TOTAL LIABILITIES	121,348	152,464	204,792	191,886	191,886	198,912	202,390	201,580	225,546
NET ASSETS	1,331,990	1,482,240	1,470,087	1,566,587	1,566,587	1,796,974	1,639,683	1,648,165	1,564,301
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	962,389	1,370,577	1,387,397	1,548,343	1,523,330	1,759,829	1,631,234	1,662,186	1,597,987
Reserves	369,601	111,663	82,691	18,244	43,257	37,145	8,449	(14,021)	(33,685)
Minorities' interests	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	1,331,990	1,482,240	1,470,087	1,566,587	1,566,587	1,796,974	1,639,683	1,648,165	1,564,301

6.7. Budgeted Cash flows

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Ratepayers and other	312,375	341,480	457,508	506,059	506,059	506,059	598,131	679,921	741,114
Government - operating	26,605	51,427	116,107	54,976	54,976	54,976	62,657	67,098	71,795
Government - capital	17,959	31,227		23,302	23,302	23,302	24,828	19,276	24,095
Interest	24,240	27,291	18,842	14,674	14,674	14,674	15,962	14,552	15,280
Dividends									
Payments									
Suppliers and employees	(216,408)	(266,849)	(291,487)	(390,143)	(390,143)	(390,143)	(458,749)	(523,594)	(562,864)
Finance charges	(654)	(787)	(995)	(543)	(543)	(543)	(536)	(403)	(424)
Transfers and Grants	(88,657)	(89,031)	(278,157)	(180,001)	(180,001)	(180,001)	(183,793)	(204,794)	(206,842)
NET CASH FROM/(USED) OPERATING ACTIVITIES	75,460	94,759	21,818	28,324	28,324	28,324	58,499	52,055	82,154
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	1,197	758	11,217	12,527	12,527	12,527	11,272	9,918	10,414
Decrease (Increase) in non-current debtors									
Decrease (increase) other non-current receivables	1,269	1,057	314	644	644	644	496	417	438
Decrease (increase) in non-current investments	207,000		90,014						
Payments									
Capital assets	(61,490)	(98,691)	(146,105)	(39,818)	(39,818)	(39,818)	(47,219)	(54,382)	(142,795)
NET CASH FROM/(USED) INVESTING ACTIVITIES	147,975	(96,876)	(44,560)	(26,647)	(26,647)	(26,647)	(35,451)	(44,047)	(131,944)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans									
Borrowing long term/refinancing	1,112	111	(1,123)	29,816	29,816	29,816	(408)	465	30,488
Increase (decrease) in consumer deposits	125	365	692	308	308	308	339	373	391
Payments									
Repayment of borrowing				3,000	3,000	3,000	3,000	3,000	3,000
NET CASH FROM/(USED) FINANCING ACTIVITIES	1,238	476	(430)	33,124	33,124	33,124	2,931	3,838	33,880
NET INCREASE/ (DECREASE) IN CASH HELD	224,673	(1,641)	(23,172)	34,801	34,801	34,801	25,979	11,846	(15,910)
Cash/cash equivalents at the year begin:	(21,117)	203,556	201,915	178,743	178,743	178,743	173,244	199,223	211,068
Cash/cash equivalents at the year end:	203,556	201,915	178,743	213,544	213,544	213,544	199,223	211,068	195,158

6.8. Cash backed reserves/accumulated surplus reconciliation

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash and investments available									
Cash/cash equivalents at the year end	203,556	201,915	178,743	213,544	213,544	213,544	199,223	211,068	195,158
Other current investments > 90 days	(0)	(0)	(0)	-	-	-	-	-	(0)
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	203,556	201,915	178,743	213,544	213,544	213,544	199,223	211,068	195,158
Application of cash and investments									
Unspent conditional transfers	2,915	14,321	13,754	8,988	8,988	10,478	7,033	6,586	5,896
Unspent borrowing									
Statutory requirements	2,571	2,952	10,161	10,669	10,669	10,669	11,203	11,427	11,541
Other working capital requirements	7,215	32,118	43,008	31,361	29,940	24,502	23,741	27,480	31,385
Other provisions	3,978	10,558	6,425	9,460	9,460	2,054	1,624	1,399	1,579
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	118,318	111,663	82,691	18,244	43,257	37,145	8,449	(14,021)	(33,685)
Total Application of cash and investments:	134,997	171,612	156,039	78,721	102,314	84,848	52,050	32,871	16,715
Surplus(shortfall)	68,559	30,303	22,705	134,823	111,231	128,697	147,173	178,197	178,443

6.10. Basic service delivery measurement

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Household service targets (000)									
Water:									
Piped water inside dwelling	25	26	26	28	28	28	28	29	30
Piped water inside yard (but not in dwelling)	6	6	6	5	5	5	5	4	4
Using public tap (at least min.service level)	1	1	1	1	1	1	1	1	1
Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	32	33	32	34	34	34	34	34	34
Using public tap (< min.service level)	0	0	0	0	0	0	0	0	0
Other water supply (< min.service level)	0	0	0	0	0	0	0	0	0
No water supply	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	1	1	1	1	1	1	0	0	0
Total number of households	32	33	33	34	34	34	34	34	35
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	17	19	22	23	23	23	23	24	24
Flush toilet (with septic tank)	6	6	6	6	6	6	6	6	5
Chemical toilet	0	0	0	-	-	-	-	-	-
Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	23	25	27	29	29	29	29	29	29
Bucket toilet	1	1	1	1	1	1	1	0	0
Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
No toilet provisions	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	1	1	1	1	1	1	1	0	0
Total number of households	23	25	28	29	29	29	30	30	29
Energy:									
Electricity (at least min.service level)	7	7	7	5	5	5	5	5	5
Electricity - prepaid (min.service level)	22	23	23	26	26	26	26	27	27
<i>Minimum Service Level and Above sub-total</i>	29	30	30	31	31	31	32	32	33
Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
Other energy sources	0	0	0	0	0	0	0	0	0
<i>Below Minimum Service Level sub-total</i>	0	0	0	0	0	0	0	0	0
Total number of households	30	30	30	31	31	31	32	33	33
Refuse:									
Removed at least once a week	26	27	23	28	28	28	29	30	30
<i>Minimum Service Level and Above sub-total</i>	26	27	23	28	28	28	29	30	30
Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
Using communal refuse dump	0	0	0	0	0	0	0	0	0
Using own refuse dump	-	-	-	-	-	-	-	-	-
Other rubbish disposal	-	-	-	-	-	-	-	-	-
No rubbish disposal	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	0	0	0	0	0	0	0	0	0
Total number of households	26	27	23	29	29	29	29	30	30
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	25	26	36	25	25	25	26	27	27
Sanitation (free minimum level service)	6	8	8	8	8	8	8	8	8
Electricity/other energy (50kwh per household per month)	24	25	26	25	25	25	25	25	25
Refuse (removed at least once a week)	8	8	10	8	8	8	8	8	8
Cost of Free Basic Services provided (R'000)									
Water (6 kilolitres per household per month)	503	519	557	611	611	611	617	623	630
Sanitation (free sanitation service)	997	910	239	932	932	932	941	950	960
Electricity/other energy (50kwh per household per month)	122	1,524	403	486	486	486	491	496	501
Refuse (removed once a week)	626	885	1,009	610	610	610	616	622	628
Total cost of FBS provided (minimum social package)	2,248	3,838	2,209	2,639	2,639	2,639	2,665	2,692	2,719
Highest level of free service provided									
Property rates (R value threshold)	15	50	50	50	50	50	50	50	50
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)	117	146	146	146	146	146	146	146	146
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	38	61	61	66	66	66	66	66	66
Revenue cost of free services provided (R'000)									
Property rates (R15 000 threshold rebate)	2,017	1,442	1,719	2,162	2,162	2,162	2,183	2,227	2,249
Property rates (other exemptions, reductions and rebates)	315	3,492	4,139	5,174	5,174	5,174	5,225	5,278	5,330
Water	5,433	5,497	5,106	3,955	3,955	3,955	5,208	5,260	5,313
Sanitation	865	945	1,434	1,005	1,005	1,005	1,015	1,025	1,035
Electricity/other energy	634	2,355	4,361	5,578	5,578	5,578	5,634	5,690	5,747
Refuse	251	441	491	859	859	859	867	876	885
Municipal Housing - rental rebates	463	384	-	348	348	348	351	355	358
Housing - top structure subsidies	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total revenue cost of free services provided (total social package)	9,979	14,555	17,250	19,079	19,079	19,079	20,484	20,710	20,918

6.11. Other supporting tables / graphs

CASH BUDGET

The following schedule shows the Cash Budget of the operating revenue per source and expenditure per type for the 2011/12 budget year:

TYPE CODE	TYPE	TOTAL	% of total income/exp budget	NON-CASH Transactions	Departmental Costs	Transfers out (Contra)	TOTAL CASH BUDGET	% of total income/exp budget
2011/2012								
INCOME								
56	Property Rates	(74,674,262)	11.0%		372,941	2,611,856	(71,689,465)	12.9%
58	Penalties Imposed And Collection Charges	(2,100,000)	0.3%				(2,100,000)	0.4%
62	Service Charges	(436,060,821)	64.2%		21,726,558	47,262,169	(367,072,094)	66.0%
66	Rent of Facilities and Equipment	(4,246,802)	0.6%				(4,246,802)	0.8%
68	Interest Earned - External Investments	(10,628,600)	1.6%	-			(10,628,600)	1.9%
72	Interest Earned - Outstanding Debtors	(345,050)	0.1%				(345,050)	0.1%
76	Fines	(5,257,750)	0.8%				(5,257,750)	0.9%
78	Licenses and Permits	(4,777,650)	0.7%				(4,777,650)	0.9%
82	Grants & Subsidies Received - Operating	(75,580,616)	11.1%				(75,580,616)	13.6%
83	Grants & Subsidies Received - Capital	(32,818,891)	4.8%	32,818,891			-	0.0%
84	Other Revenue	(35,055,491)	5.2%	5,775,177		14,950,000	(14,330,314)	2.6%
85	Public Contr & Donated Property, Plant & E	-	0.0%				-	0.0%
86	Gains on Disposal Of Property, Plant & E	(8,500)	0.0%	8,500			-	0.0%
OPERATING INCOME GENERATED		(681,554,433)		38,602,568	22,099,499	64,824,025	(556,028,341)	
88	Less Revenue Foregone	2,611,856	-0.4%				(2,611,856)	0.0%
TOTAL OPERATING INCOME		(678,942,577)	100.0%	38,602,568	22,099,499	62,212,169	(556,028,341)	100.0%
EXPENDITURE								
2	Employee Related Costs	170,657,803	26.2%		-		170,657,803	30.7%
4	Less Employee Costs Capitalised	(1,709,250)	-0.3%				(1,709,250)	-0.3%
6	Less Empl Costs Alloc To Other Operating	-	0.0%				-	0.0%
8	Remuneration Of Councillors	7,403,587	1.1%				7,403,587	1.3%
10	Bad Debts	-	0.0%				-	0.0%
12	Collection Costs	4,900,000	0.8%				4,900,000	0.9%
14	General Expenses - Bulk Purchases	167,017,216	25.6%				167,017,216	30.0%
16	General Expenses - Contracted Services	31,678,680	4.9%				31,678,680	5.7%
18	General Expenses - Grants & Subsidies Pa	4,313,686	0.7%			(3,432,000)	881,686	0.2%
20	General Expenses - Other	110,768,564	17.0%	(9,609)	(22,099,499)	(950,000)	87,709,456	15.8%
22	Repairs & Maintenance - Municipal Assets	41,661,283	6.4%				41,661,283	7.5%
24	Depreciation - Property, Plant & Equip	37,192,699	5.7%				37,192,699	6.7%
26	Depreciation - Leased Property Plant & E	1,015,549	0.2%				1,015,549	0.2%
27	Amortisation - Intangible Assets	89,583	0.0%				89,583	0.0%
28	Interest Expense - External Borrowings	3,586,294	0.6%				3,586,294	0.6%
30	Disposal Of Property, Plant & Equipment	100,000	0.0%	(100,000)			-	0.0%
32	Contributions From Operating To Capital	-	0.0%				-	0.0%
34	Contributions To / From Provisions & Res	28,527,068	4.4%	(11,422,125)		(12,860,135)	4,244,808	0.8%
44	Interdepartmental Charges And Recoveries	(351,400)	-0.1%				(351,400)	-0.1%
48	Other Adjustments & Transfers [Appropria	44,970,034	6.9%			(44,970,034)	-	0.0%
DIRECT OPERATING EXPENDITURE		651,821,396		(11,531,734)	(22,099,499)	(62,212,169)	555,977,994	
INTERNAL CHARGES								
	Admin-Internal Charges (DR)	21,660,572	3.3%				21,660,572	3.9%
	Admin-Internal Recovery (CR)	(21,660,572)	-3.3%				(21,660,572)	-3.9%
TOTAL OPERATING EXPENDITURE		651,821,396	100.0%	(11,531,734)	(22,099,499)	(62,212,169)	555,977,994	100.0%
OPERATING (SURPLUS)/DEFICIT		(27,121,181)		27,070,834	-	-	(50,347)	

The following schedule shows the Cash Budget of the operating revenue per source and expenditure per type for the 2012/13 projected budget year:

TYPE CODE	TYPE	TOTAL	% of total income/exp budget	NON-CASH Transactions	Departmental Costs	Transfers out (Contra)	TOTAL CASH BUDGET	% of total income/exp budget
2012/2013								
INCOME								
56	Property Rates	(82,141,535)	11.3%		410,235	2,828,973	(78,902,327)	13.0%
58	Penalties Imposed And Collection Charges	(2,205,000)	0.3%				(2,205,000)	0.4%
62	Service Charges	(492,487,764)	67.9%		25,801,783	52,241,929	(414,444,052)	68.3%
66	Rent of Facilities and Equipment	(4,745,718)	0.7%				(4,745,718)	0.8%
68	Interest Earned - External Investments	(10,002,884)	1.4%	-			(10,002,884)	1.6%
72	Interest Earned - Outstanding Debtors	(375,955)	0.1%				(375,955)	0.1%
76	Fines	(5,783,393)	0.8%				(5,783,393)	1.0%
78	Licenses and Permits	(5,239,253)	0.7%				(5,239,253)	0.9%
82	Grants & Subsidies Received - Operating	(69,911,622)	9.6%				(69,911,622)	11.5%
83	Grants & Subsidies Received - Capital	(18,996,000)	2.6%	18,996,000			-	0.0%
84	Other Revenue	(35,978,279)	5.0%	6,411,883		14,550,000	(15,016,396)	2.5%
85	Public Contr & Donated Property, Plant & E	-	0.0%				-	0.0%
86	Gains on Disposal Of Property, Plant & E	(10,200)	0.0%	10,200			-	0.0%
OPERATING INCOME GENERATED		(727,877,603)		25,418,083	26,212,018	69,620,902	(606,626,600)	
88	Less Revenue Foregone	2,828,973	-0.4%			(2,828,973)	-	0.0%
TOTAL OPERATING INCOME		(725,048,630)	100.0%	25,418,083	26,212,018	66,791,929	(606,626,600)	100.0%
EXPENDITURE								
2	Employee Related Costs	183,419,169	25.8%		-		183,419,169	30.2%
4	Less Employee Costs Capitalised	(1,748,136)	-0.2%				(1,748,136)	-0.3%
6	Less Empl Costs Alloc To Other Operating	-	0.0%				-	0.0%
8	Remuneration Of Councillors	8,010,301	1.1%				8,010,301	1.3%
10	Bad Debts	-	0.0%				-	0.0%
12	Collection Costs	5,292,000	0.7%				5,292,000	0.9%
14	General Expenses - Bulk Purchases	199,620,659	28.0%				199,620,659	32.9%
16	General Expenses - Contracted Services	34,752,990	4.9%				34,752,990	5.7%
18	General Expenses - Grants & Subsidies Pa	4,889,070	0.7%			(3,946,800)	942,270	0.2%
20	General Expenses - Other	114,437,328	16.1%	(10,186)	(26,212,018)	(550,000)	87,665,124	14.5%
22	Repairs & Maintenance - Municipal Assets	38,234,824	5.4%				38,234,824	6.3%
24	Depreciation - Property, Plant & Equip	41,915,131	5.9%				41,915,131	6.9%
26	Depreciation - Leased Property Plant & E	825,265	0.1%				825,265	0.1%
27	Amortisation - Intangible Assets	2,578	0.0%				2,578	0.0%
28	Interest Expense - External Borrowings	3,446,001	0.5%				3,446,001	0.6%
30	Disposal Of Property, Plant & Equipment	100,000	0.0%	(100,000)			-	0.0%
32	Contributions From Operating To Capital	-	0.0%				-	0.0%
34	Contributions To / From Provisions & Res	31,207,888	4.4%	(12,516,530)		(14,146,149)	4,545,209	0.7%
44	Interdepartmental Charges And Recoveries	(333,832)	0.0%				(333,832)	-0.1%
48	Other Adjustments & Transfers [Appropria	48,148,980	6.8%			(48,148,980)	-	0.0%
DIRECT OPERATING EXPENDITURE		712,220,216		(12,626,716)	(26,212,018)	(66,791,929)	606,589,553	
INTERNAL CHARGES								
	Admin-Internal Charges (DR)	24,043,232	3.4%				24,043,232	4.0%
	Admin-Internal Recovery (CR)	(24,043,234)	-3.4%				(24,043,234)	-4.0%
TOTAL OPERATING EXPENDITURE		712,220,214	100.0%	(12,626,716)	(26,212,018)	(66,791,929)	606,589,551	100.0%
OPERATING (SURPLUS)/DEFICIT		(12,828,416)		12,791,367	-	-	(37,049)	

The following schedule shows the Cash Budget of the operating revenue per source and expenditure per type for the 2013/14 projected budget year:

TYPE CODE	TYPE	TOTAL	% of total income/exp budget	NON-CASH Transactions	Departmental Costs	Transfers out (Contra)	TOTAL CASH BUDGET	% of total income/exp budget
2013/2014								
INCOME								
56	Property Rates	(90,355,535)	11.2%		451,259	3,036,934	(86,867,342)	12.9%
58	Penalties Imposed And Collection Charges	(2,359,350)	0.3%				(2,359,350)	0.4%
62	Service Charges	(560,143,509)	69.3%		30,877,138	57,433,170	(471,833,201)	70.2%
66	Rent of Facilities and Equipment	(5,310,798)	0.7%				(5,310,798)	0.8%
68	Interest Earned - External Investments	(9,468,540)	1.2%	-			(9,468,540)	1.4%
72	Interest Earned - Outstanding Debtors	(361,079)	0.0%				(361,079)	0.1%
76	Fines	(6,475,725)	0.8%				(6,475,725)	1.0%
78	Licenses and Permits	(5,858,899)	0.7%				(5,858,899)	0.9%
82	Grants & Subsidies Received - Operating	(68,961,904)	8.5%				(68,961,904)	10.3%
83	Grants & Subsidies Received - Capital	(26,442,000)	3.3%	26,442,000			-	0.0%
84	Other Revenue	(35,726,013)	4.4%	7,045,344		14,400,000	(14,280,669)	2.1%
85	Public Contr & Donated Property, Plant &	-	0.0%				-	0.0%
86	Gains on Disposal Of Property, Plant & E	(12,750)	0.0%	12,750			-	0.0%
OPERATING INCOME GENERATED		(811,476,102)		33,500,094	31,328,397	74,870,104	(671,777,507)	
88	Less Revenue Foregone	3,036,934	-0.4%			(3,036,934)	-	0.0%
TOTAL OPERATING INCOME		(808,439,168)	100.0%	33,500,094	31,328,397	71,833,170	(671,777,507)	100.0%
EXPENDITURE								
2	Employee Related Costs	198,857,742	25.2%		-		198,857,742	29.6%
4	Less Employee Costs Capitalised	(1,814,020)	-0.2%				(1,814,020)	-0.3%
6	Less Empl Costs Alloc To Other Operating	-	0.0%				-	0.0%
8	Remuneration Of Councillors	8,739,222	1.1%				8,739,222	1.3%
10	Bad Debts	-	0.0%				-	0.0%
12	Collection Costs	5,715,360	0.7%				5,715,360	0.9%
14	General Expenses - Bulk Purchases	238,604,791	30.2%				238,604,791	35.5%
16	General Expenses - Contracted Services	38,143,755	4.8%				38,143,755	5.7%
18	General Expenses - Grants & Subsidies Pa	5,556,472	0.7%			(4,538,820)	1,017,652	0.2%
20	General Expenses - Other	120,929,436	15.3%	(10,695)	(31,328,397)	(400,000)	89,190,344	13.3%
22	Repairs & Maintenance - Municipal Assets	41,219,191	5.2%				41,219,191	6.1%
24	Depreciation - Property, Plant & Equip	43,255,755	5.5%				43,255,755	6.4%
26	Depreciation - Leased Property Plant & E	809,516	0.1%				809,516	0.1%
27	Amortisation - Intangible Assets	2,578	0.0%				2,578	0.0%
28	Interest Expense - External Borrowings	3,470,258	0.4%				3,470,258	0.5%
30	Disposal Of Property, Plant & Equipment	100,000	0.0%	(100,000)			-	0.0%
32	Contributions From Operating To Capital	-	0.0%				-	0.0%
34	Contributions To / From Provisions & Res	34,314,822	4.4%	(13,751,333)		(15,702,225)	4,861,264	0.7%
44	Interdepartmental Charges And Recoveries	(310,459)	0.0%				(310,459)	0.0%
48	Other Adjustments & Transfers [Appropria	51,192,125	6.5%			(51,192,125)	-	0.0%
DIRECT OPERATING EXPENDITURE		788,786,544		(13,862,028)	(31,328,397)	(71,833,170)	671,762,949	
INTERNAL CHARGES								
	Admin-Internal Charges (DR)	26,447,560	3.4%				26,447,560	3.9%
	Admin-Internal Recovery (CR)	(26,447,556)	-3.4%				(26,447,556)	-3.9%
TOTAL OPERATING EXPENDITURE		788,786,548	100.0%	(13,862,028)	(31,328,397)	(71,833,170)	671,762,953	100.0%
OPERATING (SURPLUS)/DEFICIT		(19,652,620)		19,638,066	-	-	(14,554)	

OPERATING BUDGET PER ITEM

The following schedule shows the operating revenue and expenditure per item for current financial year as well as the 2011/12 MTREF period:

ITEM CODE	ITEM	2010-11			2011-2012 BUDGET	2012-2013 BUDGET	2013-2014 BUDGET
		BUDGET	ADJUSTED BUDGET	PROJECTED Year-end Actual			
2 Employee Related Costs							
10	Allowance-Acting	455,000	640,200	640,200	630,000	655,200	674,856
20	Allowance-Cashiers	25,275	26,275	26,275	22,725	23,180	23,411
30	Allowance - Entertainment	-	-	-	-	-	-
40	Allowance-Housing Subsidy	1,237,082	1,197,482	1,197,482	1,221,796	1,234,014	1,283,372
43	Allowance-Loocomotion-Bus	238,464	238,914	238,914	215,040	219,343	228,119
44	Allowance-Loocomotion-Claims	568,183	803,683	803,683	530,282	537,174	553,290
45	Allowance-Loocomotion-Fixed	2,482,435	2,741,035	2,741,035	3,104,059	3,538,625	4,104,803
50	Allowance-Other	1,496,729	1,538,129	1,538,129	1,595,974	1,699,712	1,815,294
125	Bonuses	8,055,508	8,055,508	8,055,508	8,521,209	9,058,043	9,692,104
250	Contract Workers	921,000	841,000	841,000	1,691,676	2,030,011	2,476,614
260	Contributions-Med. Aid Fund	9,056,541	8,874,791	8,874,791	10,027,555	11,130,587	12,354,947
265	Contributions-Pension Fund	13,024,149	12,979,099	12,979,099	14,139,315	15,341,157	16,645,155
270	Contributions-Provident Fund	3,793,122	3,598,722	3,598,722	3,822,611	3,860,838	3,976,663
290	Ex Gratia Pensions	-	-	-	-	-	-
295	Executive Packages	7,663,685	7,210,625	7,210,625	7,273,634	7,855,524	8,483,966
330	Group Life Insurance	2,343,445	2,350,580	2,350,580	3,034,008	3,489,109	4,082,260
380	Leave Pay	-	-	-	-	-	-
381	Long Service Bonus	-	-	-	-	-	-
405	Overtime Pay	5,958,611	7,056,256	7,056,256	6,538,176	6,930,467	7,484,904
420	Protective Clothing & Uniforms	735,258	740,458	740,458	856,090	991,353	1,060,745
430	Salaries	96,669,626	96,194,038	96,194,038	102,306,747	109,468,219	118,225,674
445	Standby	2,101,797	2,102,597	2,102,597	2,122,000	2,185,660	2,316,800
460	Temporary/Casual Staff	1,431,500	1,964,800	1,964,800	987,500	997,375	1,027,299
465	Unemployment Insurance Fund	864,140	867,543	867,543	925,467	992,099	1,071,468
480	Wages	-	-	-	-	-	-
485	Workman's Compensation	984,136	984,136	984,136	1,091,939	1,181,479	1,275,998
SUB-TOTAL		160,105,686	161,005,871	161,005,871	170,657,803	183,419,169	198,857,742
4 Less Employee Costs Capitalised							
530	Empl Cost to Capital-Salaries	(124,000)	(124,000)	(124,000)	(1,317,500)	(1,343,850)	(1,397,605)
535	Empl Cost to Capital-Wages	-	-	-	(391,750)	(404,286)	(416,415)
SUB-TOTAL		(124,000)	(124,000)	(124,000)	(1,709,250)	(1,748,136)	(1,814,020)
6 Less Employee Costs Alloc to Other Operating							
543	Empl Cost to OperDept-Salaries	-	-	-	-	-	-
545	Empl Cost to Oper Dept-Wages	-	-	-	-	-	-
SUB-TOTAL		-	-	-	-	-	-
8 Remuneration Of Councillors							
550	Councillors Remun-Allowances	6,218,206	6,086,006	6,086,006	6,985,047	7,543,851	8,222,798
551	Council Remun-Office Allow.	-	-	-	-	-	-
552	Council Remun-Pension Fund	-	-	-	-	-	-
553	Council Remun-Travel Allow.	50,000	50,000	50,000	50,000	50,000	50,000
554	Council Remun-Telephone Allow	322,780	322,780	322,780	368,540	416,450	466,424
556	Council Remun-Housing Allow	-	-	-	-	-	-
558	Council Remun-Med. Aid Fund	-	-	-	-	-	-
SUB-TOTAL		6,590,986	6,458,786	6,458,786	7,403,587	8,010,301	8,739,222
10 Bad Debts							
560	Bad Debt	-	-	-	-	-	-
SUB-TOTAL		-	-	-	-	-	-
12 Collection Costs							
570	Collection Costs	5,915,000	4,632,600	4,632,600	4,900,000	5,292,000	5,715,360
SUB-TOTAL		5,915,000	4,632,600	4,632,600	4,900,000	5,292,000	5,715,360
14 General Expenses - Bulk Purchases							
580	Bulk Purchases-Electricity	137,213,203	124,395,145	124,395,145	157,017,216	188,420,659	226,104,791
585	Bulk Purchases-Water	10,000,000	8,000,000	8,000,000	10,000,000	11,200,000	12,500,000
SUB-TOTAL		147,213,203	132,395,145	132,395,145	167,017,216	199,620,659	238,604,791

ITEM CODE	ITEM	2010-11			2011-2012 BUDGET	2012-2013 BUDGET	2013-2014 BUDGET
		BUDGET	ADJUSTED BUDGET	PROJECTED Year-end Actual			
935	Inventory Items	426,490	381,554	381,554	345,150	379,665	406,245
936	Land Surveying	-	-	-	-	-	-
940	Lease Charges-Equipment	-	-	-	-	-	-
942	Lease Charges-Vehicles	-	-	-	-	-	-
945	Legal Costs	1,200,000	1,200,000	1,200,000	1,700,000	1,870,000	2,038,300
950	Lewy-Bargaining Council	38,720	38,720	38,720	42,939	46,378	49,620
955	Lewy-D.M.:Establishment	-	-	-	-	-	-
960	Lewy-D.M.:Services	-	-	-	-	-	-
970	Lewy-Skills Development(SETA)	1,251,306	1,229,725	1,229,725	1,547,750	1,671,570	1,822,011
975	Lewy-Water Research:DWAF	500,000	395,000	395,000	450,000	481,500	520,020
980	Lewy-Water Catchmt Man:DWAF	500,000	500,000	500,000	500,000	540,000	588,600
983	Licence Fees-Radios	52,060	32,092	32,092	34,300	37,730	42,256
985	Licence Fees-Vehicles	310,586	316,276	316,276	372,775	402,597	438,832
986	Linen	45,000	33,079	33,079	-	-	-
990	Local Economic Development	900,000	850,000	850,000	750,000	810,000	874,800
995	Lost Books	24,550	4,804	4,804	9,250	10,360	11,500
1005	Materials & Stores-Chemicals	9,580,000	9,045,929	9,045,929	8,546,495	9,426,783	10,360,033
1010	Materials & Stores-General	1,527,750	1,615,108	1,615,108	1,619,280	1,781,209	1,953,993
1015	Materials & Stores-Med. Stock	-	-	-	-	-	-
1020	Mayor's Public Expences	-	-	-	-	-	-
1025	Medical Tests	144,600	65,800	65,800	100,000	110,000	121,000
1035	Municipal Charges-Electricity	12,832,551	15,867,972	15,867,972	19,464,211	23,357,056	28,262,036
1040	Municipal Charges-Rates	188,860	345,317	345,317	372,941	410,235	451,259
1045	Municipal Charges-Refuse	144,743	211,857	211,857	243,628	265,554	286,798
1050	Municipal Charges-Sewerage	318,877	295,718	295,718	319,371	344,921	379,414
1055	Municipal Charges-Water	809,458	402,155	402,155	199,348	229,252	263,640
1065	Newsletters	13,432	22,254	22,254	15,616	17,022	18,385
1075	Pew feeding Scheme-Kwasiorkor	-	-	-	-	-	-
1080	Pauper Burials	17,500	7,500	7,500	15,000	16,500	17,985
1081	Personnel Job Evaluations	100,000	70,000	70,000	100,000	106,000	113,420
1085	Pest Control	255,600	229,409	229,409	218,834	234,152	255,226
1090	Photographs-Civic	5,000	6,000	6,000	10,000	11,000	12,320
1095	Postage, Rev Stamps & PO Box	1,590,290	1,482,255	1,482,255	1,711,010	1,865,001	1,995,550
1100	Printing & Stationary	1,083,560	1,264,156	1,264,156	1,297,300	1,401,084	1,527,178
1101	Projects	230,000	230,000	230,000	170,000	187,000	205,700
1105	Public Functions	200,000	168,000	168,000	200,000	220,000	239,800
1110	Publicity	610,000	609,488	609,488	512,000	563,200	630,784
1115	Railage	-	-	-	-	-	-
1125	Refreshments	155,000	164,330	164,330	170,000	190,400	205,632
1126	Refund Deposits	5,000	1,200	1,200	5,000	5,000	5,000
1130	Refuse Bags	1,103,000	1,092,007	1,092,007	1,207,000	1,303,560	1,420,880
1135	Refuse Bins	15,000	10,000	10,000	15,000	16,500	17,986
1140	Refuse Tip Site-External	2,300,000	2,000,000	2,000,000	2,500,000	2,725,000	2,915,750
1150	Relocation Expenses	125,000	110,000	110,000	100,000	109,000	118,810
1151	Relief/Charitable Expenses	85,000	118,164	118,164	95,000	106,400	119,168
1155	Rent-Accommodation	995,636	1,243,021	1,243,021	1,430,328	1,516,148	1,622,280
1156	Rental Land:Yacht Club	91,047	-	-	-	-	-
1166	Sanitec Toilets	100,000	100,000	100,000	80,000	86,400	94,176
1180	Servitudes	5,000	9,410	9,410	5,000	5,250	5,565
1200	Sport Centre Assistance	-	-	-	-	-	-
1210	Street Lighting	1,500,000	1,501,208	1,501,208	1,500,000	1,605,000	1,685,250
1211	Study Loans	-	-	-	-	-	-
1215	Subscriptions	916,883	937,534	937,534	1,018,207	1,099,663	1,176,640
1220	Sundries	195,000	96,017	96,017	160,000	168,600	177,968
1225	Survey Costs	40,000	90,000	90,000	70,000	77,000	86,240
1230	Telephones & Communication	2,279,317	1,689,439	1,689,439	1,895,645	2,066,254	2,314,205
1235	Testing of Samples-Food	-	-	-	-	-	-
1240	Testing of Samples-Water	21,600	20,500	20,500	55,100	60,610	65,458
1245	Training	905,300	905,300	905,300	908,500	999,350	1,119,272
1250	Transfer Fees-HSG Subs Scheme	43,353	120,000	120,000	72,800	78,624	84,128
1255	Transfer Return Fee-Deeds Offi	95,000	75,600	75,600	105,000	112,350	121,338
1260	Translation Services	210,000	198,000	198,000	200,000	218,000	237,620
1261	Transp-Comm Members to Meeting	30,000	23,520	23,520	25,000	27,500	30,800
1265	Transport-Labourers	-	-	-	-	-	-
1270	Travelling & Subsistence	389,203	447,565	447,565	367,850	400,221	436,242
1271	Tow-In of Vehicles	50,000	33,527	33,527	55,000	59,950	64,147
1272	Unamortised Discount on loans	18,020	18,020	18,020	9,609	10,186	10,695
1273	Union Representatives	175,000	137,500	137,500	188,990	211,669	230,719
1274	Unamortised Discount on Stock loans	-	-	-	-	-	-
1281	Ward Committees	200,000	74,000	74,000	125,000	200,000	200,000
1293	Youth Development	150,000	150,000	150,000	150,000	165,000	176,550
1295	Wreaths and Bouquets	13,000	13,000	13,000	13,000	13,650	14,606
1300	Water rural Areas	450,000	300,000	300,000	400,000	427,600	466,084
SUB-TOTAL		103,677,698	183,369,389	183,369,389	110,768,564	114,437,328	120,929,436

ITEM CODE	ITEM	2010-11			2011-2012 BUDGET	2012-2013 BUDGET	2013-2014 BUDGET
		BUDGET	ADJUSTED BUDGET	PROJECTED Year-end Actual			
22 Repairs & Maintenance - Municipal Assets							
1412	Beaches-Embankments/Amenities	230,000	250,000	250,000	200,000	220,000	244,200
1414	Boreholes	-	-	-	20,000	22,000	24,640
1415	Buildings	4,122,830	3,524,136	3,524,136	3,190,133	3,413,444	3,652,389
1425	Computer Equipment & Software	1,383,100	1,426,445	1,426,445	1,854,650	1,984,476	2,163,080
1430	Cleaning/Clearing Infrastruc.	1,438,000	1,397,732	1,397,732	1,400,500	1,568,560	1,772,473
1431	Deforestation	-	1,250,000	1,250,000	1,250,000	-	-
1432	Disaster Management	300,000	-	-	75,000	84,000	94,080
1435	Dumping Site	805,000	865,000	865,000	600,000	654,000	706,320
1440	Electricity Infrastructure	2,232,000	7,314,529	7,314,529	2,350,000	2,526,250	2,703,088
1441	Electricity Efficiency	-	-	-	4,000,000	-	-
1445	Electricity Street Lighting	700,000	487,500	487,500	500,000	550,000	599,500
1450	Fencing	465,820	482,320	482,320	570,450	593,268	628,863
1455	Fire Hydrants & Markers	20,000	15,000	15,000	12,000	13,080	14,126
1460	Fire Extinguish-Test & Refill	115,000	54,503	54,503	81,000	89,100	98,010
1465	Grounds and Gardens	537,100	396,253	396,253	457,000	493,560	523,174
1470	Hiking Trails	40,000	15,000	15,000	20,000	21,800	22,890
1475	Lighting Public Areas	7,500	-	-	-	-	-
1480	Mapping & Survey	40,000	20,000	20,000	20,000	21,600	23,112
1485	Meters	550,000	600,000	600,000	610,000	652,700	704,916
1490	Office Furniture & Equipment	87,800	67,756	67,756	70,025	77,728	87,053
1500	Plant, Mach, Tools & Equipment	1,592,050	1,425,587	1,425,587	1,490,725	1,559,298	1,637,267
1505	Playground Apparatus	73,500	71,928	71,928	63,800	70,180	76,496
1507	Purification Works	10,000	10,000	10,000	8,000	8,800	9,680
1508	Pump Electrical	580,500	460,890	460,890	560,500	594,130	635,721
1510	Pumps Mechanical	1,014,500	773,104	773,104	902,500	965,675	1,023,618
1512	Pumpstation	350,000	316,129	316,129	340,000	363,800	385,628
1515	Pipeline Mains	590,000	640,000	640,000	750,000	787,500	850,500
1520	Railway Lines	-	-	-	-	-	-
1525	Refuse Bins	14,400	-	-	10,000	11,000	11,990
1535	Sewerage Infrastructure	550,000	550,000	550,000	550,000	594,000	635,580
1540	Streets-General Repairs	3,084,850	2,538,450	2,538,450	3,047,500	3,199,876	3,359,873
1545	Rehabilitation River Mouths	-	1,000,000	1,000,000	1,000,000	-	-
1550	Streets-Resealing	8,262,500	5,516,250	5,516,250	9,062,500	9,990,000	10,889,100
1555	Stormwater Drains	1,400,000	700,000	700,000	550,000	605,000	659,450
1560	Telecommunication	39,800	18,592	18,592	33,800	35,828	38,335
1565	Telemetric System	243,000	256,500	256,500	248,000	257,920	275,974
1570	Traffic Lights & Signs	550,000	368,022	368,022	420,000	449,400	476,364
1575	Signs & Signboards	150,500	156,141	156,141	169,500	184,755	199,536
1580	Vehicles	2,325,588	2,630,884	2,630,884	2,623,700	2,833,596	3,031,949
1585	Water Infrastructure	1,060,000	1,218,606	1,218,606	1,300,000	1,404,000	1,521,936
1586	Water Leakages	300,000	189,089	189,089	250,000	265,000	283,550
1590	Water Reservoirs & Dams	600,000	584,708	584,708	650,000	702,000	765,180
1591	Flood Damage: Cleansing-Beaches	-	-	-	-	-	-
1592	Flood Damage: Elect. Infrastruc.	-	-	-	-	-	-
1593	Flood Damage: Housing-Lett. Sche	-	-	-	-	-	-
1594	Flood Damage: Mun. Buildings	-	-	-	-	-	-
1595	Flood Damage: Road Infrastruc.	-	-	-	-	-	-
1596	Flood Damage: Sew. Infrastruct.	-	-	-	-	-	-
1597	Flood Damage: Sportfields	-	-	-	-	-	-
1598	Flood Damage: Stormwater Drains	-	-	-	-	-	-
1599	Flood Damage: S/Water-Fill Dong	-	-	-	350,000	367,500	389,550
1600	Flood Damage: Water Infrastruc	-	-	-	-	-	-
SUB-TOTAL		35,865,338	37,591,054	37,591,054	41,661,283	38,234,824	41,219,191
24 Depreciation - Property, Plant & Equip							
1655	Deprec.-Infrastructure Assets	-	-	-	-	-	-
1660	Deprec.-Community Assets	-	-	-	-	-	-
1670	Deprec.-Other Assets	32,371,896	30,283,891	30,283,891	37,192,699	41,915,131	43,255,755
1675	Deprec-Specialised Vehicles	-	-	-	-	-	-
1686	Depreciation Offset-CRR(Cr)	-	-	-	-	-	-
1687	Depreciation Offset-GGR(Cr)	-	-	-	-	-	-
1688	Depreciation Offset-DON.(Cr)	-	-	-	-	-	-
SUB-TOTAL		32,371,896	30,283,891	30,283,891	37,192,699	41,915,131	43,255,755
26 Depreciation - Leased Property Plant & E							
1705	Depreciation - Leased Infrastr	-	-	-	-	-	-
1730	Depreciation - Leased Other As	1,279,671	1,328,676	1,328,676	1,015,549	825,265	809,516
SUB-TOTAL		1,279,671	1,328,676	1,328,676	1,015,549	825,265	809,516
27 Amortisation - Intangible Assets							
1750	Amortisation - Intangible Asse	123,550	123,551	123,551	89,583	2,578	2,578
1755	Amortisation Offset-CRR(Cr)	-	-	-	-	-	-
1760	Amortisation Offset-GGR(Cr)	-	-	-	-	-	-
1765	Amortisation Offset-DON.(Cr)	-	-	-	-	-	-
SUB-TOTAL		123,550	123,551	123,551	89,583	2,578	2,578

ITEM CODE	ITEM	2010-11			2011-2012 BUDGET	2012-2013 BUDGET	2013-2014 BUDGET
		BUDGET	ADJUSTED BUDGET	PROJECTED Year-end Actual			
28 Interest Expense - External Borrowings							
1775	Interest-External Borrowings	528,292	536,572	536,572	3,276,336	3,120,545	3,125,275
1780	Interest on Internal Funds	14,215	314,215	314,215	309,958	325,456	344,983
SUB-TOTAL		542,507	850,787	850,787	3,586,294	3,446,001	3,470,258

30 Disposal Of Property, Plant & Equipment							
1810	Loss on Disposal of P,P&E	50,000	58,000	58,000	50,000	50,000	50,000
1815	Loss on Disposal of Land	-	50,000	50,000	50,000	50,000	50,000
SUB-TOTAL		50,000	108,000	108,000	100,000	100,000	100,000

32 Contributions From Operating To Capital							
1820	Fixed Assets (New Connections)	-	-	-	-	-	-
1830	Loose Assets(Plant,Mach&Equip)	-	-	-	-	-	-
SUB-TOTAL		-	-	-	-	-	-

34 Contributions To / From Provisions & Res							
1854	Alien Vegetation Provision	-	-	-	-	-	-
1855	Capital Replacement Reserve	3,300,000	3,300,000	3,300,000	-	-	-
1857	Bad Debt Provision	13,795,152	10,008,079	10,008,079	12,860,135	14,146,149	15,702,225
1859	External Financing Fund	-	-	-	-	-	-
1862	Illegal Dumping Provision	-	-	-	-	-	-
1863	Insurance Reserve	-	-	-	-	-	-
1864	Landfill Tip Sites	-	-	-	-	-	-
1865	Leave Gratuity Provision	1,833,293	1,833,293	1,833,293	2,715,630	2,960,037	3,196,840
1867	Long Service Bonus Provision	1,407,669	1,406,119	1,406,119	1,521,780	1,643,522	1,786,508
1870	Post Retirement Benefits	10,767,204	10,386,847	10,386,847	11,429,523	12,458,180	13,629,249
1875	Tourism Reserve	-	-	-	-	-	-
1880	Valuation Reserve Fund	-	-	-	-	-	-
SUB-TOTAL		31,103,318	26,934,338	26,934,338	28,527,068	31,207,888	34,314,822

44 Interdepartmental Charges And Recoveries							
1940	Admin-Internal Charges (DR)	21,478,589	21,478,589	21,478,589	21,660,572	24,043,232	26,447,560
1945	Admin-Internal Recovery (CR)	(21,478,589)	(21,478,589)	(21,478,589)	(21,660,572)	(24,043,234)	(26,447,556)
1950	Stores-Handling Charges	-	-	-	-	-	-
1955	Veh & Equip-Intnl Recovery (CR)	-	(264)	(264)	-	-	-
1956	Recoverable Expenditure (Cr)	(53,353)	(331,470)	(331,470)	(351,400)	(333,830)	(310,463)
SUB-TOTAL		(53,353)	(331,734)	(331,734)	(351,400)	(333,832)	(310,459)

48 Other Adjustments & Transfers [Appropria							
1973	Deprec Res X AFR-Offset Depr	-	-	-	-	-	-
1975	Deprec Res X GGR-Offset Depr	-	-	-	-	-	-
1977	Deprec Res X Don-Offset Depr	-	-	-	-	-	-
1981	Interest on Invest-Trans to CR	-	-	-	-	-	-
1983	Interest on Invest-Trans to EF	-	-	-	-	-	-
1985	Trfr Cap Grants-District Munic	-	-	-	-	-	-
1986	Trfr Cap Grants-Provincial	-	-	-	-	-	-
1987	Trfr Cap Grants-State	-	-	-	-	-	-
1988	Trfr Cap Grants-Public	-	-	-	-	-	-
1990	Trfr Cap Receipts-Pub(Connect)	-	-	-	-	-	-
1995	Trfr-Equitable Share	27,080,216	27,080,216	27,080,216	30,970,034	34,148,980	37,192,125
1996	Trfr-Transformation Funds	-	-	-	-	-	-
1997	Trfr. Ext Serv. Contr. to CRR	5,000,000	4,612,875	4,612,875	4,000,000	4,000,000	4,000,000
1998	Trfr. Land Sales To CRR	12,567,000	1,155,977	1,155,977	10,000,000	10,000,000	10,000,000
1999	Trfr. Parking Bay-Buy outs CRR	75,000	75,000	75,000	-	-	-
SUB-TOTAL		44,722,216	32,924,068	32,924,068	44,970,034	48,148,980	51,192,125

56 Property Rates							
2003	Assessm. Rates-Accom. Est.	-	(1,571,054)	(1,571,054)	(1,633,897)	(1,797,286)	(1,977,014)
2005	Assessm. Rates-Agricultural	(673,245)	(689,221)	(689,221)	(785,616)	(864,177)	(950,594)
2006	Assessm. Rates-Agricultural Business	-	(178,248)	(178,248)	(185,873)	(204,460)	(224,906)
2010	Assessm. Rates-Comm/Indus.	(13,199,401)	(12,436,101)	(12,436,101)	(12,962,060)	(14,258,266)	(15,684,092)
2015	Assessm. Rates-Municipal	(643,553)	-	-	-	-	-
2020	Assessm. Rates-Residential	(52,724,926)	(51,839,461)	(51,839,461)	(58,600,698)	(64,460,767)	(70,906,843)
2025	Assessm Rates-State	-	(140,000)	(140,000)	(150,000)	(165,000)	(181,500)
2027	Assessm. Rates-Vleesbaai	-	(312,230)	(312,230)	(354,618)	(390,079)	(429,086)
2030	Building Clause	-	-	-	-	-	-
2035	Prop. Rates-Lease Agreements	(2,000)	(1,457)	(1,457)	(1,500)	(1,500)	(1,500)
SUB-TOTAL		(67,243,125)	(67,167,772)	(67,167,772)	(74,674,262)	(82,141,535)	(90,355,535)

58 Penalties Imposed And Collection Charges							
2045	Interest on Arrear Rates	(1,650,000)	(2,125,335)	(2,125,335)	(2,100,000)	(2,205,000)	(2,359,350)
SUB-TOTAL		(1,650,000)	(2,125,335)	(2,125,335)	(2,100,000)	(2,205,000)	(2,359,350)

ITEM CODE	ITEM	2010-11			2011-2012 BUDGET	2012-2013 BUDGET	2013-2014 BUDGET
		BUDGET	ADJUSTED BUDGET	PROJECTED Year- end Actual			
62 Service Charges							
2060	Blocked Drains	(35,000)	(21,263)	(21,263)	(28,000)	(30,800)	(34,188)
2065	Building Plan Fees	(2,400,000)	(2,818,732)	(2,818,732)	(3,000,000)	(3,240,000)	(3,531,600)
2070	Call-Out Fees	(3,000)	(1,062)	(1,062)	(1,500)	(1,830)	(2,086)
2075	Camping Fees	(5,200,000)	(5,000,000)	(5,000,000)	(5,200,000)	(5,720,000)	(6,349,200)
2080	Cemetery Fee-Burials	(134,500)	(186,595)	(186,595)	(188,100)	(212,553)	(229,558)
2085	Cemetery Fee-Erect Tombstone	(8,000)	(3,042)	(3,042)	(5,000)	(6,050)	(6,897)
2090	Circuit Breaker-Repl/Upgrade	(2,000)	-	-	(1,000)	(1,060)	(1,145)
2094	Clearance Application	(20,000)	(22,056)	(22,056)	(25,000)	(26,500)	(28,620)
2095	Connection Fee-New Property	(2,800,000)	(3,451,229)	(3,451,229)	(3,790,000)	(3,979,500)	(4,218,270)
2100	Connection Fee-Recon Exist Pro	(7,500)	(13,570)	(13,570)	(15,000)	(15,900)	(16,377)
2105	Temporary Connections	(10,000)	(10,000)	(10,000)	-	-	-
2110	Dumping of Building Rubble	(20,000)	(35,580)	(35,580)	(35,000)	(38,500)	(41,965)
2115	Electr. Availability Fees	(5,814,716)	(5,626,062)	(5,626,062)	(6,392,148)	(7,159,205)	(8,018,310)
2120	Electr. Sales- Credit meters	(149,189,412)	(141,197,682)	(141,197,682)	(173,016,969)	(198,969,514)	(228,814,941)
2125	Electr. Sales-Prepaid Meters	(68,178,117)	(64,000,000)	(64,000,000)	(77,000,000)	(88,550,000)	(101,832,500)
2130	Fire Brigade Fees	(70,000)	(62,620)	(62,620)	(100,000)	(102,000)	(106,080)
2135	Gate Fees	(65,000)	(97,000)	(97,000)	(45,000)	(48,150)	(52,002)
2140	Hiring of Plants	(1,000)	(823)	(823)	-	-	-
2145	Inspection Fees	(9,500)	(2,014)	(2,014)	(9,600)	(10,944)	(12,476)
2150	Land Usage Fee-Granny Flats	(254,500)	(209,568)	(209,568)	(100,000)	(110,000)	(118,800)
2155	Land Usage Fee-Lift Restrict	(7,500)	(10,105)	(10,105)	(7,500)	(8,625)	(9,833)
2160	Land Usage Fee-Rez/Dep/Cons	(106,000)	(150,232)	(150,232)	(125,000)	(132,500)	(143,100)
2165	Land Usage Fee-Subdivisions	(13,265)	(9,094)	(9,094)	(12,000)	(12,480)	(13,229)
2170	Land Usage Fee-Zoning Cert.	(25,000)	(9,894)	(9,894)	(11,000)	(11,880)	(12,949)
2175	Lost Books-Library	(6,850)	(7,536)	(7,536)	(14,250)	(15,248)	(16,619)
2180	Membership Fees	-	-	-	-	-	-
2190	Photostatic Copies	(26,750)	(35,519)	(35,519)	(25,200)	(27,468)	(29,115)
2195	Pound Fees	(50,000)	(29,197)	(29,197)	(45,000)	(49,950)	(55,944)
2200	Refuse Removal Charges	(31,478,149)	(31,576,375)	(31,576,375)	(35,294,396)	(38,823,835)	(42,706,219)
2201	Refill Charges - Fire Exting.	(1,000)	(150)	(150)	-	-	-
2205	Special Removals	(9,000)	(9,000)	(9,000)	(9,900)	(11,880)	(13,900)
2210	Roads & Pavement-Access/Repair	(20,000)	(20,000)	(20,000)	(5,000)	(5,400)	(5,886)
2215	Sale of Magazines	(50)	(50)	(50)	-	-	-
2220	Sale of Prepaid Cards	-	-	-	-	-	-
2225	Sale of Prints	(25,000)	(30,527)	(30,527)	(32,500)	(37,050)	(40,755)
2230	Sale of Refuse Bags	-	-	-	-	-	-
2235	Sale of Refuse Bins	(1,500)	(1,000)	(1,000)	(1,650)	(1,997)	(2,277)
2238	sales-tender documents	(130,000)	(81,372)	(81,372)	(100,000)	(106,000)	(109,180)
2240	Sale of Trees and Ferns	(50,000)	(463,069)	(463,069)	(30,000)	(33,000)	(36,960)
2250	Search Fees	(500)	(500)	(500)	(500)	(560)	(622)
2255	Sewerage Availability Fees	(3,782,276)	(3,512,012)	(3,512,012)	(3,885,168)	(4,157,129)	(4,489,969)
2260	Sewerage Charges	(46,423,248)	(47,586,850)	(47,586,850)	(50,965,719)	(54,533,319)	(58,895,984)
2265	Sewerage Charges-Industrial	(825,000)	(718,778)	(718,778)	(830,000)	(913,000)	(1,022,560)
2270	Testing of Meters	(5,500)	(17,940)	(17,940)	(13,000)	(14,040)	(15,163)
2275	Traffic Escorting Fees	(12,890)	(32,214)	(32,214)	(30,000)	(33,600)	(38,304)
2280	Valuation Certificates	(55,000)	(71,876)	(71,876)	(80,000)	(88,000)	(96,800)
2283	Water Availability Fees	(5,166,074)	(4,952,550)	(4,952,550)	(5,680,270)	(6,248,297)	(6,873,126)
2290	Water Charges	(83,609,257)	(58,754,206)	(58,754,206)	(69,910,451)	(79,000,000)	(92,100,000)
2291	Water Charges: Purified Water	-	-	-	-	-	-
SUB-TOTAL		(406,052,054)	(370,838,944)	(370,838,944)	(436,060,821)	(492,487,764)	(560,143,509)
66 Rent of Facilities and Equipment							
2305	Advertisements	(23,032)	(25,220)	(25,220)	(26,000)	(27,820)	(30,046)
2330	Encroachment Fees	(2,000)	(2,025)	(2,025)	(2,800)	(3,220)	(3,735)
2350	Hire-Comm Hall: Boggoms Bay	(1,600)	(1,389)	(1,389)	(1,750)	(1,960)	(2,215)
2355	Hire-Comm Hall: D'Almeida	(30,000)	(38,338)	(38,338)	(40,000)	(46,000)	(51,520)
2360	Hire-Comm Hall: Dana Bay	(13,000)	(4,000)	(4,000)	(13,000)	(14,560)	(15,725)
2361	Hire-Comm Hall: Friemersheim	(1,600)	(2,500)	(2,500)	(2,000)	(2,000)	(2,080)
2365	Hire-Comm Hall: Great Brak	(20,000)	(5,000)	(5,000)	(15,000)	(16,950)	(19,493)
2370	Hire-Comm Hall: Joe Slovo	(5,000)	(3,984)	(3,984)	(5,000)	(5,600)	(6,440)
2375	Hire-Comm Hall: Kwanonqaba	(15,000)	(14,000)	(14,000)	(15,000)	(17,700)	(20,532)
2380	Hire-Comm Hall: Little Brak	(8,000)	(8,362)	(8,362)	(10,000)	(11,000)	(12,320)
2385	Hire-Comm Hall: Rheeboek	(17,000)	(8,365)	(8,365)	(12,000)	(13,440)	(14,918)
2386	Hire-Comm Hall: Sonskynvallei	(1,600)	(4,000)	(4,000)	(2,000)	(2,280)	(2,554)
2387	Hire-Indoor Sport Centre	(15,000)	(16,710)	(16,710)	(15,000)	(17,100)	(19,665)
2390	Hire-Library Hall	(48,000)	(24,060)	(24,060)	(27,000)	(29,700)	(33,858)
2395	Hire-Sportgrounds	(30,000)	(16,379)	(16,379)	(30,000)	(33,000)	(36,960)
2400	Hire-Town Hall	(100,000)	(92,652)	(92,652)	(100,000)	(110,000)	(121,000)
2405	Hire-Van Riebeeck Stadium Fac.	(15,000)	(22,094)	(22,094)	(17,000)	(19,040)	(20,944)
2410	Hire-Voortrekker Hall	(1,000)	(46)	(46)	(1,000)	(1,000)	(1,000)
2430	Rental-Bakke Restaurant	-	-	-	-	-	-
2435	Rental-Chalets	(2,500,000)	(2,200,000)	(2,200,000)	(2,500,000)	(2,825,000)	(3,164,000)
2436	Rental-Carport Levies	(17,000)	(19,044)	(19,044)	(17,000)	(18,700)	(21,131)
2440	Rental-Comm Grounds & Other	(600,000)	(691,711)	(691,711)	(600,000)	(654,000)	(752,100)

ITEM CODE	ITEM	2010-11			2011-2012 BUDGET	2012-2013 BUDGET	2013-2014 BUDGET
		BUDGET	ADJUSTED BUDGET	PROJECTED Year-end Actual			
2441	Rental Compong	(26,462)	(25,627)	(25,627)	(25,627)	(28,190)	(30,445)
2450	Rental-Hawkers Sites	(150,000)	(124,169)	(124,169)	(150,000)	(162,000)	(176,580)
2455	Rental-Houses	(81,706)	(54,851)	(54,851)	(47,355)	(52,091)	(56,779)
2460	Rental-Information Centre	-	-	-	-	-	-
2465	Rental-Letting Housing	-	-	-	-	-	-
2470	Rental-Poor Restaurant	(13,000)	(13,500)	(13,500)	(14,000)	(15,120)	(16,481)
2475	Rental-Putt-Putt Course	(11,000)	(11,000)	(11,000)	(12,000)	(12,000)	(12,000)
2480	Rental-D. Council Buildings	-	(10)	(10)	-	-	-
2481	Rental - Refuse Bins	(205,700)	(205,700)	(205,700)	(226,270)	(248,897)	(260,000)
2484	Rental-Usage of Sidewalks	(116,000)	(7,000)	(7,000)	(15,000)	(15,750)	(16,853)
2485	Rental-Sundries	(239,120)	(315,361)	(315,361)	(305,000)	(341,600)	(389,424)
2486	Rental-Yacht Club	(91,047)	-	-	-	-	-
SUB-TOTAL		(4,397,867)	(3,957,097)	(3,957,097)	(4,246,802)	(4,745,718)	(5,310,798)

68 Interest Earned - External Investments

2500	Int. on Investm-Current Acc.	(1,180,000)	(1,775,860)	(1,775,860)	(1,200,000)	(1,140,000)	(1,048,800)
2505	Int. on Investm-Short Term	(13,201,310)	(9,479,452)	(9,479,452)	(9,428,600)	(8,862,884)	(8,419,740)
2510	Int. on Investm-Long Term	-	-	-	-	-	-
2514	Interest : Car loans	-	-	-	-	-	-
2515	Int. on Investm-Collateral sec	-	-	-	-	-	-
2516	Interest: Land Sales	-	-	-	-	-	-
2517	Interest on Unamortised Discount	-	-	-	-	-	-
SUB-TOTAL		(14,381,310)	(11,255,312)	(11,255,312)	(10,628,600)	(10,002,884)	(9,468,540)

72 Interest Earned - Outstanding Debtors

2525	Int on Outstanding Debtors	(3,714)	(12,055)	(12,055)	(15,000)	(16,200)	(15,714)
2526	Int on Outst. Housing Debtors	(289,115)	(329,188)	(329,188)	(330,050)	(359,755)	(345,365)
SUB-TOTAL		(292,829)	(341,243)	(341,243)	(345,050)	(375,955)	(361,079)

76 Fines

2545	Library Penalties	(58,600)	(54,361)	(54,361)	(47,750)	(51,093)	(55,180)
2553	Town Plan-Contravention Levy	(5,000)	(11,600)	(11,600)	(10,000)	(12,300)	(14,145)
2555	Traffic Fines	(5,000,000)	(3,037,240)	(3,037,240)	(5,200,000)	(5,720,000)	(6,406,400)
SUB-TOTAL		(5,063,600)	(3,103,201)	(3,103,201)	(5,257,750)	(5,783,393)	(6,475,725)

78 Licenses and Permits

2565	Business Licence Fees	(1,500)	(3,406)	(3,406)	(1,650)	(2,013)	(2,375)
2570	Card Licences-Applications	(380,000)	(350,337)	(350,337)	(380,000)	(418,000)	(451,440)
2575	Drivers Licence-Learner Fees	(155,000)	(154,750)	(154,750)	(160,000)	(174,400)	(190,096)
2580	Drivers Licence-Test Fees	(600,000)	(664,594)	(664,594)	(650,000)	(702,000)	(765,180)
2585	Licence Fees-Boats	(4,000)	(5,000)	(5,000)	(1,000)	(1,040)	(1,082)
2590	Motor Vehicle Registrations	(3,100,000)	(3,215,660)	(3,215,660)	(3,500,000)	(3,850,000)	(4,350,500)
2595	Public Driving Permits	(85,000)	(82,267)	(82,267)	(85,000)	(91,800)	(98,226)
2600	Roadworthy Certificates	-	-	-	-	-	-
2605	Parking Meters	-	(1,100)	(1,100)	-	-	-
2610	Parking Bays-Buy Out	-	-	-	-	-	-
SUB-TOTAL		(4,325,500)	(4,477,114)	(4,477,114)	(4,777,650)	(5,239,253)	(5,858,899)

82 Grants & Subsidies Received - Operating

2625	Subsidy-District Municipality	-	-	-	-	-	-
2626	Subsidy-Housing Trust Fund	(2,800,000)	(1,550,000)	(1,550,000)	(1,300,000)	-	-
2629	Subsidy-Province	(926,000)	(747,468)	(747,468)	(891,000)	(135,000)	(140,000)
2630	Subsidy-Province:Main Roads	(50,000)	(1,853,000)	(1,853,000)	(50,000)	-	-
2631	Subsidy:Province:Newsletters	(16,158)	(21,990)	(21,990)	(15,616)	(17,022)	(19,064)
2632	Subsidy:Prov.-Top Structures	(18,708,000)	(25,819,803)	(25,819,803)	(26,872,000)	(25,700,000)	(21,838,000)
2633	Subsidy Equitable Share	(34,232,000)	(34,232,000)	(34,232,000)	(36,942,000)	(40,915,100)	(43,589,000)
2635	Subs-State:Hlth Com.Serv.Clin.	-	-	-	-	-	-
2638	Subs-State:H/Primary Health	-	-	-	-	-	-
2639	Subs-State:H/Pew Feeding Sch.	-	-	-	-	-	-
2640	Subsidy-Other	(985,000)	(3,755,582)	(3,755,582)	(3,545,000)	(1,094,500)	(1,225,840)
2641	Subsidy-State:Transformation	-	-	-	-	-	-
2642	Subsidy-State:DORA	(1,750,000)	(6,901,988)	(6,901,988)	(5,965,000)	(2,050,000)	(2,150,000)
2645	Subsidy-State:H/Comprehensv	-	-	-	-	-	-
2650	Subsidy-State:H/Environment	-	-	-	-	-	-
SUB-TOTAL		(59,467,158)	(74,881,831)	(74,881,831)	(75,580,616)	(69,911,622)	(68,961,904)

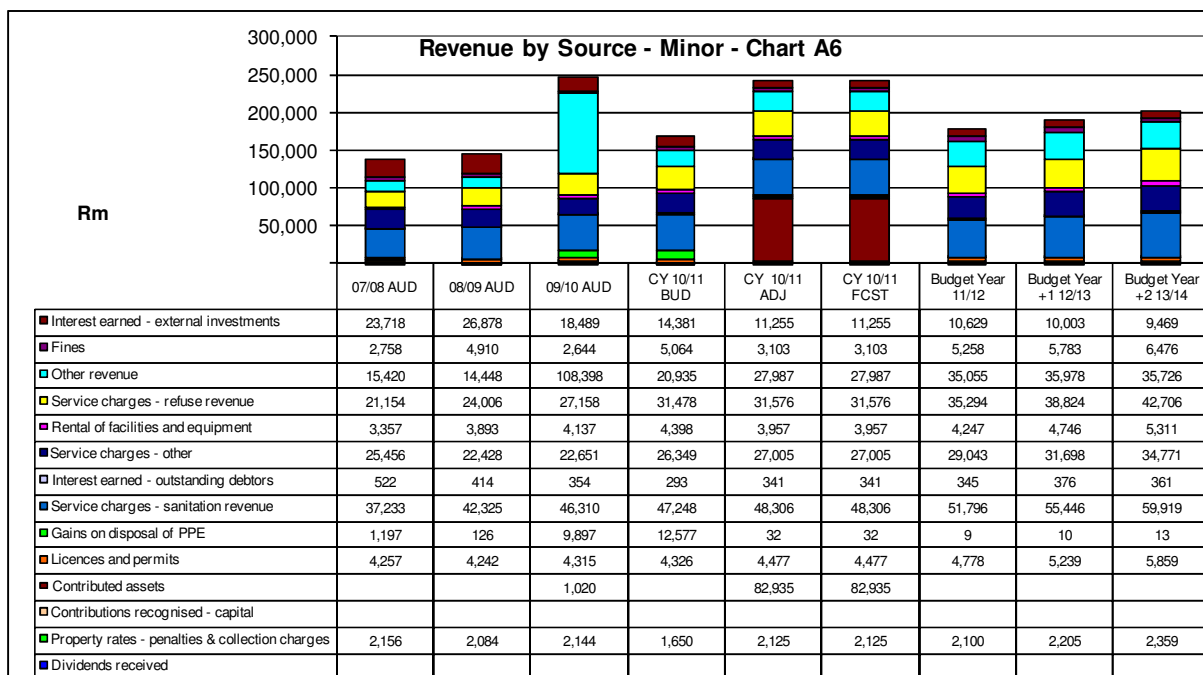
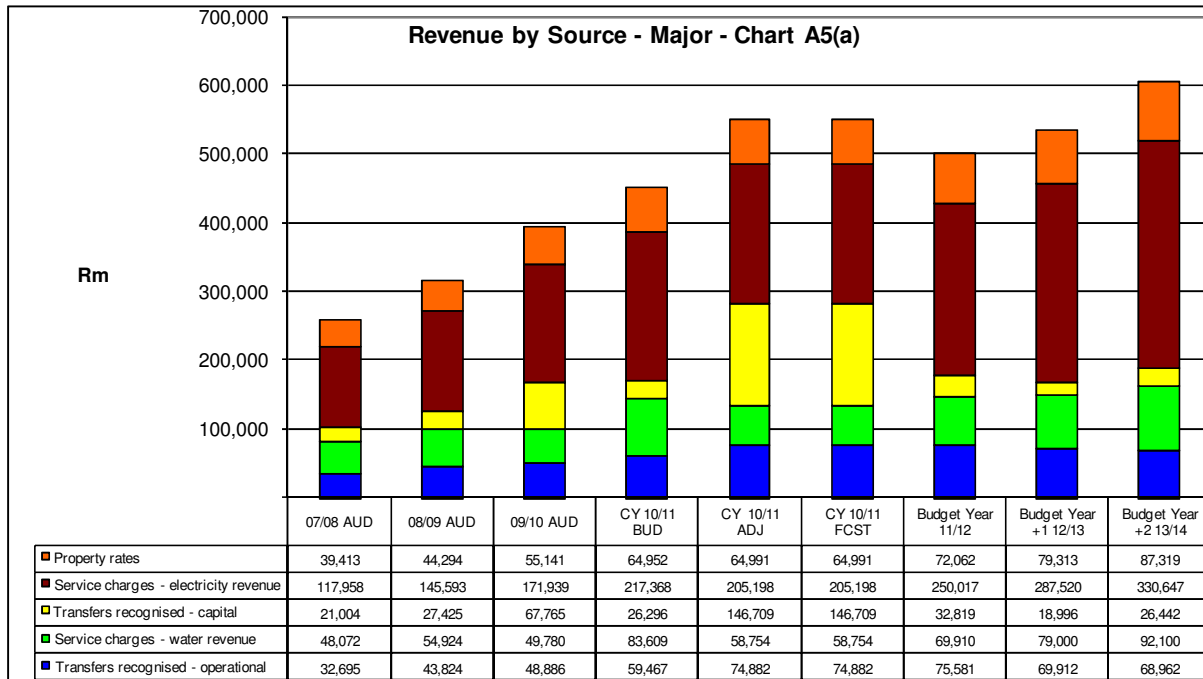
83 Grants & Subsidies Received - Capital

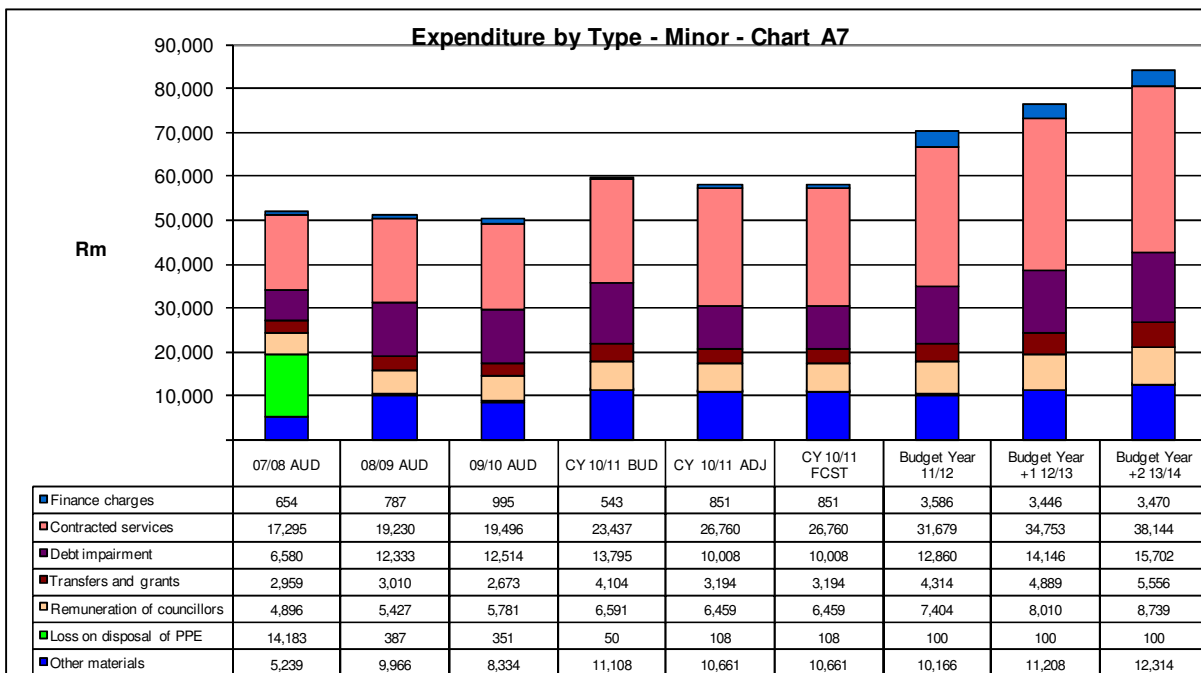
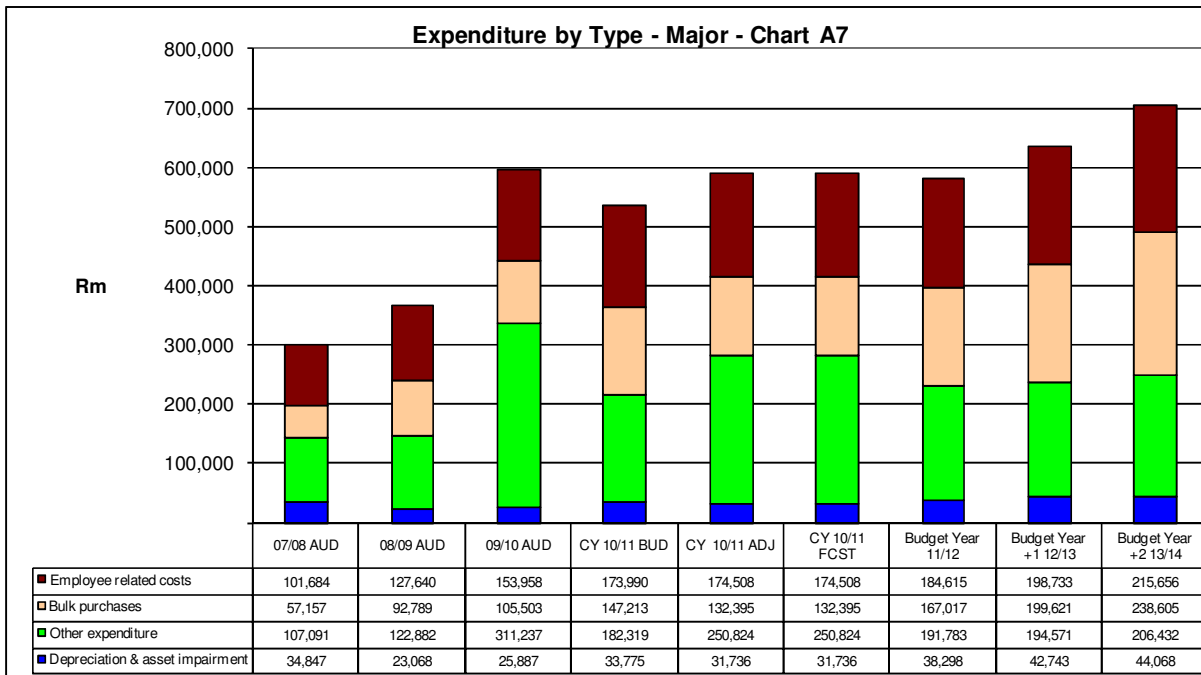
2655	Capital Grants-District Mun	-	(1,861,936)	(1,861,936)	-	-	-
2660	Capital Grants-Provincial	-	(9,734,090)	(9,734,090)	(15,686,891)	(800,000)	(800,000)
2665	Capital Grants-State	(26,296,000)	(121,112,990)	(121,112,990)	(17,132,000)	(18,196,000)	(25,642,000)
2670	Capital Grants-Other	-	(14,000,000)	(14,000,000)	-	-	-
SUB-TOTAL		(26,296,000)	(146,709,016)	(146,709,016)	(32,818,891)	(18,996,000)	(26,442,000)

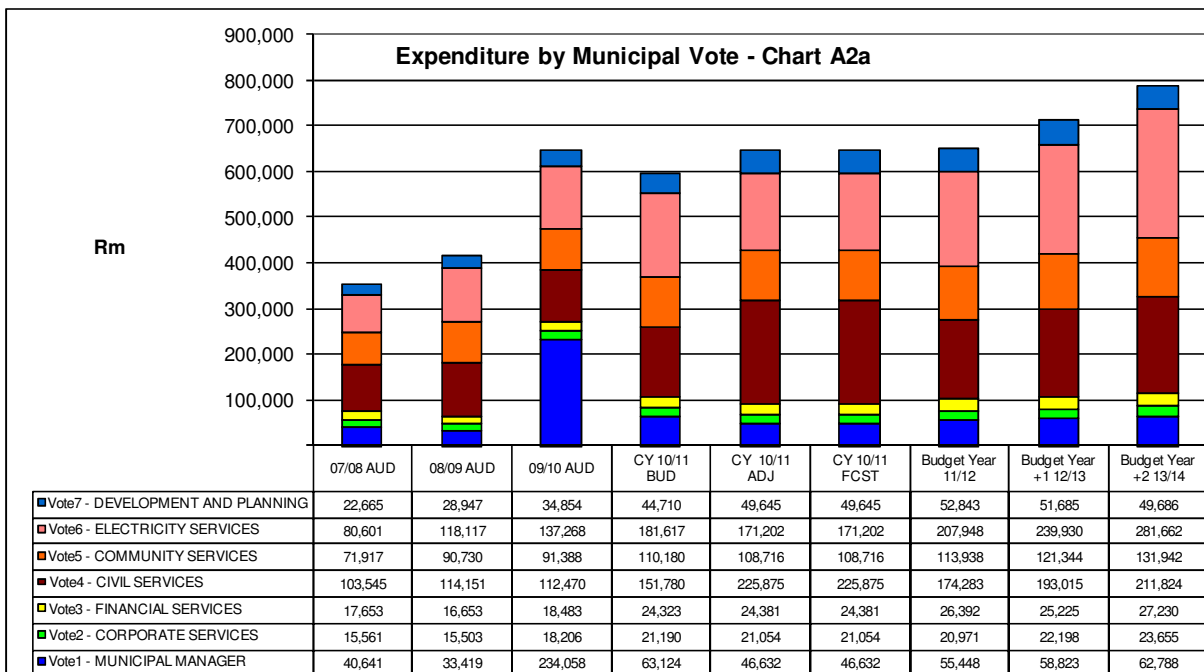
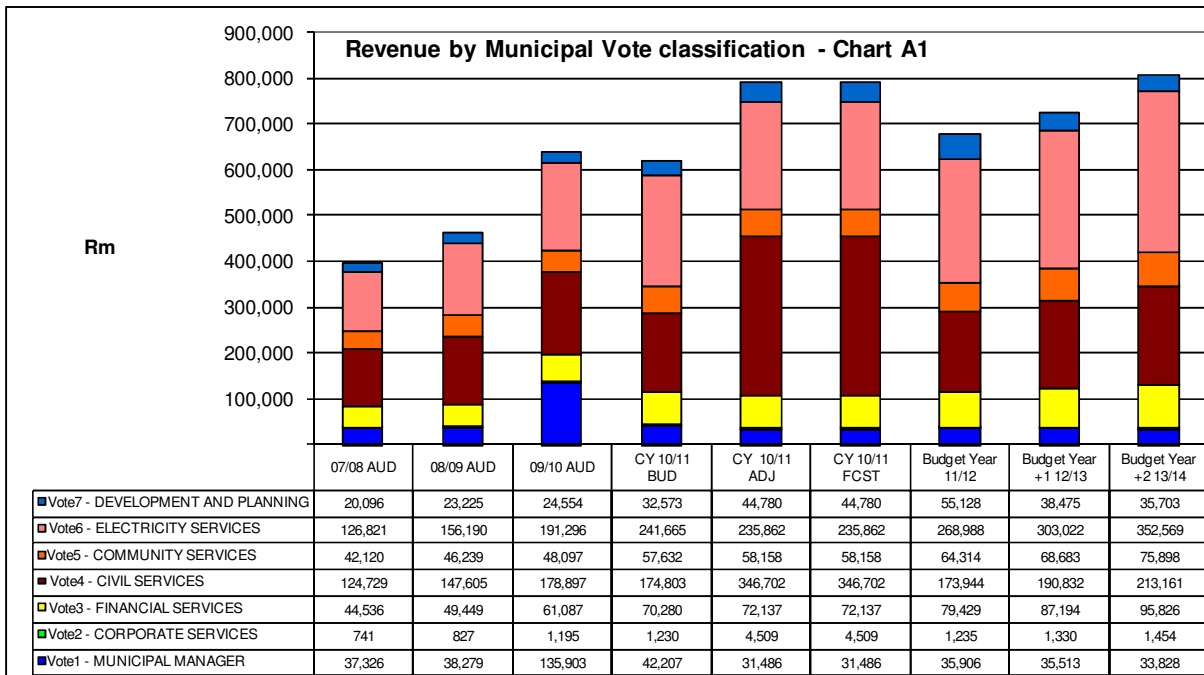
ITEM CODE	ITEM	2010-11			2011-2012 BUDGET	2012-2013 BUDGET	2013-2014 BUDGET
		BUDGET	ADJUSTED BUDGET	PROJECTED Year-end Actual			
84 Other Revenue							
2680	Access Provision - Bad debts	(220,000)	(220,000)	(220,000)	-	-	-
2681	Access Provision	-	-	-	-	-	-
2682	Actuarial Gains	-	-	-	-	-	-
2685	Admin Costs Recovered	(80,600)	(88,707)	(88,707)	(75,000)	(82,500)	(92,400)
2686	Contr from Surplus (Non-cash)	-	-	-	-	-	-
2687	Collection Costs Recovered	(2,200,000)	(3,300,000)	(3,300,000)	(3,500,000)	(3,850,000)	(4,273,500)
2688	Contr.from Transfer Even(HDF)	(6,039,108)	(5,498,453)	(5,498,453)	(6,669,082)	(6,902,423)	(7,381,128)
2689	Cont.from Ext. Serv (CRR)	(5,000,000)	(4,612,875)	(4,612,875)	(4,000,000)	(4,000,000)	(4,000,000)
2691	Contr. from Land Sales (CRR)	-	(1,155,977)	(1,155,977)	(10,000,000)	(10,000,000)	(10,000,000)
2692	Contribution From LGW SETA	-	-	-	-	-	-
2693	Contr from Surplus (cash)	(6,200,000)	(9,700,000)	(9,700,000)	(9,300,000)	(9,500,000)	(8,200,000)
2694	Contr. From Reserve Fund	-	-	-	-	-	-
2695	Commission-Insurance Collect	(68,000)	(83,635)	(83,635)	(85,000)	(103,700)	(119,255)
2696	Housing Rental(Hous Dev Fund)	(22,560)	(22,531)	(22,531)	(22,560)	(26,621)	(30,082)
2697	Housing Instalments(Hous Dev)	(11,354)	(11,279)	(11,279)	(11,354)	(12,489)	(13,613)
2698	Parking Bays-Buy Out(CRR)	(75,000)	(75,000)	(75,000)	-	-	-
2699	Public Contributions	-	-	-	-	-	-
2700	Fair Value Adjustment	-	-	-	-	-	-
2705	Discount on Purchases	-	-	-	-	-	-
2706	Insurance Claims	(363,050)	(410,105)	(410,105)	(306,600)	(324,996)	(341,246)
2707	Milk Powder	-	-	-	-	-	-
2708	Legal Costs	-	(25,000)	(25,000)	(200,000)	(220,000)	(239,800)
2709	Outdoor Advertising	(35,000)	(40,708)	(40,708)	(70,000)	(84,000)	(105,000)
2710	Tender Deposits Forfeited	-	-	-	-	-	-
2711	Lost Membership Cards	-	-	-	(500)	(520)	(546)
2715	Extension Costs-Waterworks	(232,800)	(232,800)	(232,800)	(232,800)	(232,800)	(232,800)
2716	Recoverable Income	-	-	-	(1,000)	(1,000)	(1,000)
2717	Retention monies-Unclaimed	-	(176,375)	(176,375)	(20,000)	(24,000)	(29,040)
2718	Reservation of Books	-	-	-	(500)	(520)	(546)
2720	Sale of Reduntant Inventory	-	(37,375)	(37,375)	(7,500)	(7,500)	(7,500)
2725	Sundries	(51,000)	(398,340)	(398,340)	(124,500)	(139,440)	(157,568)
2730	Surplus Cash	(5,000)	(10,000)	(10,000)	(10,000)	(11,750)	(13,278)
2734	Payments received:WCA	(9,000)	(12,543)	(12,543)	(43,000)	(48,160)	(53,457)
2735	Stale Cheque	(50,000)	(48,000)	(48,000)	(40,000)	(44,800)	(50,176)
2736	Unidentified Deposits	(200,000)	(200,000)	(200,000)	(150,000)	(165,000)	(178,200)
2737	X-Rays	-	-	-	-	-	-
2739	Unamortised Discount of Stock loans	(9,360)	(9,360)	(9,360)	(11,007)	(11,667)	(12,600)
2740	Unamortised Discount of Stock debtors	(51,612)	(51,612)	(51,612)	(45,088)	(47,793)	(51,616)
2741	Uncovering of meters	(600)	(326)	(326)	-	-	-
2742	Tampering with installation	(10,600)	(65,705)	(65,705)	(30,000)	(33,600)	(37,632)
2744	Unclaimed-Service Charges	-	-	-	-	-	-
2745	Unamortised Discount on Consumer Dep	-	-	-	-	-	-
2746	Penalties	-	(1,300,000)	(1,300,000)	-	-	-
2747	Watermeter Restricters	-	(200,000)	(200,000)	(100,000)	(103,000)	(104,030)
2748	Reduction in carrying amount of provision	-	-	-	-	-	-
2764	Payment received:WCA	-	-	-	-	-	-
SUB-TOTAL		(20,934,644)	(27,986,706)	(27,986,706)	(35,055,491)	(35,978,279)	(35,726,013)
85 Public Contr & Donated Property, Plant & Equipment							
2743	Public Contributions	-	(82,934,698)	(82,934,698)	-	-	-
SUB-TOTAL		-	(82,934,698)	(82,934,698)	-	-	-
86 Gains on Disposal Of Property, Plant & Equipment							
2755	Gain on Disposal of P,P& E	(10,000)	(32,004)	(32,004)	(8,500)	(10,200)	(12,750)
2756	Gain On Disposal of Land	(12,567,000)	-	-	-	-	-
SUB-TOTAL		(12,577,000)	(32,004)	(32,004)	(8,500)	(10,200)	(12,750)
88 Less Revenue Foregone							
2770	Rates Rebate-Pensioners 50%	-	-	-	-	-	-
2775	Rates Rebate-Pensioners 30%	-	-	-	-	-	-
2780	Rates Rebates-Sect.17(1)(H)	2,161,588	2,046,416	2,046,416	2,303,829	2,500,000	2,700,000
2785	Rates Rebates-Other	130,000	130,000	130,000	308,027	328,973	336,934
SUB-TOTAL		2,291,588	2,176,416	2,176,416	2,611,856	2,828,973	3,036,934
TOTALS							
TOTAL EXPENDITURE		596,925,051	647,504,743	647,504,743	651,821,396	712,220,216	788,786,544
TOTAL INCOME		(620,389,499)	(793,633,857)	(793,633,857)	(678,942,577)	(725,048,630)	(808,439,168)
GRAND TOTAL		(23,464,448)	(146,129,114)	(146,129,114)	(27,121,181)	(12,828,414)	(19,652,624)

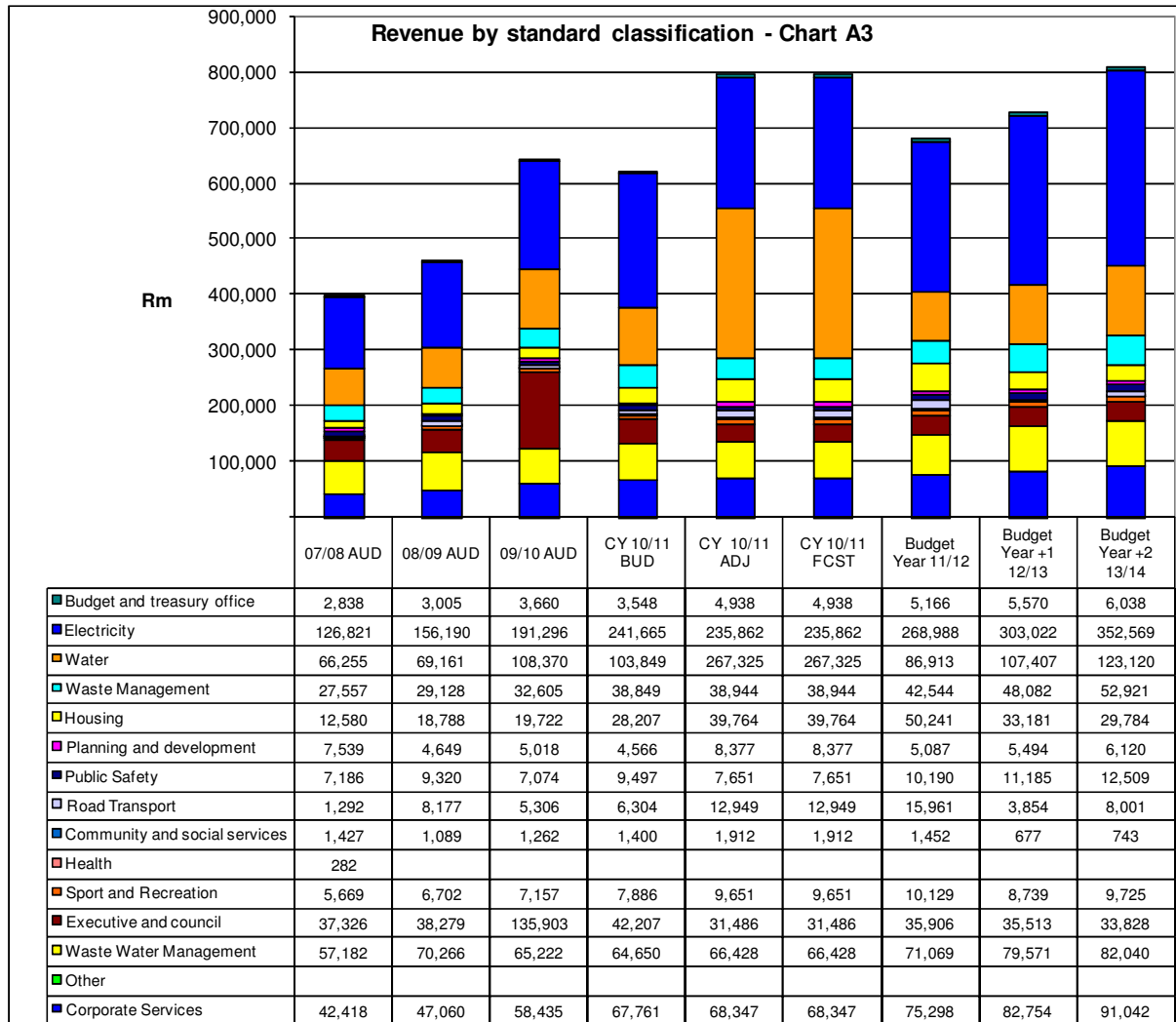
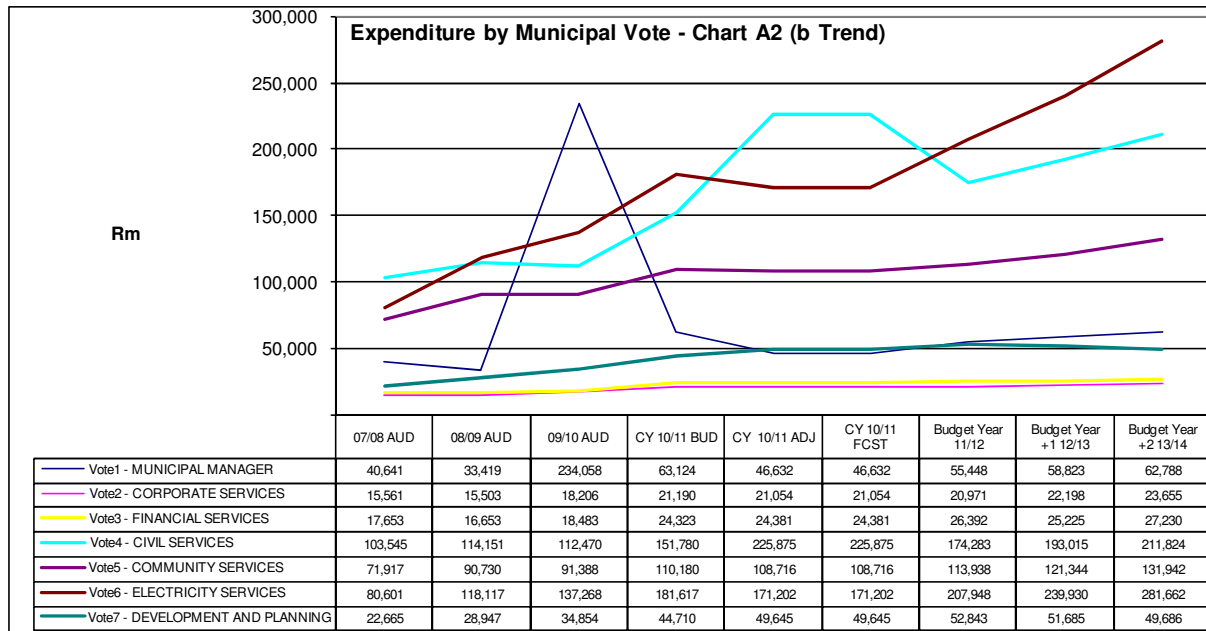
BUDGET RELATED CHARTS / GRAPHS

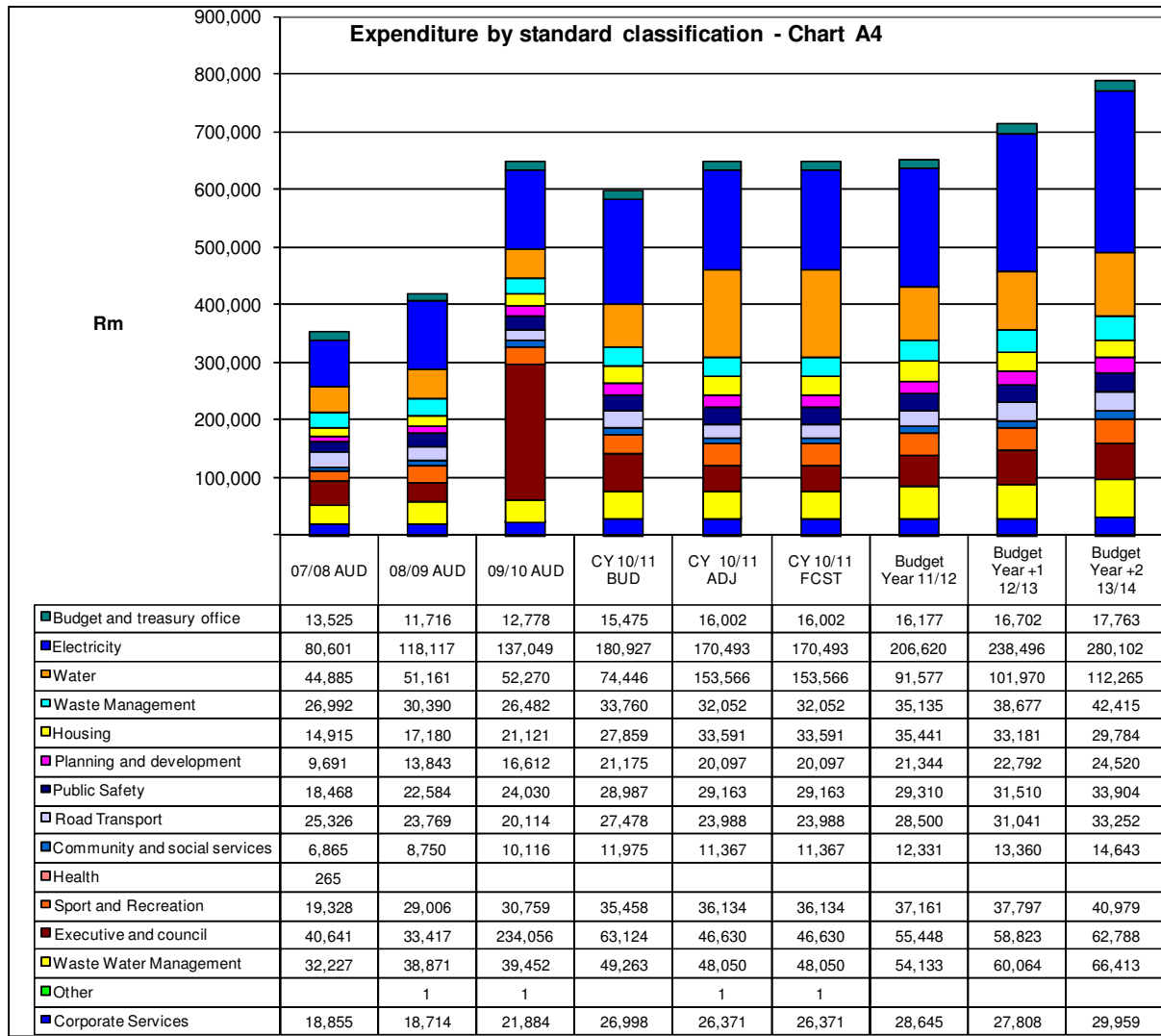
The following shows various charts and graphs on the **Operating budget** of the Municipality:



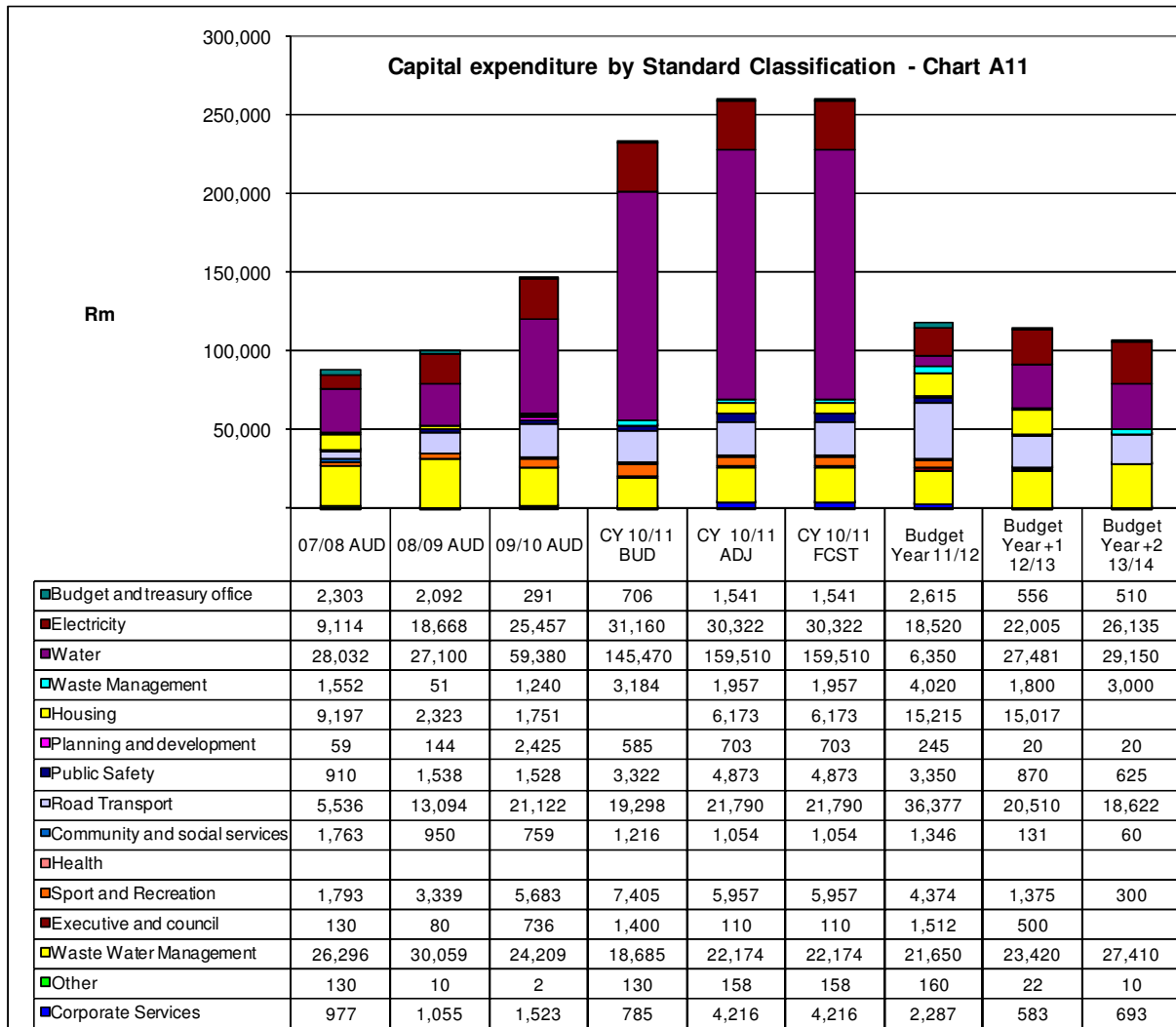


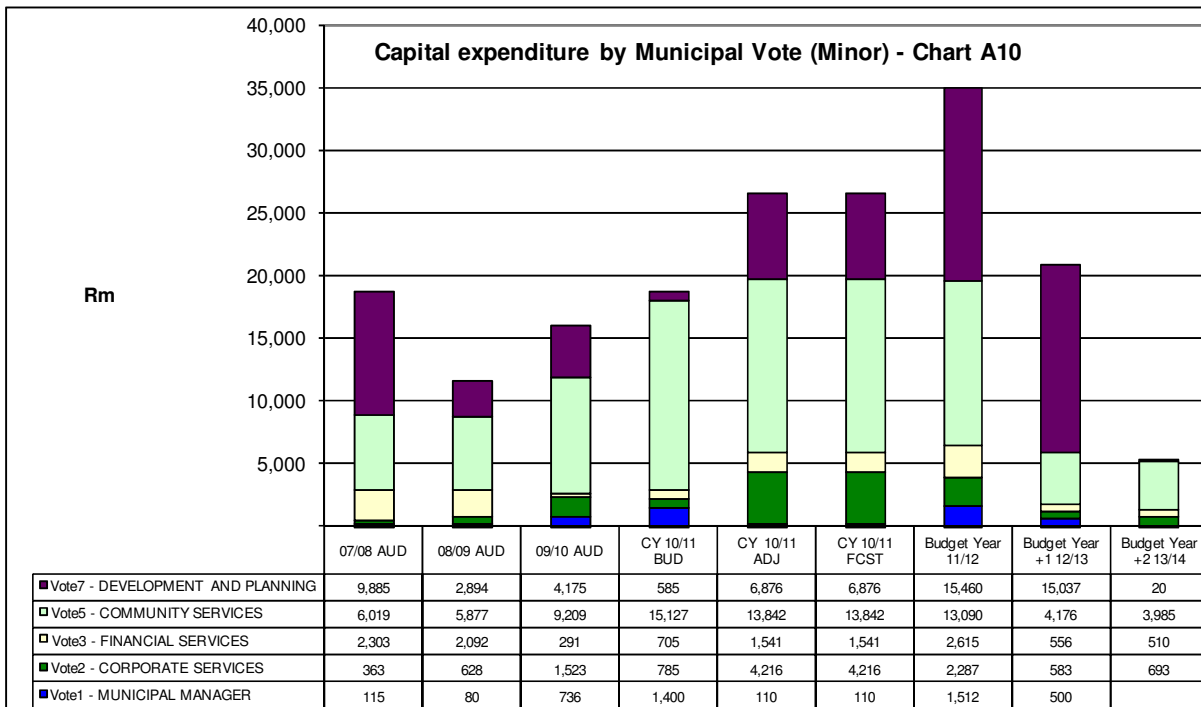
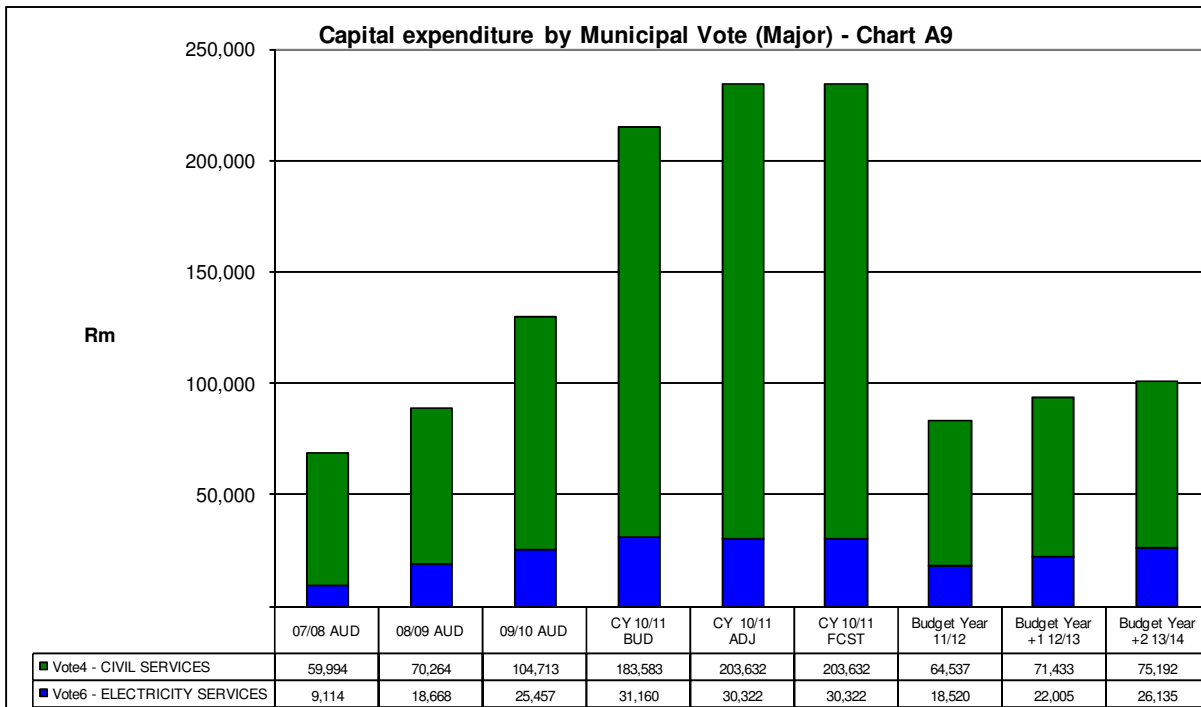




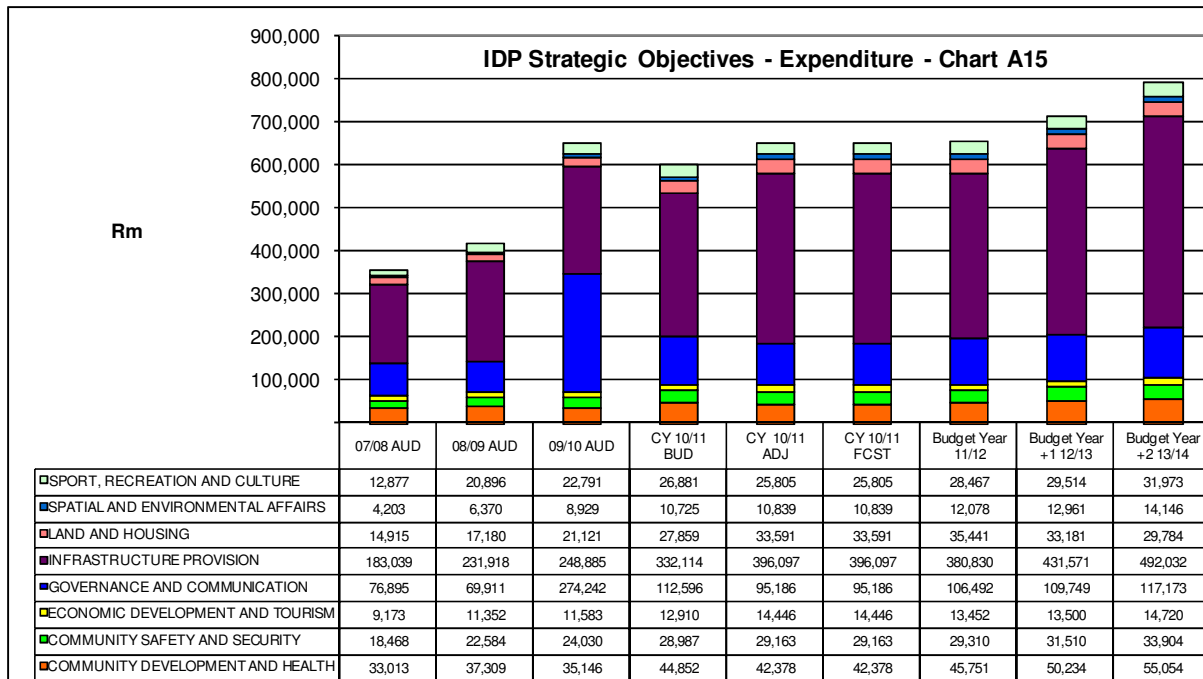
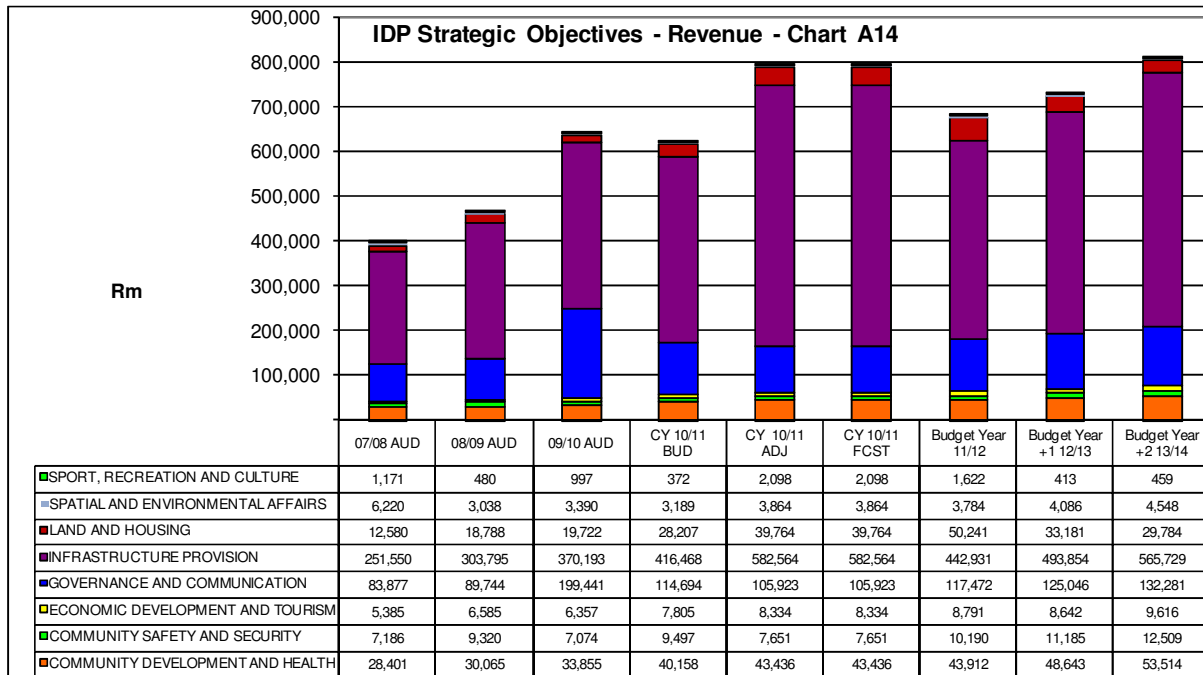


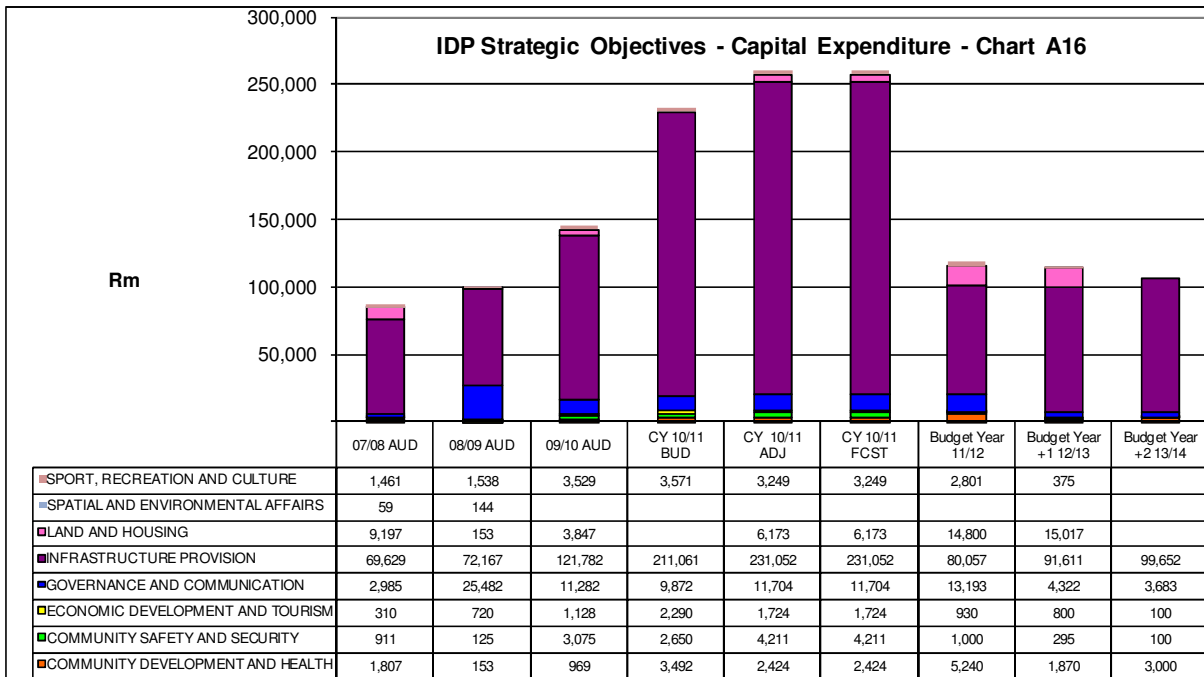
The following shows various charts and graphs on the **Capital budget** of the Municipality:



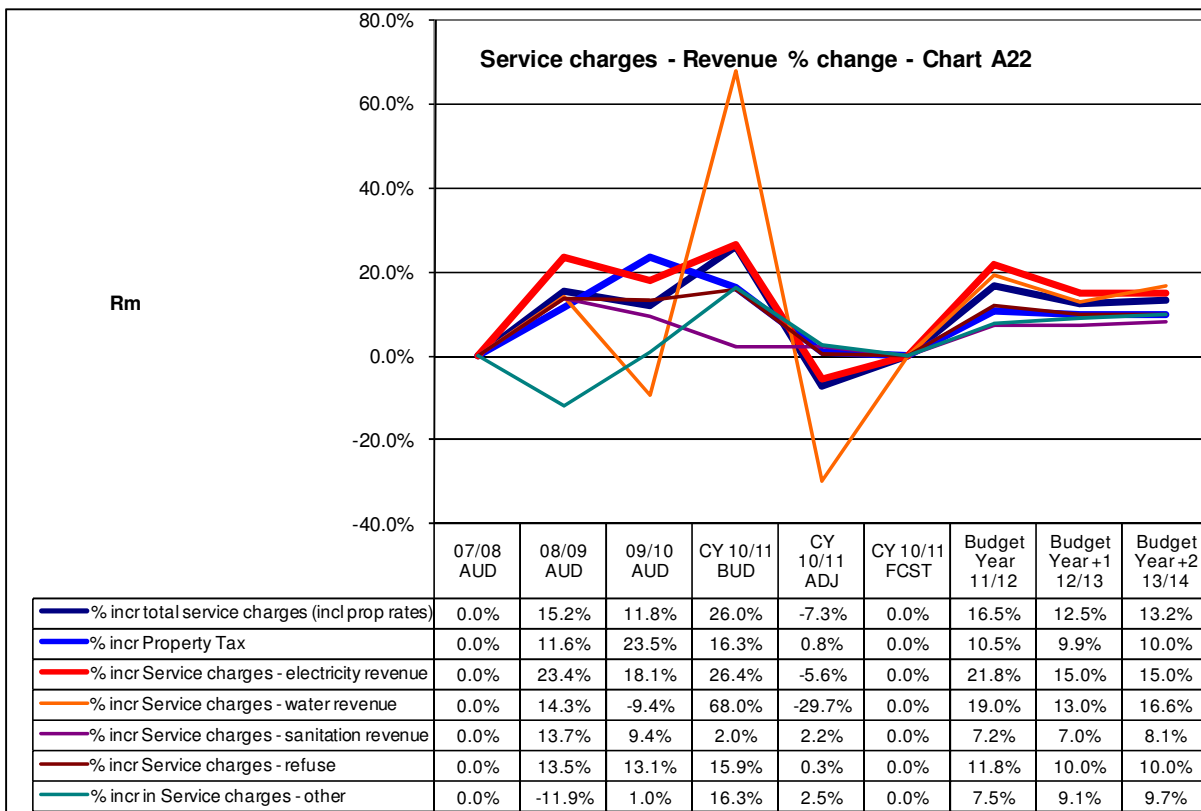
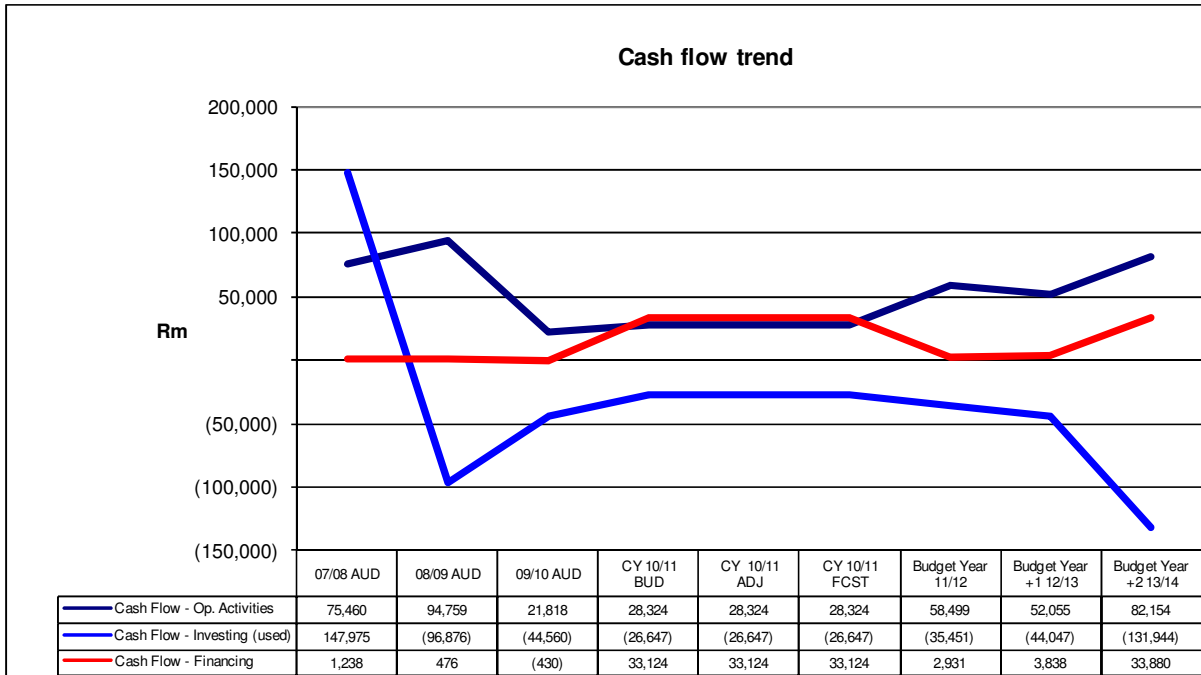


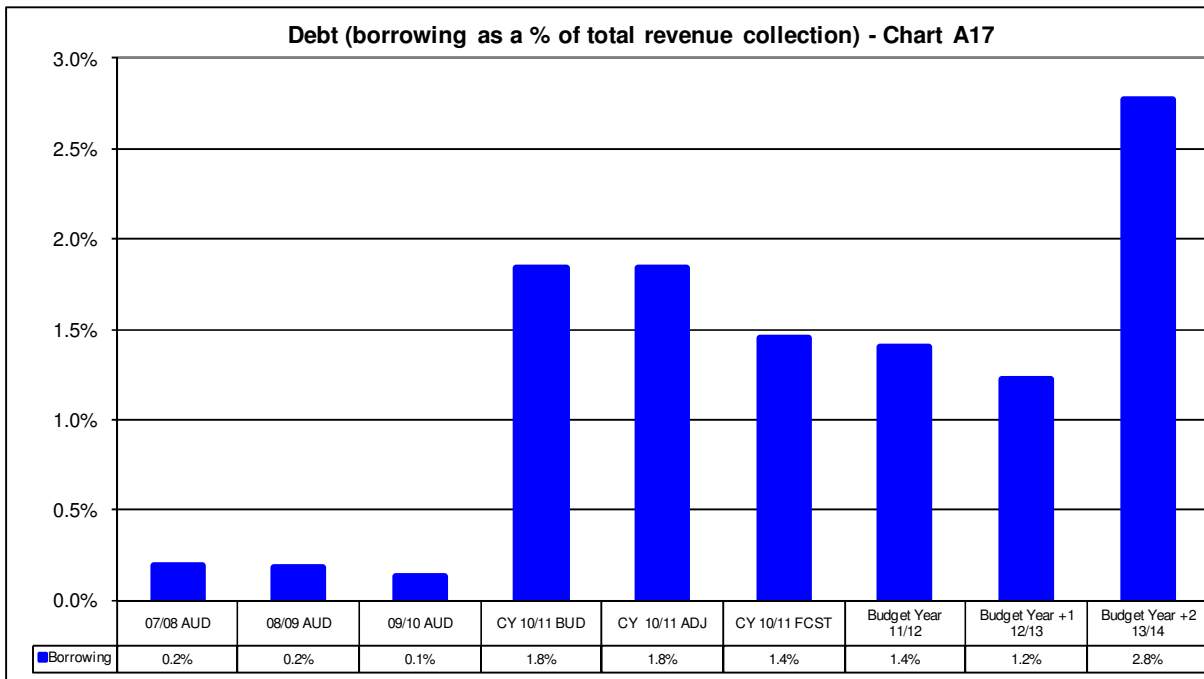
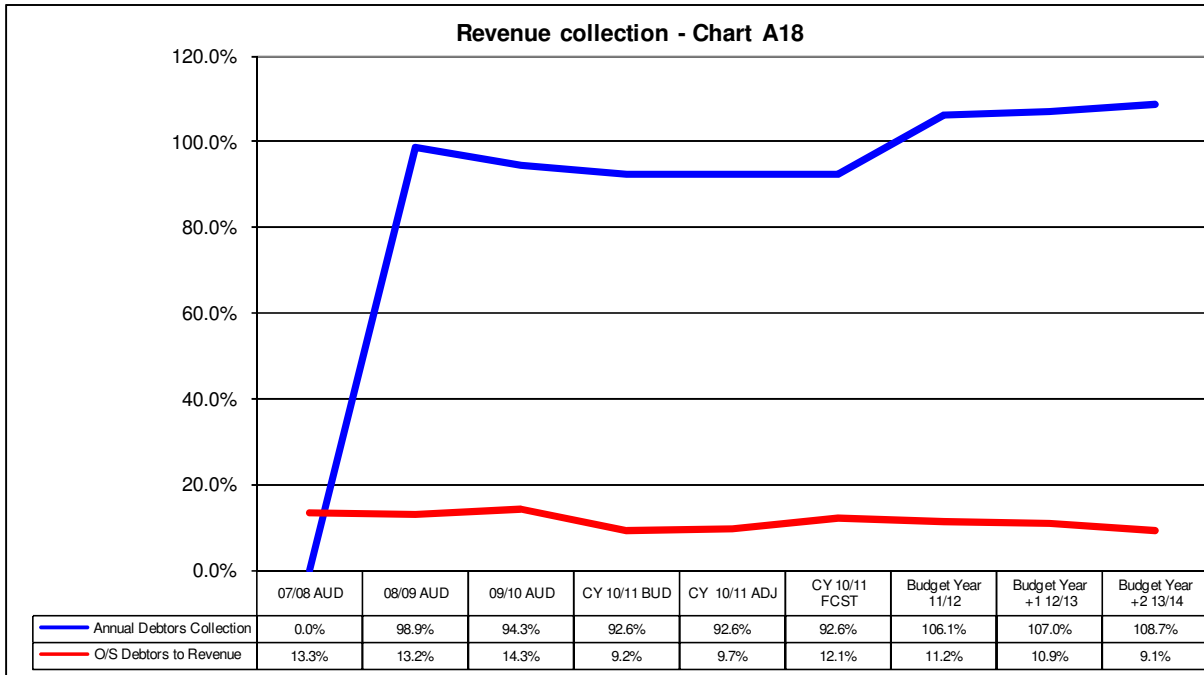
The following shows various charts and graphs on the link between the Integrated Development Plan (IDP) and the municipal Budget:

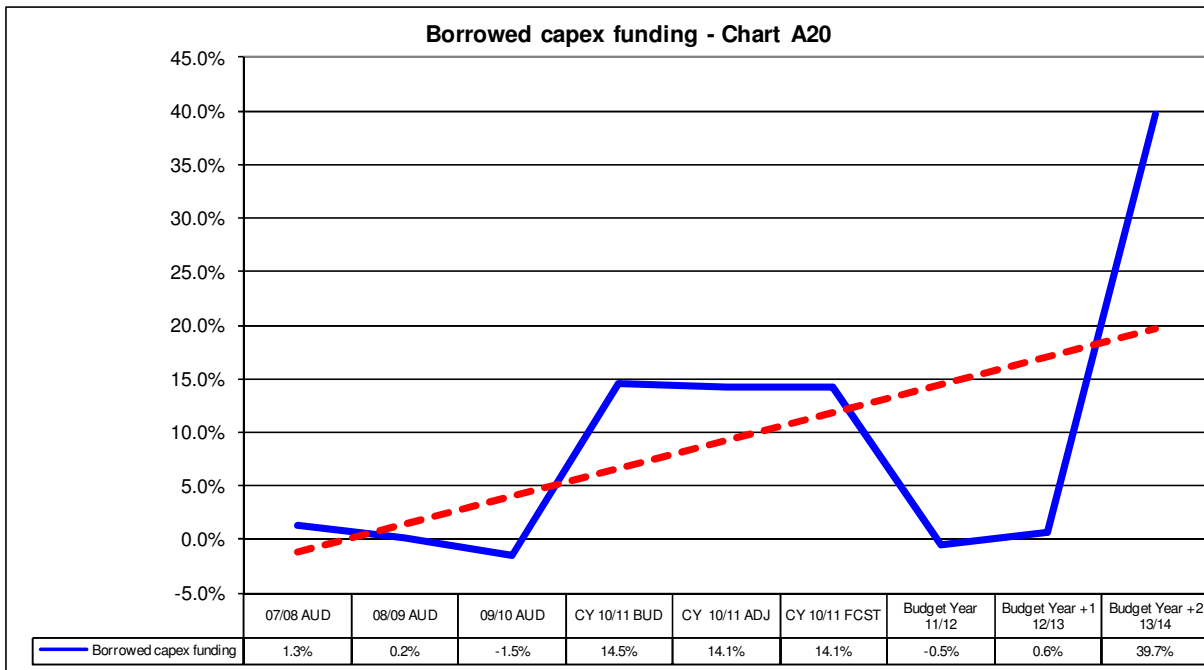
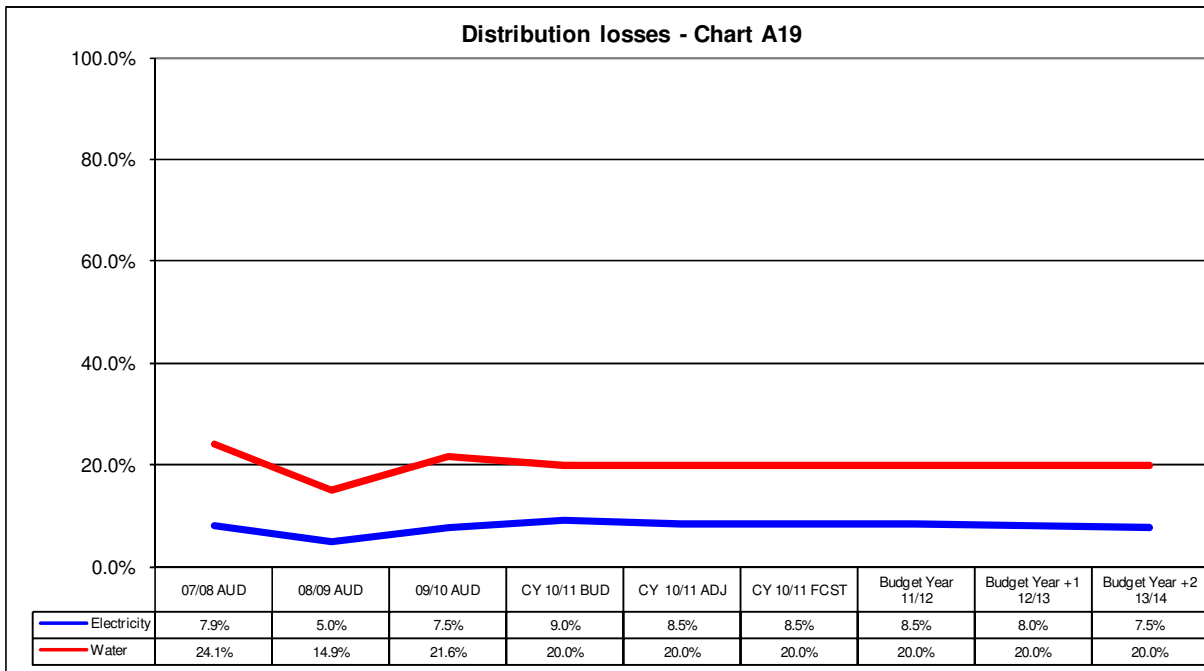


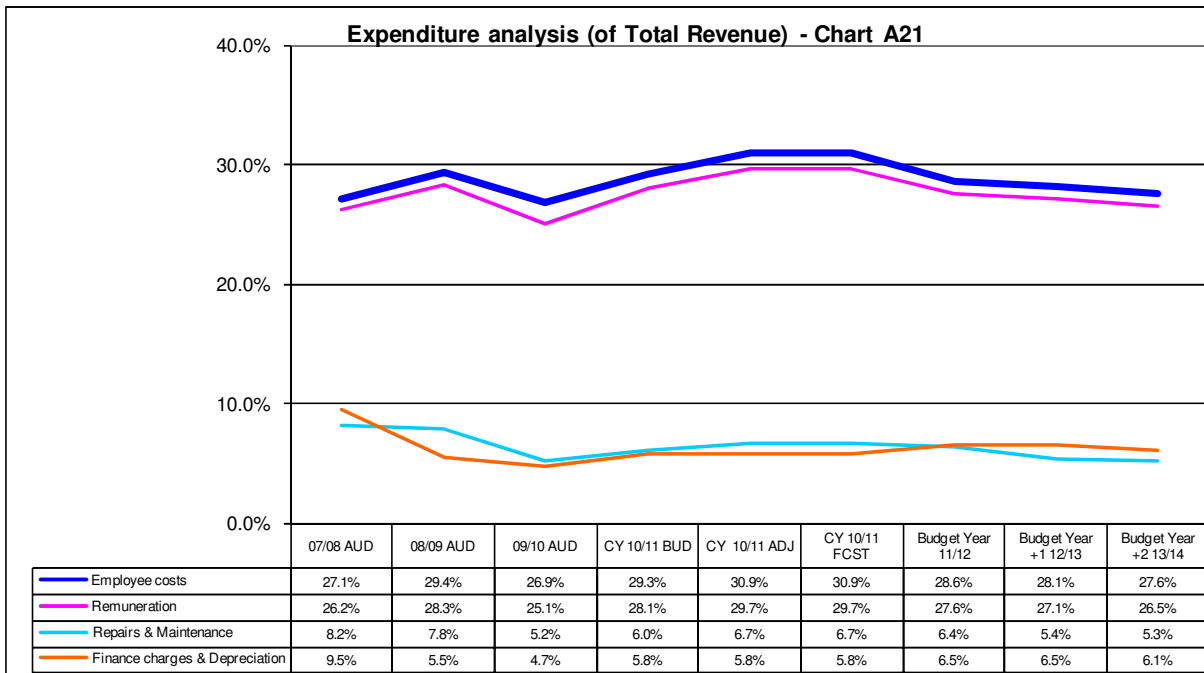


The following shows various charts and graphs on **Cash flow trends, Distribution losses, Debt collection, etc:**









7. SUPPORTING DOCUMENTATION

7.1. Budget process overview

POLITICAL OVERSIGHT OF THE BUDGET PROCESS

Section 53 (1) (a) of the MFMA (no 56 of 2003) stipulates that the Mayor of a municipality must provide general political guidance over the budget process and the priorities that must guide the preparation of a budget.

Political oversight of the budget process is necessary to ensure that the needs and priorities of the community, as set out in the IDP, are properly linked to the municipality's spending plans. The mayoral committee is one of the key elements in accomplishing the linkage between the IDP and the Budget of a municipality.

SCHEDULE OF KEY DEADLINES RELATING TO THE BUDGET PROCESS

The mayor must, according to the MFMA, co-ordinate the processes for preparing the annual budget and for reviewing the municipality's IDP and budget-related policies. The mayor therefore tabled a schedule of key deadlines with regards to the budgetary process and the review of the municipality's IDP, in council on the 15th of July 2010. Due to the fact that the municipality will be tabling its budget at an earlier date than anticipated, the municipality adjusted the IDP and Budget process plan accordingly during January 2011.

The approved schedule is set out below:

NO	IDP ACTIVITY	RESPONSIBLE PERSON	TIMEFRAME	PMS ACTIVITY
1	Draft 2011/2012 IDP and Budget schedule outlining the steps for compilation of the 2011/2012 IDP and Budget	IDP Manager CFO	Early June 2010	
2	Assess the IDP and Budget processes and adapt the process to address deficiencies, develop improvements and ensure integration and alignment of processes for 2011/2012 – 2015/2016	IDP Manager	End June 2010	
3	Tabling of Draft 2011/2012 IDP/Budget Process Plan for Council approval. Council to determine dates and venues of consultation meetings with public	IDP Steering Committee	July 2010	<ul style="list-style-type: none"> ■ Signing of new performance contracts for Sect. 57 Managers & submission to Mayco; ■ Prepare Departmental Plans and finalise ■ Final Sect. 57 Managers' Performance Assessments
4	<ul style="list-style-type: none"> ■ Advertise the budget process and dates of IDP meetings ■ Finalise logistic processes in respect of each of the IDP meetings and table a business plan to the Executive Management in this regard. 	IDP manager	August 2010	
5	<ul style="list-style-type: none"> ■ Operational Budget: Salary/Wages schedules to Directors for scrutinising and corrections 	CFO and Directors	August 2010	

Budget and IDP process (continued)

NO	IDP ACTIVITY	RESPONSIBLE PERSON	TIMEFRAME	PMS ACTIVITY
6	IDP Public Participation Workshops	IDP Office	29 July – 4 October 2010	<ul style="list-style-type: none"> ■ Quarterly Project Impl. Report; ■ Quarterly Audit Committee meeting; ■ Special Audit Committee meeting
7	Adjustment Budget: Roll-overs; changes on SDBIP and KPI's as per Adjustment Budget	CFO	25 August 2010	
8	Operational Budget: Salary/Wages schedules with corrections and recommendations to be returned to Finance Department	Directorates and Chief Expenditure	Mid September	
9	<ul style="list-style-type: none"> ■ Directorates to be provided with the previous year's operating expenditure / income actual and current year projections to be used as a base for new Operating Budget 	CFO	September 2010	<ul style="list-style-type: none"> ■ Audit of performance measures
10	<ul style="list-style-type: none"> ■ Integration of information from adopted Sector Plans into the IDP document ■ Review SDF ■ Updating and review of strategic elements of IDP in light of the new focus of Council 	IDP Manager Director Town Planning	October 2010	<ul style="list-style-type: none"> ■ Appointment of Internal Auditor ■ Appointment of the Audit Committee ■ Sect. 57 Managers' quarterly assessments
11	<ul style="list-style-type: none"> ■ Operational Budget: Income/Expenditure inputs and statistics to be returned to Budget office. 	Directorates	October 2010	
12	<ul style="list-style-type: none"> ■ Incorporate report on needs / priorities identified in community meetings in IDP and Budget ■ Directors determine the future priority areas and departmental projects for the municipality to guide the budget allocations and IDP for the next three years ■ Executive management articulates outcomes, objectives, priorities and outputs desired for next three years and submit capital budget projects for draft IDP document to Budget Office ■ Based on financial statements of 2009/10 determine the financial position of the Municipality and assess its financial capacity and available funding for next three years 	IDP Manager Executive Management Executive Management CFO	November 2010	Audit of performance measures

Budget and IDP process (continued)

NO	IDP ACTIVITY	RESPONSIBLE PERSON	TIMEFRAME	PMS ACTIVITY
13	<ul style="list-style-type: none"> ■ Set municipal strategies, objectives, KPA's, KPI's and targets ■ Identification of priority IDP KPI's and link to budget ■ Project alignment between the Eden DM and Mossel Bay municipality ■ Finalise Salary budget for 2011/2012 ■ Finalise income/expenditure on operational budget for the budget year and two outer years ■ Conclusion of Sector Plans and integration into the IDP document ■ Prepare departmental Plans and link to IDP 	<ul style="list-style-type: none"> IDP Steering Committee CFO CFO IDP Manager Stakeholders of relevant sectors 	<ul style="list-style-type: none"> November / December 2010 December 2010 December 2010 	<ul style="list-style-type: none"> ■ Quarterly Project Impl. Report ■ Quarterly Audit Committee meeting
14	<ul style="list-style-type: none"> ■ Executive finalise the draft IDP and hand over to Mayor ■ Corporate Services finalise the Draft IDP ■ Start to prioritise the draft capital projects in the IDP plan for the next three years ■ Workshop draft IDP ■ Workshop draft Capital budget + Operational budget and Proposed Tariffs 	<ul style="list-style-type: none"> Municipal Manager Corporate Services Budget Steering Committee & Executive Management IDP Steering Committee Budget Steering Committee 	<ul style="list-style-type: none"> January 2011 End January 2011 	
15	<ul style="list-style-type: none"> ■ Final review of municipal strategies, objectives, KPA's, KPI's and targets ■ Review tariffs and charges and determine new tariffs to balance the budget ■ Submit draft Top Level SDBIP to CFO for inclusion in budget ■ Review all budget related policies 	<ul style="list-style-type: none"> IDP Manager Municipal Manager and Directors 	<ul style="list-style-type: none"> January 2011 End January 2011 End January 2011 	<ul style="list-style-type: none"> ■ Mayor tables annual report ■ Advertise annual report & invite community inputs ■ Sect. 57 Managers quarterly assessments

Budget and IDP process (continued)

NO	IDP ACTIVITY	RESPONSIBLE PERSON	TIMEFRAME	PMS ACTIVITY
16	<ul style="list-style-type: none"> ■ Adjustment Budget: Review Capital and Operational budget for savings, additional funding and virements. (see 10/11 Budget and IDP process for wording) ■ Table adjustment budget to Council ■ Amend IDP, SDBIP, KPI's and performance agreements i.t.o. adjustment budget ■ Municipalities receive inputs from National and Provincial Government and other bodies on factors influencing the budget, e.g. Grant Allocations ■ MM to submit draft SDBIP to Mayor together with Annual Budget to be considered. 	<p style="text-align: center;">CFO</p> <p style="text-align: center;">IDP Manager</p> <p style="text-align: center;">CFO</p>	February 2011	<ul style="list-style-type: none"> ■ Quarterly Project Impl. Report ■ Quarterly Audit Committee meeting ■ Submit annual report to Aud. Gen., Prov. and DTLGA
17	<ul style="list-style-type: none"> ■ Forward Adjustment Budget to National and Provincial Treasury after approval. ■ Publication of Approved Adjustment Budget after approval ■ Mayor to table the SDBIP in terms of Section 16(2) of the MFMA (Regulation 14(2) the SDBIP together with the Annual Budget ■ Draft IDP, budget and related documents tabled to Council before 15 March ■ Forward draft budget, IDP, SDBIP and all other related documents to National & Provincial Treasury 	<p style="text-align: center;">Budget Office and IDP Manager</p> <p style="text-align: center;">Department of Finance</p>	<p style="text-align: center;">Early March 2011</p> <p style="text-align: center;">Mid March 2011</p> <p style="text-align: center;">Mid March 2011</p> <p style="text-align: center;">End March 2011</p>	<ul style="list-style-type: none"> ■ Council to consider and adopt an oversight report ■ Set perf. objectives for revenue for each budget vote
18	<ul style="list-style-type: none"> ■ Advertising & publication of draft budget and IDP. ■ Council determine community consultation process to be followed on draft budget and IDP 	<p style="text-align: center;">IDP office and Dept of Finance</p> <p style="text-align: center;">Council</p>	End March 2011	<ul style="list-style-type: none"> ■ Refinement of municipal strategies, objectives, KPA's, KPI's and targets and inclusion into IDP; ■ Sect. 57 Managers' quarterly Performance assessments

Budget and IDP process (continued)

NO	IDP ACTIVITY	RESPONSIBLE PERSON	TIMEFRAME	PMS ACTIVITY
19	<ul style="list-style-type: none"> ■ Undertake consultation processes on budget and updated IDP; ■ Receive and analyse additional inputs from community and Government Departments; ■ Council discusses feedback / inputs received and if necessary revise the draft budget and draft IDP ; ■ Table report summarizing local community's views on Budget ■ Table comments from National and Provincial Treasury, any other organ of state and other stakeholders. ■ Final budget, IDP and other related documents submitted to Council for approval 	<p>IDP Manager</p> <p>IDP Manager</p> <p>IDP office + CFO</p> <p>IDP Manager</p> <p>Council</p>	April 2011	<ul style="list-style-type: none"> ■ Quarterly Project Implementation Report; ■ Quarterly Audit committee meeting ■ Annual review of organisational KPI's ■ Review annual organisational performance targets
20	<ul style="list-style-type: none"> ■ Forward copy of approved budget & all related documents to National and Provincial Governments and other stakeholders; ■ Publication of Approved Budget and supporting documentation within 10 working day after approval of the Annual Budget; ■ Submit draft SDBIP to Mayor within 14 days after approval of budget ■ Mayor approves the municipality's SDBIP within 28 days after the approval of the budget 	<p>Budget office</p> <p>Budget office</p> <p>Municipal Manager and Directors</p> <p>Mayor</p>	May 2011	<ul style="list-style-type: none"> ■ Community input into organisation KPIs and targets ■ Budget for expenses of audit committee
21	The Mayor ensures that the performance agreements of officials are submitted to Council and sent to MEC in province within the time limits as prescribed by the performance regulations.	Mayor	June 2011	

FLOWCHART ON THE BUDGET PROCESS

There are basically three different processes in the budgeting cycle running at the same time:

1. Reporting on Previous year budget,
2. Current year budget implementation, and
3. Preparation of the new financial year's budget (including the two following financial year estimates).

1. Reporting on Previous year budget:

This is mainly done through the compilation of the Annual Financial Statements of the previous financial year, including the Auditor-General's Audit Report. Another example is the different reporting formats to National and Provincial government on the previous year's budget and financial performance.

2. Current year budget implementation:

Implementation of the budget starts once the budget has been approved. An important document in the implementation of the budget is the Service Delivery and Budget Implementation Plan (SDBIP), which sets out the service delivery targets and performance indicators for the financial year. The SDBIP must be approved within 28 days after the approval of the budget.

Another important aspect is the monitoring and reporting on the current year budget. According to Section 71 of the MFMA, the accounting officer must by no later than 10 working days after the end of each month submit to the Mayor of the municipality and the relevant provincial treasury a statement on the state of the municipality's budget. This will enable the mayor to check if the approved budget is implemented in accordance with the SDBIP, consider revisions to the approved budget and identify any financial problems facing the municipality.

3. Preparation of the new financial year's budget:

There are six distinct steps to the preparation of the new financial year's budget:

- * Planning
Schedule key dates; establish consultation forums; review previous processes.
- * Strategic
Review IDP; internal and external consultations; set service delivery objectives for the next 3 years; consult on tariffs, indigent, credit control, free basic services, etc.; consider local, provincial and national issues; consult previous year's performance and current economic and demographic trends.
- * Preparation
Prepare revenue and expenditure projections; draft budget policies; consult and consider local, provincial and national priorities; measurement of past and current performance against the budget.
- * Tabling
Table complete proposed budget, IDP revisions and budget related policies no later than 1 April (90 days before the start of the new budget year) before council; make public the budget as soon as it has been tabled (via website, hard copies and electronic copies); consult with and consider formal local, provincial and national inputs or responses.

- * Approving
After the Mayor has responded to recommendations and where necessary made revisions to the tabled budget, full council must meet no later than 31 May (30 days before the start of the new budget year) to consider the budget for approval. Council approves the budget and related policies before 1 July. Should the municipality fail to approve a budget before the start of the budget year, the mayor must inform the MEC for Finance immediately.
- * Finalisation
Publish and approve SDBIP and annual performance agreements and indicators 28 days after the approval of the budget. A delegations policy of spending authority on budget votes is also critical for successful budget implementation and monitoring and evaluation.

CONSULTATION PROCESS

Section 16(1) of the Municipal Systems Act, No 32 van 2000 makes provision for a Municipality to create an opportunity to encourage the local community to participate in Municipal matters. The below schedule shows the sixteen (16) community participation meetings which were held throughout the Mossel Bay municipal area:

Ward	Venue	Date	Councillor	Attendance 2011/12
7	Boggoms Bay	29/07/10	J v/d Merwe	56
7	Herbertsdale Church Hall	2 /08/10	J v/d Merwe	73
4	Great Brak Community Hall	3/08/10	B Jacobs	146
10	Hartenbos Library Hall	4/08/10	J Booyens	49
6 & 8	Civic Centre	10/08/10	E Scheepers /N Lodewyks	50
4	Friemersheim Community Hall	11/08/10	B Jacobs	26
11	Dana Bay Hall	12/08/10	PA Du Plessis	87
1	Civic Centre	21/09/10	R Skombingo	9
12	Civic Centre	22/09/10	W Buda	7
2	Civic Centre	23/09/10	S Maphisa	14
5	Reebok Hall	27/09/10	J Gerber	35
9	Civic Centre	28/09/10	A Plaatjies	54
3	Civic Centre	29/09/10	E Bobotyana	35
12	Civic Centre	30/09/10	W Buda	4
7	Brandwacht	04/10/10	J v/d Merwe	68
7	Boggoms Bay	29/07/10	J v/d Merwe	56

An additional meeting was held for Extension 23 (part of Ward 11) on 12 October 2010.

The following common issues were raised during the above mentioned meetings held:

- * Proper street lights / Upgrading of Electricity,
- * Upgrading of roads / Streets needs to be tarred,
- * Acceleration of Housing projects,
- * Bush clearing,
- * Sports facilities / Youth development,
- * Proper traffic signs,
- * Play parks/grounds,
- * Upgrading of sewerage networks to curb constant blockages,

- * Speed bumps,
- * Building of Multi-purpose centres and upgrading of community halls,
- * Upgrading of storm water drainage systems,
- * Graveyards,
- * Upgrading and building of new libraries.
- * Support for emerging farmers
- * Economic Development

As seen through the Sixteen (16) meetings that were held throughout the Greater Mossel Bay area of jurisdiction, it is clear that Mossel Bay Municipality gave its community extensive opportunity to participate in municipal affairs. The following means of communication, in all local languages, were utilized to ensure good attendance at these workshops:

- * Pamphlets distributed in all areas within Greater Mossel Bay area;
- * Notices in public places;
- * Loud hailing;
- * Advertisements in the local newspapers;
- * Ward Based community organisation meetings;
- * Radio Talk.

The main objectives of these meetings were:

- * To obtain the needs of the communities which could culminate into ward cluster priorities that will ultimately be consolidated into the priorities of Mossel Bay Municipality;
- * To educate our communities on how the IDP works and how this affects them;
- * To use the knowledge and experience of local residents and communities in order to arrive at appropriate and sustainable solutions and measures;
- * To build a foundation of trust between all the stakeholders;
- * To negotiate conflicting interest, finding compromises and common ground and thereby, creating the basis for increased transparency and accountability of local government towards local residents.

These meetings were extremely well attended and transport was arranged for the various communities to attend the workshops.

7.2. Alignment between Budget and the Integrated Development Plan (IDP)

AMENDMENTS TO THE INTEGRATED DEVELOPMENT PLAN (IDP)

- Revision of the lay-out of the document
- Inclusion of Chapter on Sectoral Plan
- Inclusion of Chapter on Financial Viability of the Municipality

Mossel Bay Municipality has a 5 year plan and the only changes were the sifting of the priorities that change from one year to another. For further reference you are referred to the IDP document, which also contains the alignment of the IDP with the Budget and the detailed capital program.

RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE

Strategic Objective	Goal	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
COMMUNITY DEVELOPMENT AND HEALTH	CEMETERIES	87	105	145	143	190	190	193	219	236
COMMUNITY DEVELOPMENT AND HEALTH	HEALTH: CLINICS	-	-	-	-	-	-	-	-	-
COMMUNITY DEVELOPMENT AND HEALTH	HEALTH: COMMUNITY SERVICE	282	-	-	-	-	-	-	-	-
COMMUNITY DEVELOPMENT AND HEALTH	HEALTH: GENERAL	-	-	-	-	-	-	-	-	-
COMMUNITY DEVELOPMENT AND HEALTH	HEALTH: PRIME CARE	-	-	-	-	-	-	-	-	-
COMMUNITY DEVELOPMENT AND HEALTH	LIBRARIES	453	622	920	967	941	941	975	143	156
COMMUNITY DEVELOPMENT AND HEALTH	SOCIO-ECON.PLANNING/DEVELOPM.	22	211	186	200	3,361	3,361	200	200	200
COMMUNITY DEVELOPMENT AND HEALTH	CLEANSING : REFUSE REMOVAL SERV	27,557	29,128	32,213	38,643	38,738	38,738	42,317	47,833	52,661
COMMUNITY DEVELOPMENT AND HEALTH	CLEANSING : STREET CLEANING	-	-	357	206	206	206	226	249	260
COMMUNITY DEVELOPMENT AND HEALTH	CLEANSING : TRANSFER STATIONS	-	-	35	-	-	-	-	-	-
COMMUNITY SAFETY AND SECURITY	FIRE BRIGADE & RESCUE SERVICES	53	79	100	94	68	68	120	124	130
COMMUNITY SAFETY AND SECURITY	MUNICIPAL POLICE & TRAFFIC	7,133	9,242	6,974	9,403	7,583	7,583	10,070	11,061	12,379
COMMUNITY SAFETY AND SECURITY	SECURITY SERVICES	-	-	-	-	-	-	-	-	-
ECONOMIC DEVELOPMENT AND TOURISM	INDUSTRIAL & TOURISM MARKETING	-	-	-	-	-	-	-	-	-
ECONOMIC DEVELOPMENT AND TOURISM	BEACHES	11	41	24	29	1,031	1,031	1,028	29	31
ECONOMIC DEVELOPMENT AND TOURISM	CARAVAN PARK :DIAS	-	-	-	-	-	-	-	-	-
ECONOMIC DEVELOPMENT AND TOURISM	CARAVAN PARK :POINT	1,587	1,793	1,920	2,215	2,027	2,027	2,215	2,436	2,704
ECONOMIC DEVELOPMENT AND TOURISM	CARAVAN PARK :SANTOS / BAKKE	1,700	2,437	2,433	3,003	3,000	3,000	3,003	3,303	3,666
ECONOMIC DEVELOPMENT AND TOURISM	CHALETS : DE BAKKE	2,087	2,314	1,981	2,558	2,277	2,277	2,545	2,873	3,216
ECONOMIC DEVELOPMENT AND TOURISM	CHALETS : DIASSTRAND	-	-	-	-	-	-	-	-	-
GOVERNANCE AND COMMUNICATION	MUNICIPAL MANAGER : ADMIN	-	16	10	-	2	2	-	-	-
GOVERNANCE AND COMMUNICATION	COUNCIL : GENERAL EXPENSES	37,326	38,263	135,893	42,207	31,484	31,484	35,906	35,513	33,828
GOVERNANCE AND COMMUNICATION	MANAGER CORPORATE SERV : ADMIN	75	8	260	130	248	248	135	140	146
GOVERNANCE AND COMMUNICATION	CUSTOMER CARE	-	-	-	-	-	-	-	-	-
GOVERNANCE AND COMMUNICATION	HUMAN RESOURCES	644	609	749	900	900	900	900	990	1,109
GOVERNANCE AND COMMUNICATION	MANAGER FINANCIAL SERV : ADMIN	2,838	3,005	3,660	3,548	4,938	4,938	5,166	5,570	6,038
GOVERNANCE AND COMMUNICATION	ASSESSMENT RATES	41,569	46,378	57,285	66,602	67,117	67,117	74,162	81,518	89,678
GOVERNANCE AND COMMUNICATION	COMPUTER CENTRE	33	0	0	-	0	0	1	1	1
GOVERNANCE AND COMMUNICATION	PAYROLL MANAGEMENT	-	-	-	-	-	-	-	-	-
GOVERNANCE AND COMMUNICATION	SUPPLY CHAIN MANAGEMENT	97	65	141	130	81	81	100	106	109
GOVERNANCE AND COMMUNICATION	VALUATIONS	-	-	-	-	-	-	-	-	-
GOVERNANCE AND COMMUNICATION	MANAGER TECHNICAL SERV : ADMIN	-	-	-	-	-	-	-	-	-
GOVERNANCE AND COMMUNICATION	MANAGER COMMUNITY SERV : ADMIN	-	-	-	-	-	-	-	-	-
GOVERNANCE AND COMMUNICATION	FLEET MANAGEMENT	-	-	-	-	-	-	-	-	-
GOVERNANCE AND COMMUNICATION	MUNICIPAL BUILDINGS & LAND	1,296	1,399	1,442	1,177	1,153	1,153	1,103	1,209	1,372

RECONCILIATION OF IDP & BUDGET: OPERATING REVENUE (Continued)

Strategic Objective	Goal	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
INFRASTRUCTURE PROVISION	ELECTRICITY ADMINISTRATION	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	ELECTRICITY DISTRIBUTION	126,821	156,190	191,296	241,665	235,862	235,862	268,988	303,022	352,569
INFRASTRUCTURE PROVISION	MAIN ROADS	725	811	-	50	1,853	1,853	50	-	-
INFRASTRUCTURE PROVISION	STORMWATER DRAINAGE	7,002	11,697	4,110	-	0	0	-	-	-
INFRASTRUCTURE PROVISION	STREETS	567	7,366	5,306	6,254	11,096	11,096	15,911	3,854	8,001
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - RUITERBOS	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - BRANDWACHT	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - PINNACLE POINT	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - REGIONAL PL	22	3	2	3	2	2	2	3	3
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - GREAT BRAK	1,242	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - HERBERTSDAL	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - FRIEMERSHEIM	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	SEW : RETIC SERV - EXTERNAL	320	3,025	862	919	1,876	1,876	3	4,003	3
INFRASTRUCTURE PROVISION	SEW : RETIC SERV - NETWORK	48,596	55,542	60,249	63,729	64,550	64,550	71,064	75,565	82,034
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - RUITERBOS	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - LODEWYKS	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	WATER : PURIF WORKS - KLEIN BRAK	5,000	-	4,750	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - SANDHOOGTE	34	38	65	52	52	52	45	50	54
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - GREAT BRAK	2	0	306	5,352	5,353	5,353	-	-	2,000
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - FRIEMERSHEIM	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - HERBERTSDALE	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE PROVISION	WATER : DISTRIBUTION SERVICES	59,468	68,599	63,561	98,211	74,907	74,907	11,043	21,874	21,858
INFRASTRUCTURE PROVISION	WATER : EXTERNAL SERVICES	1,751	524	39,688	233	187,012	187,012	75,826	85,483	99,208
LAND AND HOUSING	HOUSING ADMINISTRATION	12,580	18,788	19,722	28,207	39,764	39,764	50,241	33,181	29,784
SPATIAL AND ENVIRONMENTAL AFFAIRS	TOWN PLAN & BUILDING CONTROL	6,220	3,038	3,390	3,189	3,864	3,864	3,784	4,086	4,548
SPORT, RECREATION AND CULTURE	TOWN HALL & COMMUNITY HALLS	873	308	192	241	318	318	254	282	313
SPORT, RECREATION AND CULTURE	PLANTATIONS	14	54	5	50	463	463	30	33	37
SPORT, RECREATION AND CULTURE	PARKS: HARRY GIDDY PARK	-	-	8	6	8	8	9	10	11
SPORT, RECREATION AND CULTURE	PARKS & RECREATION	7	4	3	3	1,254	1,254	1,253	3	3
SPORT, RECREATION AND CULTURE	SPORT GROUNDS	277	113	789	73	55	55	77	85	95
Total Revenue		396,369	461,815	641,029	620,389	793,634	793,634	678,943	725,049	808,439

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE

Strategic Objective	Goal	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
COMMUNITY DEVELOPMENT AND HEALTH	CEMETERIES	441	508	651	842	661	661	700	759	823
COMMUNITY DEVELOPMENT AND HEALTH	HEALTH: CLINICS	155	-	-	-	-	-	-	-	-
COMMUNITY DEVELOPMENT AND HEALTH	HEALTH: COMMUNITY SERVICE	110	-	-	-	-	-	-	-	-
COMMUNITY DEVELOPMENT AND HEALTH	HEALTH: GENERAL	-	-	-	-	-	-	-	-	-
COMMUNITY DEVELOPMENT AND HEALTH	HEALTH: PRIME CARE	-	-	-	-	-	-	-	-	-
COMMUNITY DEVELOPMENT AND HEALTH	LIBRARIES	3,373	4,335	5,133	5,926	5,623	5,623	5,975	6,510	7,199
COMMUNITY DEVELOPMENT AND HEALTH	SOCIO-ECON.PLANNING/DEVELOPM.	1,941	2,076	2,879	4,324	4,042	4,042	3,941	4,288	4,618
COMMUNITY DEVELOPMENT AND HEALTH	CLEANSING : REFUSE REMOVAL SERV	24,465	27,730	23,358	30,053	28,169	28,169	30,825	34,099	37,556
COMMUNITY DEVELOPMENT AND HEALTH	CLEANSING : STREET CLEANING	1,429	1,679	1,972	2,375	2,442	2,442	2,623	2,813	3,040
COMMUNITY DEVELOPMENT AND HEALTH	CLEANSING : TRANSFER STATIONS	1,098	981	1,152	1,331	1,440	1,440	1,687	1,765	1,819
COMMUNITY SAFETY AND SECURITY	FIRE BRIGADE & RESCUE SERVICES	7,079	8,904	10,127	10,842	11,548	11,548	12,460	13,353	14,449
COMMUNITY SAFETY AND SECURITY	MUNICIPAL POLICE & TRAFFIC	11,389	13,679	13,903	18,146	17,615	17,615	16,850	18,158	19,455
COMMUNITY SAFETY AND SECURITY	SECURITY SERVICES	-	-	-	-	-	-	-	-	-
ECONOMIC DEVELOPMENT AND TOURISM	INDUSTRIAL & TOURISM MARKETING	-	1	1	-	1	1	0	-	-
ECONOMIC DEVELOPMENT AND TOURISM	BEACHES	2,814	4,379	4,076	4,446	5,386	5,386	5,273	4,674	5,126
ECONOMIC DEVELOPMENT AND TOURISM	CARAVAN PARK :DIAS	14	16	20	-	-	-	-	-	-
ECONOMIC DEVELOPMENT AND TOURISM	CARAVAN PARK :POINT	1,506	1,619	1,742	2,037	2,220	2,220	2,238	2,431	2,659
ECONOMIC DEVELOPMENT AND TOURISM	CARAVAN PARK :SANTOS / BAKKE	1,284	1,578	1,565	1,833	2,071	2,071	1,912	2,089	2,289
ECONOMIC DEVELOPMENT AND TOURISM	CHALETS : DE BAKKE	3,246	3,535	4,127	4,594	4,768	4,768	4,029	4,306	4,646
ECONOMIC DEVELOPMENT AND TOURISM	CHALETS : DIASSTRAND	308	223	52	-	-	-	-	-	-
GOVERNANCE AND COMMUNICATION	MUNICIPAL MANAGER : ADMIN	1,572	1,685	1,302	1,629	1,658	1,658	1,499	1,549	1,625
GOVERNANCE AND COMMUNICATION	COUNCIL : GENERAL EXPENSES	39,069	31,732	232,754	61,496	44,972	44,972	53,948	57,274	61,163
GOVERNANCE AND COMMUNICATION	MANAGER CORPORATE SERV : ADMIN	8,433	8,303	9,898	10,432	10,455	10,455	10,273	10,590	11,051
GOVERNANCE AND COMMUNICATION	CUSTOMER CARE	1,393	1,355	318	508	480	480	499	539	589
GOVERNANCE AND COMMUNICATION	HUMAN RESOURCES	3,793	3,769	5,112	5,926	6,077	6,077	6,259	6,780	7,397
GOVERNANCE AND COMMUNICATION	MANAGER FINANCIAL SERV : ADMIN	13,525	11,716	12,778	15,475	16,002	16,002	16,177	16,702	17,763
GOVERNANCE AND COMMUNICATION	ASSESSMENT RATES	-	-	-	-	-	-	-	-	-
GOVERNANCE AND COMMUNICATION	COMPUTER CENTRE	1,817	1,911	1,834	2,412	2,182	2,182	2,449	2,730	3,164
GOVERNANCE AND COMMUNICATION	PAYROLL MANAGEMENT	-	-	-	-	-	-	-	-	-
GOVERNANCE AND COMMUNICATION	SUPPLY CHAIN MANAGEMENT	1,060	1,586	2,574	3,477	3,413	3,413	3,603	3,879	4,207
GOVERNANCE AND COMMUNICATION	VALUATIONS	1,251	1,440	1,298	2,959	2,784	2,784	4,163	1,914	2,097
GOVERNANCE AND COMMUNICATION	MANAGER TECHNICAL SERV : ADMIN	1,107	350	634	593	272	272	72	(60)	(106)
GOVERNANCE AND COMMUNICATION	MANAGER COMMUNITY SERV : ADMIN	328	667	719	873	966	966	898	874	907
GOVERNANCE AND COMMUNICATION	FLEET MANAGEMENT	-	-	219	690	708	708	1,328	1,434	1,560
GOVERNANCE AND COMMUNICATION	MUNICIPAL BUILDINGS & LAND	3,547	5,397	4,805	6,126	5,216	5,216	5,325	5,543	5,756

RECONCILIATION OF IDP & BUDGET: OPERATING EXPENDITURE (Continued)

Strategic Objective	Goal	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
INFRASTRUCTURE PROVISION	ELECTRICITY ADMINISTRATION	6,808	5,948	7,043	7,976	7,780	7,780	8,095	8,817	9,607
INFRASTRUCTURE PROVISION	ELECTRICITY DISTRIBUTION	73,793	112,169	130,006	172,951	162,713	162,713	198,525	229,679	270,495
INFRASTRUCTURE PROVISION	MAIN ROADS	906	889	–	63	2,316	2,316	63	–	–
INFRASTRUCTURE PROVISION	STORMWATER DRAINAGE	3,575	3,476	3,404	5,321	4,194	4,194	4,798	5,499	6,196
INFRASTRUCTURE PROVISION	STREETS	24,420	22,880	20,114	27,415	21,672	21,672	28,438	31,041	33,252
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - RUITERBOS	–	–	–	–	–	–	75	81	88
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - BRANDWACHT	–	–	–	–	–	–	34	36	40
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - PINNACLE POINT	678	1,201	2,778	3,162	3,002	3,002	2,944	3,065	3,189
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - REGIONAL PL	4,353	5,722	7,862	8,706	9,279	9,279	9,974	11,131	12,526
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - GREAT BRAK	335	300	439	523	516	516	555	605	660
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - HERBERTSDAL	43	96	106	145	134	134	139	153	168
INFRASTRUCTURE PROVISION	SEW : PURIF SERV - FRIEMERSHEIM	151	252	353	370	382	382	365	396	433
INFRASTRUCTURE PROVISION	SEW : RETIC SERV - EXTERNAL	7,676	6,212	4,674	6,507	6,610	6,610	7,826	9,281	10,735
INFRASTRUCTURE PROVISION	SEW : RETIC SERV - NETWORK	15,416	21,612	19,836	24,529	23,932	23,932	27,424	29,816	32,379
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - RUITERBOS	–	–	–	–	–	–	86	92	100
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - LODEWYKS	–	–	–	–	–	–	46	50	54
INFRASTRUCTURE PROVISION	WATER : PURIF WORKS - KLEIN BRAK	14,589	16,690	14,617	21,486	18,807	18,807	11,229	12,440	13,814
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - SANDHOOGTE	2,146	3,255	3,207	3,936	3,587	3,587	3,745	4,088	4,473
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - GREAT BRAK	1,470	1,991	2,356	2,940	2,870	2,870	2,747	2,968	3,212
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - FRIEMERSHEIM	231	337	305	375	355	355	378	410	446
INFRASTRUCTURE PROVISION	WATER : PURIFWORKS - HERBERTSDALE	66	80	104	146	129	129	127	140	153
INFRASTRUCTURE PROVISION	WATER : DISTRIBUTION SERVICES	14,282	20,063	22,807	26,550	28,295	28,295	32,455	35,702	38,813
INFRASTRUCTURE PROVISION	WATER : EXTERNAL SERVICES	12,101	8,744	8,874	19,013	99,523	99,523	40,765	46,080	51,198
LAND AND HOUSING	HOUSING ADMINISTRATION	14,915	17,180	21,121	27,859	33,591	33,591	35,441	33,181	29,784
SPATIAL AND ENVIRONMENTAL AFFAIRS	TOWN PLAN & BUILDING CONTROL	4,203	6,370	8,929	10,725	10,839	10,839	12,078	12,961	14,146
SPORT, RECREATION AND CULTURE	TOWN HALL & COMMUNITY HALLS	2,529	2,991	3,290	3,926	3,668	3,668	3,924	4,322	4,746
SPORT, RECREATION AND CULTURE	PLANTATIONS	194	249	323	408	448	448	834	895	968
SPORT, RECREATION AND CULTURE	PARKS: HARRY GIDDY PARK	–	–	831	971	964	964	995	1,076	1,172
SPORT, RECREATION AND CULTURE	PARKS & RECREATION	7,766	14,570	15,300	16,816	17,047	17,047	18,323	18,453	19,908
SPORT, RECREATION AND CULTURE	SPORT GROUNDS	2,388	3,086	3,047	4,760	3,678	3,678	4,391	4,768	5,179
Total Expenditure		352,584	417,519	646,726	596,925	647,505	647,505	651,821	712,220	788,787

RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE

Strategic Objective	Goal	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
COMMUNITY DEVELOPMENT AND HEALTH	CEMETERIES	255	153	88	320	260	260	50	30	
SPORT, RECREATION & CULTURE	TOWN HALL & COMMUNITY HALLS	1,433	20	493	410					
COMMUNITY DEVELOPMENT AND HEALTH	HEALTH	-	-	-						
COMMUNITY SAFETY AND SECURITY	FIRE BRIGADE & RESCUE SERVICES	65	40	925	2,210	2,232	2,232	600	100	100
COMMUNITY SAFETY AND SECURITY	MUNICIPAL POLICE & TRAFFIC	846	85	2,150	440	1,979	1,979	400	195	-
COMMUNITY SAFETY AND SECURITY	SECURITY SERVICES	-	-	-						
ECONOMIC DEVELOPMENT AND TOURISM	INDUSTRIAL & TOURISM MARKETING	-	-	-						
ECONOMIC DEVELOPMENT AND TOURISM	BEACHES	236	445	788	1,990	1,403	1,403	550	100	100
ECONOMIC DEVELOPMENT AND TOURISM	CARAVAN PARKS	69	25	-				300	100	
ECONOMIC DEVELOPMENT AND TOURISM	CHALETS	5	250	340	300	322	322	80	600	
GOVERNANCE AND COMMUNICATION	MUNICIPAL MANAGER : ADMIN	26	11	37				-	500	-
GOVERNANCE AND COMMUNICATION	COUNCIL : GENERAL EXPENSES	89	69	182	1,400	110	110	12		
GOVERNANCE AND COMMUNICATION	CUSTOMER CARE	15	-	-						
GOVERNANCE AND COMMUNICATION	MANAGER CORPORATE SERV : ADMIN	218	56	1,495	779	683	683	39	540	640
GOVERNANCE AND COMMUNICATION	HUMAN RESOURCES	35	53	38	6	33	33	139	23	53
GOVERNANCE AND COMMUNICATION	LIBRARIES	74	13	147	83	163	163	320		
GOVERNANCE AND COMMUNICATION	LIBRARIES:D'ALMEIDA					10	10	9		
GOVERNANCE AND COMMUNICATION	LIBRARIES :ELLEN VAN RENSBURG	-	2	23	10	2	2	13		60
GOVERNANCE AND COMMUNICATION	LIBRARIES :HARTENBOS	-	6	16	2			48		
GOVERNANCE AND COMMUNICATION	LIBRARIES :KWA-NONQABA	-	50	1						
GOVERNANCE AND COMMUNICATION	SOCIO-ECON.PLANNING/DEVELOPM.	95	-	-		3,501	3,501	2,109	20	-
GOVERNANCE AND COMMUNICATION	MANAGER FINANCIAL SERV : ADMIN	221	129	134	143	640	640	24	50	60
GOVERNANCE AND COMMUNICATION	ASSESSMENT RATES	1,801	-	-						
GOVERNANCE AND COMMUNICATION	COMPUTER CENTRE	201	1,938	493	515	854	854	2,398	353	350
GOVERNANCE AND COMMUNICATION	PAYROLL MANAGEMENT	66	-	-						
GOVERNANCE AND COMMUNICATION	SUPPLY CHAIN MANAGEMENT	14	23	107	47	47	47	41	-	-
GOVERNANCE AND COMMUNICATION	VALUATIONS	-	2	-				153	153	100
GOVERNANCE AND COMMUNICATION	MANAGER CIVIL SERV : ADMIN	130	10	3	130	158	158	160	22	10
GOVERNANCE AND COMMUNICATION	MANAGER COMMUNITY SERV : ADMIN	-	-	-	286	233	233	140		
GOVERNANCE AND COMMUNICATION	CLEANSING: REFUSE REMOVAL	-	51	627	12	12	12	560	-	-
GOVERNANCE AND COMMUNICATION	CLEANSING: TRANSFER STATIONS	-	25	86						
GOVERNANCE AND COMMUNICATION	FIRE BRIGADE & RESCUE SERVICES	-	861	200	50	50	50	1,435	575	45
GOVERNANCE AND COMMUNICATION	ELECTRICITY: DISTRIBUTION	-	18,651	954	820	220	220	400	220	100
GOVERNANCE AND COMMUNICATION	ELECTRICITY ADMINISTRATION	-	17	120	170	170	170	100	35	35
GOVERNANCE AND COMMUNICATION	MUNICIPAL BUILDINGS & LAND	-	23	3,900	495	623	623	25	-	-

RECONCILIATION OF IDP & BUDGET: CAPITAL EXPENDITURE (Continued)

Strategic Objective	Goal	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
GOVERNANCE AND COMMUNICATION	MUNICIPAL POLICE & TRAFFIC	-	677	325	622	615	615	915	-	480
GOVERNANCE AND COMMUNICATION	SPORT GROUNDS	-	-	200	200	65	65	368		
GOVERNANCE AND COMMUNICATION	PARKS & RECREATION	-	1,094	876	1,145	741	741	75	-	-
GOVERNANCE AND COMMUNICATION	SEWERAGE : RETIC SERV-EXTERNAL	-	-	30	589	10	10			
GOVERNANCE AND COMMUNICATION	SEWERAGE : PURIF SERV-REGIONAL PL					147	147	210	85	140
GOVERNANCE AND COMMUNICATION	SEWERAGE : RETIC SERV-NETWORK					278	278	40	45	230
GOVERNANCE AND COMMUNICATION	STREETS	-	233	918	1,002	1,002	1,002	1,210	805	480
GOVERNANCE AND COMMUNICATION	TOWN HALL & COMMUNITY HALLS	-	776	150	105	165	165	120	61	
GOVERNANCE AND COMMUNICATION	TOWN PLAN & BUILDING CONTROL	-	200	110	90	80	80	20	20	20
GOVERNANCE AND COMMUNICATION	HUMAN SETTLEMENT							415		
GOVERNANCE AND COMMUNICATION	WATER : EXTERNAL SERVICES	-	500	40	971	738	738			
GOVERNANCE AND COMMUNICATION	WATER : DISTRIBUTION SERVICES					167	167	1,070	575	670
GOVERNANCE AND COMMUNICATION	WATER :PURIFICATION WORKS-KLEIN BRAK					10	10	10	40	10
GOVERNANCE AND COMMUNICATION	PLANTATIONS							417		
GOVERNANCE AND COMMUNICATION	CHALETS :DE BAKKE	-	12	70	200	178	178	200	200	200
LAND AND HOUSING	HUMAN SETTLEMENT	9,197	153	3,847		6,173	6,173	14,800	15,017	
INFRASTRUCTURE PROVISION	ELECTRICITY DISTRIBUTION	9,137	821	24,915	30,170	29,932	29,932	18,220	21,750	26,000
INFRASTRUCTURE PROVISION	MUNICIPAL BUILDINGS & LAND	629	560	-						
INFRASTRUCTURE PROVISION	MAIN ROADS	-	533	-						
INFRASTRUCTURE PROVISION	STORMWATER DRAINAGE	20,006	18,057	8,000	1,140	4,305	4,305	5,575	6,150	6,000
INFRASTRUCTURE PROVISION	STREETS	5,536	13,094	28,250	18,296	21,788	21,788	34,367	19,705	18,142
INFRASTRUCTURE PROVISION	SEWERAGE	6,289	12,002	14,056	16,956	17,434	17,434	16,625	17,140	21,040
INFRASTRUCTURE PROVISION	WATER	28,032	27,100	46,561	144,499	157,594	157,594	5,270	26,866	28,470
COMMUNITY DEVELOPMENT AND HEALTH	CLEANSING	1,552	-	-				3,460	1,800	3,000
COMMUNITY DEVELOPMENT AND HEALTH	CLEANSING :REFUSE REMOVAL SERV	-	-	840	2,972	1,945	1,945			
COMMUNITY DEVELOPMENT AND HEALTH	CLEANSING :TRANSFER STATION	-	-	41	200					
COMMUNITY DEVELOPMENT AND HEALTH	MUNICIPAL MANAGER : ADMIN							1,500		
COMMUNITY DEVELOPMENT AND HEALTH	TOWN HALL & COMMUNITY HALLS					219	219	230	40	-
SPORT, RECREATION AND CULTURE	PLANTATIONS	2	-	-						
SPATIAL AND ENVIRONMENTAL AFFAIRS	TOWN PLAN & BUILDING CONTROL	59	144	-						
SPORT, RECREATION AND CULTURE	PARKS & RECREATION	536	-	208	531	287	287	150		
SPORT, RECREATION AND CULTURE	PARKS:HARRY GIDDY PARK					4	4	31		
SPORT, RECREATION AND CULTURE	PUBLIC CONVENIENCES	-	-	-						
SPORT, RECREATION AND CULTURE	SPORT GROUNDS	923	1,538	3,321	3,040	2,958	2,958	2,620	375	
Total Capital Expenditure		87,792	100,502	146,105	233,346	260,538	260,538	118,021	114,290	106,535

7.3. Budget-related Policies overview and amendments

OVERVIEW OF BUDGET-RELATED POLICIES

Proper budgets are prepared in accordance with approved policies. A budget-related policy is a municipal policy affecting or affected by the annual budget of the municipality. These policies are necessary for effective financial management and the achievement of priorities and strategic goals of the community. The budget-related policies are reviewed annually during the budget preparation process.

Below is a list of the budget-related policies, including the purpose, last approval date of the policy and if any amendments need to be approved by council.

Policy name	Purpose of Policy (what is included in the policy)	Last approved	Amendments to be approved (YES/NO)
Rates Policy	Prescribes uniform rates structures to give effect to its strategic objectives in terms of the IDP and Budget requirements	28/05/10	YES
Tariff Policy	Prescribes uniform tariff structures on the levying of fees for municipal services provided	28/05/10	YES
Customer care, Indigent, Credit control, Debt collection and Tampering policy	Sets a revenue collection target and outlines how the municipality will act against defaulters ; Specifies the framework for providing relief from the burden of rates and tariffs to registered or otherwise identified indigents	28/05/10	YES
Cash Management and Investments policy	Deals with interest earned on investments and with raising both short and long-term debt	28/05/10	YES
Asset management policy	Includes capitalisation benchmarks, depreciation norms, and maintenance requirements	28/05/10	YES
Funding and Reserve policy	Includes policy on contributions to and withdrawals from funds and reserves, utilisation of unappropriated operating surpluses	28/05/10	NO
Debt and Borrowing policy	This policy provides for the municipality to obtain short- and long-term debt and set out all conditions under which the municipality will be entitled to obtain such debt	12/08/10	NO
Expenditure policy	Guidelines on expenditure procedures, stipulations of payments, process to follow when unauthorised, irregular, fruitless & wasteful expenditure occurs	New	YES
Virement policy	The process of transferring an approved budgetary provision from one operating cost element or capital project to another during a municipal financial year	28/05/10	NO
Supply Chain Management Policy	Demand, acquisition, disposal and logistics around the procurement of goods and services	09/12/10	YES

The above-mentioned policies are attached to the budget documentation as Annexure B.

KEY AMENDMENTS TO BUDGET-RELATED POLICIES

The following highlights the key amendments to the budget-related policies:

* Rates Policy

- Paragraph 8(e): The rebate for properties which qualify as Public Infrastructure is changed from 30% to 75%.
- Paragraph 12: Paragraph on Interim valuation debits removed.

* Tariff Policy

- Paragraph 9(f)&(g): Added specifications on deposits
- Paragraph 12(d): Added : Employees of Municipality not to get involved in disputes between owners
- Paragraph 11: Tariff structure change
- Paragraph 14(1)(a): Added specification of single phase meters
- Paragraph 14(1)(e): Both credit and prepaid meters is on a two-part domestic tariff
- Paragraph 14(2): Both credit and prepaid meters is on a two-part commercial tariff
- Paragraph 15(3): Added that an Objection Committee for surcharges on water losses be established
- Paragraph 15(5)(ix): Added “buying water at Fire Brigade” to list of fixed tariff charges
- Paragraph 16(9): Added that a refuse fee will be charged for each dwelling on a property
- Paragraph 17(1)(ii): Removed the sewerage service of bucket removal system

* Customer Care, Indigent and Credit Control and Debt Collection Policy

- Definitions: Adjusted definition of “consumer”
- Definitions: Added definition of Accounting Officer and removed definition of Municipal Manager

* Cash Management and Investment Policy

- Paragraph 7.8.2.5: Removed Legal Tender under payment methods
- Paragraph 8.3.1: Credit worthy rating requirements changed
- Paragraph 8.6.1: Credit worthy rating requirements changed
- Paragraph 8.9.1: Quotations should be invited from ALL approved financial institutions and not at least three quotations
- Paragraph 8.9.2: Telephonic quotations should be confirmed by fax

* Asset Management Policy

- Paragraph 8.3.6: Remove “Asset treated as inventory” under asset classification
- Paragraph 8.9: Remove all points on revaluation reserve (refer 8.9.3, 8.9.5 and 8.9.6)
- Paragraph 8.11.5/7: Change in property transfers to and from investment property (refer to 8.11.5 (a)(c)(d) and 8.11.7)

- Paragraph 8.18: The amount in reduction due to impairment of assets should be recognised as an expense immediately, cannot be charged to Revaluation Reserve.
- List of Useful lives: Removed list of useful lives on pages 33 to 36 of policy, replaced with list of useful lives in annexure to policy

* Supply Chain Management Policy

- Paragraph 2(2)(c): When disposing or letting of fixed assets, subject to Sections 14 and 90 of the Act
- Paragraph 3(2): Added : If amendments to SCM policy differs from model policy by NT, the accounting officer must ensure that amendments comply with Regulations
- Paragraph 5(3): Officials must report on all final awards made and not only awards above R30 000
- Paragraph 5(4)(b): Written report to the CFO/Senior Manager for relevant bid in case of an award by a manager
- Paragraph 10(2): Added specifications for the demand management system
- Paragraph 15(2)(e): Added : Only one quotation when procuring goods/services to a value less than petty cash threshold
- Paragraph 18(c-e): Added procedures for procuring goods/services through written quotations
- Paragraph 22(3): Removed that bids that are advertised on CIDB's website do not have to be advertised in newspaper
- Paragraph 23(1): Added that bids received after closing time should not be considered and must be returned
- Paragraph 23(1)(e): Added that bids received late will not be considered
- Paragraph 36(5)(vi): Added that vehicles serviced by agent i.t.o. warranty/service plan of the vehicle is not deemed a deviation from SCM processes
- Paragraph 39(1): Added detail of what information should be in contracts entered into in the tender process
- Paragraph 41: Added detail of what information should be incorporated into an effective system of logistics management
- Paragraph 54: Added section on Construction Industry Development Board

7.4. Overview of Budget Assumptions

Certain broad assumptions had been made on which the budget is based for the MTREF. These assumptions are based on external factors but also internal trends and factors. These assumptions provide a framework for setting priorities, determining service levels and allocating limited financial resources. This section provides a summary of the assumptions used in preparing the budget for the 2011/12 MTREF period.

EXTERNAL FACTORS

The economic outlook is still bleak and this can be seen from the rising unemployment, very low interest rates and businesses closing down.

When framing the budget, this had a direct impact on the budget as the trends in income growth statistics are still very low, indigent and poor households are growing and property markets not re-acting to the low interest rates.

All of these factors have a direct bearing on the budget as certain income projectors did not realize.

Another external factor which plays a major roll in the framing of our budget, is the drought situation in the Southern Cape Region. Although the drought situation has improved, it had a large term negative effect on water consumption patterns. This again impact on tariffs as the projected income was very much lower as before. This affected the increase in water tariffs. The actual consumption patterns will have to be monitored on an ongoing basis to determine whether the budgeted figures will be realized.

CREDIT RATING OUTLOOK

No credit rating was done by any credit rating company, but the financial position of the municipality and management of our financial affairs are sound. A good rating can be expected that will favour Council if they want any bids from the open market for funding of infrastructure assets. Credit rating can be asked at a later stage.

INTEREST RATES FOR BORROWING AND INVESTMENTS

Council has resolved to take up an external loan for funding some of its projects. A total loan of R30 million will be taken up. The budget do provide for the interest on such a loan.

Investments made with various financial institutions are strictly in compliance with the Municipal Finance Management Act and the municipality's Cash Management and Investment Policy. The average rate of return on investments for the 2010/2011 year is 5.8%, and is estimated to be 5.5% for the 2011/2012 financial year.

RATES, TARIFFS, CHARGES AND TIMING OF COLLECTION

The following table shows the average increases in rates and tariff charges over the 2011/12 MTREF period:

	2011/12	2012/13	2013/14
Property Rates*	12.6%	10%	10%
Electricity	20.38%	15%	15%
Water**	10%	12%	14%
Sewerage	6%	6%	7%
Refuse	10%	10%	10%

* Property Rates increases vary as per structure (refer page 16 of Annexure A (Tariff List))

** Water Basic increase with 10%, consumption and sundry tariffs increases as per pages 8-12 of Annexure A

The billing of the Property Rates is done on an annual basis during the month of July. All other tariff charges are billed on a monthly basis.

COLLECTION RATES FOR EACH REVENUE SOURCE AND CUSTOMER TYPE

The average collection rate is the cash collected from consumers expressed as a percentage of the amount billed and is currently 95.2%.

The average monthly collection rate for 2010/11 and the projections for the 2011/12 year are as follows:

	2010/11	2011/12
Property Rates (Average % of Monthly and Annual payments)	96.6%	94%
Electricity – Domestic consumers	97.8%	98%
Water	94.3%	92%
Sewerage (Average % of Monthly and Annual payments)	91.7%	88%
Refuse	95.7%	96%

As a result of negotiations with government departments, a higher collection rate is experienced. Good progress has also been made with the collection of old outstanding debts.

PRICE MOVEMENTS ON SPECIFICS

Purchase of bulk electricity from Eskom is budgeted to amount to R137 213 203 in the 2010/11 financial year, which is an estimated increase of 26%. Estimated growth for the 2012/13 and 2013/14 years is 20%.

The projected increase in bulk water purchases is estimated at 25% to a budget of R10 million in the 2011/12 financial year. Estimated growth for the 2012/13 year is 12% and 11.6% for the 2013/14 year.

AVERAGE SALARY INCREASES

The personnel budget is calculated by reviewing the individual posts that is currently filled in the municipal organogram, as well as previous years' expenditure on the salary budget. Provision is also made for the filling of vacant posts during the 2010/11 financial year.

The following table indicates the average increase in gross personnel wages and salaries and councillor allowances for the 2011/12 MTREF:

	2011/12	2012/13	2013/14
Councillor allowances	14%	8%	9%
Senior managers	7%	8%	8%
Other personnel	7.5%	7%	8%

The percentage increase for other personnel is not only the increase in wages and salaries, but also includes the budget for new and vacant posts to be filled during the 2011/12 year. The budget provides for a nett increase in salaries and wages of 7.5% for the 2011/12 financial year.

INDUSTRIAL RELATIONS CLIMATE AND CAPACITY BUILDING

The rendering of cost-effective and sustainable services to the entire community with diligence and empathy, is one of the municipality's mission statements. In order to render this effective and efficient service the municipality is committed to invest in the staff of the municipality.

The municipality has therefore made available an amount of R908 500 for training in the 2011/12 budget. Budgets to the amount of R999 350 and R1 119 272 has been made available for the 2012/13 and 2013/14 years respectively.

The municipality also participates in the Municipal Finance Management Internship Programme and has employed five interns undergoing training in various sections of the Finance directorate.

CHANGING DEMAND CHARACTERISTICS (DEMAND FOR SERVICES AND FREE OR SUBSIDISED BASIC SERVICES)

The growth in Mossel Bay has slowed down during the 2010 and 2011 financial years in terms of business activities.

In the property market there was an ongoing drop in the building of new houses and developments, as a result of the economic climate. There is however signs that the demand for credit remains weak and that credit extended to households have started to increase.

Mossel Bay is home to a number of poor households which causes unending housing and socio-economic backlogs. This is caused by the general influx of people from neighbouring towns, provinces and farms to seek employment and change their livelihood.

Mossel Bay, as part of the Southern Cape Region, is currently experiencing the worst drought in 132 years and was declared a disaster area in November 2009 through the appropriate procedures as stipulated in the relevant legislation. Strict water restrictions were imposed on consumers that had lead to less water consumption and ultimately fewer revenue.

ABILITY OF MUNICIPALITY TO SPEND AND DELIVER ON PROGRAMS

Capital project expenditure for the 2009/10 financial year was 86.5% of the total capital budget. The capital spending is closely monitored by ways of monthly cash flows and monthly reporting to Council on capital expenditure. The projected capital spending for the 2010/11 financial year is 92%.

It is anticipated that 98% of the operating budget will be spent in the 2010/11 financial year.

7.5. Overview of Budget Funding

Section 18(1) of the MFMA states that an annual budget may only be funded from:

- * Realistically anticipated revenue to be collected,
- * Cash backed accumulated funds from previous years' surpluses not committed for other purposes, and
- * Borrowed funds, but only for the capital budget referred to in section 17(2).

Achievement of this requirement effectively means that Council must approve a balanced, credible and sustainable budget.

A Credible budget is a budget that:

- * Funds only activities consistent with the revised IDP and vice versa ensuring the IDP is realistically achievable given the financial constraints of the municipality,
- * Is achievable in terms of agreed service delivery and performance targets,
- * Contains revenue and expenditure projections that are consistent with current and past performance,
- * Does not jeopardise the financial viability of the municipality, and
- * Provides managers with appropriate levels of delegation sufficient to meet their financial management responsibilities.

A Sustainable budget is a budget which reflects sufficient revenue and adequate corporate stability in order to fund and deliver on service delivery and performance targets.

FISCAL OVERVIEW

The following table shows the municipality's performance on the 2008/09 and the 2009/10 budgets:

BUDGET	2008/09			2009/10		
	Budget R'000	Budget R'000	Budget R'000	Budget R'000	Actual R'000	% perform
Operating Revenue	R472 322	R449 578	95.2%	R584 507	R629 043	107.6%
Operating Expenditure	R471 107	R405 020	86.0%	R521 577	R634 740	121.7%
Capital Expenditure	R107 447	R100 502	93.5%	R169 703	R146 779	86.5%

The above table shows that the municipality collected 95.2% of its budgeted Revenue in the 2008/09 financial year and 107.6% during the 2009/10 financial year. An amount of R97,7m for the revaluation of Investment property was not budgeted for and is a non-cash entry. The budgeted contributions for R22,3 million from the Accumulated Surplus was not necessary. The contributions from External services was under by an amount R1 657 002. If these transactions are taken into account, the revenue performance for the 2009/10 operating budget is actually 94.5%.

The above table shows that the operating expenditure budget is overspent with 21.7%. However, an amount of R186,4m for the revaluation of Investment property was not budgeted for and is a non-cash entry. An amount of R9,5 million was budgeted for the transfers for Land Sales and Ext. services to the reserves, which was transferred through the Statement of Changes in Net Assets.

An amount of R36,2 million was provided for a contribution to the CRR in the budget, which was transferred through the Statement of Changes in Net Assets and not as a direct contribution. Expenditure to the amount of R7,8 million for Housing top structures did not realise. If these transactions are taken into account, the revenue performance for the 2009/10 operating budget is actually 94.2%.

The capital expenditure budget is mainly funded by own internal funds and grants and subsidies from national and provincial government.

The municipality prepared its 2009/10 Annual Financial Statements in accordance with the applicable GRAP standards and received an unqualified opinion from the Auditor-General.

FUNDING OF OPERATING AND CAPITAL EXPENDITURE

Operating Budget:

The table below identifies the sources of funding for the 2011/12 **cash** operating budget:

<i>Source of Revenue</i>	<i>Amount</i>	<i>% of Total Revenue Budget</i>
Property Rates	R 71 689 465	12.9%
Penalties Imposed and Collection Charges	R 2 100 000	0.4%
Service Charges	R 367 072 094	66.0%
Rent of Facilities and Equipment	R 4 246 802	0.8%
Interest Earned – External Investments	R 10 628 600	1.9%
Interest Earned – Outstanding Debtors	R 345 050	0.1%
Fines	R 5 257 750	0.9%
Licences and Permits	R 4 777 650	0.9%
Grants & Subsidies Received - Operating	R 75 580 616	13.6%
Grants & Subsidies Received - Capital	-	0.0%
Other Revenue	R 14 330 314	2.6%
TOTAL	R 556 028 341	100%

Capital Budget:

The table below identifies the sources of funding for the 2011/12 capital budget:

<i>Source of Funding</i>	<i>Amount</i>	<i>% of Total Budget</i>
Capital Replacement Reserve (Internal)	R79 028 350	67.0%
Municipal Infrastructure Grant	R14 143 000	12.0%
Municipal Systems Improvement Grant	R 75 000	0.1%
Library Subsidy (Conditional Grant)	R82 000	0.1%
Expanded Public Works Programme	R914 000	0.8%
Recoverable Developer	R1 950 000	1.7%
Public Transport Infrastructure Grant	R805 000	0.7%
Department of Human Settlements	R14 799 891	12.5%
PetroSA	R2 000 000	1.7%
National Electrification Programme	R2 000 000	1.7%
External Loans	R2 223 900	1.9%
TOTAL	R118 021 141	100.0%

CAPITAL REPLACEMENT RESERVE

The 2011/12 capital budget is mainly funded from internal funds. The following tables show the breakdown of the Capital Replacement Reserve of the municipality for the 2011/12 MTREF period:

CAPITAL REPLACEMENT RESERVE

BALANCE AS AT 30 JUNE 2010: R 74 208 578

2010/11	
CONTRIBUTIONS:	
- Revenue & Depreciation	R 30 407 442
- Land Sales	R 1 155 977
- Bulk Services Contributions	R 4 612 875
FINANCING CAPITAL BUDGET (External Loan)	
	(R 30 000 000)
FINANCING CAPITAL BUDGET (CRR)	
	(R 80 265 021)

BALANCE AS AT 30 JUNE 2011: R 30 119 851

2011/12	
CONTRIBUTIONS:	
- Revenue & Depreciation	R 37 282 282
- Land Sales	R 10 000 000
- Bulk Services Contributions	R 4 000 000
FINANCING CAPITAL BUDGET (CRR)	
	(R 79 028 350)

BALANCE AS AT 30 JUNE 2012: R 2 373 783

2012/13	
CONTRIBUTIONS:	
- Revenue & Depreciation	R 41 917 709
- Land Sales	R 10 000 000
- Bulk Services Contributions	R 4 000 000
FINANCING CAPITAL BUDGET (CRR)	
	(R 77 837 300)

BALANCE AS AT 30 JUNE 2013: (R 19 545 808)

2013/14	
CONTRIBUTIONS:	
- Revenue & Depreciation	R 43 258 333
- Land Sales	R 10 000 000
- Bulk Services Contributions	R 4 000 000
FINANCING CAPITAL BUDGET (External Loan)	
	(R 30 000 000)
FINANCING CAPITAL BUDGET (CRR)	
	(R 76 522 600)

BALANCE AS AT 30 JUNE 2014: (R 8 810 075)

CASH BACKED RESERVES / ACCUMULATED SURPLUS RECONCILIATION

The following table shows a breakdown of the Cash and investments available and the application of these funds for the 2011/12 MTREF period:

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash and investments available									
Cash/cash equivalents at the year end	203,556	201,915	178,743	213,544	213,544	213,544	199,223	211,068	195,158
Other current investments > 90 days	(0)	(0)	(0)	-	-	-	-	-	(0)
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	203,556	201,915	178,743	213,544	213,544	213,544	199,223	211,068	195,158
Application of cash and investments									
Unspent conditional transfers	2,915	14,321	13,754	8,988	8,988	10,478	7,033	6,586	5,896
Unspent borrowing									
Statutory requirements	2,571	2,952	10,161	10,669	10,669	10,669	11,203	11,427	11,541
Other working capital requirements	7,215	32,118	43,008	31,361	29,940	24,502	23,741	27,480	31,385
Other provisions	3,978	10,558	6,425	9,460	9,460	2,054	1,624	1,399	1,579
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	118,318	111,663	82,691	18,244	43,257	37,145	8,449	(14,021)	(33,685)
Total Application of cash and investments:	134,997	171,612	156,039	78,721	102,314	84,848	52,050	32,871	16,715
Surplus(shortfall)	68,559	30,303	22,705	134,823	111,231	128,697	147,173	178,197	178,443

The above table indicates clearly that the reserves and various other obligations of the municipality is fully cash backed.

The mentioned obligations include:

- Unspent conditional grants
- Current portion of Provisions
- Statutory requirements (E.g. Consumer deposits)
- Other working capital requirements (E.g. Creditors, debtors)

FUNDING MEASUREMENT

The following two tables show the various funding measures and whether the budgets are fully funded or not:

Description	MFMA section	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Funding measures											
Cash/cash equivalents at the year end - R'000	18(1)b	1	203,556	201,915	178,743	213,544	213,544	213,544	199,223	211,068	195,158
Cash + investments at the year end less applications - R'000	18(1)b	2	68,559	30,303	22,705	134,823	111,231	128,697	147,173	178,197	178,443
Cash year end/monthly employee/supplier payments	18(1)b	3	9.4	7.1	4.4	5.3	5.0	5.0	4.5	4.3	3.6
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	61,161	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653
Service charge rev % change - macro CPI target exclusive	18(1)a,(2)	5	N.A.	9.2%	5.8%	20.0%	(13.3%)	(6.0%)	10.5%	6.5%	7.2%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	90.5%	92.2%	88.1%	94.4%	100.3%	103.1%	103.7%	107.9%	104.6%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	2.2%	3.6%	3.3%	2.9%	2.3%	2.3%	2.5%	2.4%	2.4%
Capital payments % of capital expenditure	18(1)c,19	8	70.0%	98.2%	100.0%	17.1%	15.3%	15.3%	40.0%	47.6%	134.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	1.3%	0.2%	(1.1%)	14.4%	13.1%	13.1%	(0.5%)	0.6%	38.1%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10							104.7%	86.5%	101.3%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	16.0%	42.5%	(32.4%)	0.0%	23.4%	31.6%	6.4%	(7.7%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(21.7%)	79.1%	(50.4%)	0.0%	57.2%	40.1%	(17.1%)	10.3%
R&M % of Property Plant & Equipment	20(1)(vi)	13	4.6%	4.0%	3.0%	3.6%	3.8%	3.1%	3.6%	4.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	26.6%	25.9%	69.1%	26.6%	22.2%	22.2%	13.4%	5.9%	0.0%

Description	MFMA section	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Total Operating Revenue		396,369	461,815	641,029	620,389	793,634	793,634	678,943	725,049	808,439
Total Operating Expenditure		352,584	417,519	646,726	596,925	647,505	647,505	651,821	712,220	788,787
Operating Performance Surplus/(Deficit)		43,786	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653
Cash and Cash Equivalents (30 June 2012)								199,223		
Revenue										
% Increase in Total Operating Revenue			15.7%	31.7%	3.8%	(5.1%)	0.0%	14.6%	9.3%	10.8%
% Increase in Property Rates Revenue			12.4%	24.5%	17.8%	0.1%	0.0%	10.9%	10.1%	10.1%
% Increase in Electricity Revenue			23.4%	18.1%	26.4%	(5.6%)	0.0%	21.8%	15.0%	15.0%
% Increase in Property Rates & Services Charges			15.2%	11.8%	26.0%	(7.3%)	0.0%	16.5%	12.5%	13.2%
Expenditure										
% Increase in Total Operating Expenditure			18.4%	54.9%	(7.7%)	8.5%	0.0%	0.7%	9.3%	10.8%
% Increase in Employee Costs			25.5%	20.6%	13.0%	0.3%	0.0%	5.8%	7.6%	8.5%
% Increase in Electricity Bulk Purchases			69.3%	16.3%	37.2%	(9.3%)	0.0%	26.2%	20.0%	20.0%
Average Cost Per Budgeted Employee Position (Remuneration)				180278.6067	195494.2157			225967.5471		
Average Cost Per Councillor (Remuneration)				251353.4209	286564.6087			0		
R&M % of PPE		4.6%	4.0%	3.0%	3.6%	3.8%	3.1%	4.0%	3.7%	4.0%
Asset Renewal and R&M as a % of PPE		4.0%	3.0%	4.0%	3.0%	4.0%	3.0%	4.0%	3.0%	3.0%
Debt Impairment % of Total Billable Revenue		2.2%	3.6%	3.3%	2.9%	2.3%	2.3%	2.5%	2.4%	2.4%
Capital Revenue										
Internally Funded & Other (R'000)		57,735	69,654	100,840	106,575	97,360	97,360	82,978	79,887	79,723
Borrowing (R'000)		26,707	3,929	-	100,475	130,475	130,475	2,224	390	370
Grant Funding and Other (R'000)		3,350	26,919	45,265	26,296	32,703	32,703	32,819	34,013	26,442
Internally Generated funds % of Non Grant Funding		68.4%	94.7%	100.0%	51.5%	42.7%	42.7%	97.4%	99.5%	99.5%
Borrowing % of Non Grant Funding		31.6%	5.3%	0.0%	48.5%	57.3%	57.3%	2.6%	0.5%	0.5%
Grant Funding % of Total Funding		3.8%	26.8%	31.0%	11.3%	12.6%	12.6%	27.8%	29.8%	24.8%
Capital Expenditure										
Total Capital Programme (R'000)		87,792	100,502	146,105	233,346	260,538	260,538	118,021	114,290	106,535
Asset Renewal		19,825	13,535	29,332	14,496	16,163	16,163	13,360	7,980	4,950
Asset Renewal % of Total Capital Expenditure		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cash										
Cash Receipts % of Rate Payer & Other		90.5%	92.2%	88.1%	94.4%	100.3%	103.1%	103.7%	107.9%	104.6%
Cash Coverage Ratio		0	0	0	0	0	0	0	0	0
Borrowing										
Borrowing to Asset Ratio		0.2%	0.2%	0.1%	1.8%	1.8%	1.4%	1.4%	1.2%	2.8%
Credit Rating (2009/10)								0		
Capital Charges to Operating		0.2%	0.2%	0.2%	(0.4%)	(0.3%)	(0.3%)	0.1%	0.1%	0.1%
Borrowing Receipts % of Capital Expenditure		1.3%	0.2%	(1.1%)	14.4%	13.1%	13.1%	(0.5%)	0.6%	38.1%
Reserves										
Surplus/(Deficit)		68,559	30,303	22,705	134,823	111,231	128,697	147,173	178,197	178,443
Free Services										
Free Basic Services as a % of Equitable Share		13.2%	16.3%	8.3%	7.7%	7.7%	7.7%	7.2%	6.6%	6.2%
Free Services as a % of Operating Revenue (excl operational transfers)		2.9%	3.7%	3.3%	3.6%	3.9%	3.9%	3.6%	3.3%	2.9%
High Level Outcome of Funding Compliance										
Total Operating Revenue		396,369	461,815	641,029	620,389	793,634	793,634	678,943	725,049	808,439
Total Operating Expenditure		352,584	417,519	646,726	596,925	647,505	647,505	651,821	712,220	788,787
Surplus/(Deficit) Budgeted Operating Statement		43,786	44,296	(5,698)	23,464	146,129	146,129	27,121	12,828	19,653
Surplus/(Deficit) Considering Reserves and Cash Backing		112,344	74,598	17,007	158,288	257,360	274,826	174,294	191,026	198,095
MTREF Funded (1) / Unfunded (0)		1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗		✓	✓	✓	✓	✓	✓	✓	✓	✓

SOURCES OF FUNDING

Rates, tariffs and other charges

Please refer to Annexure A with the total Rates, Tariffs and other sundry charges for the 2011/12 financial year.

New Borrowing

Borrowing - Categorised by type	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Parent municipality										
Long-Term Loans (annuity/reducing balance)		797	576	573	444	444	444	345	323	546
Long-Term Loans (non-annuity)					30,000	30,000	30,000	27,000	22,000	52,000
Local registered stock										
Instalment Credit										
Financial Leases		1,983	2,419	1,522	1,920	1,920	1,920	1,571	1,869	1,701
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	2,780	2,995	2,096	32,364	32,364	32,364	28,916	24,192	54,247
Total Borrowing	1	2,780	2,995	2,096	32,364	32,364	32,364	28,916	24,192	54,247

Investments

INVESTMENTS BY TYPE

Investment type	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		196,000	203,000	187,000	208,000	208,000	208,000	194,000	205,000	190,000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	196,000	203,000	187,000	208,000	208,000	208,000	194,000	205,000	190,000
Consolidated total:		196,000	203,000	187,000	208,000	208,000	208,000	194,000	205,000	190,000

INVESTMENTS BY MATURITY

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Monetary value	Interest to be realised
	1	Yrs/Months			Rand thousand	
Parent municipality						
Nedcor: 03/7881005807/000099		6 Months	Short-term	25 July 2011	10,000	287
ABSA : New Investments		12 Months	Short-term		40,000	2,090
FNB : New Investments		12 Months	Short-term		34,000	1,473
NEDCOR : Re-investment		12 Months	Short-term		10,000	541
NEDCOR : New Investments		12 Months	Short-term		30,000	1,908
INVESTEC : New Investments		12 Months	Short-term		30,000	1,800
STANDARD BANK : New Investments		12 Months	Short-term		40,000	2,530
Municipality sub-total					194,000	10,629
TOTAL INVESTMENTS AND INTEREST	1				194,000	10,629

Operating Grant allocations

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		17,956	24,490	28,023	35,982	41,134	41,134	42,907	42,965	45,739
Local Government Equitable Share		17,056	23,590	26,678	34,232	34,232	34,232	36,942	40,915	43,589
Finance Management		500	500	750	1,000	1,151	1,151	1,250	1,250	1,250
Municipal Systems Improvement		400	400	343	750	674	674	715	800	900
Flood Damage - MIG		-	-	-	-	-	-	-	-	-
Alternative water supply plan		-	-	-	-	-	-	-	-	-
Provincial Management Support Grant		-	-	252	-	-	-	-	-	-
Electricity demand side management grant		-	-	-	-	5,078	5,078	4,000	-	-
Provincial Government:		10,735	21,126	17,115	22,500	29,992	29,992	29,129	25,852	21,997
Housing		10,012	19,804	16,033	18,708	25,820	25,820	26,872	25,700	21,838
Health subsidy		282	-	-	-	-	-	-	-	-
Community Development Workers		-	-	122	125	26	26	130	135	140
Libraries		309	501	799	801	721	721	761	-	-
Proclaimed Roads		-	811	-	50	1,853	1,853	50	-	-
Subsidy - Housing Trust Fund		-	-	-	2,800	1,550	1,550	1,300	-	-
Subsidy - Home owners education		-	-	147	-	-	-	-	-	-
Subsidy - Contract Register		-	-	-	-	-	-	-	-	-
Subsidy - Imbizo Office of Premier		-	-	-	-	-	-	-	-	-
Subsidy - Mobility strategy projects		-	-	-	-	-	-	-	-	-
Subsidy - Repair water leakages		-	-	-	-	-	-	-	-	-
Subsidy - Rezoning scheme charts		-	-	-	-	-	-	-	-	-
Subsidy - Spatial Planning		125	-	-	-	-	-	-	-	-
Subsidy - New sletters		7	10	13	16	22	22	16	17	19
District Municipality:		3,538	355	-	-	-	-	-	-	-
<i>Eden District Municipality</i>		3,538	355	-	-	-	-	-	-	-
Other grant providers:		422	962	721	985	3,756	3,756	3,545	1,095	1,226
<i>SETA</i>		239	452	563	900	900	900	900	990	1,109
<i>Masimambane</i>		-	371	87	-	89	89	250	-	-
<i>Public Contributions</i>		183	140	71	85	2,766	2,766	2,395	105	117
Total Operating Transfers and Grants	5	32,651	46,934	45,859	59,467	74,882	74,882	75,581	69,912	68,962

Capital Grant allocations

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital Transfers and Grants										
National Government:		1,923	33,150	55,359	26,296	124,380	124,380	17,132	18,196	25,642
Municipal Infrastructure (MIG)		1,923	28,822	17,497	11,759	13,974	13,974	14,143	17,196	18,142
Public Works					1,037	587	587	914		
Water Affairs		–	2,828		–	–	–			
Energy Efficiency & Demand Side Management					6,000	7,066	7,066			
National Electrification Programme		–	–	3,305	7,500	7,435	7,435	2,000	1,000	7,500
Department of Mineral & Energy				15,000	–	–	–			
Department of Social Services		–	1,500	3,000	–	3,141	3,141			
Municipal Systems Improvement				57	–	152	152	75		
Drought Relief Grant				16,500	–	92,000	92,000			
Department of Transport		–	–			–	–			
Finance Management						25	25			
Provincial Government:		2,807	2,410	1,537	–	6,467	6,467	15,687	15,817	800
Housing		107	2,410	1,537		6,173	6,173	14,800	15,017	–
Other		2,700	–			294	294	887	800	800
District Municipality:		5,004	–	23,520	–	1,862	1,862	–	–	–
Eden District Municipality		5,004	–	23,520		1,862	1,862			
Other grant providers:		1,067	161	–	–	14,935	14,935	3,950	2,050	3,200
Public Contributions		979	161			14,935	14,935	3,950	2,050	3,200
Masibambani		88	–			–	–			
Total Capital Transfers and Grants	5	10,801	35,721	80,417	26,296	147,644	147,644	36,769	36,063	29,642
TOTAL RECEIPTS OF TRANSFERS & GRANTS		43,453	82,655	126,276	85,763	223,105	223,105	112,350	105,975	98,604

7.6. Expenditure on allocations and grant programmes

Operating Grant expenditure

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		17,956	24,490	28,023	35,982	41,134	41,134	42,907	42,965	45,739
Local Government Equitable Share		17,056	23,590	26,678	34,232	34,232	34,232	36,942	40,915	43,589
Finance Management		500	500	750	1,000	1,151	1,151	1,250	1,250	1,250
Municipal Systems Improvement		400	400	343	750	674	674	715	800	900
Flood Damage - MIG		-	-	-	-	-	-	-	-	-
Alternative water supply plan		-	-	-	-	-	-	-	-	-
Provincial Management Support Grant		-	-	252	-	-	-	-	-	-
Electricity demand side management grant		-	-	-	-	5,078	5,078	4,000	-	-
Provincial Government:		10,735	21,126	17,115	22,500	29,992	29,992	29,129	25,852	21,997
Housing		10,012	19,804	16,033	18,708	25,820	25,820	26,872	25,700	21,838
Health subsidy		282	-	-	-	-	-	-	-	-
Community Development Workers		-	-	122	125	26	26	130	135	140
Libraries		309	501	799	801	721	721	761	-	-
Proclaimed Roads		-	811	-	50	1,853	1,853	50	-	-
Subsidy - Housing Trust Fund		-	-	-	2,800	1,550	1,550	1,300	-	-
Subsidy - Home owners education		-	-	147	-	-	-	-	-	-
Subsidy - Contract Register		-	-	-	-	-	-	-	-	-
Subsidy - Imbizo Office of Premier		-	-	-	-	-	-	-	-	-
Subsidy - Mobility strategy projects		-	-	-	-	-	-	-	-	-
Subsidy - Repair water leakages		-	-	-	-	-	-	-	-	-
Subsidy - Rezoning scheme charts		-	-	-	-	-	-	-	-	-
Subsidy - Spatial Planning		125	-	-	-	-	-	-	-	-
Subsidy - New settlers		7	10	13	16	22	22	16	17	19
District Municipality:		3,538	355	-	-	-	-	-	-	-
<i>Eden District Municipality</i>		3,538	355	-	-	-	-	-	-	-
Other grant providers:		422	962	721	985	3,756	3,756	3,545	1,095	1,226
<i>SETA</i>		239	452	563	900	900	900	900	990	1,109
<i>Masimambane</i>		-	371	87	-	89	89	250	-	-
<i>Public Contributions</i>		183	140	71	85	2,766	2,766	2,395	105	117
Total operating expenditure of Transfers and Grants		32,651	46,934	45,859	59,467	74,882	74,882	75,581	69,912	68,962

Capital Grant expenditure

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure of Transfers and Grants										
National Government:		1,923	33,150	55,359	26,296	124,380	124,380	17,132	18,196	25,642
Municipal Infrastructure (MIG)		1,923	28,822	17,497	11,759	13,974	13,974	14,143	17,196	18,142
Public Works				–	1,037	587	587	914		
Water Affairs		–	2,828		–	–	–			
Energy Efficiency & Demand Side Management					6,000	7,066	7,066			
National Electrification Programme		–	–	3,305	7,500	7,435	7,435	2,000	1,000	7,500
Department of Mineral & Energy				15,000	–	–	–			
Department of Social Services		–	1,500	3,000	–	3,141	3,141			
Municipal Systems Improvement				57	–	152	152	75		
Drought Relief Grant				16,500	–	92,000	92,000			
Department of Transport		–	–			–	–			
Finance Management						25	25			
Provincial Government:		2,807	2,410	1,537	–	6,467	6,467	15,687	15,817	800
Housing		107	2,410	1,537		6,173	6,173	14,800	15,017	–
Other		2,700	–			294	294	887	800	800
District Municipality:		5,004	–	23,520	–	1,862	1,862	–	–	–
Eden District Municipality		5,004	–	23,520		1,862	1,862			
Other grant providers:		1,067	161	–	–	14,935	14,935	3,950	2,050	3,200
Public Contributions		979	161			14,935	14,935	3,950	2,050	3,200
Masibambani		88	–			–	–			
Total capital expenditure of Transfers and Grants		10,801	35,721	80,417	26,296	147,644	147,644	36,769	36,063	29,642
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		43,496	79,889	130,666	85,763	221,855	221,855	112,351	105,975	98,604

7.7. Transfers and grants made by the municipality

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Transfers to other municipalities <i>NIL</i>	1									
TOTAL TRANSFERS TO MUNICIPALITIES:		-	-	-	-	-	-	-	-	-
Transfers to Entities/Other External Mechanisms <i>NIL</i>	2									
TOTAL TRANSFERS TO ENTITIES/EMS'		-	-	-	-	-	-	-	-	-
Transfers to other Organs of State <i>NIL</i>	3									
TOTAL TRANSFERS TO OTHER ORGANS OF STATE:		-	-	-	-	-	-	-	-	-
Grants to Organisations/ Groups of Individuals <i>Grants & Donations-Public</i> <i>Industrial/Tourism-Sect.21 Co.</i>	4	397 2,185	286 2,349	523 2,490	650 2,665	536 2,665	536 2,665	550 2,814	594 3,011	642 3,237
TOTAL GRANTS TO ORGANISATIONS/GROUPS OF INDIVIDUALS:		2,582	2,634	3,012	3,315	3,200	3,200	3,364	3,605	3,879
TOTAL TRANSFERS AND GRANTS	5	2,582	2,634	3,012	3,315	3,200	3,200	3,364	3,605	3,879

7.8. Councillor allowances and employee benefits**VACANT POSTS TO BE FILLED**

VACANT POSTS 2010/2011 - M1					
TASK GRADE	GRADE NUMBER	OCCUPATION	VOTE	DESCRIPTION	Budget
8	500011	P A / Secretary	11100	Municipal Manager	R 175,431
11	200044	Admin Officer : Contract & Property Management	12200	Corporate	R 231,100
15	200054	Head : Change Management & Policy Development (Contract)	12200	Corporate	R 223,000
11	202010	EAP Practitioner	12222	Human Resources	R 0
4	800019	Meter Reader : Service Fees	13300	Income	R 0
11	800025	Accountant : Rates & Collections	13300	Income	R 231,100
11	800031	Accountant : Financing	13300	Budget Office	R 231,100
5	292906	Creditors Clerk	13300	Expenditure	R 106,581
11	800056	Accountant : Finance Section	13300	Budget Office	R 231,100
6	800057	Senior Clerk	13300	Income	R 127,006
14	402006	Senior Technician	14400	Elect/Tech	R 0
6	404018	Operator	14464/8	Streets	R 127,006
13	404003	Eng. Technician	14468	Streets	R 299,625
12	404002	Superintendent	14468	Streets	R 265,362
7	403008	Lorry Driver	14468	Streets	R 144,244
5	901002	Learner Process Controller	14473	Herbertsdale	R 106,581
6	403006	Handy Man	14478	Sewerage	R 127,006
6	406018	Driver : Process Controllers	14482	KBR Water Purification	R 127,006
10	406025	Assistant Supervisor	14483	Sandhoogte Water Purification	R 0
6	353501	Special Workman	14487	Water	R 127,006
9	600004	Admin Officer	15500	Community	
5	201007	Clerk (Resorts)	15544	Chalets	R 44,409
	201002	Clerk (Relief - weekend)	15544	Chalets	R 24,127
9	603005	Foreman	15552	Refuse	R 87,212
11	604001	Waste Management Officer	15552	Refuse	R 115,550
7	604007	Lorry Driver : Sanitation	15552	Refuse	R 144,244
9	604008	Foreman	15553	Refuse	
9	205020	Senior Fireman	15560	Fire Dept	R 174,424
6	205003	Junior Firefighter	15560	Fire Dept	
5	407015	Tractor Driver	15582	Parks	R 106,581

VACANT POSTS 2010/2011 - M1					
TASK GRADE	GRADE NUMBER	OCCUPATION	VOTE	DESCRIPTION	Budget
7	203009	Special Workman	15585	Traffic	R 144,244
8	203001	Administration Control	15585	Traffic	R 157,265
11	203002	Traffic Administration Control	15585	Traffic	R 115,550
6	203003	Cashier/Clerk Administration	15585	Traffic	R 63,503
6	203006	Clerk : Administration	15585	Traffic	R 63,503
6	203026	Clerk Grade III (Traffic)	15585	Traffic	R 127,006
6	203028	Clerk/Cashier	15585	Traffic	R 127,006
9	203043	Traffic Officer - Grade II	15585	Traffic	R 174,424
9	203048	Traffic Officer - Grade II	15585	Traffic	R 174,424
6	203077	Law Enforcement Officer	15585	Traffic	R 127,006
6	203078	Law Enforcement Officer	15585	Traffic	R 127,006
6	203079	Law Enforcement Officer	15585	Traffic	R 127,006
6	204007	Library Assistant	15593	MB Library	R 127,006
13	407020	Supervisor : Sport & Recreation	15592	Sports grounds	R 299,625
10	701004	Electrician	16614	Electricity	R 213,332
7	701012	Special Workman	16614	Electricity	R 144,244
5	701101	Leading Construction Workman	16614	Electricity	R 106,581
10	401004	Building Inspector	17742	Town Planning	R 213,332
10	401021	Building Plan Examiner	17742	Town Planning	R 213,332
13	401025	Technician (Outdoor Advertising)	17742	Town Planning	R 299,625
6	401016	Clerk	17742	Town Planning	R 127,006
11	401002	Building Control Officer	17742	Town Planning	R 0
10	401003	Building Inspector	17742	Town Planning	R 213,332
12	200020	Manager : Human Settlement	17774	Housing	R 265,362
6	203071	Human Settlement Officers	17774	Housing	R 127,006
6	203072	Human Settlement Officers	17774	Housing	R 127,006
6	203073	Human Settlement Officers	17774	Housing	R 127,006
6	203074	Human Settlement Officers	17774	Housing	R 127,006
6	203075	Human Settlement Officers	17774	Housing	R 127,006
6	203076	Human Settlement Officers	17774	Housing	R 127,006

Grand Total**R 8,089,557**

VAKANTE POSTE 2010/2011 - M2					
TASK GRADE	GRADE NUMBER	OCCUPATION	VOTE	DESCRIPTION	Budget
4	404123	Operator	14464/8	Streets	R 98,604
2	404125	General Worker	14464/8	Streets	R 94,904
2	404184	General Worker	14468	Streets	R 94,904
2	404185	General Worker	14468	Streets	R 94,904
2	404186	General Worker	14468	Streets	R 94,904
2	404187	General Worker	14468	Streets	R 94,904
6	701121	Tractor Driver	14468	Streets	R 127,006
4	409117	Machine Operator	14473	Regional Sewage Works	R 98,604
3	201115	Workman : de Bakke Chalets	15544	Chalets	R 40,308
3	200104	Cleaner	15549	Town Hall	R 96,737
2	604106	Workman	15553	Cleaning of Streets	R 94,904
2	205101	General Worker	15560	Fire Department	R 94,904
5	701114	Electric Assistant	16614	Electrical	R 106,581
4	701115	Operator	16614	Electrical	R 0
4	701122	Operator	16614	Electrical	R 98,604
4	701128	Operator	16614	Electrical	R 98,604
4	701126	Operator	16614	Electrical	R 98,604
4	701125	Operator	16614	Electricity	R 98,604

Grand Total**R 1,626,584**

NEW POSTS TO BE FILLED

NEW POSTS - M1 : 2011/2012			
DIRECTORATE : CORPORATE SERVICES			
POST NO.	T-GRADE	DESCRIPTION OF POST	BUDGETED AMOUNT
12222	T11	Safety Officer	R 117,479
12222	T11	Personnel Officer (Labour Relations)	R 176,219
		Total	R 293,698
DIRECTORATE : FINANCIAL SERVICES			
POST NO.	T-GRADE	DESCRIPTION OF POST	BUDGETED AMOUNT
13300	T5	Clerk : Prepaid	R 114,613
13300	T5	Clerk : Accounts	R 114,613
13300		Head : Budget Office (Nett)	R 120,000
		Total	R 349,226
DIRECTORATE : TECHNICAL SERVICES			
POST NO.	T-GRADE	DESCRIPTION OF POST	BUDGETED AMOUNT
14473	T6	Laboratory Assistant	R 63,503
14477/1448	T10	Fitter	R 106,666
16614	T6	Truck Driver/Plant Operator	R 63,503
16614	T12	Electrical Engineering Technician	R 134,304
		Total	R 367,976
DIRECTORATE : COMMUNITY SERVICES			
POST NO.	T-GRADE	DESCRIPTION OF POST	BUDGETED AMOUNT
15549	T6	Handyman : Community Halls	R 127,007
15582	T5	Clerk : Parks	R 114,613
		Total	R 241,620
DIRECTORATE : TOWN PLANNING AND BUILDING CONTROL			
17742	T6	CLERK	R 127,006
		Total	R 127,006
		GRAND TOTAL	R 1,379,526

NEW POSTS - M2 : 2011/2012			
DIRECTORATE : TECHNICAL SERVICES			
POST NO.	T-GRADE	DESCRIPTION OF POST	BUDGETED AMOUNT
14464/8	T4	Operators (Streets) x 2	R 103,268
16614	T3	Electrical Assistant x 2	R 96,737
16624	T2	Worker (Mechanical) x 2	R 94,904
		Total	R 294,909
		GRAND TOTAL	R 294,909

BUDGET SCHEDULES**DISCLOSURE OF SALARIES, ALLOWANCES AND BENEFITS**

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No. 10	Salary	Contrib. 1.	Allowances	Performance Bonuses	In-kind benefits 2.	Total Package 3.
Rand per annum								
Councillors	4							
Executive Mayor	5		645,761					645,761
Deputy Executive Mayor			520,467					520,467
Speaker			520,467					520,467
3 X Member of Executive Committee			1,467,438					1,467,438
20 X Part-time Councillor			4,199,454		50,000			4,249,454
Locomotion Claims								-
Total Councillors	9	-	7,353,587	-	50,000			7,403,587
Senior Managers of the Municipality	6							
Municipal Manager (MM)			1,339,768			187,568		1,527,336
Chief Finance Officer			1,097,131			164,570		1,261,701
Director Electricity Services			1,098,874			153,842		1,252,716
Director Corporate Services			906,625			126,928		1,033,553
Director Community Services			948,666			142,300		1,090,966
Director Development and Planning			971,370			135,992		1,107,362
Director Civil Services								
Total Senior Managers of the Municipality	9	-	6,362,434	-	-	911,200	-	7,273,634
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION		-	13,716,021	-	50,000	911,200	-	14,677,221

SUMMARY OF COUNCILLOR AND STAFF BENEFITS

Summary of Employee and Councillor remuneration R thousand	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Salary		4,640	5,148	5,487	6,218	6,086	6,086	6,985	7,544	8,223
Pension Contributions										
Medical Aid Contributions										
Motor vehicle allowance										
Cell phone allowance										
Housing allowance										
Other benefits or allowances		256	279	294	373	373	373	419	466	516
In-kind benefits										
Sub Total - Councillors		4,896	5,427	5,781	6,591	6,459	6,459	7,404	8,010	8,739
% increase	4		10.8%	6.5%	14.0%	(2.0%)	-	14.6%	8.2%	9.1%
Senior Managers of the Municipality	2									
Salary		3,559	6,121	6,064	6,708	6,305	6,305	6,363	6,872	7,421
Pension Contributions										
Medical Aid Contributions										
Motor vehicle allowance										
Cell phone allowance										
Housing allowance										
Performance Bonus		599	610	883	955	905	905	911	984	1,063
Other benefits or allowances										
In-kind benefits										
Sub Total - Senior Managers of Municipality		4,158	6,731	6,946	7,664	7,211	7,211	7,274	7,856	8,484
% increase	4		61.9%	3.2%	10.3%	(5.9%)	-	0.9%	8.0%	8.0%
Other Municipal Staff										
Basic Salaries and Wages		57,751	68,945	81,624	96,670	96,194	96,194	102,307	109,468	118,226
Pension Contributions		8,522	10,989	12,948	16,817	16,578	16,578	17,962	19,202	20,622
Medical Aid Contributions		4,976	6,565	7,352	9,057	8,875	8,875	10,028	11,131	12,355
Motor vehicle allowance										
Cell phone allowance										
Housing allowance		866	1,116	1,006	1,237	1,197	1,197	1,222	1,234	1,283
Overtime		5,222	6,529	6,477	5,959	7,056	7,056	6,538	6,930	7,485
Performance Bonus		4,647	5,921	6,985	8,056	8,056	8,056	8,521	9,058	9,692
Other benefits or allowances		7,421	10,711	14,508	14,647	15,839	15,839	16,807	18,540	20,711
In-kind benefits										
Sub Total - Other Municipal Staff		89,406	110,777	130,900	152,442	153,795	153,795	163,384	175,564	190,374
% increase	4		23.9%	18.2%	16.5%	0.9%	-	6.2%	7.5%	8.4%
Total Parent Municipality		98,461	122,935	143,628	166,697	167,465	167,465	178,061	191,429	207,597
			24.9%	16.8%	16.1%	0.5%	-	6.3%	7.5%	8.4%
TOTAL SALARY, ALLOWANCES & BENEFITS		98,461	122,935	143,628	166,697	167,465	167,465	178,061	191,429	207,597
% increase	4		24.9%	16.8%	16.1%	0.5%	-	6.3%	7.5%	8.4%
TOTAL MANAGERS AND STAFF	5	93,565	117,508	137,847	160,106	161,006	161,006	170,658	183,419	198,858

SUMMARY OF PERSONNEL NUMBERS

Summary of Personnel Numbers Number	Ref 1,2	2009/10			Current Year 2010/11			Budget Year 2011/12		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		23	23		23	23				
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	7	–	7	7	–	7	28	27	1
Other Managers	7	23	22	1	23	22	1	–	–	–
Professionals		37	32	5	38	33	5	20	19	1
<i>Finance</i>		19	14	5	20	15	5	11	10	1
<i>Spatial/town planning</i>		4	4		4	4		3	3	–
<i>Information Technology</i>		3	3		3	3		–	–	–
<i>Roads</i>		3	3		3	3		2	2	–
<i>Electricity</i>		2	2		2	2		–	–	–
<i>Water</i>		5	5		5	5		3	3	–
<i>Sanitation</i>								1	1	–
<i>Refuse</i>		1	1		1	1		–	–	–
<i>Other</i>		23	23		23	23		16	15	1
Technicians		54	50	–	60	57	–	113	106	7
<i>Finance</i>		9	5		11	8		7	4	3
<i>Spatial/town planning</i>		10	10		11	11		10	10	–
<i>Information Technology</i>		4	4		4	4		4	4	–
<i>Roads</i>		5	5		5	5		24	23	1
<i>Electricity</i>		23	23		23	23		24	24	–
<i>Water</i>		2	2		4	4		34	32	2
<i>Sanitation</i>								10	9	1
<i>Refuse</i>		1	1		2	2		–	–	–
<i>Other</i>		75	71	4	75	72	3	90	85	5
Clerks (Clerical and administrative)		199	185	11	202	187	15	105	105	–
Service and sales workers								47	40	7
Skilled agricultural and fishery workers								–	–	–
Craft and related trades								–	–	–
Plant and Machine Operators		26	24		30	28		45	40	5
Elementary Occupations		422	400	19	432	418	9	353	353	–
TOTAL PERSONNEL NUMBERS		889	830	47	913	863	40	817	790	27
% increase					2.7%	4.0%	(14.9%)	(10.5%)	(8.5%)	(32.5%)
Total municipal employees headcount	6									
Finance personnel headcount	8	81	76	5	83	78	5	68	64	4
Human Resources personnel headcount	8	11	10	1	12	12		11	11	–

7.9. Monthly targets for revenue, expenditure and cash flow

BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote																
Vote1 - MUNICIPAL MANAGER		2,436	655	1,408	1,653	4,429	2,000	5,846	1,116	1,234	2,332	1,021	11,775	35,906	35,513	33,828
Vote2 - CORPORATE SERVICES		0	0	135	27	0	206	15	8	8	136	255	443	1,235	1,330	1,454
Vote3 - FINANCIAL SERVICES		69,044	1,278	821	724	2,072	550	914	647	632	606	1,632	508	79,429	87,194	95,826
Vote4 - CIVIL SERVICES		64,027	7,904	9,305	6,954	5,705	10,646	14,526	8,217	6,672	7,011	11,360	21,616	173,944	190,832	213,161
Vote5 - COMMUNITY SERVICES		4,085	6,454	7,104	4,265	4,212	5,775	6,456	4,679	5,191	4,809	5,724	5,562	64,314	68,683	75,898
Vote6 - ELECTRICITY SERVICES		25,349	21,319	21,459	20,069	20,264	22,268	23,285	20,718	21,058	20,464	21,122	31,613	268,988	303,022	352,569
Vote7 - DEVELOPMENT AND PLANNING		309	888	373	399	377	400	582	461	458	405	370	50,106	55,128	38,475	35,703
Total Revenue by Vote		165,249	38,498	40,605	34,091	37,059	41,845	51,625	35,847	35,253	35,764	41,483	121,624	678,943	725,049	808,439
Expenditure by Vote to be appropriated																
Vote1 - MUNICIPAL MANAGER		2,279	1,515	1,414	2,271	1,874	1,667	2,844	1,901	1,800	1,760	1,947	34,177	55,448	58,823	62,788
Vote2 - CORPORATE SERVICES		1,384	1,542	1,582	1,861	1,389	1,746	1,514	2,277	1,773	2,033	2,524	1,345	20,971	22,198	23,655
Vote3 - FINANCIAL SERVICES		2,293	2,484	2,757	3,797	2,785	3,090	2,576	2,722	2,646	2,736	2,971	(4,466)	26,392	25,225	27,230
Vote4 - CIVIL SERVICES		8,808	10,235	13,156	14,130	11,323	15,541	14,173	13,295	12,647	15,638	13,718	31,621	174,283	193,015	211,824
Vote5 - COMMUNITY SERVICES		6,159	7,176	7,786	9,051	7,635	11,412	11,672	9,360	8,395	8,736	8,150	18,405	113,938	121,344	131,942
Vote6 - ELECTRICITY SERVICES		6,084	22,173	22,296	14,505	14,240	14,690	15,444	14,442	13,541	14,755	14,157	41,621	207,948	239,930	281,662
Vote7 - DEVELOPMENT AND PLANNING		1,101	1,137	1,321	1,583	1,511	2,305	1,842	7,370	1,825	2,064	4,295	26,490	52,843	51,685	49,686
Total Expenditure by Vote		28,107	46,261	50,312	47,198	40,756	50,451	50,065	51,367	42,627	47,722	47,762	149,194	651,821	712,220	788,787
Surplus/(Deficit) before assoc.		137,142	(7,763)	(9,708)	(13,107)	(3,697)	(8,606)	1,559	(15,520)	(7,374)	(11,958)	(6,278)	(27,571)	27,121	12,828	19,653
Taxation														-	-	-
Attributable to minorities														-	-	-
Share of surplus/ (deficit) of associate														-	-	-
Surplus/(Deficit)	1	137,142	(7,763)	(9,708)	(13,107)	(3,697)	(8,606)	1,559	(15,520)	(7,374)	(11,958)	(6,278)	(27,571)	27,121	12,828	19,653

BUDGETED MONTHLY REVENUE AND EXPENDITURE (STANDARD CLASSIFICATION)

Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard																
<i>Governance and administration</i>		71,480	1,933	2,365	2,404	6,501	2,755	6,776	1,771	1,874	2,950	2,908	12,652	116,369	123,837	130,909
Executive and council		2,436	655	1,408	1,653	4,429	2,000	5,846	1,116	1,234	2,332	1,021	11,775	35,906	35,513	33,828
Budget and treasury office		410	353	701	544	423	350	356	445	450	414	371	349	5,166	5,570	6,038
Corporate services		68,633	925	256	206	1,649	406	574	210	191	204	1,516	528	75,298	82,754	91,042
<i>Community and public safety</i>		1,143	2,298	3,154	1,082	1,213	1,585	1,605	1,443	1,950	1,563	1,225	53,750	72,011	53,782	52,760
Community and social services		41	87	55	57	79	44	46	90	51	47	53	801	1,452	677	743
Sport and recreation		398	1,717	1,742	405	289	445	759	343	729	657	275	2,370	10,129	8,739	9,725
Public safety		662	447	1,316	576	802	1,059	760	967	1,138	811	856	795	10,190	11,185	12,509
Housing		42	47	41	43	43	37	40	43	32	48	41	49,784	50,241	33,181	29,784
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		272	844	336	361	341	364	546	421	429	503	332	16,298	21,048	9,348	14,121
Planning and development		267	841	332	356	335	363	542	418	426	483	329	397	5,087	5,494	6,120
Road transport		5	4	5	4	7	1	4	4	3	20	3	15,901	15,961	3,854	8,001
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		92,354	33,422	34,749	30,245	29,004	37,140	42,698	32,212	31,000	30,749	37,019	38,923	469,514	538,082	610,650
Electricity		25,349	21,319	21,459	20,069	20,264	22,268	23,285	20,718	21,058	20,464	21,122	31,613	268,988	303,022	352,569
Water		11,110	6,791	6,980	6,185	5,449	7,930	10,404	7,546	6,091	6,405	8,096	3,927	86,913	107,407	123,120
Waste water management		52,912	1,110	2,320	764	249	2,715	4,118	668	578	586	3,261	1,788	71,069	79,571	82,040
Waste management		2,983	4,202	3,990	3,226	3,042	4,227	4,890	3,280	3,273	3,294	4,540	1,596	42,544	48,082	52,921
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Standard		165,249	38,498	40,605	34,091	37,059	41,845	51,625	35,847	35,253	35,764	41,483	121,624	678,943	725,049	808,439
Expenditure - Standard																
<i>Governance and administration</i>		6,063	5,682	5,879	8,090	6,280	6,700	7,145	6,853	6,348	6,585	7,520	27,124	100,269	103,333	110,509
Executive and council		2,279	1,515	1,414	2,271	1,874	1,667	2,844	1,901	1,800	1,760	1,947	34,177	55,448	58,823	62,788
Budget and treasury office		1,553	1,877	2,065	2,001	2,021	2,275	1,930	2,076	2,125	2,121	2,294	(6,159)	16,177	16,702	17,763
Corporate services		2,231	2,290	2,400	3,818	2,385	2,759	2,372	2,877	2,424	2,705	3,279	(894)	28,645	27,808	29,959
<i>Community and public safety</i>		4,591	4,906	5,723	5,847	5,479	8,697	9,334	12,578	6,340	6,490	8,430	35,828	114,243	115,848	119,310
Community and social services		817	875	938	965	906	1,301	1,026	1,043	1,035	1,099	1,019	1,307	12,331	13,360	14,643
Sport and recreation		1,542	1,715	2,297	2,330	1,874	4,375	5,160	3,087	2,535	2,434	2,076	7,736	37,161	37,797	40,979
Public safety		1,960	2,033	2,093	2,131	2,216	2,587	2,650	2,566	2,222	2,474	2,361	4,017	29,310	31,510	33,904
Housing		272	282	396	420	482	434	498	5,882	549	483	2,974	22,768	35,441	33,181	29,784
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		1,864	1,969	3,561	5,111	2,913	6,262	4,573	3,414	4,224	5,503	3,693	6,756	49,844	53,833	57,772
Planning and development		1,038	1,045	1,173	1,368	1,237	2,113	1,554	1,936	1,538	1,953	1,685	4,703	21,344	22,792	24,520
Road transport		827	924	2,388	3,743	1,676	4,149	3,019	1,478	2,686	3,550	2,008	2,053	28,500	31,041	33,252
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		15,588	33,703	35,149	28,150	26,084	28,791	29,013	28,521	25,715	29,145	28,119	79,487	387,465	439,207	501,195
Electricity		6,002	22,085	22,197	14,410	14,148	14,567	15,326	14,325	13,424	14,638	14,039	41,457	206,620	238,496	280,102
Water		4,784	5,348	6,928	5,999	5,844	6,671	7,189	6,944	6,154	7,270	7,673	20,772	91,577	101,970	112,265
Waste water management		2,963	3,719	3,564	4,117	3,454	4,403	3,661	4,588	3,533	4,507	3,713	11,912	54,133	60,064	66,413
Waste management		1,840	2,552	2,459	3,624	2,638	3,150	2,837	2,664	2,604	2,729	2,694	5,345	35,135	38,677	42,415
Other		-	-	-	0	-	-	-	0	-	0	-	0	0	-	-
Total Expenditure - Standard		28,107	46,261	50,312	47,198	40,756	50,451	50,065	51,367	42,627	47,722	47,762	149,194	651,821	712,220	788,787
Surplus/(Deficit) before assoc.		137,142	(7,763)	(9,708)	(13,107)	(3,697)	(8,606)	1,559	(15,520)	(7,374)	(11,958)	(6,278)	(27,571)	27,121	12,828	19,653
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	137,142	(7,763)	(9,708)	(13,107)	(3,697)	(8,606)	1,559	(15,520)	(7,374)	(11,958)	(6,278)	(27,571)	27,121	12,828	19,653

BUDGETED MONTHLY REVENUE AND EXPENDITURE (PER SOURCE / PER TYPE)

Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source																
Property rates		68,469	765	(65)	(22)	1,460	(1)	371	(0)	3	6	1,076	0	72,062	79,313	87,319
Property rates - penalties & collection charges		164	157	170	201	186	196	150	197	174	185	181	140	2,100	2,205	2,359
Service charges - electricity revenue		18,846	20,064	21,254	19,796	20,014	22,016	22,482	19,633	20,825	20,307	21,012	23,769	250,017	287,520	330,647
Service charges - water revenue		5,230	6,695	5,336	5,707	5,321	6,175	7,640	6,945	5,902	6,303	5,931	2,726	69,910	79,000	92,100
Service charges - sanitation revenue		49,117	1,064	233	282	241	194	86	193	94	111	79	101	51,796	55,446	59,919
Service charges - refuse revenue		2,983	3,973	3,007	3,014	3,040	3,058	3,050	3,064	3,060	3,077	3,077	892	35,294	38,824	42,706
Service charges - other		16,620	3,444	1,837	897	731	607	1,274	689	1,118	950	576	300	29,043	31,698	34,771
Rental of facilities and equipment		250	817	552	249	275	287	361	343	341	323	240	210	4,247	4,746	5,311
Interest earned - external investments		1,833	98	117	1,307	913	512	458	983	539	1,164	834	1,872	10,629	10,003	9,469
Interest earned - outstanding debtors		32	31	31	31	31	29	28	26	26	27	26	26	345	376	361
Dividends received																
Fines		307	6	904	300	297	699	378	479	706	501	518	163	5,258	5,783	6,476
Licences and permits		351	411	392	273	502	355	370	476	414	298	339	595	4,778	5,239	5,859
Agency services																
Transfers recognised - operational		111	28	5,130	1,195	98	7,025	9,915	2,275	919	930	7,061	40,894	75,581	69,912	68,962
Other revenue		936	924	1,705	861	3,932	693	5,061	502	1,134	1,582	534	17,193	35,055	35,978	35,726
Gains on disposal of PPE		-	-	-	0	-	0	1	0	0	-	-	6	9	10	13
Total Revenue (excluding capital transfers and contributions)		165,249	38,477	40,605	34,091	37,038	41,845	51,625	35,806	35,253	35,764	41,483	88,887	646,124	706,053	781,997
Expenditure By Type																
Employee related costs		12,155	12,081	12,399	13,422	12,780	16,587	14,019	13,696	13,567	13,924	14,379	35,607	184,615	198,733	215,656
Remuneration of councillors		449	678	524	523	522	549	753	712	789	591	594	720	7,404	8,010	8,739
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	12,860	12,860	14,146	15,702
Depreciation & asset impairment		381	381	381	5,913	381	5,050	1,167	2,929	1,192	6,225	1,192	13,108	38,298	42,743	44,068
Finance charges		-	-	26	-	1	29	58	298	-	-	33	3,141	3,586	3,446	3,470
Bulk purchases		4,165	19,874	20,928	10,966	11,687	10,708	14,136	12,020	11,398	12,479	12,963	25,692	167,017	199,621	238,605
Other materials		860	999	621	773	874	1,058	1,048	984	866	795	905	385	10,166	11,208	12,314
Contracted services		1,346	2,256	1,956	2,623	2,332	3,364	4,411	3,104	2,730	1,784	2,658	3,115	31,679	34,753	38,144
Transfers and grants		389	370	356	368	343	348	347	323	317	357	385	411	4,314	4,889	5,556
Other expenditure		8,363	9,621	13,122	12,612	11,836	12,758	14,082	17,301	11,768	11,568	14,652	54,099	191,783	194,571	206,432
Loss on disposal of PPE		-	-	-	-	-	-	44	-	-	-	-	56	100	100	100
Total Expenditure		28,107	46,261	50,312	47,198	40,756	50,451	50,065	51,367	42,627	47,722	47,762	149,194	651,821	712,220	788,787
Surplus/(Deficit)																
Transfers recognised - capital		-	21	-	-	21	-	-	41	-	-	-	32,737	32,819	18,996	26,442
Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		137,142	(7,763)	(9,708)	(13,107)	(3,697)	(8,606)	1,559	(15,520)	(7,374)	(11,958)	(6,278)	(27,571)	27,121	12,828	19,653
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	137,142	(7,763)	(9,708)	(13,107)	(3,697)	(8,606)	1,559	(15,520)	(7,374)	(11,958)	(6,278)	(27,571)	27,121	12,828	19,653

BUDGETED MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)

Description R thousand	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Multi-year expenditure to be appropriated															
Vote1 - MUNICIPAL MANAGER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote2 - CORPORATE SERVICES	-	39	10	-	-	-	-	-	-	-	-	-	49	343	353
Vote3 - FINANCIAL SERVICES	-	-	140	-	-	5	1,900	13	-	5	2	283	2,348	516	510
Vote4 - CIVIL SERVICES	943	2,453	2,678	2,698	4,828	2,267	2,388	2,248	2,163	1,463	1,333	2,667	28,129	44,408	46,832
Vote5 - COMMUNITY SERVICES	-	-	200	100	270	-	20	100	-	15	-	3,210	3,915	2,536	3,605
Vote6 - ELECTRICITY SERVICES	100	205	1,130	1,335	1,080	765	980	1,565	1,910	1,170	720	2,290	13,250	21,385	26,135
Vote7 - DEVELOPMENT AND PLANNING	-	-	5	1,000	-	5	-	1,000	105	-	-	9,705	11,820	15,037	20
Capital multi-year expenditure sub-total	1,043	2,697	4,163	5,133	6,178	3,042	5,288	4,926	4,178	2,653	2,055	18,155	59,510	84,225	77,455
Single-year expenditure to be appropriated															
Vote1 - MUNICIPAL MANAGER	-	12	-	-	-	-	200	-	-	1,300	-	-	1,512	500	-
Vote2 - CORPORATE SERVICES	-	33	130	50	-	-	25	500	500	500	500	-	2,238	240	340
Vote3 - FINANCIAL SERVICES	-	-	38	-	-	80	-	-	150	-	-	-	268	40	-
Vote4 - CIVIL SERVICES	2,283	2,688	4,443	4,833	3,738	2,030	5,723	4,003	3,958	2,108	1,398	(797)	36,408	27,025	28,360
Vote5 - COMMUNITY SERVICES	27	61	398	339	948	1,825	1,092	1,335	2,920	1,000	1,690	(2,460)	9,175	1,640	380
Vote6 - ELECTRICITY SERVICES	170	280	470	210	760	410	210	1,430	730	730	630	(760)	5,270	620	-
Vote7 - DEVELOPMENT AND PLANNING	-	-	-	4,000	-	100	-	4,440	-	100	-	(5,000)	3,640	-	-
Capital single-year expenditure sub-total	2,480	3,074	5,479	9,432	5,446	4,445	7,250	11,708	8,258	5,738	4,218	(9,017)	58,511	30,065	29,080
Total Capital Expenditure	3,523	5,771	9,642	14,565	11,624	7,487	12,538	16,634	12,436	8,391	6,273	9,138	118,021	114,290	106,535

BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)

Description R thousand	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital Expenditure - Standard															
<i>Governance and administration</i>	-	84	318	50	-	85	2,125	513	650	1,805	502	283	6,414	1,639	1,203
Executive and council	-	12	-	-	-	-	200	-	-	1,300	-	-	1,512	500	-
Budget and treasury office	-	-	178	-	-	85	1,900	13	150	5	2	283	2,615	556	510
Corporate services	-	72	140	50	-	-	25	500	500	500	500	-	2,287	583	693
<i>Community and public safety</i>	27	61	598	5,319	768	1,825	612	6,550	670	1,015	1,690	5,150	24,285	17,393	985
Community and social services	27	61	87	170	14	235	82	370	10	30	40	220	1,346	131	60
Sport and recreation	-	-	373	42	364	600	470	605	660	460	850	(50)	4,374	1,375	300
Public safety	-	-	138	107	390	990	60	160	-	525	800	180	3,350	870	625
Housing	-	-	-	5,000	-	-	-	5,415	-	-	-	4,800	15,215	15,017	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	1,860	3,270	4,115	3,800	3,530	2,918	5,735	4,115	4,280	1,755	525	719	36,622	20,530	18,642
Planning and development	-	-	5	-	-	105	-	25	5	100	-	5	245	20	20
Road transport	1,860	3,270	4,110	3,800	3,530	2,813	5,735	4,090	4,275	1,655	525	714	36,377	20,510	18,622
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	1,636	2,336	4,611	5,396	7,326	2,659	4,066	5,456	6,676	3,816	3,556	3,006	50,540	74,706	85,695
Electricity	270	485	1,570	1,515	1,810	1,145	1,160	2,965	2,610	1,870	1,320	1,800	18,520	22,005	26,135
Water	53	153	468	783	833	27	1,213	933	488	303	1,033	63	6,350	27,481	29,150
Waste water management	1,313	1,698	2,573	2,978	4,233	1,487	1,193	1,258	1,228	1,643	1,203	843	21,650	23,420	27,410
Waste management	-	-	-	120	450	-	500	300	2,350	-	-	300	4,020	1,800	3,000
<i>Other</i>	-	20	-	-	-	-	-	-	140	-	-	-	160	22	10
Total Capital Expenditure - Standard	3,523	5,771	9,642	14,565	11,624	7,487	12,538	16,634	12,416	8,391	6,273	9,158	118,021	114,290	106,535

BUDGETED MONTHLY CASH FLOWS

MONTHLY CASH FLOWS	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash Receipts By Source													1			
Property rates	14,775	10,329	9,916	6,459	2,486	4,664	4,529	4,348	4,117	3,985	3,058	3,023	71,689	78,902	86,867	
Property rates - penalties & collection charges	164	157	170	201	186	196	150	197	174	185	181	140	2,100	2,205	2,359	
Service charges - electricity revenue	18,555	19,534	18,825	18,639	17,494	20,678	19,692	18,015	19,241	19,023	19,838	18,305	227,839	261,223	299,219	
Service charges - water revenue	4,400	5,168	4,084	4,673	4,374	5,921	2,448	6,599	5,706	5,494	5,668	1,167	55,704	62,964	74,414	
Service charges - sanitation revenue	4,550	4,655	3,429	3,809	1,380	2,681	679	2,487	2,347	2,398	1,657	1,506	31,578	33,657	36,314	
Service charges - refuse revenue	2,090	2,102	2,114	2,124	2,157	2,154	2,158	2,295	2,310	2,318	2,738	1,269	25,830	28,117	30,684	
Service charges - other	11,201	892	2,350	496	5,146	1,144	959	538	1,959	103	461	873	26,121	28,483	31,203	
Rental of facilities and equipment	250	817	552	249	275	287	361	343	341	323	240	210	4,247	4,746	5,311	
Interest earned - external investments	1,833	98	117	1,307	913	512	458	983	539	1,164	834	1,872	10,629	10,003	9,469	
Interest earned - outstanding debtors	32	31	31	31	31	29	28	26	26	27	26	26	345	376	361	
Dividends received													-			
Fines	307	6	904	300	297	699	378	479	706	501	518	163	5,258	5,783	6,476	
Licences and permits	351	411	392	273	502	355	370	476	414	298	339	595	4,778	5,239	5,859	
Agency services													-			
Transfer receipts - operational	111	28	5,130	1,195	98	7,025	9,915	2,275	919	930	7,061	40,894	75,581	69,912	68,962	
Other revenue	327	366	433	510	410	343	260	361	440	416	367	10,098	14,330	15,016	14,281	
Cash Receipts by Source	58,947	44,595	48,448	40,264	35,749	46,688	42,385	39,422	39,239	37,165	42,986	80,140	556,028	606,627	671,778	
Other Cash Flows by Source																
Transfer receipts - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Contributions recognised - capital & Contributed	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Proceeds on disposal of PPE					5,636							5,636	11,272	9,918	10,414	
Short term loans													-			
Borrowing long term/refinancing	(33)	(35)	(34)	(33)	(31)	(37)	(35)	(32)	(34)	(34)	(36)	(33)	(408)	465	30,488	
Increase (decrease) in consumer deposits	54	63	50	57	54	73	30	81	70	67	69	(330)	339	373	391	
Decrease (Increase) in non-current debtors													-			
Decrease (increase) other non-current receivable	116	116	117	117	119	119	119	127	128	128	151	(862)	496	417	438	
Decrease (increase) in non-current investments													-			
Total Cash Receipts by Source	59,084	44,740	48,581	40,405	41,527	46,843	42,499	39,597	39,402	37,326	43,172	84,551	567,727	617,799	713,509	

BUDGETED MONTHLY CASH FLOWS (Continued)

MONTHLY CASH FLOWS	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash Payments by Type																
Employee related costs	12,155	12,081	12,259	13,422	12,780	16,587	14,019	13,696	13,567	13,924	14,379	20,079	168,949	181,671	197,044	
Remuneration of councillors	449	678	524	523	522	549	753	712	789	591	594	720	7,404	8,010	8,739	
Collection costs	62	372	383	366	430	362	300	483	500	508	549	586	4,900	5,292	5,715	
Interest paid	-	-	26	-	1	29	58	298	-	-	33	3,141	3,586	3,446	3,470	
Bulk purchases - Electricity	4,165	19,874	19,467	10,737	11,246	10,708	12,554	11,712	10,476	11,345	11,163	23,570	157,017	188,421	226,105	
Bulk purchases - Water & Sewer	-	-	1,461	228	441	-	1,582	308	922	1,135	1,801	2,122	10,000	11,200	12,500	
Other materials	860	999	621	773	874	1,058	1,048	984	866	795	905	385	10,166	11,208	12,314	
Contracted services	1,346	2,256	1,956	2,623	2,332	3,364	4,411	3,104	2,730	1,784	2,658	3,115	31,679	34,753	38,144	
Grants and subsidies paid - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Grants and subsidies paid - other	74	58	51	65	51	63	55	41	40	79	137	168	882	942	1,018	
General expenses	4,708	5,422	8,407	13,518	7,633	12,960	10,767	14,898	8,422	12,595	11,028	51,039	161,396	161,646	166,714	
Cash Payments by Type	23,818	41,741	45,156	42,255	36,309	45,679	45,547	46,236	38,312	42,755	43,246	104,924	555,978	606,590	671,763	
Other Cash Flows/Payments by Type																
Capital assets	3,523	5,771	9,442	14,565	12,124	7,487	12,538	16,634	11,436	8,041	6,273	10,188	118,021	114,290	106,535	
Repayment of borrowing	250	250	250	250	250	250	250	250	250	250	250	250	3,000	3,000	3,000	
Other Cash Flows/Payments	(1,881)	(9,806)	(24,404)	(28,122)	(9,346)	(7,945)	(10,191)	(7,455)	(6,628)	(3,489)	(2,543)	(23,441)	(135,251)	(117,926)	(51,878)	
Total Cash Payments by Type	25,710	37,956	30,443	28,948	39,336	45,470	48,145	55,665	43,370	47,557	47,226	91,922	541,748	605,954	729,419	
NET INCREASE/(DECREASE) IN CASH HELD	33,373	6,784	18,138	11,457	2,190	1,373	(5,646)	(16,067)	(3,968)	(10,231)	(4,054)	(7,371)	25,979	11,846	(15,910)	
Cash/cash equivalents at the month/year begin:	173,244	206,617	213,402	231,539	242,996	245,186	246,559	240,914	224,846	220,878	210,647	206,593	173,244	199,223	211,068	
Cash/cash equivalents at the month/year end:	206,617	213,402	231,539	242,996	245,186	246,559	240,914	224,846	220,878	210,647	206,593	199,223	199,223	211,068	195,158	

7.10. Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2010/11	2011/12 Medium Term Revenue & Expenditure Framework			Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Total Contract Value
		Total	Original Budget	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1,3													
Parent Municipality:														
Revenue Obligation By Contract	2													
RO Water Reclamation to PetroSA		-	-	-	-	-	-	-	-	-	-	-	-	-
Bank Contract		-	-	-	-	-	-	-	-	-	-	-	-	-
Prepaid System		4,339	4,773	5,250	5,775	6,353	-	-	-	-	-	-	-	-
Desalination Plant		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Revenue Implication		4,339	4,773	5,250	5,775	6,353	-	-	-	-	-	-	-	26,491
Expenditure Obligation By Contract	2													
RO Water Reclamation to PetroSA		320	3,845	4,076	4,320	4,579	4,854	5,146	5,454	5,781	6,128	6,496	6,626	57,627
Bank Contract		4,867	1,930	2,123	-	-	-	-	-	-	-	-	-	8,920
Prepaid System		-	-	-	-	-	-	-	-	-	-	-	-	-
Desalination Plant		-	3,706	7,136	6,533	5,900	6,195	6,504	6,830	7,171	7,530	7,906	8,301	73,711
Total Operating Expenditure Implication		5,188	9,481	13,334	10,853	10,479	11,049	11,650	12,284	12,953	13,658	14,402	14,927	140,258
Capital Expenditure Obligation By Contract	2													
RO Water Reclamation to PetroSA		43,910	309	328	347	368	390	414	438	465	493	522	548	48,533
Bank Contract		-	-	-	-	-	-	-	-	-	-	-	-	-
Prepaid System		-	-	-	-	-	-	-	-	-	-	-	-	-
Desalination Plant		-	100,000	-	-	-	-	-	-	-	-	-	-	100,000
Total Capital Expenditure Implication		43,910	100,309	328	347	368	390	414	438	465	493	522	548	148,533
Total Parent Expenditure Implication		49,098	109,790	13,662	11,200	10,847	11,439	12,063	12,722	13,417	14,151	14,924	15,476	288,790

7.11. Annual budgets and service delivery agreements – other external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand
Call Centre - Eden Distric Mun	12m	C440060	Radio Comm Network	31/01/2011	
Provicom Risk Solution	1m	C436356	Time and Attendance System	31/01/2010	170
Uhlula Consulting CC	12m	C435481	Conducting a survey	28/02/2010	35
Community Development Workers		C438901 (Item)	CDW		
CAPMAN	1m	C439086(P/O)	Leave system		28
Business Engineering/Eden Distric Council	12m	C118762	Collaborator	30 June 2011	131
Ignite Advisory Services		C246484(Item)	CPM		50
Thusong Centre		C400632(Item)	Community Services		5,000
Abet Training	1m	C435875	Adult Basic Education and Training programme	31/01/2010	205
Government Communication Care Network GCCN	36m	C320707	Rendering of GCCN Serices	31-03-2010	
SITA - Pals Hosting and Data Centre Services	36m	C255977	Pals Libraries	31-03-2011	
Red Door	12	C410559	One-stop Centre in support of small, micro & medium enterprises	01/07/2010	350
OTHER:					
Comwezi Security Services Ltd	36m	C378372	Security Services	30-06-2012	250
Fleet Africa (pty) Ltd	36m	C435870	Fleet Management	31-07-2012	
Nashua			Rental Various Photocopiers, fax machines, Service Agreement & Copies	Various	Various
Minolta			Rental Various Photocopiers, fax machines, Service Agreement & Copies	Various	Various
Rentokil			Various Hygine Services, Various buildings	Various	Various
Cyber Cabling	12m	C436292	Network Cabling & Supply of network	30/06/2010	
Wispernet	36m	C436297	Radio Network Maintenance(R10 000.00 + VAT / m)	30/06/2011	194
SPCA	36	C429945	Providing pounding services	30/06/2012	88
Mossel Bay Tourism	36	C435875	Providing Tourism function	30/06/2012	1,982
Debtmanager (Pty) Ltd	36	C311769	Debt Recovery (R175 115.00 /m)	30/06/2011	2,101
Pals System Central Data Processing, Administration and infrastructure	36	C369591	Centralised Data Processing Service	31/03/2012	
Cab Holdings	36	C432590	Printing & Distribution of Monthly Service Acc (min R15 000.00 / m)	30/06/2011	75
Combo Sign Pty Ltd	48	C410252	Outdoor Media - Street Refuse Containers	31/12/2013	1,152
CCM Transport	12	C434447	Removal garden & Domestic Refuse Friemersheim & GBR (R1 021.00 / week)	31/12/2010	45
CCM Transport	12	C434449	Removal garden & Domestic Refuse Buysplaas & MB (R1 021.00 / week)	31/12/2010	45
CCM Transport	12	C335521	Removal garden & Domestic Refuse Kwa, Kleinberg, Bartelsfn, Brandwag, p/o Asla	30/06/2011	
CCM Transport	72	C043254	PetroSA - Refuse dump site	30/06/2010	
A J Boshoff	12	C433276	Removal garden & Domestic Refuse Island & GBR (5 500.00 / m)	30/06/2010	28
ACE Waste Removal	72	C043255	PetroSA - Refuse dump site	30/06/2010	
Nedbank	10	C433615	Bank - Overdraft facility	30/09/2010	9,900
	12	C410559	One-stop Centre in support of small, micro & medium enterprises	01/07/2010	350

7.12. Annual budgets and service delivery and budget implementation plans –internal departments

In terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), the mayor must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan (SDBIP) is approved by the Mayor within 28 days after the approval of the budget.

The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the SDBIP, are made public no later than 14 days after the approval of the SDBIP.

Mossel Bay Municipality's SDBIP for the 2011/12 financial year will therefore be approved by the Mayor 28 days after the approval of the 2011/12 Annual Budget.

The Top-level SDBIP can be found in section 7.13 (pages 117 -123) of this budget document.

A brief executive summary of the each department is given below:

Municipal Manager:

Description of services provided:

The Municipal Manager is responsible for promoting good governance; ensuring effective and efficient basic service delivery; ensuring effective and efficient institutional development and transformation; ensuring effective and efficient financial viability and management; promoting participative management; strategic planning; promoting Council's objectives by ensuring tasks are implemented.

Description of Senior management capability and structure:

Dr M R Gratz – MBBCH D.A. BCom BCom)Hons)

14 Years municipal experience, 8 years as Senior Manager.

The staff compliment of the Directorate is as follows:

- 1 Personal assistant to Municipal Manager
- 1 Personal assistant to Executive Mayor
- 1 Executive Official: Strategic Services
- 1 Official: Full time Councillor support

Alignment of performance objectives to IDP:

100 % align with the SDBIP.

Changes to service levels and standards:

No significant changes to report.

Past year's performance:

Please refer to the SDBIP and Annual Report.

Corporate Services:

Description of services provided:

The Directorate is responsible for support services which include the Secretariat, Typing Services, Archives, Switchboard and Cleaning, Legal Services, Human Resources, Change Management (Integrated Development Plan, Employment Equity and Performance Management System) and Socio-Economic Development (Local Economic Development, Youth Development, Ward Committees and Tourism).

Description of Senior management capability and structure:

E W Jantjies — B. Econ (HDE)

16 Years municipal experience, 31/2 years as Senior Manager

The sections under this directorate are as follows:

- * SED
- * Support services
- * Legal services
- * Human Resources
- * Change Management

Alignment of performance objectives to IDP:

100 % align with the SDBIP.

Changes to service levels and standards:

No significant changes to report.

Past year's performance:

Please refer to the SDBIP and Annual Report.

Departmental Capital programme:

Corporate services only 1 % of total Capital budget.

Financial Services:

Description of services provided:

Effective financial management of the Department. Deliver Financial Management and advisory services to all Departments. Reduce risk, ensure efficient and effective use of financial resources and ensure clean audit reports and sustainability within the Department.

Description of Senior management capability and structure:

The staff compliment of the Directorate is as follows:

- Chief Financial Officer
- 1 x Secretary
- 5 x Section Heads
- 3 x Senior Accountants
- 8 x Accountants
- 1 x Valuer
- 3 x Administrative Officers
- 3 x Data Capturers
- 2 x I.T. Technicians
- 47 x Clerks

Alignment of performance objectives to IDP:

100 % align with the SDBIP.

Changes to service levels and standards:

No changes were encountered to service levels and standards over the period covered in the MTREF.

Past year's performance:

All performance targets were met.

Risks to achieving revenue projections:

No major risks expected.

Technical Services:

Description of services provided:

The Technical Services Directorate is responsible for the provision and maintenance of the following infrastructure and services:

Electricity and Street Lighting:

Electricity is supplied to approximately 30 000 industrial, commercial and domestic customers at voltages ranging between 230V and 66000V. Approximately 10 000 streetlights and floodlights are maintained by the department. Electricity is supplied in accordance with NRS 047 and 048 Standards and the Electricity Regulation Act.

Water and Sanitation:

Water is supplied to approximately 33 000 customers and sanitation is supplied to 28 000 customers in accordance with the Water Services Act.

Electricity and Street Lighting:

Approximately 421 km of road infrastructure is maintained to various rural and urban areas.

Description of Senior management capability and structure:

The Directorate is managed by a Director and five Heads of Departments. The Directorate has a total staff complement of 300 employees who serve the communities from various offices/depots in Mossel Bay, Hartenbos and Great Brak.

Changes to service levels and standards:

Asset Management plans are developed and condition assessments are carried out to determine the remaining useful life of assets. Renewal/rehabilitation programmes are determined from the asset management plan whilst master plans provide information on the extent of infrastructure expansion required in the various areas.

Community Services:

Description of services provided:

The Community Services Directorate is responsible for the following services:

Traffic and Public Safety:

The department looks after traffic signs and road markings. They are also responsible for Law Enforcement, Driver's License and Traffic Control.

Fire and Rescue services:

This department's responsibility is amongst others Fire fighting & Prevention, Disaster Management and other emergency services.

Parks and Recreation:

The responsibility of Environment, Beaches and Sport is vested in this department.

Waste Management:

This department looks after Waste Management in all its forms as well as Air Noise Pollution.

Library services:

This department looks after 15 libraries which are situated in the municipal area including the rural areas.

Alignment of performance objectives to IDP:

The Directorate's performance objectives are derived from the IDP and have a direct link.

Past year's performance:

The directorate performed well and almost 90% of all targets were met.

Departmental Capital programme:

The Directorate is responsible for 15% of the municipality's capital programme. On average an expenditure rate of more than 90% is achieved and maintained.

Development and Planning:***Description of services provided:***

The Directorate is currently responsible for planning (strategic planning and development control), building control (building plan examining, building inspectorate, maintenance of municipal buildings and outdoor advertising), human settlements (housing), environmental management, leasing and alienation of municipal properties and law enforcement pertaining to the Directorate.

Description of Senior management capability and structure:

The staff compliment of the Directorate is as follows:

- Director
- 3 x Heads of Sub-Directorates: Planning, Building Control and Human Settlements and Head of Legal Section
- 3 x Town Planning officials
- 3 x Section Heads: Plan Examining, Building Inspectorate and Human Settlements
- 1 x Environmentalist
- 6 x Building Inspectors
- 2 x Plan Examiners
- 2 x Building Technicians
- 12 x Administrative staff

Alignment of performance objectives to IDP:

Chapter 6.2 of the IDP KPA 2: LAND & INTEGRATED HUMAN SETTLEMENTS: LAND & INTEGRATED HUMAN SETTLEMENTS STRATEGY,
BUDGET ALIGNMENT NUMBER LH.3.2.1

DEVELOPMENT OBJECTIVE

- The Municipality acts as an Agent for National and Provincial Government to provide affordable and quality housing to all the residents of Mossel Bay;
- To facilitate the required processes to ensure that all people have access to decent and affordable housing;
- To identify available land suitable for development to local people and investors from outside the Municipal area of jurisdiction;
- To ensure that the Mossel Bay SDF is properly adhered to when development applications are approved;
- 90% spending of DORA allocations earmarked for Human Settlements;
- To identify available land provided for a new cemetery;
- To promote the development of retirement villages.

CHALLENGES

- Insufficient funding from National and Provincial Government for all housing needs;
- Insufficient land available for Integrated Human Settlements

DEVELOPMENT ACTIVITIES

- Involve Ward Committees to obtain data on the number of people without proper housing especially backyard dwellers;
- Review availability of suitable land to provide for business, commercial and industrial development.

STRATEGIES/PERFORMANCE INDICATORS

- An Integrated Human Settlements Plan & Strategy be approved
- Densification as a possible housing strategy must be considered due to the lack of suitable land;
- Suitable land is to be identified;
- Cognisance must be taken that the Home Owners Education programme is proceeding well

Changes to service levels and standards:

No changes were encountered to service levels and standards over the period covered in the MTREF.

Past year's performance:

All performance targets were met.

Risks to achieving revenue projections:

No major risks or shifts in revenue patterns are expected.

Major features of expenditure & Departmental Capital programme:

Major features of expenditure (non-discretionary) are DORA-allocations for Human Settlement:

- 2011/2012 – R41 671 891
- 2012/2013 – R40 717 024
- 2013/2014 – R21 838 000

7.13. Measurable performance objectives and indicators

FINANCIAL INDICATORS

The following schedule shows various performance indicators and benchmarks:

Description of financial indicator	Basis of calculation	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Borrowing Management										
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	0.2%	0.2%	0.1%	1.8%	1.8%	1.4%	1.4%	1.2%	2.8%
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.2%	0.2%	0.2%	-0.4%	-0.3%	-0.3%	0.1%	0.1%	0.1%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	1.3%	0.2%	-1.5%	14.5%	14.1%	14.1%	-0.5%	0.6%	39.7%
Safety of Capital										
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	9.1%	10.3%	13.9%	12.2%	12.2%	11.1%	12.3%	12.2%	14.4%
Gearing	Long Term Borrowing/ Funds & Reserves	0.8%	2.7%	2.5%	177.4%	74.8%	77.7%	304.6%	-161.1%	-147.3%
Liquidity										
Current Ratio	Current assets/current liabilities	4.9	3.4	2.3	3.4	3.4	3.4	3.3	3.2	3.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	4.9	3.4	2.3	3.4	3.4	3.4	3.3	3.2	3.0
Liquidity Ratio	Monetary Assets/Current Liabilities	3.8	2.5	1.5	2.6	2.6	2.5	2.3	2.3	2.1
Revenue Management										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		98.9%	94.3%	92.6%	92.6%	92.6%	106.1%	107.0%	108.7%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	13.3%	13.2%	14.3%	9.2%	9.7%	12.1%	11.2%	10.9%	9.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	19.0%	6.3%	5.2%	4.0%	4.0%	4.0%	4.6%	4.8%	4.0%
Creditors Management										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Funding of Provisions										
Provisions not funded - %	Unfunded Provs./Total Provisions	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Other Indicators										
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	7.9%	5.0%	7.5%	9.0%	8.5%	8.5%	8.5%	8.0%	7.5%
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source	24.1%	14.9%	21.6%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	27.1%	29.4%	26.9%	29.3%	30.9%	30.9%	28.6%	28.1%	27.6%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	26.2%	28.3%	25.1%	28.1%	29.7%	29.7%	27.6%	27.1%	26.5%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	8.2%	7.8%	5.2%	6.0%	6.7%	6.7%	6.4%	5.4%	5.3%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	9.5%	5.5%	4.7%	5.8%	5.8%	5.8%	6.5%	6.5%	6.1%
IDP regulation financial viability indicators										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	12.6	20.7	44.8	45.8	45.8	45.8	49.4	51.8	58.1
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	16.4%	16.5%	21.0%	11.3%	12.2%	15.0%	13.8%	13.0%	10.6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	9.4	7.1	4.4	5.3	5.0	5.0	4.5	4.3	3.6

PROVIDING CLEAN WATER AND MANAGING WASTE WATER



- * Name of the Water Service Authority in the area and name of the Water Service Provider, and who actually manages the provision of drinking water and waste water management (if outsourced).

Mossel Bay Municipality is the Water Service Authority as well as the Water Service Provider.

- * The Blue Drop and Green Drop performance ratings (as determined by the Department of Water Affairs) applicable to all water and waste water services within the municipality, highlighting areas that require attention.

The final blue drop and green drop evaluations by the DWA are scheduled to take place during March 2011.

Mossel Bay Municipality has embarked on the following programmes to improve the overall management and operation of the Purification and Waste Water Treatment plants:

- A maintenance plan has been completed for all mechanical and electrical machinery and preventative maintenance is being undertaken on an ongoing basis
- All process controllers have been trained and have received the necessary classification certification
- The licence registrations are in the process of being renewed.
- Waste water sample analysis are being taken on a monthly basis and tested by the in-house laboratory in accordance with the recognised proficiency testing schemes

- * The current status of the municipality's Water Safety Plan and measures to be taken in 2011/12 and over the MTREF to implement it.

A water safety plan has been completed during February 2011 and will be submitted to DWAF as part of the final blue drop assessment during March 2011.

- * A brief outline of problems that the municipality is experiencing with regards to the management of drinking water and sewerage.

The drought in the region forced the municipality to put saline borehole water into the system which lowered the standard of drinking water slightly. This is not an issue any more and water quality is back to the high standard. Funds were requested for laboratory equipment at the rural water works such as Friemersheim / Ruitersbos / Herbertsdale. On a larger scale the sea water desalination plant is almost complete. The water from this point will increase capacity delivery, but will deliver water at a higher cost. The upgrading of the great brak water plant will in future receive further priority as finances will become available.

The main water connection pipelines between the desalination plant towards the main water reservoirs will be the highest priority water project in the next few years at a cost in excess of R50 million.

Effluent standard was also severely reduced due to the drought and very high concentrations of input water as a large portion of dilution water was used as grey water for garden irrigation. Outflow from the Hartenbos sewerage plant was almost completely absorbed by the effluent water reclamation plant recently built to provide for water during the drought. The very limited outflow could not comply with the normal standards. After the drought this will now normalize.

The capacity of the Great Brak water treatment plant as well as the Friemersheim sewerage treatment plant has been increased to cater for future demand.

- * An outline of the steps the municipality needs to take to address the problems noted.

Water loss control will be first priority as this is an unnecessary evil. Review of unrealistic effluent water permits are in process with DWAF.

- * The 2011/12 budget and MTREF allocations proposed/made to fund the above measures.

Substantial amounts of money were spent in this financial year towards water and effluent services, leaving other services behind. The largest projects will be around facilitating effluent from the new Asazani/Zinyoka housing project development as well as previously unserved erven in Great Brak, where council is not earning any income due to the unavailability of main effluent line systems.



MEASURABLE PERFORMANCE OBJECTIVES

Mossel Bay Municipality uses the Scorecard Model of performance management, which is aimed to measure the performance of the municipality in accordance with the set objectives and key performance areas. The scorecard is reviewed on an annual basis and is populated on a high level objective point of view. These high level objectives are then cascaded into each department’s individual Service Delivery and Budget Implementation Plan.

MOSSSEL BAY MUNICIPALITY - TOP LAYER SDBIP																	
Refer	Directorate [R] List	National Outcome [R] List	National KPA [R] List	IDP Objective [R] List	Municipal KPA [R] List	KPI [R] 200 characters	Unit of Measurement 200 characters	Program Driver [R] List	Baseline 200 characters	POE 200 characters	KPI Calculation List	KPI Target List	Annual Target Number	Q1 Number	Q2 Number	Q3 Number	Q4 Number
1	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of clean piped water to all formal HH within 200m from the household and that meet all the service standards on monthly basis	No of formal HH that meet agreed service standards for piped water	Director: Technical Services	23621	Quarterly statistics provided by the Dept of Finance based on the number of households billed	Stand-Alone	Number	23621	23621	23621	23621	23621
2	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of clean piped water to all informal HH within 200m from the household and that meet all the service standards on monthly basis	No of informal HH that meet agreed service standards for piped water	Director: Technical Services	1020	Quarterly reporting to National Treasury	Stand-Alone	Number	1020	1020	1020	1020	1020
3	Technical Services	A better South Africa, a better Africa and world	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Monthly provisioning of free basic water in terms of the equitable share requirements to indigent households	No of indigent HH receiving free basic water	Director: Financial Services	6600	Quarterly reporting to National Treasury	Stand-Alone	Number	6600	6600	6600	6600	6600
4	Technical Services	A better South Africa, a better Africa and world	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of free basic water per indigent household in terms of the equitable share requirements measured in terms of quantum approved.	kl of free basic water provided per indigent household	Director: Financial Services	6	Tariff list approved in the budget	Stand-Alone	Number	6	6	6	6	6
5	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	95% of all new water connections applied for connected within the agreed timeframe on a monthly basis	% of new water connections provided within 21 days after payment for connection	Director: Technical Services	95	Applications and payments received for connections	Stand-Alone	Percentage	95	95	95	95	95
6	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective management of water provisioning systems to minimise water losses by implementing measures to reduce water losses	% calculated as KL billed / kl used on monthly basis	Director: Technical Services	21	Sec 71 reports	Stand-Alone	Percentage	15	15	15	15	15
7	Technical Services	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Excellent water quality measured by the quality of water as per blue drop or SANS 242 criteria	% water quality level as per blue drop project	Director: Technical Services	90	Sample statistics submitted	Stand-Alone	Percentage	90	90	90	90	90
8	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective water capital spending measured by the % of budget spent	% spent of approved water capital projects	Director: Technical Services	90	Annual Financial Statements	Carry Over	Percentage	90	10	30	60	90
9	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective maintenance of water assets through the implementation of a number of preventative maintenance tasks as per the water maintenance plan	No of preventative maintenance tasks	Director: Technical Services	New	Sec 71 reports	Accumulative	Number	240	60	60	60	60
10	Technical Services	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Development or implementation of a Water Resource Management plan by analysing and the development of a water resource management plan to be submitted by Dec 2011	No of plans developed	Director: Technical Services	0	Approved plan	Accumulative	Number	1		1		

MOSSEL BAY MUNICIPALITY - TOP LAYER SDBIP

Refer	Directorate (R)	National Outcome (R)	National KPA (R)	IDP Objective (R)	Municipal KPA (R)	KPI (R)	Unit of Measurement	Program Driver (R)	Baseline	POE	KPI Calculation	KPI Target	Annual Target	Q1	Q2	Q3	Q4
	List	List	List	List	List	200 characters	200 characters	List	200 characters	200 characters	List	List	Number	Number	Number	Number	Number
11	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of sanitation systems limited to domestic waste water and sewerage disposal to formal HH that meets sanitation stds	No of formal HH that have at least VIP on site	Director: Technical Services	23621	Tariff list approved in the budget	Stand-Alone	Number	23621	23621	23621	23621	23621
12	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of sanitation systems limited to domestic waste water and sewerage disposal to informal HH that meets sanitation stds	No of removals in informal areas	Director: Technical Services	10	No of removals paid for	Stand-Alone	Number	560	560	560	560	560
13	Technical Services	A better South Africa, a better Africa and world	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of free basic sanitation in terms of the equitable share requirements to indigent households on monthly basis	No of indigent HH receiving free basic sanitation	Director: Financial Services	6500	Quarterly reporting to National Treasury	Stand-Alone	Number	6500	6500	6500	6500	6500
14	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of electricity that are connected to the national grid that meet the agreed service standards to all formal areas on monthly basis	No of HH in formal areas that meet agreed service standards	Director: Technical Services	23621	Quarterly statistics provided by the Dept of Finance based on the number of households billed	Stand-Alone	Number	23621	23621	23621	23621	23621
15	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of electricity that are connected to the national grid that meet the agreed service standards to all informal areas on monthly basis	No of HH in informal areas that meet agreed service standards	Director: Technical Services	1020	Quarterly statistics provided by the Dept of Finance based on the number of households billed	Stand-Alone	Number	1020	1020	1020	1020	1020
16	Technical Services	A better South Africa, a better Africa and world	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of free basic electricity in terms of the equitable share requirements to indigent households on monthly basis	No of indigent HH receiving free basic electricity	Director: Financial Services	5950	Quarterly reporting to National Treasury	Stand-Alone	Number	5950	5950	5950	5950	5950
17	Technical Services	A better South Africa, a better Africa and world	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of free basic electricity to indigent households in terms of the equitable share requirements measured in terms of quantum approved	Free kw basic electricity per indigent household	Director: Financial Services	50	Tariff list approved in the budget	Stand-Alone	Number	50	50	50	50	50
18	Community Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of refuse removal, refuse dumps and solid waste disposal to all formal areas on weekly basis	No of formal HH for which refuse is removed at least once a week	Director: Community Services	23621	Quarterly statistics provided by the Dept of Finance based on the number of households billed	Stand-Alone	Number	23621	23621	23621	23621	23621
19	Community Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Provision of refuse removal, refuse dumps and solid waste disposal to all informal areas on weekly basis	No of informal areas for which refuse is removed at least once a week	Director: Community Services	15	Quarterly statistics provided by the Dept of Waste Management	Stand-Alone	Number	15	15	15	15	15
20	Community Services	A better South Africa, a better Africa and world	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Monthly provision of free basic refuse removal in terms of the equitable share requirements to indigent households	No of indigent HH receiving free basic refuse removal monthly	Director: Financial Services	6500	Quarterly reporting to National Treasury	Stand-Alone	Number	6500	6500	6500	6500	6500
21	Corporate Services	A skilled and capable workforce to support inclusive growth	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Transformation and Institutional Development	Implementation of the Employment Equity Act by appointing 90% staff from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved staffing policy.	% of appointments its staffing policy	Director: Corporate Services	90%	Letter of appointment and staffing policy	Stand-Alone	Percentage	90	90	90	90	90
22	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Transformation and Institutional Development	Targeted skills development measured by implementing 100% of the workplace skills plan by June 2012	% of the WSP implemented by 30 Jul 2012	Director: Corporate Services	100%	Annual Financial Statements	Accumulative	Percentage	100				100
23	Community Services	Decent employment through inclusive economic growth	Local Economic Development	To create an enabling environment for economic growth in the tourism industry and uplifting our communities	Economic Development and Tourism	The number of jobs created through municipality's local economic development initiatives including capital projects	Number of temporary jobs created	Director: Community Services	400	EPWP statistics submitted	Accumulative	Number	400	250			400
24	Municipal Manager	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Community Development, Education and Health	Integrated development planning measured by the alignment of the municipal spending with IDP	The percentage of a municipality's capital budget spent on capital projects identified in the IDP for the 2011/12 financial year	Municipal Manager	New	Annual Financial Statements & Annual Report	Carry Over	Percentage		35			100

MOSSEL BAY MUNICIPALITY - TOP LAYER SDBIP

Refer	Directorate [R] List	National Outcome [R] List	National KPA [R] List	IDP Objective [R] List	Municipal KPA [R] List	KPI [R] 200 characters	Unit of Measurement 200 characters	Program Driver [R] List	Baseline 200 characters	POE 200 characters	KPI Calculation List	KPI Target List	Annual Target Number	Q1 Number	Q2 Number	Q3 Number	Q4 Number
25	Council	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Effective functioning of council measured in terms of the number of council meetings per annum	No of council meetings per annum	Speaker	10	Minutes of Council meetings held	Accumulative	Number	10	3	2	2	3
26	Council	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Effective functioning of the committee measured by the number of committee meetings per committee per annum	No of sec 79 committee meetings per committee per annum	Executive Mayor	11	Minutes of Committee meetings held	Accumulative	Number	11	3	2	3	3
27	Council	A development-orientated public service and inclusive citizenship	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Financial Viability and Management	The main budget is approved by Council by the legislative deadline	Approval of Main Budget before the end of May	Executive Mayor	1	Minutes of Council meeting during which Main Budget was approved	Stand-Alone	Number	1				1
28	Council	A development-orientated public service and inclusive citizenship	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Financial Viability and Management	The adjustment budget is approved by Council by the legislative deadline	Approval of Adjustments Budget before the end of February	Executive Mayor	1	Minutes of Council meeting during which Adjustments Budget was approved	Stand-Alone	Number	1		1		
29	Council	A development-orientated public service and inclusive citizenship	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	The Top Layer SDBIP is approved by the Mayor within 28 days after the Main Budget has been approved	Top Layer SDBIP approved within 28 days after the Main Budget has been approved	Executive Mayor	1	Signature of approval of Mayor on the Top Layer SDBIP	Stand-Alone	Number	1				1
30	Municipal Manager	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Compliance with all the relevant legislation tested annually	0 findings in the audit report on non-compliance with laws and regulations	Municipal Manager	0	Reports of the Auditor General	Zero	Number	0	0	0	0	0
31	Council	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Transformation and Institutional Development	IDP reviewed and approved by the end of May	IDP approved by the end of May	Executive Mayor	1	Minutes of Council meeting during which reviewed IDP was approved	Accumulative	Number	1				1
32	Corporate Services	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Transformation and Institutional Development	Prepare the IDP to be comprehensive and comply with the requirements of the Systems Act and submitted by March 2012	No of required sectoral plans included in the IDP	Director: Corporate Services	4	Approved IDP	Stand-Alone	Number	4		4		
33	Corporate Services	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Public participation of the IDP by listening and engaging with the community.	No of ward committees where the IDP was workshopped	Director: Corporate Services	10	Minutes of ward committee meetings during which IDP was endorsed	Stand-Alone	Number	10				10
34	Council	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Effective functioning of ward committees to ensure consistent and regular communication with residents measured its number of ward committee meetings per annum	No of ward committee meetings per annum	Speaker	6	Minutes of ward committee meetings held	Accumulative	Number	72	24	12	12	24

MOSSSEL BAY MUNICIPALITY - TOP LAYER SDBIP																	
Refer	Directorate [R] [R]	National Outcome [R] [R]	National KPA [R] [R]	IDP Objective [R] [R]	Municipal KPA [R] [R]	KPI [R] 200 characters	Unit of Measurement 200 characters	Program Driver [R] [R]	Baseline 200 characters	POE 200 characters	KPI Calculation [R]	KPI Target [R]	Annual Target Number	Q1 Number	Q2 Number	Q3 Number	Q4 Number
35	Municipal Manager	A development-orientated public service and inclusive citizenship	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Transformation and Institutional Development	Preparing and agreeing of the Section 57 performance agreements by the end of July	No of performance agreements signed	Municipal Manager	7	Signed performance agreements	Stand-Alone	Number	7	7			
36	Corporate Services	A development-orientated public service and inclusive citizenship	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Annual report and oversight report of council submitted before the end of January	Report submitted to Council	Director: Corporate Services	1	Minutes of Council meeting during which Annual Report was approved	Accumulative	Number	1		1		
37	Municipal Manager	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Financial Viability and Management	Risk based audit plan approved by 2012	Plan approved	Municipal Manager	1	Minutes of Audit Committee meeting during which RBAP was approved	Stand-Alone	Number	1				1
38	Corporate Services	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Maintenance and updating of By-laws by developing a register of by-laws and prepare a review schedule by Oct'11	# of review system developed	Director: Corporate Services	1	Review system	Stand-Alone	Number	1		1		
39	Corporate Services	A responsive and, accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Effective labour relations by facilitating regular LLF meetings per annum	No of meetings of the LLF arranged per annum	Director: Corporate Services	9	Minutes of LLF meetings held	Accumulative	Number	9	2	2	2	3
40	Corporate Services	A responsive and, accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Transformation and Institutional Development	Revise 10 HR policies by the end of June to ensure compliant and up to date HR policies	No of policies revised	Director: Corporate Services	4	Minutes of Council meetings during which revised policies were approved	Accumulative	Number	10	3	2	2	3
41	Corporate Services	Decent employment through inclusive economic growth	Local Economic Development	To create an enabling environment for economic growth in the tourism industry and uplifting our communities	Economic Development and Tourism	Reviewed and aligned LED submitted with implementation plan that includes clear outcomes, milestones and timeframes	# of LED strategy and implementation plan	Director: Corporate Services	New	Minutes of Council meetings during which revised LED Strategy and implementation plan was approved	Stand-Alone	Number	1				1
42	Corporate Services	Decent employment through inclusive economic growth	Local Economic Development	To create an enabling environment for economic growth in the tourism industry and uplifting our communities	Economic Development and Tourism	Functional LED forum measured by involvement of stakeholders and Tourism	# of quarterly meetings with stakeholders present	Director: Corporate Services	New	Approved minutes and actions	Accumulative	Number	4	1	1	1	1
43	Financial Services	A responsive and, accountable, effective and efficient local government system	Municipal Financial Viability and Management	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Financial Viability and Management	Compliance with GRAP 16, 17 & 102 to ensure effective asset management	0 findings in the audit report on non-compliance	Director: Financial Services	New	Report of the Auditor General	Zero	Number	0	0	0	0	0
44	Financial Services	A responsive and, accountable, effective and efficient local government system	Municipal Financial Viability and Management	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Financial Viability and Management	Improved revenue collection measured its year-on-year collection	% payments its debits raised for year-on-year totals	Director: Financial Services	93%	Annual Financial Statements and sec 71 reports	Stand-Alone	Percentage	94	94	94	94	94
45	Financial Services	A responsive and, accountable, effective and efficient local government system	Municipal Financial Viability and Management	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Financial Viability and Management	No of Root causes of issues raised by AG in AG report of the previous financial year addressed to promote a clean audit	No of Root causes addressed	Director: Financial Services	100	Report of the Auditor General	Carry Over	Percentage	100			60	100

MOSSSEL BAY MUNICIPALITY - TOP LAYER SDBIP																	
Refer	Directorate [R] Eir	National Outcome [R] Eir	National KPA [R] Eir	IDP Objective [R] Eir	Municipal KPA [R] Eir	KPI [R] 200 characters	Unit of Measurement 200 characters	Program Driver [R] Eir	Baseline 200 characters	POE 200 characters	KPI Calculation Eir	KPI Target Eir	Annual Target Number	Q1 Number	Q2 Number	Q3 Number	Q4 Number
46	Financial Services	A responsive and, accountable, effective and efficient local government system	Municipal Financial Viability and Management	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Financial Viability and Management	Financial statements submitted by 31 August	Financial statements submitted to A-G	Director: Financial Services	1	Approved annual Financial Statements	Stand-Alone	Number	1	1			
47	Municipal Manager	A responsive and, accountable, effective and efficient local government system	Municipal Financial Viability and Management	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Improvement in capital conditional grant spending measured by the % spent	% of the grant spent	Municipal Manager	100	Annual Financial Statements and sec 73 reports	Carry Over	Percentage	100	10	30	60	100
48	Municipal Manager	A responsive and, accountable, effective and efficient local government system	Municipal Financial Viability and Management	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Transformation and Institutional Development	Improvement in operational conditional grant spending measured by the % spent	% of the grant spent	Municipal Manager	100	Annual Financial Statements and sec 73 reports	Carry Over	Percentage	100	10	30	60	100
49	Financial Services	A responsive and, accountable, effective and efficient local government system	Municipal Financial Viability and Management	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Financial Viability and Management	Compliance with the SCM Act measured by the limitation of successful appeals against the municipality	0 successful appeals	Director: Financial Services	0	SCM statistics	Zero	Number	0	0	0	0	0
50	Community Services	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	To create a healthy, safe and secure environment for the people of Mossel Bay	Sport, Recreation and Culture	Recreational areas including sportsfields are maintained measured by the % of the maintenance budget spent	% of budget spent	Director: Community Services	90	Annual Financial Statements	Carry Over	Percentage	90	20	40	60	90
51	Community Services	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Graveyards are maintained measured by the % of the maintenance budget spent	% of budget spent	Director: Community Services	90	Annual Financial Statements	Carry Over	Percentage	90	20	40	60	90
52	Community Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create a healthy, safe and secure environment for the people of Mossel Bay	Sport, Recreation and Culture	Halls and facilities maintained measured by the % of maintenance budget spent	% of maintenance budget spent	Director: Community Services	90	Annual Financial Statements	Carry Over	Percentage	90	20	40	60	90
53	Development & Planning	Sustainable human settlements and improved quality of household life	Basic Service Delivery	To facilitate access to affordable and quality housing to all the residents of Mossel Bay	Land and Integrated Human Settlements	Implementation of Integrated Human Settlement Strategy measured by the % adherence to policy or no of projects complying with approved strategy by the end of June	% adherence to policy or no of projects complying with approved strategy	Director: Development & Planning	100	Certification in approved project plan of adherence	Accumulative	Percentage	100				100
54	Development & Planning	Sustainable human settlements and improved quality of household life	Basic Service Delivery	To facilitate access to affordable and quality housing to all the residents of Mossel Bay	Land and Integrated Human Settlements	Formalise the existing informal settlements in line with National & Provincial policies measured to % of DORA allocation spent	% of DORA allocation spent.	Director: Development & Planning	100	Financial Statements	Carry Over	Percentage	95	10	40	60	95
55	Community Services	All people in South Africa protected and feel safe	Basic Service Delivery	To create a healthy, safe and secure environment for the people of Mossel Bay	Community Safety and Security	Disaster Management Framework/ Plan reviewed and communicated by the end of June	Plan/Framework reviewed and communicated by the end of June	Director: Community Services	100	Communication to community	Accumulative	Percentage	100				100
56	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective stormwater capital spending measured by the % of budget spent per quarter	% spent of approved stormwater capital projects	Director: Technical Services	90	Annual Financial Statements	Carry Over	Percentage	90	10	30	60	90
57	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective maintenance of stormwater assets through implementation of maintenance plan	Implementation of maintenance plan as per approved budget	Director: Technical Services	90	Main and Adjustments Budgets and approved project plans	Carry Over	Percentage	90	10	30	60	90
58	Technical Services	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Quality of waste water discharge measured by the % water quality level on continuous basis	Average % water quality level of waste water discharge	Director: Technical Services	65	Average of readings / Sample statistics submitted	Stand-Alone	Percentage	80	80	80	80	80
59	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective monthly capital spending on waste water management.	% of spent approved budget of sanitation capital projects	Director: Technical Services	90	Annual Financial Statements	Carry Over	Percentage	90	10	30	60	90
60	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective maintenance of sanitation assets through implementation of the maintenance plan measured by # of preventative tasks	# of preventative tasks	Director: Technical Services		Annual Financial Statements	Accumulative	Number	600	150	150	150	150

MOSSSEL BAY MUNICIPALITY - TOP LAYER SDBIP																	
Refer	Directorate [R] Use	National Outcome [R] Use	National KPA [R] Use	IDP Objective [R] Use	Municipal KPA [R] Use	KPI [R] 200 characters	Unit of Measurement 200 characters	Program Driver [R] Use	Baseline 200 characters	POE 200 characters	KPI Calculation Use	KPI Target Use	Annual Target Number	Q1 Number	Q2 Number	Q3 Number	Q4 Number
61	Community Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective waste management capital spending measured by the % of budget spent	% spent of approved waste management capital projects	Director: Community Services	90	Annual Financial Statements	Carry Over	Percentage	90	10	30	60	90
62	Community Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective maintenance of refuse removal assets its approved budget	% of budget spent its approved maintenance projects	Director: Community Services	50	Main and Adjustments Budgets and approved project plans	Carry Over	Percentage	90	20	40	60	90
63	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To provide a public transport and services road infrastructure to the community of Mossel Bay and its tourists	Development of New Services and Infrastructure	Implementation of maintenance plan for roads as percentage of approved budget spent	% of maintenance budget of municipal roads spent	Director: Technical Services	100	Annual Financial Statements	Carry Over	Percentage	90	20	40	60	90
64	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	New electricity connections to provide electricity reticulation completed with the timeframes agreed monthly	% of new electricity connections completed within 21days of payment	Director: Technical Services	95	Applications received for connections	Accumulative	Number	95	95	95	95	95
65	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective management of electricity provisioning systems evaluated its electricity losses	% of electricity losses calculated as kwh sold/kwh purchased	Director: Technical Services	10	Sec 71 reports	Stand-Alone	Percentage	10	10	10	10	10
66	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective electricity capital spending measured by the % of budget spent	% spent of approved electricity capital projects	Director: Technical Services	90	Annual Financial Statements	Carry Over	Percentage	90	10	30	60	90
67	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Effective maintenance of electricity assets through the implementation of maintenance plan measured by preventative maintenance tasks	# of preventative maintenance tasks	Director: Technical Services	New	Main and Adjustments Budgets and approved project plans	Accumulative	Number	2000	500	500	500	500
68	Corporate Services	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Review of 1 by-law per quarter as per register	By-laws reviewed	Director: Corporate Services	2	Minutes of Council meetings during which By-Laws were approved	Accumulative	Number	4	1	1	1	1
69	Corporate Services	A responsive and, accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Transformation and Institutional Development	Preparation and submission of equity report for the municipality by 30 Sept	No of reports submitted	Director: Corporate Services	1	Minutes of Council meetings adopting the report	Accumulative	Number	1	1			
70	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To provide a public transport and services road infrastructure to the community of Mossel Bay and its tourists	Development of New Services and Infrastructure	Effective municipal roads capital spending measured by the % of budget spent	% spent of approved roads capital projects	Director: Technical Services	90	Annual Financial Statements	Carry Over	Percentage	90	10	30	60	90
71	Corporate Services	A responsive and, accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Transformation and Institutional Development	Co-ordination of the implementation of performance Management at all levels by June 2012	% of individual performance of staff that has been activated on the system be evaluated by 30 June	Director: Corporate Services	100	Performance management system reports	Accumulative	Percentage	100				100
72	Municipal Manager	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Functional performance audit committee measured by means of meetings where committee dealt with performance reports	# of meetings	Municipal Manager	2	Minutes of meetings	Stand-Alone	Number	2		1		1
73	Municipal Manager	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Municipality complying with legislation measured in terms of the compliance register developed and implemented	% of compliance register developed and implemented	Municipal Manager	New	Register	Carry Over	Percentage	100	30	40	80	100

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74	Municipal Manager	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Implementation of anti-corruption policy measured by means of # of declarations signed by each senior manager per quarter	# of quarterly declarations signed per senior manager	Municipal Manager	New	Signed declarations	Stand-Alone	Number	1	1	1	1	1
75	Development & Planning	A responsive and, accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Land and Integrated Human Settlements	Alignment of IDP and sectoral plans with the SDF by June 2012	# of alignment certificate signed-off	Director: Development & Planning	New	Alignment certificate signed	Stand-Alone	Number	1				1
76	Municipal Manager	A responsive and, accountable, effective and efficient local government system	Good Governance and Public participation	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Submission of draft annual report for 2010/11 to Council by Jan 2012	# of draft report submitted	Municipal Manager	1	Minutes of Council meeting	Accumulative	Number	1			1	
77	Financial Services	A responsive and, accountable, effective and efficient local government system	Municipal Financial Viability and Management	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Governance and Communication	Quarterly consolidated reporting on performance of service providers	# reports	Director: Financial Services	New	Reports submitted	Stand-Alone	Number	3		1	1	1
78	Financial Services	A responsive and, accountable, effective and efficient local government system	Municipal Financial Viability and Management	To promote an efficient and financial viable organisation through an effective governance structure and open and transparent communication to all stakeholders	Municipal Financial Viability and Management	Completion of draft general valuation roll by Dec '11	% implemented	Director: Financial Services	New	Financial records	Accumulative	Percentage	100		100		
79	Community Services	All people in South Africa protected and feel safe	Basic Service Delivery	To create a healthy, safe and secure environment for the people of Mossel Bay	Community Safety and Security	Maintain a functional disaster management forum measured by quarterly meetings attended by all stakeholders	# meetings	Director: Community Services	New	Minutes of meetings	Stand-Alone	Number	4	1	1	1	1
80	Development & Planning	Sustainable human settlements and improved quality of household life	Municipal Transformation and Institutional Development	To create an enabling environment for economic growth in the tourism industry and uplifting our communities	Spatial Development and Environment	Annual updating of urban edge by means of a report submitted to the committee by 30 June 2012	# reports	Director: Development & Planning	New	Minutes of meetings	Accumulative	Number	1				1
81	Municipal Manager	Sustainable human settlements and improved quality of household life	Good Governance and Public participation	To facilitate economic development and an investor friendly environment for job creation and an attractive CBD area with a well developed port / waterfront area	Economic Development and Tourism	Facilitate the enhancement of the urban renewal plan by means of the urban renewal committee and actions, incl the Point and Port of Mossel Bay.	# of meetings with key outputs	Municipal Manager	New	Minutes of meetings	Stand-Alone	Number	4	1	1	1	1
82	Community Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Improvement of recycling waste by 10% of weight of recycled waste improved by June 2012	% improvement	Director: Community Services	New	Reports submitted	Carry Over	Percentage	10		5		5
83	Community Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Develop plan with actions to minimise illegal dumping by September 2011	# of actions implemented	Director: Community Services	New	Reports submitted	Carry Over	Number	1	1			
84	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To create an environment for offering basic services to all the communities in the Mossel Bay municipal area	Development of New Services and Infrastructure	Develop a master plan for storm water systems and submitted by June	% of plan completed and submitted	Director: Technical Services	New	Minutes of committee meeting	Accumulative	Percentage	100				100

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85	Technical Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To provide a public transport and services road infrastructure to the community of Mossel Bay and its tourists	Development of New Services and Infrastructure	Updating the pavement management system by June	% updated	Director: Technical Services	New	Minutes of committee meeting	Accumulative	Percentage	100				100
86	Corporate Services	Decent employment through inclusive economic growth	Local Economic Development	To create an enabling environment for economic growth in the tourism industry and uplifting our communities	Economic Development and Tourism	Establishment of a C.I.D by June 2012	% Established	Director: Corporate Services	New	Minutes of Council meetings to confirm establishment	Accumulative	Percentage	100				100
87	Corporate Services	Decent employment through inclusive economic growth	Local Economic Development	To create an enabling environment for economic growth in the tourism industry and uplifting our communities	Economic Development and Tourism	Launch at least 2 projects in the Central Business District to enhance the CBD before June 2012	Number of Projects Launched in the Central Business District	Director: Corporate Services	New	Minutes of Council meetings during which projects have been reported	Accumulative	Number	2		1		1
88	Corporate Services	Decent employment through inclusive economic growth	Local Economic Development	To create an enabling environment for economic growth in the tourism industry and uplifting our communities	Economic Development and Tourism	Development of a Tourism Strategy in consultation with the Local Tourism Organisation (LTO) by September 2011	# of strategy approved	Director: Corporate Services	New	Minutes of Council meetings during which Strategy and implementation plan was approved	Stand-Alone	Number	1	1			
89	Corporate Services	Decent employment through inclusive economic growth	Local Economic Development	To create an enabling environment for economic growth in the tourism industry and uplifting our communities	Economic Development and Tourism	Launch at least two projects during 2011/12 to promote tourism	Number of Projects launched to promote tourism	Director: Corporate Services	New	Project reports	Accumulative	Number	2		1	1	

7.14. Legislative compliance status

Compliance with the MFMA requirements has been substantially adhered to through the following activities:

- Budget and Treasury Office: This office has been established in accordance with the MFMA.
- Budgeting: The annual budget is prepared in accordance with the MFMA and National Treasury regulations and requirements.
- Financial reporting: 100% compliance with regards to monthly, quarterly and annual reporting to the Executive Mayor, Mayoral Committee, Council, Provincial Government and National Treasury.
- Annual Financial Statements: The financial statements are prepared in accordance with the Standards of Generally Recognised Accounting Practices (GRAP) prescribed by the Minister of Finance.
- Annual report: The annual report is prepared in accordance with the MFMA and National Treasury requirements.

