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Reference number: RCS/C.5

Private Bag X9165 CAPE TOWN 8000

TREASURY CIRCULAR MUN NO. 32/2018

THE MAYOR, CITY OF CAPE TOWN: MS P DE LILLE THE MAYOR, WEST COAST DISTRICT MUNICIPALITY: MR H CLEOPHAS THE MAYOR, MATZIKAMA MUNICIPALITY: MR H NEL THE MAYOR, CEDERBERG MUNICIPALITY: MR J BARNARD THE MAYOR, BERGRIVIER MUNICIPALITY: MS S CRAFFORD (ACTING) THE MAYOR, SALDANHA BAY MUNICIPALITY: MR M KOEN THE MAYOR, SWARTLAND MUNICIPALITY: MR T VAN ESSEN THE MAYOR, CAPE WINELANDS DISTRICT MUNICIPALITY: DR H VON SCHLICHT THE MAYOR, WITZENBERG MUNICIPALITY: MR B KLAASEN THE MAYOR, DRAKENSTEIN MUNICIPALITY: MR CJ POOLE THE MAYOR, STELLENBOSCH MUNICIPALITY: ADV. G VAN DEVENTER THE MAYOR, BREEDE VALLEY MUNICIPALITY: MS A STEYN THE MAYOR, LANGEBERG MUNICIPALITY: MR HM JANSEN THE MAYOR, OVERBERG DISTRICT MUNICIPALITY: MR A FRANKEN THE MAYOR, THEEWATERSKLOOF MUNICIPALITY: MS CJM VOSLOO THE MAYOR, OVERSTRAND MUNICIPALITY: MR D COETZEE THE MAYOR, CAPE AGULHAS MUNICIPALITY: MR PJ SWART THE MAYOR, SWELLENDAM MUNICIPALITY: MR NG MYBURGH THE MAYOR, GARDEN ROUTE DISTRICT MUNICIPALITY: MR M BOOYSEN THE MAYOR, KANNALAND MUNICIPALITY: MS M BARRY THE MAYOR, HESSEQUA MUNICIPALITY: MR G RIDDLES THE MAYOR, MOSSEL BAY MUNICIPALITY: MR HJ LEVENDAL THE MAYOR, GEORGE MUNICIPALITY: MR M NAIK THE MAYOR, OUDTSHOORN MUNICIPALITY: MR CF SYLVESTER THE MAYOR, BITOU MUNICIPALITY: MR MP LOBESE THE MAYOR, KNYSNA MUNICIPALITY: MR M WILLEMSE THE MAYOR, CENTRAL KAROO DISTRICT MUNICIPALITY: DR A RABIE THE MAYOR, LAINGSBURG MUNICIPALITY: MR M GOUWS THE MAYOR, PRINCE ALBERT MUNICIPALITY: MR G LOTTERING THE MAYOR, BEAUFORT WEST MUNICIPALITY: MR N CONSTABLE THE MUNICIPAL MANAGER, CITY OF CAPE TOWN: MR L MBANDAZAYO THE MUNICIPAL MANAGER, WEST COAST DISTRICT MUNICIPALITY: MR D JOUBERT THE MUNICIPAL MANAGER, MATZIKAMA MUNICIPALITY: MR DP LUBBE THE MUNICIPAL MANAGER, CEDERBERG MUNICIPALITY: MR L VOLSCHENK THE MUNICIPAL MANAGER, BERGRIVIER MUNICIPALITY: ADV. H LINDE THE MUNICIPAL MANAGER, SALDANHA BAY MUNICIPALITY: MR G SMITH (ACTING) THE MUNICIPAL MANAGER, SWARTLAND MUNICIPALITY: MR J SCHOLTZ THE MUNICIPAL MANAGER, CAPE WINELANDS DISTRICT MUNICIPALITY: MR H PRINS THE MUNICIPAL MANAGER, WITZENBERG MUNICIPALITY: MR D NASSON THE MUNICIPAL MANAGER, DRAKENSTEIN MUNICIPALITY: DR J LEIBBRANDT THE MUNICIPAL MANAGER, STELLENBOSCH MUNICIPALITY: MS G METTLER THE MUNICIPAL MANAGER, BREEDE VALLEY MUNICIPALITY: MR D MCTHOMAS THE MUNICIPAL MANAGER, LANGEBERG MUNICIPALITY: MR SA MOKWENI THE MUNICIPAL MANAGER, OVERBERG DISTRICT MUNICIPALITY: MR D BERETTI THE MUNICIPAL MANAGER, THEEWATERSKLOOF MUNICIPALITY: MR G MATTHYSE THE MUNICIPAL MANAGER, OVERSTRAND MUNICIPALITY: MR C GROENEWALD THE MUNICIPAL MANAGER, CAPE AGULHAS MUNICIPALITY: MR D O'NEILL THE MUNICIPAL MANAGER, SWELLENDAM MUNICIPALITY: MR A GROENEWALD THE MUNICIPAL MANAGER, GARDEN ROUTE DISTRICT MUNICIPALITY: MR M STRATU THE MUNICIPAL MANAGER, KANNALAND MUNICIPALITY: MR R STEVENS THE MUNICIPAL MANAGER, HESSEQUA MUNICIPALITY: MR J JACOBS THE MUNICIPAL MANAGER, MOSSEL BAY MUNICIPALITY: ADV. M GILIOMEE

THE MUNICIPAL MANAGER, GEORGE MUNICIPALITY: MR T BOTHA THE MUNICIPAL MANAGER, OUDTSHOORN MUNICIPALITY: MR A PAULSE THE MUNICIPAL MANAGER, BITOU MUNICIPALITY: MR T NDLOVU THE MUNICIPAL MANAGER, KNYSNA MUNICIPALITY: MR J DOUGLAS (ACTING) THE MUNICIPAL MANAGER, CENTRAL KAROO DISTRICT MUNICIPALITY: MR S JOOSTE THE MUNICIPAL MANAGER, LAINGSBURG MUNICIPALITY: MR P WILLIAMS (ACTING) THE MUNICIPAL MANAGER, PRINCE ALBERT MUNICIPALITY: MR H METTLER THE MUNICIPAL MANAGER, BEAUFORT WEST MUNICIPALITY: MR K HAARHOFF THE CHIEF FINANCIAL OFFICER, CITY OF CAPE TOWN: MR K JACOBY THE CHIEF FINANCIAL OFFICER, WEST COAST DISTRICT MUNICIPALITY: DR JCP TESSELAAR THE CHIEF FINANCIAL OFFICER, MATZIKAMA MUNICIPALITY: MR G SEAS THE CHIEF FINANCIAL OFFICER, CEDERBERG MUNICIPALITY: MR E ALFRED THE CHIEF FINANCIAL OFFICER, BERGRIVIER MUNICIPALITY: MR G GOLIATH THE CHIEF FINANCIAL OFFICER, SALDANHA BAY MUNICIPALITY: MR S VORSTER THE CHIEF FINANCIAL OFFICER, SWARTLAND MUNICIPALITY: MR M BOLTON THE CHIEF FINANCIAL OFFICER, CAPE WINELANDS DISTRICT MUNICIPALITY: MS FA DU RAAN-GROENEWALD THE CHIEF FINANCIAL OFFICER, WITZENBERG MUNICIPALITY: MR C KRITZINGER THE CHIEF FINANCIAL OFFICER, DRAKENSTEIN MUNICIPALITY: MR J CARSTENS THE CHIEF FINANCIAL OFFICER, STELLENBOSCH MUNICIPALITY: MR M WÜST THE CHIEF FINANCIAL OFFICER, BREEDE VALLEY MUNICIPALITY: MR R ONTONG THE CHIEF FINANCIAL OFFICER, LANGEBERG MUNICIPALITY: MR B BROWN THE CHIEF FINANCIAL OFFICER, OVERBERG DISTRICT MUNICIPALITY: MR P HOFFMAN (ACTING) THE CHIEF FINANCIAL OFFICER, THEEWATERSKLOOF MUNICIPALITY: MR D LOUW THE CHIEF FINANCIAL OFFICER, OVERSTRAND MUNICIPALITY: MS S REYNEKE-NAUDE THE CHIEF FINANCIAL OFFICER, CAPE AGULHAS MUNICIPALITY: MR H VAN BILJON THE CHIEF FINANCIAL OFFICER, SWELLENDAM MUNICIPALITY: MR H SCHLEBUSCH THE CHIEF FINANCIAL OFFICER, GARDEN ROUTE DISTRICT MUNICIPALITY: MS L HOEK THE CHIEF FINANCIAL OFFICER, KANNALAND MUNICIPALITY: MR K COOPER (ACTING) THE CHIEF FINANCIAL OFFICER, HESSEQUA MUNICIPALITY: MS HJ VILJOEN THE CHIEF FINANCIAL OFFICER, MOSSEL BAY MUNICIPALITY: MR DM ASMAL THE CHIEF FINANCIAL OFFICER, GEORGE MUNICIPALITY: MR K JORDAAN THE CHIEF FINANCIAL OFFICER, OUDTSHOORN MUNICIPALITY: MR F LÖTTER THE CHIEF FINANCIAL OFFICER, BITOU MUNICIPALITY: MR V MKHEFA THE CHIEF FINANCIAL OFFICER, KNYSNA MUNICIPALITY: MR M MEMANI THE CHIEF FINANCIAL OFFICER, CENTRAL KAROO DISTRICT MUNICIPALITY: MS U BAARTMAN THE CHIEF FINANCIAL OFFICER, LAINGSBURG MUNICIPALITY: MS A GROENEWALD THE CHIEF FINANCIAL OFFICER, PRINCE ALBERT MUNICIPALITY: MR J NEETHLING THE CHIEF FINANCIAL OFFICER, BEAUFORT WEST MUNICIPALITY: MR CJ KYMDELL THE HEAD OFFICIAL: PROVINCIAL TREASURY (MR Z HOOSAIN) THE DEPUTY DIRECTOR-GENERAL: FISCAL AND ECONOMIC SERVICES (MR H MALILA) THE DEPUTY DIRECTOR-GENERAL: GOVERNANCE AND ASSET MANAGEMENT (MR IG SMITH) (ACTING) THE CHIEF DIRECTOR: PUBLIC POLICY SERVICES (MR ML BOOYSEN) (ACTING) THE CHIEF DIRECTOR: PROVINCIAL GOVERNMENT PUBLIC FINANCE (MS JD GANTANA) THE CHIEF DIRECTOR: LOCAL GOVERNMENT PUBLIC FINANCE (VACANT) THE CHIEF DIRECTOR: ASSET MANAGEMENT (MS N EBRAHIM) (ACTING) THE CHIEF DIRECTOR: FINANCIAL GOVERNANCE AND ACCOUNTING (MR A HARDIEN) THE CHIEF FINANCIAL OFFICER (MS A SMIT) THE HEAD: OFFICE OF THE FINANCE MINISTRY (ADV. E PRETORIUS) THE DIRECTOR: BUSINESS INFORMATION AND DATA MANAGEMENT (MR PP PIENAAR) THE DIRECTOR: FINANCIAL GOVERNANCE (MS M VAN NIEKERK) THE DIRECTOR: FISCAL POLICY (DR N NLEYA) THE DIRECTOR: INFRASTRUCTURE (MR K LANGENHOVEN) THE DIRECTOR: LOCAL GOVERNMENT ACCOUNTING (MR L BRINDERS) THE DIRECTOR: LOCAL GOVERNMENT BUDGET OFFICE (MR D CRONJÉ) (ACTING) THE DIRECTOR: LOCAL GOVERNMENT REVENUE AND EXPENDITURE (GROUP ONE) (VACANT) THE DIRECTOR: LOCAL GOVERNMENT REVENUE AND EXPENDITURE (GROUP TWO) (MR M SIGABI) THE DIRECTOR: LOCAL GOVERNMENT SUPPLY CHAIN MANAGEMENT (MR R MOOLMAN) THE DIRECTOR: PROVINCIAL GOVERNMENT ACCOUNTING (MR A REDDY) THE DIRECTOR: PROVINCIAL GOVERNMENT BUDGET OFFICE (MS RH SLINGER) THE DIRECTOR: PROVINCIAL GOVERNMENT FINANCE (EXPENDITURE MANAGEMENT) (MS A PICK) THE DIRECTOR: PROVINCIAL GOVERNMENT SUPPLY CHAIN MANAGEMENT (MS T RAKIEP) (ACTING) THE DIRECTOR: STRATEGIC AND OPERATIONAL MANAGEMENT SUPPORT (MS R JULIE) (ACTING) THE DIRECTOR: SUPPORTING AND INTERLINKED FINANCIAL SYSTEMS (MR A MAZOMBA) THE PROVINCIAL AUDITOR MASTER RECORDS OFFICIAL: BUSINESS INFORMATION AND DATA MANAGEMENT THE HEAD OF DEPARTMENT: LOCAL GOVERNMENT

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THE CHIEF DIRECTOR: MFMA IMPLEMENTATION - NATIONAL TREASURY (MR TV PILLAY)

REVENUE MANAGEMENT MASTER CLASS: 19 AND 20 NOVEMBER 2018

1. PURPOSE

- 1.1 This circular is to invite Municipal Councillors, Municipal Managers, Chief Financial Officers and Senior Municipal Managers to the 2018 Revenue Management Master Class hosted by WC Provincial Treasury and facilitated by the University of Stellenbosch (SPL - School of Public Leadership) on 19 and 20 November 2018.
- 1.2 The Master Class will capacitate municipalities with the expert advice, practical ideas, strategies and decisions to enable municipalities to maintain sustainable revenue management models.
- 1.3 The WC MEC for Finance, representatives from National Treasury, South African Local Government Association, Financial and Fiscal Commission, Cooperative Governance and Traditional Affairs and Department of Local Government will participate together with nominated municipalities to present and highlight effective and efficient transformation of revenue management processes and strategies towards financial endurance for municipal operations.

2. BACKGROUND

- 2.1 In relation to section 5(3) of the Municipal Finance Management Act (Act 56 of 2003) and the Provincial Strategic Plan (2014 to 2019), the Provincial Treasury: Chief Directorate Local Government Public Finance is mandated to provide support and training to the municipalities in the Western Cape as an endeavour to build financial management capabilities. In this regard the WC Provincial Treasury will hold its fourth master class which will focus on Institutionalising a Sustainable Local Government.
- 2.2 The 2018 Revenue Management Master Class will an opportunity where municipal leadership discuss, deliberate, educate, share intelligence and challenges around revenue management in municipalities.
- 2.3 The two day sessions intend to further provide municipalities with practical ideas, business models, innovative approaches and best practices that can assist municipalities in institutionalising the revenue management processes and strategies towards financial endurance for municipal operations.
- 2.4 In an attempt to foster the necessary skills, the key emphasis over the two sessions will include:
 - Accountability and Good Governance Focussing on ethical and effective leadership towards the achievement of good performance and accountable for decisions and polices affecting citizens;
 - **Technology**, **Innovation and Automation** New Financing Instrument. Identifying spatial technology and revenue strategic models to address billing and collection challenges.
 - **Resilience Strategies** Using capabilities and preparedness to overcome challenges in delivering municipal services such as water, fire and waste, etc.
 - National Game Changer To target catalytic areas of the revenue value chain to derive the largest financial benefit.
- 2.5 Should municipalities wish to participate in presenting on topical issues, challenges or share best practices relating to Revenue Management, kindly contact the secretariat by 19 October 2018.

3. LOGISTICS

3.1 The details of the 2018 Revenue Management Master Class are as follows:

Date : 19 and 20 November 2018 (Monday and Tuesday)

Venue : ATKV Goudini Spa – Slanghoek Conference Wyzersdrift Road Rawsonville Worcester Time: 08:00 – 16:00 Session 1 08:00 – 14:00 Session 2

- 3.2 The Master Class contributes to an NQF level 7 Accreditation.
- 3.3 Each attendee is required to bring his/her own laptop to participate in the practical and online sessions.
- 3.4 The training costs are funded by the Provincial Treasury and do not include the travel and accommodation costs of delegates. Hence, each attendee is required to co-ordinate their own travel and accommodation arrangements.
- 3.5 Should prospective delegates wish to secure sleep-over accommodation at the facility, you may contact Tania Lochner (Business Events Coordinator ATKV Goudini Spa) at +27 23 349 8181 or tania@atkv.org.za.

4. REGISTRATION

- 4.1 The School of Public Leadership of Stellenbosch University will be making use of two sets of online registrations:
 - The first is the Stellenbosch University SUNLearn platform used to eventually combine participants' personal information, student registration and assessment information for issuing Stellenbosch University certificates of competence.
 - The second is a purpose-developed system of the School of Public Leadership for administration of the Municipal Minimum Competency Levels training programme. Due to Local Government Seta verification requirements related to issuing of their Statements of Results, it is at this stage unfortunately not possible to integrate the two systems, which means that participants unfortunately have to initially complete their personal details on both platforms (approximately seven minutes per platform), where after individual course registrations on both systems are very quick to do online.
- 4.2 Once the municipality has nominated officials to attend the training, further details will be provided to each nominee to register online.

5. CONFIRMATION/CORRESPONDENCE

5.1 Confirmation of attendance should reach the Secretariat at the Provincial Treasury by no later than **19 October 2018.** Please direct your communication to:

Attention	:	Bulelwa Nyandeni
Tel	:	021 483 9194/6299
Fax	:	021 483 4411/7356
Email	:	Bulelwa.Nyandeni@westerncape.gov.za
OR		
Attention	:	Wafeeqah Mohamed
Tel	:	021 483 8648/6299
Fax	:	021 483 4411/7356
Email	:	Wafeeqah.Mohamed@westerncape.gov.za

Your co-operation in this regard will be highly appreciated.

MR HC MALILA DEPUTY DIRECTOR-GENERAL: FISCAL AND ECONOMIC SERVICES DATE: 10 October 2018