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Reference: RCS/C.5

TREASURY CIRCULAR MUN NO 31/2016

THE MAYOR, CITY OF CAPE TOWN: MS P DE LILLE THE MAYOR, WEST COAST DISTRICT MUNICIPALITY: MR JH CLEOPHAS THE MAYOR, MATZIKAMA MUNICIPALITY: MS G STEPHAN THE MAYOR, CEDERBERG MUNICIPALITY: MR J BARNARD THE MAYOR BERGRIVIER MUNICIPALITY MR EB MANUEL THE MAYOR, SALDANHA BAY MUNICIPALITY: MR M KOEN THE MAYOR, SWARTLAND MUNICIPALITY: MR T VAN ESSEN THE MAYOR, CAPE WINELANDS DISTRICT MUNICIPALITY: MS H VON SCHLICHT THE MAYOR, WITZENBERG MUNICIPALITY: MR BC KLAASEN THE MAYOR, DRAKENSTEIN MUNICIPALITY: MR CJ POOLE THE MAYOR, STELLENBOSCH MUNICIPALITY: MS G VAN DEVENTER THE MAYOR, BREEDE VALLEY MUNICIPALITY: MS A STEYN THE MAYOR, LANGEBERG MUNICIPALITY: MR HM JANSEN THE MAYOR, OVERBERG DISTRICT MUNICIPALITY: MR S FRANKEN THE MAYOR, THEEWATERSKLOOF MUNICIPALITY: MS CJM VOSLOO THE MAYOR, OVERSTRAND MUNICIPALITY: MR RJ SMITH THE MAYOR, CAPE AGULHAS MUNICIPALITY: MR PJ SWART THE MAYOR, SWELLENDAM MUNICIPALITY: MR NG MYBURGH THE MAYOR, EDEN DISTRICT MUNICIPALITY: MR M BOOYSEN THE MAYOR, KANNALAND MUNICIPALITY: MS M BARRY THE MAYOR, HESSEQUA MUNICIPALITY: MR G RIDDELS THE MAYOR, MOSSEL BAY MUNICIPALITY: MR HJ LEVENDAL THE MAYOR, GEORGE MUNICIPALITY: MR MG NAIK THE MAYOR, OUDTSHOORN MUNICIPALITY: MR CF SYLVESTER THE MAYOR, BITOU MUNICIPALITY: MR MP LOBESE THE MAYOR, KNYSNA MUNICIPALITY: MS E BOUW-SPIES THE MAYOR, CENTRAL KAROO DISTRICT MUNICIPALITY: MR N CONSTABLE THE MAYOR, LAINGSBURG MUNICIPALITY: MR AA MARTHINUS THE MAYOR, PRINCE ALBERT MUNICIPALITY: MR G LOTTERING THE MAYOR, BEAUFORT WEST MUNICIPALITY: MR K MALOOI THE MUNICIPAL MANAGER, CITY OF CAPE TOWN: MR A EBRAHIM THE MUNICIPAL MANAGER. WEST COAST DISTRICT MUNICIPALITY: MR H PRINS THE MUNICIPAL MANAGER, MATZIKAMA MUNICIPALITY: MR G PEKEUR (ACTING) THE MUNICIPAL MANAGER, CEDERBERG MUNICIPALITY: MR J FRANCE (ACTING) THE MUNICIPAL MANAGER, BERGRIVIER MUNICIPALITY: ADV H LINDE THE MUNICIPAL MANAGER, SALDANHA BAY MUNICIPALITY: MR J MARAIS (ACTING) THE MUNICIPAL MANAGER, SWARTLAND MUNICIPALITY: MR J SCHOLTZ THE MUNICIPAL MANAGER, CAPE WINELANDS DISTRICT MUNICIPALITY: MR M MGAJO THE MUNICIPAL MANAGER, WITZENBERG MUNICIPALITY: MR D NASSON THE MUNICIPAL MANAGER, DRAKENSTEIN MUNICIPALITY: MR J CARSTENS (ACTING) THE MUNICIPAL MANAGER, STELLENBOSCH MUNICIPALITY: MR R BOSMAN (ACTING) THE MUNICIPAL MANAGER, BREEDE VALLEY MUNICIPALITY: MR D MCTHOMAS (ACTING) THE MUNICIPAL MANAGER, LANGEBERG MUNICIPALITY: MR SA MOKWENI THE MUNICIPAL MANAGER, OVERBERG DISTRICT MUNICIPALITY: MR D BERETTI THE MUNICIPAL MANAGER, THEEWATERSKLOOF MUNICIPALITY: MR HSD WALLACE THE MUNICIPAL MANAGER, OVERSTRAND MUNICIPALITY: MR C GROENEWALD THE MUNICIPAL MANAGER, CAPE AGULHAS MUNICIPALITY: MR D O'NEILL THE MUNICIPAL MANAGER, SWELLENDAM MUNICIPALITY: MR CM AFRICA THE MUNICIPAL MANAGER, EDEN DISTRICT MUNICIPALITY: MR GW LOUW THE MUNICIPAL MANAGER, KANNALAND MUNICIPALITY: MR R STEPHENS (ACTING) THE MUNICIPAL MANAGER, HESSEQUA MUNICIPALITY: MR J JACOBS THE MUNICIPAL MANAGER, MOSSEL BAY MUNICIPALITY: MR H HILL (ACTING)

THE MUNICIPAL MANAGER. GEORGE MUNICIPALITY: MR T BOTHA THE MUNICIPAL MANAGER, OUDTSHOORN MUNICIPALITY: MR A PAULSE (ACTING) THE MUNICIPAL MANAGER, BITOU MUNICIPALITY: MR M MEMANI (ACTING) THE MUNICIPAL MANAGER, KNYSNA MUNICIPALITY: MR C MATTHEUS (ACTING) THE MUNICIPAL MANAGER, CENTRAL KAROO DISTRICT MUNICIPALITY: MR S JOOSTE THE MUNICIPAL MANAGER, LAINGSBURG MUNICIPALITY: MR P WILLIAMS THE MUNICIPAL MANAGER, PRINCE ALBERT MUNICIPALITY: MR H METTLER THE MUNICIPAL MANAGER, BEAUFORT WEST MUNICIPALITY: MR J BOOYSEN THE CHIEF FINANCIAL OFFICER, CITY OF CAPE TOWN: MR K JACOBY THE CHIEF FINANCIAL OFFICER, WEST COAST DISTRICT MUNICIPALITY: MR J KOEKEMOER THE CHIEF FINANCIAL OFFICER. MATZIKAMA MUNICIPALITY: MR G SEAS THE CHIEF FINANCIAL OFFICER, CEDERBERG MUNICIPALITY: MR E ALFRED THE CHIEF FINANCIAL OFFICER, BERGRIVIER MUNICIPALITY: MR JA VAN NIEKERK THE CHIEF FINANCIAL OFFICER, SALDANHA BAY MUNICIPALITY: MR S VORSTER THE CHIEF FINANCIAL OFFICER, SWARTLAND MUNICIPALITY: MR M BOLTON THE CHIEF FINANCIAL OFFICER, CAPE WINELANDS DISTRICT MUNICIPALITY: MS FA DU RAAN-GROENEWALD THE CHIEF FINANCIAL OFFICER, WITZENBERG MUNICIPALITY: MR C KRITZINGER THE CHIEF FINANCIAL OFFICER, DRAKENSTEIN MUNICIPALITY: MS C LATEGAN (ACTING) THE CHIEF FINANCIAL OFFICER, STELLENBOSCH MUNICIPALITY: MR M WÜST THE CHIEF FINANCIAL OFFICER, BREEDE VALLEY MUNICIPALITY: MR R ONTONG (ACTING) THE CHIEF FINANCIAL OFFICER, LANGEBERG MUNICIPALITY: MR B BROWN THE CHIEF FINANCIAL OFFICER, OVERBERG DISTRICT MUNICIPALITY: MR J TESSELAAR THE CHIEF FINANCIAL OFFICER, THEEWATERSKLOOF MUNICIPALITY: MR D LOUW THE CHIEF FINANCIAL OFFICER, OVERSTRAND MUNICIPALITY: MS S REYNEKE-NAUDE THE CHIEF FINANCIAL OFFICER. CAPE AGULHAS MUNICIPALITY: MR H VAN BILJON THE CHIEF FINANCIAL OFFICER, SWELLENDAM MUNICIPALITY: MR H SCHLEBUSCH THE CHIEF FINANCIAL OFFICER, EDEN DISTRICT MUNICIPALITY: MS L HOEK THE CHIEF FINANCIAL OFFICER, KANNALAND MUNICIPALITY: MR N DELO THE CHIEF FINANCIAL OFFICER, HESSEQUA MUNICIPALITY: MS HJ VILJOEN THE CHIEF FINANCIAL OFFICER, MOSSEL BAY MUNICIPALITY: MR MK BOTHA THE CHIEF FINANCIAL OFFICER, GEORGE MUNICIPALITY: MR K JORDAAN THE CHIEF FINANCIAL OFFICER, OUDTSHOORN MUNICIPALITY: MR F LÖTTER THE CHIEF FINANCIAL OFFICER, BITOU MUNICIPALITY: MR M MEMANI (ACTING) THE CHIEF FINANCIAL OFFICER, KNYSNA MUNICIPALITY: MR L FOURIE (ACTING) THE CHIEF FINANCIAL OFFICER, CENTRAL KAROO DISTRICT MUNICIPALITY: MR R DE BRUYN (ACTING) THE CHIEF FINANCIAL OFFICER, LAINGSBURG MUNICIPALITY: MS A GROENEWALD THE CHIEF FINANCIAL OFFICER, PRINCE ALBERT MUNICIPALITY: MR J NEETHLING THE CHIEF FINANCIAL OFFICER, BEAUFORT WEST MUNICIPALITY: MR F SABBAT THE HEAD OFFICIAL: PROVINCIAL TREASURY (MR Z HOOSAIN) THE DEPUTY DIRECTOR GENERAL: FISCAL AND ECONOMIC SERVICES (MR H MALILA) THE DEPUTY DIRECTOR GENERAL: GOVERNANCE AND ASSET MANAGEMENT (MR A HARDIEN) THE CHIEF DIRECTOR: PUBLIC POLICY SERVICES (MS M KORSTEN) THE CHIEF DIRECTOR: PROVINCIAL GOVERNMENT PUBLIC FINANCE (MS JD GANTANA) THE CHIEF DIRECTOR: LOCAL GOVERNMENT PUBLIC FINANCE (MR M SIGABI) (ACTING) THE CHIEF DIRECTOR: ASSET MANAGEMENT (MR IG SMITH) THE CHIEF DIRECTOR: FINANCIAL GOVERNANCE AND ACCOUNTING (MR B VINK) THE CHIEF FINANCIAL OFFICER (MR A GILDENHUYS) THE HEAD: OFFICE OF THE FINANCE MINISTRY (ADV E PRETORIUS) THE DIRECTOR: BUSINESS INFORMATION AND DATA MANAGEMENT (MR PP PIENAAR) THE DIRECTOR: FINANCIAL GOVERNANCE (MS N SIGWELA) (ACTING) THE DIRECTOR: FISCAL POLICY (MS M KORSTEN) (PRO TEM) THE DIRECTOR: INFRASTRUCTURE (MR A VISAGIE) (ACTING) THE DIRECTOR: LOCAL GOVERNMENT ACCOUNTING (MR L BRINDERS) THE DIRECTOR: LOCAL GOVERNMENT BUDGET OFFICE (MR ML BOOYSEN) THE DIRECTOR: LOCAL GOVERNMENT REVENUE AND EXPENDITURE (GROUP ONE) (MR E JOHANNES) (ACTING) THE DIRECTOR: LOCAL GOVERNMENT REVENUE AND EXPENDITURE (GROUP TWO) (MR Z ZONYANE) (ACTING) THE DIRECTOR: LOCAL GOVERNMENT SUPPLY CHAIN MANAGEMENT (MR R MOOLMAN) THE DIRECTOR: PROVINCIAL GOVERNMENT ACCOUNTING (MR A REDDY) THE DIRECTOR: PROVINCIAL GOVERNMENT BUDGET OFFICE (MS R SLINGER) THE DIRECTOR: PROVINCIAL GOVERNMENT FINANCE (EXPENDITURE MANAGEMENT) (MS A PICK) THE DIRECTOR: PROVINCIAL GOVERNMENT SUPPLY CHAIN MANAGEMENT (MS N EBRAHIM) THE DIRECTOR: STRATEGIC AND OPERATIONAL MANAGEMENT SUPPORT (MS A SMIT) THE DIRECTOR: SUPPORTING AND INTERLINKED FINANCIAL SYSTEMS (MS R ESACK) (ACTING) THE PROVINCIAL AUDITOR MASTER RECORDS OFFICIAL: BUSINESS INFORMATION AND DATA MANAGEMENT THE HEAD OF DEPARTMENT: LOCAL GOVERNMENT THE CHIEF DIRECTOR: LOCAL GOVERNMENT BUDGET ANALYSIS - NATIONAL TREASURY (MR J HATTINGH)

THE CHIEF DIRECTOR: MFMA IMPLEMENTATION - NATIONAL TREASURY (MR TV PILLAY)

REVENUE MANAGEMENT MASTER CLASS: 7 AND 8 NOVEMBER 2016

1. PURPOSE

This circular is to invite Municipal Councillors, Municipal Managers, Chief Financial Officers and Senior Technical Financial Managers to the 2016 Revenue Management Master Class hosted by WC Provincial Treasury and facilitated by USB Executive Development (University of Stellenbosch) on 7 and 8 November 2016.

The Master Class will equip municipalities with the necessary methods; tools and advice to strengthen municipal revenue management and to best manage local government revenues given our constraint economic environment. The WC MEC for Finance, representatives from National Treasury, South African Local Government Association, National Department Public Works and Office of the Valuer General will be part of the presentations to highlight sustainable transformation to STRENGTHEN MUNICIPAL REVENUE MANAGEMENT.

Municipal Councillors, Municipal Managers, Chief Financial Officer/BTO Directors and Senior Technical financial managers are encouraged to accept this invitation, limited to three officials per municipality.

2. BACKGROUND

In terms of section 5(3) of the Municipal Finance Management Act (Act 56 of 2003), the Provincial Treasury is mandated to assist, guide and monitor and enforce compliance to the said Act.

As part of its mandate to capacitate municipalities the Western Cape Provincial Treasury, co-hosted a Revenue Management Master Class with USB Executive Development (USB-ED) and the School of Public Leadership (SPL) during November 2015 for Western Cape municipalities. Several leaders in the field congregated to analyse and discuss best practices in the industry. The Master Class provided a platform to debate, educate and share experiences that influenced revenue raising capabilities and management strategies in municipalities.

The success of the 2015 class and the continued economic pressures created the need for Provincial Treasury – Chief Directorate Local Government Public Finance to host a second Revenue Management Master Class. A delegation of 70 participants including councillors, municipal managers, chief financial officers and senior technical financial officials are the target audience.

The 2 days will primarily focus on:

- Empowering municipalities with practical and operational information on how to best manage Local Government Revenues;
- A Customer Centricity approach embedding sound revenue management planning and responsible customers;
- Design and Innovative Revenue Business Models to strengthen the link between strategic long term planning, budgeting and financial viability; and
- The impact of recent case law and how municipalities can use this to benefit or to their advantage.

3. GOALS AND OBJECTIVES

The goal of this master class is to achieve sound financial management capacity at municipalities within the Western Cape Province and in doing so to ensure that effective Revenue Management principles and controls are in place as prescribed by section 64 of the MFMA.

To realise this, the following objectives are set for this intervention:

- a) To provide accredited training via the Revenue Management Master Classes to empower municipalities with practical and operational information on how to STRENGTHEN MUNICIPAL REVENUE MANAGEMENT;
- b) Sound revenue management planning and making customers accountable and responsible to pay for municipal services; and
- c) Municipalities to develop multi-year action plans to strengthen the relationship between strategic long-term planning, budgeting and financial viability long term planning, budgeting and financial viability.

4. LOGISTICS

4.1 The details of the upcoming workshop are as follows:

Date:7 and 8 November 2016 (Monday - Tuesday)Venue:SANTE HOTEL AND SPA
La Bella Vita Wine Estate
Simonsvlei Road
Paarl
Contact: +27 (0)74 149 3388

Time: 08:00 – 16:00 (Daily)

4.2 The training costs are funded by the WC Provincial Treasury and do not include travel and accommodation costs of delegates. Hence, each attendee is required to co-ordinate their own travel and accommodation arrangements.

5. CONFIRMATION/CORRESPONDENCE

Confirmation of attendance should reach the Secretariat at the Provincial Treasury by no later than **21 October 2016**. Please direct your communication to:

Attention:	Bulelwa Nyandeni
Tel:	021 483 9194/6299
Fax:	021 483 4411/7356
Email:	Bulelwa.Nyandeni@westerncape.gov.za
Or	
Attention:	Ezra Paulse
Tel:	021 483 6073/6299
Fax:	021 483 4411/7356
Email:	Ezra.Paulse@westerncape.gov.za

Your co-operation in this regard will be highly appreciated.

MR E JOHANNES ACTING DIRECTOR: LOCAL GOVERNMENT REVENUE AND EXPENDITURE (GROUP 1) DATE: 13 October 2016