



**Western Cape
Government**

Provincial Treasury

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Reference: RCS/C.5

TREASURY CIRCULAR MUN NO 29/2016

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THE MAYOR, MATZIKAMA MUNICIPALITY: MS G STEPHAN
THE MAYOR, CEDERBERG MUNICIPALITY: MR J BARNARD
THE MAYOR, BERGRIVIER MUNICIPALITY: MR EB MANUEL
THE MAYOR, SALDANHA BAY MUNICIPALITY: MR M KOEN
THE MAYOR, SWARTLAND MUNICIPALITY: MR T VAN ESSEN
THE MAYOR, CAPE WINELANDS DISTRICT MUNICIPALITY: MS H VON SCHICHT
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THE MAYOR, OVERSTRAND MUNICIPALITY: MR RJ SMITH
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THE MAYOR, SWELLENBAM MUNICIPALITY: MR NG MYBURGH
THE MAYOR, EDEN DISTRICT MUNICIPALITY: MR M BOOYSEN
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THE MAYOR, HESSEQUA MUNICIPALITY: MR G RIDDELS
THE MAYOR, MOSSEL BAY MUNICIPALITY: MR HJ LEVENDAL
THE MAYOR, GEORGE MUNICIPALITY: MR MG NAIK
THE MAYOR, OUDTSHOORN MUNICIPALITY: MR CF SYLVESTER
THE MAYOR, BITOU MUNICIPALITY: MR MP LOBESE
THE MAYOR, KNYSNA MUNICIPALITY: MS EB SPIES
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THE MAYOR, PRINCE ALBERT MUNICIPALITY: MR G LOTTERING
THE MAYOR, BEAUFORT WEST MUNICIPALITY: MR K MALOOI

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THE MUNICIPAL MANAGER, SALDANHA BAY MUNICIPALITY: MR J MARAIS (ACTING)
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THE MUNICIPAL MANAGER, MOSSEL BAY MUNICIPALITY: MR H HILL (ACTING)
THE MUNICIPAL MANAGER, GEORGE MUNICIPALITY: MR T BOTHA
THE MUNICIPAL MANAGER, OUDTSHOORN MUNICIPALITY: MR A PAULSE (ACTING)

THE MUNICIPAL MANAGER, BITOU MUNICIPALITY: MR M MEMANI (ACTING)
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THE CHIEF FINANCIAL OFFICER, GEORGE MUNICIPALITY: MR K JORDAAN
THE CHIEF FINANCIAL OFFICER, OUDTSHOORN MUNICIPALITY: MR F LÖTTER (ACTING)
THE CHIEF FINANCIAL OFFICER, BITOU MUNICIPALITY: MR M MEMANI (ACTING)
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THE CHIEF DIRECTOR: MFMA IMPLEMENTATION – NATIONAL TREASURY (MR TV PILLAY)

INTEGRATED MUNICIPAL GOVERNANCE ENGAGEMENTS TO GIVE EFFECT TO A SUSTAINABLE LOCAL GOVERNMENT

1. PURPOSE

The purpose of this circular is to communicate the engagement approach and dates of the upcoming integrated district level municipal governance engagements that will take place in October 2016.

2. INTEGRATED MUNICIPAL GOVERNANCE ENGAGEMENTS

2.1 BACKGROUND

The Provincial Strategic Plan (PSP): 2014 – 2019 sets out the Western Cape Government's (WCG) vision and strategic priorities which in partnership with the national organs of state and Western Cape Municipalities aims to give effect to the imperatives of coordination, alignment, integration and complementarity. In order to realise the PSP vision and strategic priorities, the intent of the Provincial Strategic Goal 5 (PSG 5) is to embed good governance and integrated service delivery through partnerships and spatial alignment.

Key elements of PSG 5 include promoting and institutionalising the practice of "Good Governance" and "Integrated Management". Good Governance and Integrated Management is centred on providing seamless, citizen-centred service delivery through a holistic government approach which promotes cooperation, coordination and collaboration. This involves greater alignment of Provincial and Local Government Governance, Planning, Budgeting, Implementation and Review.

The Western Cape Government initiated the Municipal Governance Review and Outlook (MGRO) process in 2012 to drive a single minded focus on clean governance, built on principles of partnerships and collaboration.

The 2015 MGRO 1 engagement evolved from the focus on clean governance to one of sustainable local government responsive to the ever changing

municipal environment and economic challenges. Sustainable Local Government is considered to be the continued ability of Local Government to meet the needs of the present without compromising the ability of future generations to meet their own needs. The evolved MGRO 1 engagement was founded on the pillars of Enhanced Governance, Economic Sustainability, Financial Sustainability and Public Value Creation and thus provided a practical engagement framework.

In order to redirect strategic thinking, leveraging from the improved state of governance; an integrated governance, planning and budgeting approach has been developed and endorsed by the Municipal Managers Forum and Provincial Top Management. In support of the aforementioned approach an integrated work plan has been developed that synchronises the provincial and local government planning and budgeting cycles by taking the stages of analysis, strategies, projects, integration and approval into account.

The integrated municipal governance engagement that will take place in October 2016 includes the MGRO 1 and IDP Indaba 1. It will take a similar form to the IDP Indaba 2 and Mid-year-MGRO 2 that took place during February 2016 where the engagements with municipalities will be held on the same date but will be separate engagements. The Integrated Municipal Governance (IMG) content will be strategic focusing on sustainability and the IDP Indaba content will be technical. The Integrated Municipal Governance Engagement in February 2017 will be jointly done in one session.

2.2. INTEGRATED MUNICIPAL GOVERNANCE ENGAGEMENT

2.2.1 INTEGRATED MUNICIPAL GOVERNANCE (IMG) SESSION

The strategic intent of the Integrated Municipal Governance (IMG) Session is to provide a conducive setting enabling discussion and debate towards improved cooperation, coordination, collaboration and equal partnership.

The engagement is founded on the principle of **partnerships** between key role players. The partners included in the engagements this year are the Municipalities, Provincial Treasury (PT), Department of Local Government (DLG), Department of Environmental Affairs and Development Planning (DEA&DP) and the Economic Development Partnership (EDP). It envisages that the engagements will be co-chaired by the District Municipal Manager and the Head Official Treasury (HOT).

The discussion will be regionally focused responsive to the regions socio economic profile informed by the 2016 Municipal Economic Review and Outlook (MERO). The MERO aims to improve the understanding of the Western Cape economy at a sub-regional level to facilitate provincial and municipal policy formulation, alignment, integrated planning and budgeting. The MERO will be shared prior to the engagements, and is to be used by municipalities in preparation for the discussions.

Municipalities are not required to prepare any presentations, as the engagement format will be facilitated discussions towards co-creating response strategies to mitigate the risks and taking best advantage of the opportunities within the region.

The expected outcomes of the engagement include:

- To use our collective intelligence to obtain insight into municipal challenges and possible competitive advantages
- Identifying any blockages and key partners that could be used to address them
- Making a positive impact on the quality of next generation IDPs, towards meeting the needs of citizens.
- Greater coordination, alignment, collaboration and partnering amongst the municipalities within the region and WCG in order to develop co-create integrated response plan to address sustainability challenges
- Implementation, monitoring and support of the integrated response plan to be dealt with via the District Coordinating Technical Forums and other inter-governmental platforms

2.2.2 IDP INDABA

The JPI/ IDP Indaba processes have a project focus and seeks to create a platform for municipalities and provincial sector departments to discuss projects that should form part of the IDP prior to its finalization for adoption. In this way, the JPI/ Indaba process provides greater certainty to municipalities on the projects that will be implemented in a municipal area by other spheres of government. The nature of the engagements, i.e. whether strategic or technical in October and February may vary depending on the strategic cycles of the stakeholders. These cycles are determined by the Municipal and General (National and Provincial) elections as these may bring about shifts in the strategic agendas of partners, requiring a strategic engagement. As there were municipal elections on 3 August 2016 this will be a technical engagement to unblock obstacles hindering project implementation.

3. ENGAGEMENT DATES

The 2016 integrated municipal governance engagements will take place from 17 – 31 October 2016. Kindly refer to the table below.

Table 1: Integrated Municipal Governance Engagement Dates

2016 ENGAGEMENTS SCHEDULE			
DATE		TIME	VENUE
17-Oct-2016	West Coast District	08:00 – 15:00	Protea Hotel Saldanha Bay
24-Oct-2016	Cape Winelands District	08:00 – 15:00	Ashanti Wine Estate
25-Oct-2016	Central Karoo District	08:00 – 15:00	Matoppo Inn
27-Oct-2016	Overberg District	08:00 – 15:00	Houw Hoek Inn
31-Oct-2016	Eden District	08:00 – 15:00	Protea Hotel King George

4. LOGISTICS

The engagements will be held per district as indicated in the engagements schedule. Detailed agendas for the engagements will be communicated in due course. The required attendance for the two parallel sessions is detailed in the table below:

Table 2: Integrated Municipal Governance Engagements Attendance

SESSION	ATTENDANCE	
	MUNICIPAL ATTENDEES	PROVINCIAL ATTENDEES
IMG	Municipal Managers and Executive Directors	PT, DLG and DEA&DP: HODs, DDGs and CDs
IDP Indaba	Technical Managers	DLG and relevant sector departments

Confirmation of attendance per municipality should please reach the Provincial Treasury and Department of Local Government Secretariat by no later than **7 October 2016**, to the officials listed below:

IMG

Attention: Ms Hayleen April
Designation: Assistant Director: Corporate Governance
Tel: (021) 483 – 4485
E-mail: Hayleen.April@westerncape.gov.za

and

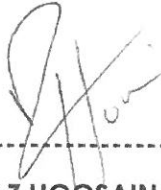
Attention: Ms Nangamso Sigwela
Designation: Deputy Director: Corporate Governance
Tel: (021) 483 8223
E-mail: Nangamso.Sigwela@westerncape.gov.za

IDP INDABA:

Attention: Mr Conray Joseph
Designation: Assistant Director: Department of Local Government
Tel: (021) 483 8393
E-mail: Conray.Joseph@westerncape.gov.za

5. CONCLUSION

We trust that the above communication meets your expectation and we look forward to a fruitful engagement.



MR Z HOOSAIN
HEAD OFFICIAL: PROVINCIAL TREASURY

DATE: 30-09-2016



MR GRAHAM PAULSE
HOD: DEPARTMENT OF LOCAL
GOVERNMENT

DATE:

