

Directorate Corporate Governance Email: Bazil.Vink@westerncape.gov.za

Tel: +27 21 483 6646 Fax: +27 21 483 3707

Reference: T8/2/31

TREASURY CIRCULAR MUN NO 26/2013

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THE MAYOR, CITY OF CAPE TOWN: MS P DE LILLE
THE MAYOR, WEST COAST DISTRICT MUNICIPALITY: MR JH CLEOPHAS
THE MAYOR, MATZIKAMA MUNICIPALITY: MR P BOCK
THE MAYOR, CEDERBERG MUNICIPALITY: MR P MIJENI
THE MAYOR, BERGRIVIER MUNICIPALITY: MR EB MANUEL
THE MAYOR, SALDANHA BAY MUNICIPALITY: MS R JAGER
THE MAYOR, SWARTLAND MUNICIPALITY: MR T VAN ESSEN
THE MAYOR, CAPE WINELANDS DISTRICT MUNICIPALITY: MR N DE BRUYN
THE MAYOR, WITZENBERG MUNICIPALITY: MR S LOUW
THE MAYOR, DRAKENSTEIN MUNICIPALITY: MS G VAN DEVENTER
THE MAYOR, STELLENBOSCH MUNICIPALITY: ALDERMAN CJ SIDEGO
THE MAYOR, BREEDE VALLEY MUNICIPALITY: MR BD KIVEDO
THE MAYOR, LANGEBERG MUNICIPALITY: MS D GAGIANO
THE MAYOR, OVERBERG DISTRICT MUNICIPALITY: MR L DE BRUYN
THE MAYOR, THEEWATERSKLOOF MUNICIPALITY: MR CB PUNT
THE MAYOR, OVERSTRAND MUNICIPALITY: MS N BOTHA-GUTHRIE
THE MAYOR, CAPE AGULHAS MUNICIPALITY: MR R MITCHELL
THE MAYOR, SWELLENDAM MUNICIPALITY: COUNCILLOR N MYBURGH
THE MAYOR, EDEN DISTRICT MUNICIPALITY: MR V VAN DER WESTHUIZEN
THE MAYOR, KANNALAND MUNICIPALITY: MR J DONSON
THE MAYOR, HESSEQUA MUNICIPALITY: MS E NEL
THE MAYOR, MOSSEL BAY MUNICIPALITY: MS M FERREIRA
THE MAYOR, GEORGE MUNICIPALITY: MR C STANDERS
THE MAYOR, OUDTSHOORN MUNICIPALITY: MR G APRIL
THE MAYOR, BITOU MUNICIPALITY: MR M BOOYSEN
THE MAYOR, KNYSNA MUNICIPALITY: MS J WOLMARANS
THE MAYOR, CENTRAL KAROO DISTRICT MUNICIPALITY: MR E NJADU
THE MAYOR, LAINGSBURG MUNICIPALITY: MR W THERON
THE MAYOR, PRINCE ALBERT MUNICIPALITY: MR G LOTTERING
THE MAYOR, BEAUFORT WEST MUNICIPALITY: MR HT PRINCE
THE MUNICIPAL MANAGER, CITY OF CAPE TOWN: MR A EBRAHIM
THE MUNICIPAL MANAGER, WEST COAST DISTRICT MUNICIPALITY: MR H PRINS
THE MUNICIPAL MANAGER, MATZIKAMA MUNICIPALITY: MR DGI O'NEILL
THE MUNICIPAL MANAGER, CEDERBERG MUNICIPALITY: MR I KENNED
THE MUNICIPAL MANAGER, BERGRIVIER MUNICIPALITY: ADV H LINDE
THE MUNICIPAL MANAGER, SALDANHA BAY MUNICIPALITY: MR L SCHEEPERS
THE MUNICIPAL MANAGER, SWARTLAND MUNICIPALITY: MR J SCHOLTZ
THE MUNICIPAL MANAGER, CAPE WINELANDS DISTRICT MUNICIPALITY: MR M MGAJO
THE MUNICIPAL MANAGER, WITZENBERG MUNICIPALITY: MR D NASSON
THE MUNICIPAL MANAGER, DRAKENSTEIN MUNICIPALITY: MR J METTLER
THE MUNICIPAL MANAGER, STELLENBOSCH MUNICIPALITY: MS C LIEBENBERG
THE MUNICIPAL MANAGER, BREEDE VALLEY MUNICIPALITY: MR G MATTHYSE
THE MUNICIPAL MANAGER, LANGEBERG MUNICIPALITY: MR SA MOKWENI
THE MUNICIPAL MANAGER, OVERBERG DISTRICT MUNICIPALITY: MR MP DU PLESSIS
THE MUNICIPAL MANAGER, THEEWATERSKLOOF MUNICIPALITY: MR D LOUW
THE MUNICIPAL MANAGER, OVERSTRAND MUNICIPALITY: MR C GROENEWALD
THE MUNICIPAL MANAGER, CAPE AGULHAS MUNICIPALITY: MR R STEVENS
THE MUNICIPAL MANAGER, SWELLENDAM MUNICIPALITY: MR G PAULSE (ACTING)
THE MUNICIPAL MANAGER, EDEN DISTRICT MUNICIPALITY: MR GW LOUW
THE MUNICIPAL MANAGER, KANNALAND MUNICIPALITY: MR M HOOGBAARD
THE MUNICIPAL MANAGER, HESSEQUA MUNICIPALITY: MR J JACOBS
THE MUNICIPAL MANAGER, MOSSEL BAY MUNICIPALITY: DR M GRATZ
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THE MUNICIPAL MANAGER, GEORGE MUNICIPALITY: MR T BOTHA
THE MUNICIPAL MANAGER, OUDTSHOORN MUNICIPALITY: MR R LOTTERING (ACTING)
THE MUNICIPAL MANAGER, BITOU MUNICIPALITY: MR A PAULSE (ACTING)
THE MUNICIPAL MANAGER, KNYSNA MUNICIPALITY: MS L WARING
THE MUNICIPAL MANAGER, CENTRAL KAROO DISTRICT MUNICIPALITY: MR S JOOSTE
THE MUNICIPAL MANAGER, LAINGSBURG MUNICIPALITY: MR P WILLIAMS
THE MUNICIPAL MANAGER, PRINCE ALBERT MUNICIPALITY: MR H METTLER
THE MUNICIPAL MANAGER, BEAUFORT WEST MUNICIPALITY: MR J BOOYSEN
THE CHIEF FINANCIAL OFFICER, CITY OF CAPE TOWN: MR K JACOBY
THE CHIEF FINANCIAL OFFICER, WEST COAST DISTRICT MUNICIPALITY: MR J KOEKEMOER
THE CHIEF FINANCIAL OFFICER, MATZIKAMA MUNICIPALITY: MS U BAARTMAN
THE CHIEF FINANCIAL OFFICER, CEDERBERG MUNICIPALITY: MR E ALFRED
THE CHIEF FINANCIAL OFFICER, BERGRIVIER MUNICIPALITY: MR JA VAN NIEKERK
THE CHIEF FINANCIAL OFFICER, SALDANHA BAY MUNICIPALITY: MR S VORSTER
THE CHIEF FINANCIAL OFFICER, SWARTLAND MUNICIPALITY: MR K COOPER
THE CHIEF FINANCIAL OFFICER, CAPE WINELANDS DISTRICT MUNICIPALITY: MS FA DURAAN-GROENEWALD
THE CHIEF FINANCIAL OFFICER, WITZENBERG MUNICIPALITY: MR C KRITZINGER
THE CHIEF FINANCIAL OFFICER, DRAKENSTEIN MUNICIPALITY: MR J CARSTENS
THE CHIEF FINANCIAL OFFICER, STELLENBOSCH MUNICIPALITY: MR M BOLTON
THE CHIEF FINANCIAL OFFICER, BREEDE VALLEY MUNICIPALITY: MR D MCTHOMAS
THE CHIEF FINANCIAL OFFICER, LANGEBERG MUNICIPALITY: MR CF HOFFMANN
THE CHIEF FINANCIAL OFFICER, OVERBERG DISTRICT MUNICIPALITY: MR K BURGER (ACTING)
THE CHIEF FINANCIAL OFFICER, THEEWATERSKLOOF MUNICIPALITY: MR D LOUW
THE CHIEF FINANCIAL OFFICER, OVERSTRAND MUNICIPALITY: MS S REYNEKE-NAUDE
THE CHIEF FINANCIAL OFFICER, CAPE AGULHAS MUNICIPALITY: MR H SCHLEBUSCH
THE CHIEF FINANCIAL OFFICER, SWELLENDAM MUNICIPALITY: MR J KRAPOHL
THE CHIEF FINANCIAL OFFICER, EDEN DISTRICT MUNICIPALITY: MS L HOEK
THE CHIEF FINANCIAL OFFICER, KANNALAND MUNICIPALITY: MR N DELO
THE CHIEF FINANCIAL OFFICER, HESSEQUA MUNICIPALITY: MS HJ VILJOEN
THE CHIEF FINANCIAL OFFICER, MOSSEL BAY MUNICIPALITY: MR HF BOTHA
THE CHIEF FINANCIAL OFFICER, GEORGE MUNICIPALITY: MR K JORDAAN
THE CHIEF FINANCIAL OFFICER, OUDTSHOORN MUNICIPALITY: MS L SWANEPOEL (ACTING)
THE CHIEF FINANCIAL OFFICER, BITOU MUNICIPALITY: MR F LÖTTER
THE CHIEF FINANCIAL OFFICER, KNYSNA MUNICIPALITY: MR G EASTON
THE CHIEF FINANCIAL OFFICER, CENTRAL KAROO DISTRICT MUNICIPALITY: MR N NORTJE (ACTING)
THE CHIEF FINANCIAL OFFICER, LAINGSBURG MUNICIPALITY: MS A GROENEWALD
THE CHIEF FINANCIAL OFFICER, PRINCE ALBERT MUNICIPALITY: MR J NEETHLING
THE CHIEF FINANCIAL OFFICER, BEAUFORT WEST MUNICIPALITY: MR M BOOYSEN (ACTING)
THE HEAD OFFICIAL: PROVINCIAL TREASURY (DR JC STEGMANN)
THE HEAD: BRANCH FISCAL AND ECONOMIC SERVICES (MR H MALILA)
THE HEAD: BRANCH GOVERNANCE AND ASSET MANAGEMENT (MR Z HOOSAIN)
THE HEAD: PUBLIC POLICY SERVICES (MR A PHILLIPS)
THE HEAD: PROVINCIAL GOVERNMENT PUBLIC FINANCE (MS JD GANTANA)
THE HEAD: LOCAL GOVERNMENT PULIC FINANCE (MR M SIGABI) (ACTING)
THE HEAD: ASSET MANAGEMENT (MR IG SMITH)
THE HEAD: FINANCIAL GOVERNANCE AND ACCOUNTING (MR A HARDIEN)
THE CHIEF FINANCIAL OFFICER (MR A GILDENHUYS)
THE HEAD: OFFICE OF THE FINANCE MINISTRY (MS T EVANS)
THE SENIOR MANAGER: BUSINESS INFORMATION AND DATA MANAGEMENT (MR PP PIENAAR)
THE SENIOR MANAGER: FINANCIAL GOVERNANCE (MR B VINK)
THE SENIOR MANAGER: FISCAL POLICY (MS C HORTON)
THE SENIOR MANAGER: INFRASTRUCTURE (MR M WÜST)
THE SENIOR MANAGER: LOCAL GOVERNMENT ACCOUNTING (MS N OLIPHANT)
THE SENIOR MANAGER: LOCAL GOVERNMENT BUDGET OFFICE (MR ML BOOYSEN)
THE SENIOR MANAGER: LOCAL GOVERNMENT REVENUE AND EXPENDITURE (GROUP ONE) (MR F SABBAT)
THE SENIOR MANAGER: LOCAL GOVERNMENT REVENUE AND EXPENDITURE (GROUP TWO) (MR M SIGABI)
THE SENIOR MANAGER: LOCAL GOVERNMENT SUPPLY CHAIN MANAGEMENT (MR R MOOLMAN) (ACTING)
THE SENIOR MANAGER: PROVINCIAL GOVERNMENT ACCOUNTING (MR A REDDY)
THE SENIOR MANAGER: PROVINCIAL GOVERNMENT BUDGET OFFICE (MS M KORSTEN)
THE SENIOR MANAGER: PROVINCIAL GOVERNMENT FINANCE (EXPENDITURE MANAGEMENT) (MS A PICK)
THE SENIOR MANAGER: PROVINCIAL GOVERNMENT SUPPLY CHAIN MANAGEMENT (MS N EBRAHM)
THE SENIOR MANAGER: STRATEGIC AND OPERATIONAL MANAGEMENT SUPPORT (MS A SMIT)
THE SENIOR MANAGER: SUPPORTING AND INTERLINKED FINANCIAL SYSTEMS (MR A BASTIAANSE)
THE PROVINCIAL AUDITOR
MASTER RECORDS OFFICIAL: BUSINESS INFORMATION AND DATA MANAGEMENT
THE HEAD OF DEPARTMENT: LOCAL GOVERNMENT
THE CHIEF DIRECTOR: LOCAL GOVERNMENT BUDGET ANALYSIS – NATIONAL TREASURY (MR J HATTINGH)
THE CHIEF DIRECTOR: MFMA IMPLEMENTATION - NATIONAL TREASURY (MR TV PILLAY)
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MGRO 1 STRATEGIC ENGAGEMENTS - 2013/14

1. PURPOSE

The purpose of this circular is to reiterate the objective of the Western Cape Government to improve the level of municipal governance and audit outcomes and to provide information regarding the MGRO 1 "strategic engagements" that will take place in September 2013. The Western Cape Government is cognisant of the fact that this goal can only be achieved through collaborative efforts by Provincial Treasury, Department of Local Government and Municipalities.

2. BACKGROUND

The Constitution in section 155(6) requires provincial government to provide for the monitoring and support of municipalities. The Municipal Financial Management Act, No 56 of 2003 (MFMA) mandates Provincial Treasury (PT), in terms of section 5, to monitor and support municipalities to comply with the MFMA thereby promoting sound and sustainable financial management.

The MGRO process aims to improve and promote clean governance within municipalities as well as actively assisting municipalities in further raising the level of their governance and resultantly, audit outcomes. This process supports the Provincial Strategic Objective 12 - "Being the best run regional government within the world" and the national initiative Operation Clean Audit – realising clean audit outcomes by 2014.

The MGRO process was initiated in September 2012 with the trilateral engagements on a district level between the Executive Management of Municipalities, PT and DLG inclusive of the MEC for Finance, Economic Development and Tourism. The following key principles were established in the aforementioned engagements:

- Commitment by all parties to the MGRO objective.
- Collaborative approach/partnership between parties is essential to achieve the MGRO objective.
- The Municipal Governance Action Plans (MGAP) will be determined by a municipal self-assessment against criteria provided by PT and DLG.
- PT and DLG to provide support to municipalities to assist in addressing gaps identified.
- PT, DLG and Municipalities to monitor and evaluate the implementation of the MGAP.

Further engagements were held in February 2013 with each municipality to assess their key challenges in the 2011/12 audit outcomes and their audit readiness for the upcoming external audit. Following this, further engagements have taken place to support municipalities' in their endeavour to improve audit outcomes and governance.

3. 2013/14 MGRO 1 "STRATEGIC ENGAGEMENT"

It is envisaged that the MGRO 1 strategic engagement be an annual engagement whereby Municipal, PT and DLG executive management collaborate on the strategic focus of the MGRO process within municipalities of the Western Cape to ensure that the MGRO objective is achieved.

The following key principles will be followed in terms of the engagements:

- Engagements will be held on a district level from the 3 12 September 2013.
- A municipal manager will chair the district engagements.
- PT will perform the secretariat function.
- Attendees: Municipal Managers, Chief Financial Officers, Head of Human Resource, Head of Internal Audit and or Head of Risk Management, the Head of Provincial Treasury, Deputy Director Generals, relevant Chief Directors as well as the delegation from Department of Local Government and the MEC for Finance, Economic Development and Tourism.
- Municipalities will perform self-assessments against the criteria provided by PT and DLG to review existing MGAPs.
- The revised MGAPs will form the basis of discussion per municipality.
- The presentations of Municipal Managers need to address the following:
 - o Where were we?
 - o What has changed?
 - o What have we learnt (PT, DLG & Municipalities)?
 - o Where are we going?
- Constructive discussion from municipalities, PT and DLG in terms of revised MGAPs.
- One of the outputs for the engagement will be a consolidated MGAP per municipality for the balance of the financial year or even multi-years where that's relevant.

4. LOGISTICS

The sessions will be held per district with the City as a separate session in order to identify best practices and share experiences/provide guidance similarly to find amicable solutions to the many challenges relating to the local government audits.

Attached hereto please find the engagement schedule indicating the date and time slot for individual municipal visits according to the district.

Confirmation of attendance or apologies should reach the Secretariat at the Provincial Treasury by no later than 9 August 2013.

Confirmation and any further enquiries in this regard may be directed to:

Attention Ms Nangamso Sigwela

Directorate Corporate Governance: MFMA Compliance

Tel (021) 483 8223 Cell 076 503 9555

E-mail <u>Nangamso.Sigwela@westerncape.gov.za</u>

Or

Attention Mr Bazil R Vink

Director Corporate Governance (Governance, Risk, Compliance & Legal)

Tel (021) 483 6646 Fax (021) 483 3707 Cell 083 562 8247

E-mail <u>Bazil.Vink@westerncape.gov.za</u>

DR JC STEGMANN

HEAD OFFICIAL: PROVINCIAL TREASURY

DATE: 2013/07/04

Annexure A

MGRO 1 - 2013 Engagement Schedule			
Date	Municipality	Time: 07:30 – 17:30	Venue
Eden District			
	George	1 1/2 hour	
03 Sept '13	Knysna	1 1/2 hour	Diaz Hotel (Mossel Bay)
	Mossel Bay	1 1/2 hour	
	Oudtshoorn	1 1/2 hour	
	Kannaland	1 1/2 hour	
	Eden District	1 1/2 hour	
	Bitou	1 1/2 hour	
Hessequa Municipality and Central Karoo District			
04 Sept '13	Hessequa	1 1/2 hour	Diaz Hotel (Mossel Bay)
	Central Karoo District	1 1/2 hour	
	Beaufort West	1 1/2 hour	
	Prince Albert	1 1/2 hour	
	Laingsburg	1 1/2 hour	
City of Cape Town			
05 Sept '13	City of Cape Town	4 hours	City of Cape Town
	West Coa	st District	
10 Sept '13	Cederberg	1 1/2 hour	Blue Bay Lodge (Saldanha Bay)
	Bergriv er	1 1/2 hour	
	Matzikama	1 1/2 hour	
	Saldanah Bay	1 1/2 hour	
	Swartland	1 1/2 hour	
	West Coast District	1 1/2 hour	
Overberg District			
11 Sept '13	Ov erstrand	1 1/2 hour	Caledon Spa & Hotel (Caledon)
	Cape Agulhas	1 1/2 hour	
	Theewaterskloof	1 1/2 hour	
	Swellendam	1 1/2 hour	
	Ov erberg District	1 1/2 hour	
	Cape Winel	ands District	
12 Sept '13	Drakenstein	1 1/2 hour	Stellenrust Wine Estate (Stellenbosch)
	Stellenbosch	1 1/2 hour	
	Witzenberg	1 1/2 hour	
	Langeberg	1 1/2 hour	
	Breede Valley	1 1/2 hour	
	Cape Winelands District	1 1/2 hour	